

Endurance International Group Holdings, Inc.  
Form 10-Q  
August 02, 2018  
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UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549

FORM 10-Q

(Mark One)

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(D) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended June 30, 2018

OR

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(D) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from \_\_\_\_\_ to \_\_\_\_\_

Commission File Number: 001-36131

Endurance International Group Holdings, Inc.  
(Exact Name of Registrant as Specified in Its Charter)  
Delaware 46-3044956  
(State or Other Jurisdiction of (I.R.S. Employer  
Incorporation or Organization) Identification No.)  
10 Corporate Drive, Suite 300 01803  
Burlington, Massachusetts  
(Address of Principal Executive Offices) (Zip Code)  
(781) 852-3200  
(Registrant’s Telephone Number, Including Area Code)

Indicate by check mark whether the registrant: (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, a smaller reporting company, or an emerging growth company. See the definitions of “large accelerated filer,” “accelerated filer,” “smaller reporting company,” and “emerging growth company” in Rule 12b-2 of the Exchange Act.

Large accelerated filer  Accelerated filer   
Non-accelerated filer  (Do not check if a smaller reporting company) Smaller reporting company   
Emerging growth company

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.



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Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes  No

As of July 30, 2018, there were 143,512,419 shares of the issuer's common stock, \$0.0001 par value per share, outstanding.

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## Endurance International Group Holdings, Inc.

## Consolidated Balance Sheets

(in thousands, except share and per share amounts)

	December 31, 2017	June 30, 2018 (unaudited)
Assets		
Current assets:		
Cash and cash equivalents	\$ 66,493	\$ 75,499
Restricted cash	2,625	1,670
Accounts receivable	15,945	12,085
Prepaid domain name registry fees	53,805	58,944
Prepaid commissions	—	41,842
Prepaid expenses and other current assets	29,327	30,328
Total current assets	168,195	220,368
Property and equipment—net	95,452	82,758
Goodwill	1,850,582	1,849,529
Other intangible assets—net	455,440	403,835
Deferred financing costs	3,189	3,099
Investments	15,267	15,266
Prepaid domain name registry fees, net of current portion	10,806	11,680
Prepaid commissions, net of current portion	—	42,034
Other assets	2,155	9,296
Total assets	\$ 2,601,086	\$ 2,637,865
Liabilities, redeemable non-controlling interest and stockholders' equity		
Current liabilities:		
Accounts payable	\$ 11,058	\$ 7,871
Accrued expenses	79,991	74,033
Accrued interest	24,457	18,751
Deferred revenue	361,940	385,676
Current portion of notes payable	33,945	31,606
Current portion of capital lease obligations	7,630	7,427
Deferred consideration—short term	4,365	2,651
Other current liabilities	4,031	3,842
Total current liabilities	527,417	531,857
Long-term deferred revenue	90,972	96,828
Notes payable—long term, net of original issue discounts of \$25,811 and \$23,527 and deferred financing costs of \$37,736 and \$35,049, respectively	1,858,300	1,815,221
Capital lease obligations—long term	7,719	4,013
Deferred tax liability	19,696	29,897
Deferred consideration—long term	3,551	1,320
Other liabilities	10,426	10,970
Total liabilities	2,518,081	2,490,106
Redeemable non-controlling interest	—	—
Stockholders' equity:		
Preferred Stock—par value \$0.0001; 5,000,000 shares authorized; no shares issued or outstanding	—	—
Common Stock—par value \$0.0001; 500,000,000 shares authorized; 140,190,695 and 142,868,329 shares issued at December 31, 2017 and June 30, 2018, respectively; 140,190,695 and 142,867,992 outstanding at December 31, 2017 and June 30, 2018,	14	14

respectively

Additional paid-in capital	931,033	946,122
Accumulated other comprehensive loss	(541	) (1,202 )
Accumulated deficit	(847,501	) (797,175 )
Total stockholders' equity	83,005	147,759
Total liabilities, redeemable non-controlling interest and stockholders' equity	\$2,601,086	\$2,637,865

See accompanying notes to consolidated financial statements.

