# Edgar Filing: GREENE COUNTY BANCSHARES INC - Form 10-Q 

GREENE COUNTY BANCSHARES INC
Form 10-Q
November 08, 2001
FORM 10-Q

SECURITIES AND EXCHANGE COMMISSION
WASHINGTON, D.C. 20549

For Quarter ended September 30, 2001
Commission File Number 0-14289

## GREENE COUNTY BANCSHARES, INC. <br> ------------------------------- <br> (Exact name of Registrant as specified in its charter)

Tennessee
(State or other jurisdiction of
incorporated or organization)

Yes X No $\qquad$

Indicate the number or shares outstanding of each of the Issuers classes of common stock as of the latest practicable date: 6,818,890.

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PART 1 - FINANCIAL INFORMATION

ITEM 1. FINANCIAL STATEMENTS

The unaudited condensed consolidated financial statements of the Registrant and its wholly owned subsidiaries are as follows:

Condensed Consolidated Balance Sheets - September 30, 2001 and December 31, 2000 .

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Condensed Consolidated Statements of Income and Comprehensive Income - For the three and nine months ended September 30, 2001 and 2000.

Condensed Consolidated Statement of Stockholders' Equity - For the nine months ended September 30, 2001.

Condensed Consolidated Statements of Cash Flows - For the nine months ended September 30, 2001 and 2000.

Notes to Condensed Consolidated Financial Statements.

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GREENE COUNTY BANCSHARES, INC. CONDENSED CONSOLIDATED BALANCE SHEETS SEPTEMBER 30, 2001 AND DECEMBER 31, 2000 (DOLLARS IN THOUSANDS EXCEPT SHARE AND PER SHARE DATA)
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> (UNAUDITED) SEPTEMBER 30, 2001

ASSETS
_-----

| Cash and due from banks | \$ | 20,187 |
| :---: | :---: | :---: |
| Federal funds sold |  | 22,512 |
| Certificates of deposit |  | 2,100 |
| Securities available-for-sale ("AFS") |  | 12,858 |
| Securities held-to-maturity (with a market value of $\$ 1,254$ on September 30, 2001 and $\$ 1,869$ on December 31, 2000) |  | 1,243 |
| FHLB and Bankers Bank stock, at cost |  | 4,478 |
| Loans held for sale |  | 2,930 |
| Loans |  | 697,743 |
| Less: allowance for loan losses |  | 12,134 |
| NET LOANS |  | 685,609 |
| Bank premises and equipment, net of accumulated depreciation |  | 25,362 |
| Other assets |  | 22,668 |
| TOTAL ASSETS | \$ | 799,947 |

## LIABILITIES AND SHAREHOLDERS' EQUITY

| Deposits | \$ | 639,843 |
| :---: | :---: | :---: |
| Repurchase agreements |  | 10,289 |
| Notes payable |  | 68,697 |
| Accrued interest payable and other liabilities |  | 12,873 |
| TOTAL LIABILITIES |  | 731,702 |

## SHAREHOLDERS' EQUITY

Common Stock, authorized 15,000,000 shares; issued and
$\quad$ outstanding $6,818,890$ shares at September 30,2001 and
$\quad$ and December 31,2000

* Condensed from Audited Financial Statements.

See accompanying notes to Condensed Consolidated Financial Statements (Unaudited)

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GREENE COUNTY BANCSHARES, INC.
CONDENSED CONSOLIDATED STATEMENTS OF INCOME AND COMPREHENSIVE INCOME THREE AND NINE MONTHS ENDED SEPTEMBER 30, 2001 AND 2000
(UNAUDITED)
(DOLLARS IN THOUSANDS EXCEPT SHARE AND PER SHARE DATA)

INTEREST INCOME:
Interest and Fees on Loans
Interest on Investment Securities
Interest on Federal Funds Sold and Other

Interest-earning Deposits
TOTAL INTEREST INCOME

TOTAL INTEREST INCOME

| $\$ 16,352$ | $\$ 15,934$ | $\$ 50,542$ | $\$ 45,836$ |
| ---: | ---: | ---: | ---: |
| 277 | 917 | 1,135 | 2,655 |
|  |  |  |  |
| 154 | 333 | 438 | 760 |
| ------- | ------- | ------ | ------ |
| 16,783 | 17,184 | 52,115 | 49,251 |
| ------- | ------- | ------- | ------- |