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Endurance International Group Holdings, Inc.  
Consolidated Statements of Operations and Comprehensive Loss  
(unaudited)  
(in thousands, except share and per share amounts)

	Three Months Ended June 30,		Six Months Ended June 30,	
	2017	2018	2017	2018
Revenue	\$292,258	\$ 287,770	\$587,395	\$ 579,126
Cost of revenue	146,583	130,746	295,332	264,652
Gross profit	145,675	157,024	292,063	314,474
Operating expense:				
Sales and marketing	72,106	66,546	144,878	133,902
Engineering and development	20,149	21,959	40,511	41,876
General and administrative	40,580	30,744	79,660	69,519
Transaction expenses	193	—	773	—
Total operating expense	133,028	119,249	265,822	245,297
Income from operations	12,647	37,775	26,241	69,177
Other income (expense):				
Interest income	185	227	303	431
Interest expense	(45,658 )	(38,346 )	(85,174 )	(74,396 )
Total other expense—net	(45,473 )	(38,119 )	(84,871 )	(73,965 )
Loss before income taxes and equity earnings of unconsolidated entities	(32,826 )	(344 )	(58,630 )	(4,788 )
Income tax expense	2,628	1,650	8,402	4,267
Loss before equity earnings of unconsolidated entities	(35,454 )	(1,994 )	(67,032 )	(9,055 )
Equity (income) loss of unconsolidated entities, net of tax	(39 )	(25 )	(39 )	2
Net loss	\$(35,415 )	\$(1,969 )	\$(66,993 )	\$(9,057 )
Net loss attributable to non-controlling interest	51	—	277	—
Excess accretion of non-controlling interest	3,663	—	7,247	—
Total net loss attributable to non-controlling interest	3,714	—	7,524	—
Net loss attributable to Endurance International Group Holdings, Inc.	\$(39,129 )	\$(1,969 )	\$(74,517 )	\$(9,057 )
Comprehensive income (loss):				
Foreign currency translation adjustments	1,228	(2,425 )	1,914	(1,845 )
Unrealized (loss) gain on cash flow hedge, net of taxes of \$(192) and \$45, and \$(230) and \$370 for the three months and six months ended June 30, 2017 and 2018, respectively	(176 )	144	(392 )	1,184
Total comprehensive loss	\$(38,077 )	\$(4,250 )	\$(72,995 )	\$(9,718 )
Basic net loss per share attributable to Endurance International Group Holdings, Inc.	\$(0.29 )	\$(0.01 )	\$(0.55 )	\$(0.06 )
Diluted net loss per share attributable to Endurance International Group Holdings, Inc.	\$(0.29 )	\$(0.01 )	\$(0.55 )	\$(0.06 )
Weighted-average common shares used in computing net loss per share attributable to Endurance International Group Holdings, Inc.:				
Basic	137,295,120	142,340,561	136,124,347	141,356,567
Diluted	137,295,120	142,340,561	136,124,347	141,356,567

See accompanying notes to consolidated financial statements.

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Endurance International Group Holdings, Inc.  
Consolidated Statements of Cash Flows  
(unaudited)  
(in thousands)

	Six Months Ended June 30,	
	2017	2018
Cash flows from operating activities:		
Net loss	\$(66,993)	\$(9,057 )
Adjustments to reconcile net loss to net cash provided by operating activities:		
Depreciation of property and equipment	27,162	24,864
Amortization of other intangible assets	69,207	51,713
Amortization of deferred financing costs	3,530	2,986
Amortization of net present value of deferred consideration	377	251
Dividend from minority interest	50	—
Amortization of original issue discounts	1,732	2,126
Stock-based compensation	29,169	14,382
Deferred tax expense (benefit)	4,346	2,672
(Gain) loss on sale of assets	(128 )	261
(Gain) loss of unconsolidated entities	(39 )	2
Financing costs expensed	5,487	1,228
Loss on early extinguishment of debt	992	331
Changes in operating assets and liabilities, net of acquisitions:		
Accounts receivable	1,359	3,740
Prepaid expenses and other current assets	(1,343 )	(8,560 )
Accounts payable and accrued expenses	(9,004 )	(12,880 )
Deferred revenue	16,518	8,193
Net cash provided by operating activities	82,422	82,252
Cash flows from investing activities:		
Purchases of property and equipment	(19,295 )	(13,381 )
Proceeds from sale of assets	287	—
Purchases of intangible assets	(1,680 )	—
Net cash used in investing activities	(20,688 )	(13,381 )
Cash flows from financing activities:		
Proceeds from issuance of term loan and notes, net of original issue discounts	1,693,007	1,580,305
Repayments of term loans	(1,714,661)	(1,630,693)
Payment of financing costs	(6,060 )	(1,295 )
Payment of deferred consideration	(5,408 )	(4,196 )
Principal payments on capital lease obligations	(3,908 )	(3,909 )
Proceeds from exercise of stock options	1,132	456
Net cash used in financing activities	(35,898 )	(59,332 )
Net effect of exchange rate on cash and cash equivalents and restricted cash	2,076	(1,488 )
Net increase in cash and cash equivalents and restricted cash	27,912	8,051
Cash and cash equivalents and restricted cash:		
Beginning of period	56,898	69,118
End of period	\$84,810	\$77,169
Supplemental cash flow information:		
Interest paid	\$80,122	\$72,461
Income taxes paid	\$2,459	\$2,122