## INTEREST EXPENSE:

| Interest on Deposits Interest on Borrowings |  |  |  | 6,065 | 6,679 | 19,506 | 17,842 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | 991 | 960 | 2,828 | 2,814 |
|  | TOTAL | INTEREST | EXPENSE | 7,056 | 7,639 | 22,334 | 20,656 |
|  | NET | INTEREST | INCOME | 9,727 | 9,545 | 29,781 | 28,595 |
| Provision for Loan Losses |  |  |  | 1,493 | 1,122 | 4,100 | 3,916 |
| NET INTEREST INCOME AFTER |  |  |  |  |  |  |  |
| PROVISION FOR LOAN LOSSES |  |  |  | 8,234 | 8,423 | 25,681 | 24,679 |

NONINTEREST INCOME:

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SEPTEMBER 30, 2001

NET CASH PROVIDED BY OPERATING ACTIVITIES:
Net Income
Adjustments to reconcile net income to
net cash provided by operating activities:
Provision for loan losses 4,100
Depreciation and amortization 1,189
Amortization of premiums on securities, net of accretion 107
FHLB stock dividends
(224)

```
Loans originated for sale
(51, 472)
```

Proceeds from loans originated for sale 50,527
Net realized (gain) on sale of loans originated for sale (259)
Loss on other real estate owned 183
Net Changes:
Accrued interest receivable and other assets, net of intangibles 852

Accrued interest payable and other liabilities 70

NET CASH PROVIDED BY OPERATING ACTIVITIES 12,757

CASH FLOWS FROM INVESTING ACTIVITIES:
Net (increase) in interest-bearing deposits with banks (2,100)
Net decrease (increase) in securities and other interest-earning investments 34,346
Net originations of loans held-to-maturity
$(38,147)$
Improvements in other real estate owned and proceeds from sales of other real estate owned, net

3,224
Fixed asset additions and proceeds from sales of fixed assets, net
$(2,619)$

NET CASH (USED) PROVIDED BY INVESTING ACTIVITIES
$(5,296)$

CASH FLOWS FROM FINANCING ACTIVITIES:
Net (decrease) increase in deposits
$(8,798)$
Decrease in federal funds purchased 0
Increase in securities sold under repurchase agreements 5,576
Increase in notes payable, net 8,747
Proceeds from issuance of common stock 0
Cash dividends paid (2,455)
NET CASH (USED) PROVIDED BY FINANCING ACTIVITIES
3,070

| NET INCREASE IN CASH AND CASH EQUIVALENTS | 10,531 |
| :--- | ---: |
| CASH AND CASH EQUIVALENTS AT BEGINNING OF PERIOD | -168 |
|  |  |
| CASH AND CASH EQUIVALENTS AT END OF PERIOD | 32,168 |

See accompanying notes to Condensed Consolidated Financial Statements (Unaudited)
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GREENE COUNTY BANCSHARES, INC.
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

1-PRINCIPLES OF CONSOLIDATION

The accompanying unaudited condensed consolidated financial statements of Greene County Bancshares, Inc. (the "Company") and its wholly owned subsidiary, Greene County Bank (the "Bank"), have been prepared in accordance with accounting principles generally accepted in the United States of America for interim information and in accordance with the instructions to Form 10-Q and Article 10 of Regulation $S-X$ as promulgated by the Securities and Exchange Commission. Accordingly, they do not include all the information and footnotes required by accounting principles generally accepted in the United States of America for complete financial statements. In the opinion of management, all adjustments (consisting of normal recurring accruals) considered necessary for a fair presentation have been included. All interim amounts are subject to year-end audit and the results of operations for the interim period herein are not necessarily indicative of the results that may be expected for the year ending December 31, 2001. For further information, refer to the consolidated financial statements and footnotes thereto included in the Company's Annual Report on Form $10-K$ for the year ended December 31, 2000. Certain amounts from prior period financial statements have been reclassified to conform to the current year's presentation.

2-ALLOWANCE FOR LOAN LOSSES

Transactions in the Allowance for Loan Losses for the nine months ended September 30, 2001 and twelve months ended December 31, 2000 were as follows:

(in thousands)

```
Balance at beginning of year
Add (Deduct):
    Charge-offs
    Recoveries
    Provisions
Ending Balance Add (Deduct):
Charge-offs
Recoveries
Provisions
```

$\$$
11,728 \$ \$ $\quad 10,332$
$(4,748)$
(7,788)
1, 054
1,175

|  | $(4,748)$ |  | $(7,788)$ |
| :---: | :---: | :---: | :---: |
|  | 1,054 |  | 1,175 |
|  | 4,100 |  | 8,009 |
| \$ | 12,134 | \$ | 11,728 |

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(DOLLARS IN THOUSANDS EXCEPT SHARE AND PER THREE MONTHS ENDED SEPTEMBER 30
 2001


```
BASIC EPS
Income available to
    common shareholders
    $2,335
    6,818,890
    $1,926
EFFECT OF DILUTIVE SECURITIES
Stock options outstanding
DILUTED EPS
Income available to common
    shareholders plus assumed
    conversions
\begin{tabular}{|c|c|c|}
\hline \$2,335 & 6,851,779 & \$1,926 \\
\hline & (DOLLARS IN THOUSANDS EXCEPT
NINE MONTHS ENDED & \begin{tabular}{l}
SHARE AND PEP \\
SEPTEMBER 30
\end{tabular} \\
\hline \multicolumn{3}{|c|}{2001} \\
\hline INCOME (NUMERATOR) & SHARES
(DENOMINATOR) & INCOME (NUMERATOR) \\
\hline
\end{tabular}
```

[^0]Income available to
common shareholders
$\$ 7,684$
$6,818,890$
$\$ 5,977$

EFFECT OF DILUTIVE SECURITIES
Stock options outstanding

DILUTED EPS
Income available to common shareholders plus assumed conversions

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ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF

FINANCIAL CONDITION AND RESULTS OF OPERATIONS

## FORWARD-LOOKING STATEMENTS

THIS QUARTERLY REPORT ON FORM 10-Q, INCLUDING ALL DOCUMENTS INCORPORATED HEREIN BY REFERENCE, CONTAINS FORWARD-LOOKING STATEMENTS. ADDITIONAL WRITTEN OR ORAL FORWARD-LOOKING STATEMENTS MAY BE MADE BY THE COMPANY FROM TIME TO TIME IN FILINGS WITH THE SECURITIES AND EXCHANGE COMMISSION OR OTHERWISE. THE WORDS "BELIEVE", "EXPECT", "SEEK", AND "INTEND" AND SIMILAR EXPRESSIONS IDENTIFY FORWARD-LOOKING STATEMENTS, WHICH SPEAK ONLY AS OF THE DATE THE STATEMENT IS MADE. SUCH FORWARD-LOOKING STATEMENTS ARE WITHIN THE MEANING OF THAT TERM IN SECTION 27A OF THE SECURITIES ACT OF 1933, AS AMENDED, AND SECTION 21E OF THE SECURITIES EXCHANGE ACT OF 1934, AS AMENDED. SUCH STATEMENTS MAY INCLUDE, BUT ARE NOT LIMITED TO, PROJECTIONS OF INCOME OR LOSS, EXPENDITURES, ACQUISITIONS, PLANS FOR FUTURE OPERATIONS, FINANCING NEEDS OR PLANS RELATING TO SERVICES OF THE COMPANY, AS WELL AS ASSUMPTIONS RELATING TO THE FOREGOING. FORWARD-LOOKING STATEMENTS ARE INHERENTLY SUBJECT TO RISKS AND UNCERTAINTIES, SOME OF WHICH CANNOT BE PREDICTED OR QUANTIFIED. FUTURE EVENTS AND ACTUAL RESULTS COULD DIFFER MATERIALLY FROM THOSE SET FORTH IN, CONTEMPLATED BY OR UNDERLYING THE FORWARD-LOOKING STATEMENTS.

ALL DOLLAR AMOUNTS SET FORTH BELOW, OTHER THAN PER-SHARE AMOUNTS AND PERCENTAGES, ARE IN THOUSANDS UNLESS OTHERWISE NOTED.