See accompanying notes to consolidated financial statements.

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Endurance International Group Holdings, Inc.  
Notes to Consolidated Financial Statements  
(unaudited)

1. Nature of Business

Formation and Nature of Business

Endurance International Group Holdings, Inc. (“Holdings”) is a Delaware corporation, which, together with its wholly owned subsidiary company, EIG Investors Corp. (“EIG Investors”), its primary operating subsidiary company, The Endurance International Group, Inc. (“EIG”), and other subsidiary companies of EIG, collectively form the “Company.” The Company is a leading provider of cloud-based platform solutions designed to help small- and medium-sized businesses succeed online.

EIG and EIG Investors were incorporated in April 1997 and May 2007, respectively, and Holdings was originally formed as a limited liability company in October 2011 in connection with the acquisition by investment funds and entities affiliated with Warburg Pincus and Goldman, Sachs & Co. on December 22, 2011 of a controlling interest in EIG Investors, EIG and EIG’s subsidiary companies. On November 7, 2012, Holdings reorganized as a Delaware limited partnership and on June 25, 2013, Holdings converted into a Delaware C-corporation and changed its name to Endurance International Group Holdings, Inc.

2. Summary of Significant Accounting Policies

Basis of Preparation

The accompanying consolidated financial statements, which include the accounts of the Company and its subsidiaries, have been prepared using accounting principles generally accepted in the United States of America (“U.S. GAAP”). All intercompany transactions were eliminated on consolidation.

Segment Information

From the fourth quarter of fiscal year 2016, through the third quarter of fiscal year 2017, the Company had two reportable segments, web presence and email marketing. The Company experienced significant changes in its management structure during fiscal year 2017, including a change in its chief executive officer, who is the Company's chief operating decision maker (“CODM”). The Company's leadership structure has been revised to centralize management of certain domain-leading brands in order to improve overall performance. As a result of these management changes, management has revised internal financial reporting structures, and broken the former web presence segment into two reportable segments, web presence and domains. The Company's third reportable segment, email marketing, remains unchanged.

The products and services included in each of the three reportable segments are as follows:

**Web Presence.** The web presence segment consists primarily of the Company's web hosting brands, such as Bluehost and HostGator, and related products such as domain names, website security, website design tools and services, and e-commerce products.

**Domain.** The domain segment consists of domain-focused brands such as Domain.com, ResellerClub and LogicBoxes as well as certain web hosting brands that are under common management with domain-focused brands. This segment sells domain names and domain management services to resellers and end users, as well as premium domain names, and also generates advertising revenue from domain name parking. It also resells domain names and domain management services to the web presence segment.

**Email Marketing.** The email marketing segment consists of Constant Contact email marketing tools and related products and the SinglePlatform digital storefront solution.

The Company's segments share certain resources, primarily related to sales and marketing, engineering and general and administrative functions. Management allocates these costs to each respective segment based on a consistently applied methodology, primarily based on a percentage of revenue.

The Company has revised amounts reported for gross profit, net loss and adjusted EBITDA for the web presence and the domain segments in the segment disclosures, which impacted fiscal years 2016 and 2017. The amounts reported for the email marketing segment were not impacted. The revisions arose because of an error in the classification of certain domain registration expenses. Domain segment gross profit, net income (loss) and adjusted EBITDA were overstated by \$3.0 million for fiscal year 2016, and by \$6.9 million for fiscal year 2017, and web presence segment

gross profit, net income (loss) and adjusted EBITDA were understated by equal amounts. Consolidated results were not impacted by this misstatement. See Note 20, Segment Information, for further details.