GENERAL

Greene County Bancshares, Inc. (the "Company") is the bank holding company for Greene County Bank ("the Bank"), a Tennessee-chartered commercial bank that conducts the principal business of the Company. In addition to its commercial banking operations, the Bank conducts separate businesses through its three wholly-owned subsidiaries: Superior Financial Services, Inc. ("Superior Financial"), a consumer finance company; GCB Acceptance Corporation ("GCB Acceptance"), a subprime automobile lending company; and Fairway Title Co., a title company formed in 1998. The Bank also operates a mortgage banking operation through its main office in Knox County, Tennessee and it also has representatives located through out the Company's branch system.

BRANCH PURCHASE AND SALE

On September 26, 2001, the Bank and SunTrust Bank, a Georgia banking corporation ("SunTrust"), entered into a Branch Purchase Agreement (the "Agreement") providing for the assumption by the Bank of the deposits, approximating $\$ 34$ million as of June 30 , 2001 , and its purchase of certain assets of three SunTrust branch offices located in Hawkins County, Tennessee. The transaction is pending regulatory approval.

On March 8, 2001, the Bank acquired a bank branch located in Hot Springs, North Carolina (the "North Carolina Branch") from Wachovia Bank, N.A. ("Wachovia") and sold
its bank branch located in Farragut, Tennessee (the "Farragut Branch") to Wachovia. As a result of the acquisition of the North Carolina Branch and the attendant sale of the Farragut Branch, the Company's deposits decreased by approximately $\$ 7,600$. Other than the reduction in deposits referenced above, the effect of this transaction on the Company's financial condition and results of operations was not material.

## LIQUIDITY AND CAPITAL RESOURCES

LIQUIDITY. Liquidity refers to the ability or the financial flexibility to manage future cash flows to meet the needs of depositors and borrowers and fund operations. Maintaining appropriate levels of liquidity allows the Company to have sufficient funds available for reserve requirements, customer demand for loans, withdrawal of deposit balances and maturities of deposits and other liabilities. The Company's liquid assets include investment securities, federal funds sold and other interest-earning deposits, and cash and due from banks. Including securities pledged to collateralize municipal deposits, these assets represented $8.8 \%$ of the total liquidity base at September 30, 2001, as compared to 11.9\% at December 31, 2000. The liquidity base is generally defined to include deposits, securities sold under repurchase agreements and short-term borrowed funds and other borrowings. In addition, the Company maintains lines of credit totaling $\$ 40$ million with the Federal Home Loan Bank of Cincinnati ("FHLB"), of which $\$ 19$ million was available at September 30, 2001. The Company also maintains federal funds lines of credit totaling $\$ 70.9$ million at seven correspondent banks. The Company believes it has sufficient liquidity to satisfy its current operating needs.

For the nine months ended September 30, 2001, operating activities of the Company provided $\$ 12,757$ of cash flows. Net income of $\$ 7,684$ adjusted for

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non-cash operating activities, including $\$ 4,100$ in provision for loan losses and depreciation and amortization of $\$ 1,189$ provided the majority of the cash generated from operations. These cash flows were offset, in part, by the $\$ 945$ in funds used for loans originated for sale, net of proceeds from the sale of such loans.

The Company's decrease in investment securities and other interest-earning investments provided $\$ 34,346$ in cash flows, while the net increase in held-to-maturity loans originated, net of principal collected, used $\$ 38,147$ in cash flows.

The net reduction in deposits and cash dividends paid to shareholders used $\$ 8,798$ and $\$ 2,455$ in cash flows, respectively. These uses of cash flows were offset, in part, by the $\$ 8,747$ increase in notes payable, net and by the $\$ 5,576$ increase in securities sold under repurchase agreements.

CAPITAL RESOURCES. The Company's capital position is reflected in its shareholders' equity, subject to certain adjustments for regulatory purposes. Shareholders' equity, or capital, is a measure of the company's net worth, soundness and viability. The Company continues to exhibit a strong capital position while consistently paying dividends to its stockholders. Further, the capital base of the company allows it to take advantage of business opportunities while maintaining the level of resources deemed appropriate by
management of the Company to address business risks inherent in the Company's daily operations. At the Company's annual shareholder meeting on April 25, 2001, shareholders approved an increase in the number of authorized shares of common stock from five million shares to fifteen million shares. Also, on April 25, 2001, the Company declared a 5-for-1 stock split, effected as a dividend, payable on May 29, 2001 to shareholders of record as of the close of business on May 15,2001 . All share and per share data have been retroactively restated.

Shareholders' equity on September 30, 2001 was $\$ 68,245$, an increase of $\$ 5,235$, or $8.31 \%$ from $\$ 63,010$ on December 31, 2000. The increase in shareholders' equity primarily reflects net income for the nine months ended September 30,2001 of $\$ 7,684$ ( $\$ 1.13$ per share, assuming dilution). This increase was offset by quarterly dividend payments during the nine months ended September 30, 2001 totaling $\$ 2,455$ ( $\$ 0.36$ per share).

The Company's primary source of liquidity is dividends paid by the Bank. Applicable Tennessee statutes and regulations impose restrictions on the amount of dividends that may be declared by the Bank. Further, any dividend payments are subject to the continuing ability of the Bank to maintain its compliance with minimum federal regulatory capital requirements and to retain its characterization under federal regulations as a "well-capitalized" institution.

Risk-based capital regulations adopted by the Board of Governors of the Federal Reserve Board (the "FRB") and the Federal Deposit Insurance Corporation require bank holding companies and banks, respectively, to achieve and maintain specified ratios of capital to risk-weighted assets. The risk-based capital rules are designed to measure Tier 1 Capital and Total Capital in relation to the credit risk of both on- and off-balance sheet items. Under the guidelines, one of four risk weights is applied to the different on-balance sheet items. Off-balance sheet items, such as loan commitments, are also subject to risk-weighting after conversion to balance sheet equivalent amounts. All bank holding companies and banks must maintain a minimum total capital to total risk-weighted assets ratio of $8.00 \%$, at least half of which must be in the form of core, or Tier 1, capital (consisting of stockholders' equity, less goodwill). At September 30, 2001, the Company and the Bank each satisfied their respective

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minimum regulatory capital requirements, and the Bank was "well-capitalized" within the meaning of federal regulatory requirements. The capital ratios of the Bank contained within the table below do not differ materially from those of the Company.

| Capital Ratios at September 30, 2001 |  |  |
| :---: | :---: | :---: |
|  | Required Minimum Ratio | Bank |
| Tier 1 risk-based capital | $4.00 \%$ | 10.18\% |
| Total risk-based capital | 8.00\% | $11.44 \%$ |
| Leverage Ratio | $4.00 \%$ | $8.60 \%$ |

## CHANGES IN RESULTS OF OPERATIONS

NET INCOME. Net income for the three and nine months ended September 30, 2001 was $\$ 2,335$ and $\$ 7,684$, respectively, an increase of $\$ 409$, or $21.2 \%$ and $\$ 1,707$, or $28.6 \%$ as compared to net income of $\$ 1,926$ and $\$ 5,977$, respectively, for the same periods in 2000. The increase for the three months ended September 30, 2001 resulted primarily from an increase in non-interest income of $\$ 572$, or $31.9 \%$ to $\$ 2,366$ for the three months ended September 30, 2001 from $\$ 1,794$ for the same period in 2000. This increase primarily reflects growth in service charges associated with the Company's new checking account programs as a result of both increases in rates and volume, as well as additional fees generated by the Company's mortgage banking operation.

The increase for the nine months ended September 30, 2001 resulted primarily from an increase in non-interest income of $\$ 2,167$ or $44.2 \%$ to $\$ 7,073$ for the nine months ended September 30,2001 from $\$ 4,906$ for the same period in 2000. This increase in non-interest income for the nine months ended September 30,2001 is primarily reflective of the same factors discussed above related to the three months ended September 30, 2001. Further contributing to the increase in net income for the nine months ended September 30,2001 compared to the same period in the prior year was an increase in net interest income of $\$ 1,186$, or $4.1 \%$, to $\$ 29,781$ for the nine months ended September 30, 2001 from $\$ 28$, 595 for the same period in 2000. This increase was due primarily to an increase in volume of average interest-earning assets, including an increase in loan originations, primarily in the Bank.