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### Use of Estimates

U.S. GAAP requires management to make certain estimates, judgments and assumptions that affect the reported amounts of assets, liabilities and disclosure of contingent assets and liabilities at the date of the consolidated financial statements and the reported amounts of revenue and expenses during the reporting period. These estimates, judgments and assumptions used in preparing the accompanying consolidated financial statements are based on the relevant facts and circumstances as of the date of the consolidated financial statements. Although the Company regularly assesses these estimates, judgments and assumptions used in preparing the consolidated financial statements, actual results could differ from those estimates. Changes in estimates are recorded in the period in which they become known. The more significant estimates reflected in these consolidated financial statements include estimates of fair value of assets acquired and liabilities assumed under purchase accounting related to the Company's acquisitions and when evaluating goodwill and long-lived assets for potential impairment, the estimated useful lives of intangible and depreciable assets, revenue recognition for multiple-element arrangements, stock-based compensation, contingent consideration, derivative instruments, certain accruals, reserves and deferred taxes.

### Unaudited Interim Financial Information

The accompanying interim consolidated balance sheet as of June 30, 2018, and the related consolidated statements of operations and comprehensive loss for the three and six months ended June 30, 2017 and 2018, cash flows for the six months ended June 30, 2017 and 2018, and the notes to consolidated financial statements are unaudited. These unaudited consolidated financial statements have been prepared on the same basis as the audited consolidated financial statements. The unaudited consolidated financial statements include, in the opinion of management, all adjustments, consisting only of normal recurring adjustments that are necessary for a fair presentation of the Company's financial position at June 30, 2018, results of operations for the three and six months ended June 30, 2017 and 2018 and cash flows for the six months ended June 30, 2017 and 2018. The consolidated results in the consolidated statements of operations and comprehensive loss are not necessarily indicative of the results of operations to be expected for the full fiscal year ending December 31, 2018.

### Cash Equivalents

Cash and cash equivalents include all highly liquid investments with remaining maturities of three months or less at the date of purchase.

### Restricted Cash

Restricted cash is composed of certificates of deposit and cash held by merchant banks and payment processors, which provide collateral against any chargebacks, fees, or other items that may be charged back to the Company by credit card companies and other merchants, and collateral for certain facility leases.

### Accounts Receivable

Accounts receivable is primarily composed of cash due from credit card companies for unsettled transactions charged to subscribers' credit cards. As these amounts reflect authenticated transactions that are fully collectible, the Company does not maintain an allowance for doubtful accounts. The Company also accrues for earned referral fees and commissions, which are governed by reseller or affiliate agreements, when the amount is reasonably estimable.

### Prepaid Domain Name Registry Fees

Prepaid domain name registry fees represent amounts that are paid in full at the time a domain is registered by one of the Company's registrars on behalf of a customer. The registry fees are recognized on a straight-line basis over the term of the domain registration period.

### Fair Value of Financial Instruments

The carrying amounts of the Company's financial instruments, which include cash equivalents, accounts receivable, accounts payable and certain accrued expenses, approximate their fair values due to their short maturities. The fair value of the Company's notes payable is based on the borrowing rates currently available to the Company for debt with similar terms and average maturities and approximates their carrying value.

### Derivative Instruments and Hedging Activities

FASB Accounting Standards Codification ("ASC") 815, Derivatives and Hedging, or ASC 815, provides the disclosure requirements for derivatives and hedging activities with the intent to provide users of financial statements with an enhanced understanding of: (a) how and why an entity uses derivative instruments, (b) how the entity accounts

for derivative instruments and related hedged items, and (c) how derivative instruments and related hedged items affect an entity's financial position, financial performance, and cash flows. Further, qualitative disclosures are required that explain the Company's objectives and strategies for using derivatives, as well as quantitative disclosures about the fair value of and gains and losses on derivative instruments, and disclosures about credit-risk-related contingent features in derivative instruments.