NET INTEREST INCOME. The largest source of earnings for the Company is net interest income, which is the difference between interest income on interest-earning assets and interest paid on deposits and other interest-bearing liabilities. The primary factors which affect net interest income are changes in volume and yields of interest-earning assets and interest-bearing liabilities, which are affected in part by management's responses to changes in interest rates through asset/liability management. During the three and nine months ended September 30, 2001, net interest income was $\$ 9,727$ and $\$ 29,781$, respectively, as compared to $\$ 9,545$ and $\$ 28,595$, respectively, for the same periods in 2000 , representing an increase of $1.9 \%$ and $4.1 \%$, respectively. The increase for the three months ended September 30, 2001, compared to the same period in 2000, resulted primarily from a decrease in interest expense due principally to a reduction in the cost of interest-bearing liabilities. While the company's net interest margin continued a sequential calendar year decline during the three

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months ended September 30, 2001, due to its asset sensitive interest rate risk posture in a declining interest rate environment, the Company's ability to reprice a significant portion of its interest-bearing liabilities allowed it to reduce interest expense in the three months ended September 30, 2001, compared to the same period in 2000, despite an increase in the balance of its average interest-bearing liabilities. With respect to the increase in net interest income for the nine months ended September 30, 2001 compared to the same period in the prior year, such increase was primarily the result of a significant increase in average balances of interest-earning assets which offset the decline in the yield earned on these assets.

PROVISION FOR LOAN LOSSES. During the three and nine month periods ended September 30, 2001, loan charge-offs were $\$ 1,566$ and $\$ 4,748$, and recoveries of charged-off
loans were $\$ 331$ and $\$ 1,054$, respectively. The Company's provision for loan losses increased by $\$ 371$, or $33.1 \%$, to $\$ 1,493$ for the three months ended September 30,2001 from $\$ 1,122$ for the same period in 2000 . Most of the increase occurred in the Bank, which was reflective of management's assessment of the risk of collection inherent in its existing loan portfolio. Despite lower provisions in the Bank for the nine months ended September 30, 2001, compared to the same period in 2000, the Company's provision for loan losses increased by $\$ 184$, or $4.7 \%$, to $\$ 4,100$ from $\$ 3,916$ for the same period in 2000 . The decrease in the Bank reflected management's risk assessment in its existing loan portfolio during the period. Offsetting, in part, these lower provisions in the Bank were higher provisions in Superior Financial and GCB Acceptance indicative of both higher loan balances in GCB Acceptance, as compared to the same period in 2000, and also management's evaluation of the loan quality in both portfolios. However, as noted in the above discussion related to the three months ended September 30, 2001, management, upon further analyses of the loan portfolio in each of its operating entities, began to increase the provisions in the Bank. The Company's allowance for loan losses increased by $\$ 406$ to $\$ 12,134$ at September 30,2001 from $\$ 11,728$ at December 31,2000 , with the ratio of the allowance for loan losses to total loans remaining essentially constant from period to period. The ratio of allowance for loan losses to nonperforming assets was $87.95 \%$ and $154.83 \%$ at September 30, 2001 and December 31, 2000, respectively, and the ratio of nonperforming assets to total assets was $1.71 \%$ and . $96 \%$ at September 30,2001 and December 31,2000 , respectively. The ratio of nonperforming loans to total loans was $1.57 \%$ and $.78 \%$ at September 30, 2001 and December 31, 2000, respectively.

The Company's annualized net charge-offs for the nine months ended September 30,2001 were $\$ 4,925$ compared to actual net charge-offs of $\$ 6,613$ for the year ended December 31, 2000. Annualized net charge-offs in Superior Financial for the nine months ended September 30, 2001 were $\$ 2,901$ compared to actual net charge-offs of $\$ 3,210$ for the year ended December 31, 2000 . Annualized net charge-offs in the Bank for the nine months ended September 30 , 2001 were $\$ 1,245$ compared to actual net charge-offs of $\$ 2,625$ for the year ended December 31, 2000.

NON-INTEREST INCOME. Income that is not related to interest-earning assets, consisting primarily of service charges, commissions and fees, has become an important supplement to the traditional method of earning income through interest rate spreads.

Total non-interest income for the three and nine months ended September 30, 2001 was $\$ 2,366$ and $\$ 7,073$, as compared to $\$ 1,794$ and $\$ 4,906$ for the same period in 2000. The largest component of non-interest income, i.e., service charges, commissions and fees totaled $\$ 1,872$ and $\$ 5,593$ for the three and nine months

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ended September 30, 2001, as compared to $\$ 1,497$ and $\$ 3,870$ for the same periods in 2000. This increase of $\$ 375$, or $25.1 \%$, and $\$ 1,723$, or $44.5 \%$ primarily reflects growth in service charges associated with the company's new checking account programs as a result of both increases in rates and volume, as well as additional fees generated by the Company's mortgage banking operation. Other income also increased by $\$ 197$, or $66.3 \%$, and $\$ 444$, or $42.9 \%$ to $\$ 494$ and $\$ 1,480$ for the three and nine months ended September 30, 2001 from $\$ 297$ and $\$ 1,036$ for the same periods
in 2000. Most of this increase resulted from fees and commissions generated from insurance and annuity products and from the Bank's trust operation.

Primarily as a result of this increase in non-interest income along with the increase in net interest income and essentially no change in non-interest expense, as discussed below, the Company's efficiency ratio was positively affected, as the ratio decreased from $60.44 \%$ at September 30, 2000 to $55.38 \%$ at September 30, 2001. The efficiency ratio illustrates how much it cost the Company to generate revenue; for example, it cost the Company 55.38 cents to generate one dollar of revenue for the three months ended September 30, 2001.

NON-INTEREST EXPENSE. Control of non-interest expense also is an important aspect in enhancing income. Non-interest expense includes personnel, occupancy, and other expenses such as data processing, printing and supplies, legal and professional fees, postage, Federal Deposit Insurance Corporation assessment, etc. Total non-interest expense was $\$ 6,922$ and $\$ 20,409$ for the three and nine months ended September 30, 2001 compared to $\$ 7,029$ and $\$ 20,270$ for the same periods in 2000 .

Personnel costs are the primary element of the Company's non-interest expenses. For the three and nine months ended September 30, 2001, salaries and benefits represented $\$ 3,999$, or $57.8 \%$ and $\$ 12,323$, or $60.4 \%$, of total non-interest expense, respectively. This was a decrease of $\$ 278$, or $6.5 \%$ and an increase of $\$ 4$, or essentially no percentage increase, over the $\$ 4,277$ and $\$ 12,319$ for the three and nine months ended September 30, 2000. As the Company decreased its size to 41 branches at September 30, 2001 from 44 branches at September 30, 2000, the number of full-time equivalent employees declined $2.1 \%$ from 374 at September 30,2000 to 366 at September 30,2001 . This decrease in employees was primarily the result of consolidating certain Superior Financial offices into other, more centrally-located branches for the purpose of achieving greater operating efficiencies as well as certain position eliminations in the Bank. Because some of the related employees were consolidated into other areas of the Company, the reduction in the number of the Company's branches did not create a proportional decline in the number of employees.

Occupancy and furniture and equipment expense increased by $\$ 88$, or $9.7 \%$, and $\$ 240$, or $8.9 \%$, to $\$ 992$ and $\$ 2,926$ for the three and nine months ended September 30, 2001, as compared to $\$ 904$ and $\$ 2,686$ for the same periods in 2000 . Although the actual number of Company branches declined, increased depreciation expense associated with technology expenditures and branches previously placed in service during early 2000, as well as higher utility and other operating costs, put upward pressure on these expenses.

## CHANGES IN FINANCIAL CONDITION

Total assets at September 30,2001 were $\$ 799,947$, an increase of $\$ 10,830$, or $1.4 \%$, from 2000 's year-end total assets of $\$ 789,117$. The increase in assets was primarily reflective of the $\$ 30,269$ increase in net loans and the $\$ 16,482$ increase in federal funds sold and certificates of deposit, offset, in part, by the $\$ 34,423$ decline in overall securities.

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At September 30, 2001, loans, net of unearned income and allowance for loan losses, were $\$ 685,609$ compared to $\$ 655,340$ at December 31, 2000, an increase of $\$ 30,269$, or $4.6 \%$ from December 31, 2000. The increase in loans during the first nine months of 2001 is primarily due to an increase in commercial and residential real estate loans resulting primarily from increased loan demand. Non-performing loans include non-accrual and classified loans. The Company has a policy of placing loans 90 days delinquent in non-accrual status and charging them off at 120 days past due. Other loans past due that are well secured and in the process of collection continue to be carried on the Company's balance sheet. The Company has aggressive collection practices in which senior management is heavily involved. Nonaccrual loans and loans past due 90 days and still accruing increased by $\$ 4,630$ and $\$ 1,241$, respectively, during the nine months ended September 30, 2001 to $\$ 9,443$ and $\$ 1,716$, respectively. In general, management attributes the increase in loans past due 90 days and still accruing, as well as the increase in nonperforming assets and the downward trend in related credit quality ratios, to additional bankruptcy filings by borrowers and also the slowing economy in certain market areas. Specifically, the increase in the Bank's nonaccrual loans during the nine months ended September 30, 2001 consisted principally of one commercial relationship headquartered in Sullivan County, Tennessee in the approximate amount of $\$ 3,500$. Management believes that this commercial credit relationship is adequately secured and that the Company will not incur any material loss. At September 30, 2001, the ratio of the Company's allowance for loan losses to non-performing assets (which include non-accrual loans) was 87.95\%.

The Company maintains an investment portfolio to provide liquidity and earnings. Investments at September 30, 2001 with an amortized cost of $\$ 14,009$ had a market value of $\$ 14,112$. At year-end 2000 , investments with an amortized cost of $\$ 48,441$ had a market value of $\$ 48,527$. This decrease resulted primarily from the calling, at par, of securities as interest rates began to decline in the first part of 2001.

Deposits declined $\$ 8,798$, or $1.4 \%$ to $\$ 639,843$ at September 30, 2001 from $\$ 648,641$ at December 31, 2000. Most of the decrease in deposits was in higher-costing certificates of deposits. The Company also increased its notes payable, consisting primarily of borrowings from the FHLB, by $\$ 8,748$ in order to offset most of the deposit reduction and to partially fund the increase in loans.

## EFFECT OF NEW ACCOUNTING STANDARDS

In 2001, new accounting guidance was issued that will, beginning in 2002, revise the accounting for goodwill and intangible assets. Intangible assets with indefinite lives and goodwill will no longer be amortized, but will periodically be reviewed for impairment and written down if impaired. Additional disclosures about intangible assets and goodwill may be required. An initial goodwill impairment test is required during the first six months of 2002 . However, management does not expect this new guideline to have a material effect on the financial statements.

## ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT

 MARKET RISKThe information called for by this item is incorporated herein by reference to the "Interest Rate Sensitivity" and "Asset/Liability Management" Subsections of

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the Management's Discussion and Analysis section contained in the Company's 2000 Annual Report to shareholders.

Management believes there has been no material change in either interest rate risk or market risk since December 31, 2000.

PART II - OTHER INFORMATION

Item 1. Legal Proceedings

The Company and its subsidiaries are involved in various claims and legal actions arising in the ordinary course of business. Management currently is not aware of any material legal proceedings to which the Company or any of its subsidiaries is a party or to which any of their property is subject.

Item 2. Changes in Securities

None.

Item 3. Defaults upon Senior Securities

None.

Item 4. Submission of Matters to a Vote of Security Holders

None

Item 5. Other Information

None.

Item 6. Exhibits and Reports on Form 8-K
(a) Exhibits

None
(b) Reports on Form 8-K

The Company filed a Form 8-K on August 29, 2001 and another Form $8-\mathrm{K}$ on October 1, 2001. The Form 8-K filed on August 29, 2001 was to report that the Company had entered into a non-binding letter of intent with SunTrust to acquire three SunTrust branches in Hawkins County, Tennessee. The second form 8-K filed on October 1, 2001 was to report that the Company had entered into an Agreement with SunTrust for the Bank's assumption of deposits and purchase of certain
assets of three branch offices of SunTrust located at 210 West Main Street, Rogersville, Tennessee, 410 Park Boulevard, Rogersville, Tennessee and 290 Bellamy Avenue, Surgoinsville, Tennessee. No financial statements were filed with either Form 8-K.

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

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Date: 11/08/01
    Greene County Bancshares, Inc.
    Registrant
Date: 11/08/01
    /s/ R. Stan Puckett
    R. Stan Puckett
    President and CEO
    (Duly authorized officer)
Date: 11/08/01
    /s/ William F. Richmond
    William F. Richmond
    Sr. Vice President and Chief Financial
    Officer (Principal financial and accounting
    officer)
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[^0]:    BASIC EPS