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As required by ASC 815, the Company records all derivatives on the balance sheet at fair value. The accounting for changes in the fair value of derivatives depends on the intended use of the derivative, whether the Company has elected to designate a derivative in a hedging relationship and apply hedge accounting and whether the hedging relationship has satisfied the criteria necessary to apply hedge accounting. Derivatives designated and qualifying as a hedge of the exposure to changes in the fair value of an asset, liability, or firm commitment attributable to a particular risk, such as interest rate risk, are considered fair value hedges. Derivatives designated and qualifying as a hedge of the exposure to variability in expected future cash flows, or other types of forecasted transactions, are considered cash flow hedges. Derivatives may also be designated as hedges of the foreign currency exposure of a net investment in a foreign operation. Hedge accounting generally provides for the matching of the timing of gain or loss recognition on the hedging instrument with the recognition of the changes in the fair value of the hedged asset or liability that are attributable to the hedged risk in a fair value hedge or the earnings effect of the hedged forecasted transactions in a cash flow hedge. The Company may enter into derivative contracts that are intended to economically hedge certain of its risks, even though hedge accounting does not apply or the Company elects not to apply hedge accounting. In accordance with the FASB's fair value measurement guidance in FASB Accounting Standards Update ("ASU") 2011-4, Fair Value Measurement (Topic 820): Amendments to Achieve Common Fair Value Measurement and Disclosure Requirements, the Company made an accounting policy election to measure the credit risk of its derivative financial instruments that are subject to master netting agreements on a net basis by counterparty portfolio.

Property and Equipment

Property and equipment is recorded at cost or fair value if acquired in an acquisition. The Company also capitalizes the direct costs of constructing additional computer equipment for internal use, as well as upgrades to existing computer equipment which extend the useful life, capacity or operating efficiency of the equipment. Capitalized costs include the cost of materials, shipping and taxes. Materials used for repairs and maintenance of computer equipment are expensed and recorded as a cost of revenue. Materials on hand and construction-in-process are recorded as property and equipment. Assets recorded under capital lease are depreciated over the lease term. Depreciation is computed using the straight-line method over the estimated useful lives of the related assets as follows:

Building	Thirty-five years
Software	Two to three years
Computers and office equipment	Three years
Furniture and fixtures	Five years
Leasehold improvements	Shorter of useful life or remaining term of the lease

Software Development Costs

The Company accounts for software development costs for internal-use software under the provisions of ASC 350-40, Internal-Use Software. Accordingly, certain costs to develop internal-use computer software are capitalized, provided these costs are expected to be recoverable. During the three and six months ended June 30, 2017, the Company capitalized internal-use software development costs of \$3.3 million and \$6.2 million, respectively. During the three and six months ended June 30, 2018, the Company capitalized internal-use software costs of \$2.7 million and \$4.3 million, respectively.

Goodwill

Goodwill relates to amounts that arose in connection with the Company's various business combinations and represents the difference between the purchase price and the fair value of the identifiable intangible and tangible net assets when accounted for using the purchase method of accounting. Goodwill is not amortized, but is subject to periodic review for impairment. Events that would indicate impairment and trigger an interim impairment assessment include, but are not limited to, current economic and market conditions, including a decline in the equity value of the business, a significant adverse change in certain agreements that would materially affect reported operating results, business climate or operational performance of the business and an adverse action or assessment by a regulator. Additionally, the reorganization or change in the number of reporting units could result in the reassignment of goodwill between reporting units and may trigger an impairment assessment.

In accordance with ASC 350, Intangibles—Goodwill and Other, or ASC 350, the Company is required to review goodwill by reporting unit for impairment at least annually or more often if there are indicators of impairment present.

Under U.S. GAAP, a reporting unit is either the equivalent of, or one level below, an operating segment. The Company has historically performed its annual goodwill test as of December 31 of each fiscal year.

As a result of changes in the Company's management structure during fiscal year 2017, including the change in its chief executive officer / CODM, the Company has revised its internal financial reporting structure, which has resulted in a change to its reporting units. The Company has identified a total of ten reporting units under the new structure. With the increase in

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reporting units, the Company determined that more time would be required to perform future goodwill impairment tests, and as a result, decided to accelerate its annual goodwill impairment test date to October 31 of each fiscal year, starting with the fiscal year 2017 test.

Before testing goodwill at October 31, 2017, the Company allocated assets and liabilities to their respective reporting units. Goodwill was allocated to each reporting unit in accordance with ASC 350-20-40, which requires that goodwill be allocated based on the relative fair values of each reporting unit. After completing this valuation process, the Company allocated goodwill to seven reporting units. The Company did not allocate any goodwill to three smaller reporting units that were determined to have no material fair value.

The carrying value of each reporting unit is based on the assignment of the appropriate assets and liabilities to each reporting unit. Assets and liabilities were assigned to each reporting unit if the assets or liabilities are employed in the operations of the reporting unit and the asset and liability is considered in the determination of the reporting unit fair value. Certain assets and liabilities are shared by multiple reporting units, and were allocated to each reporting unit based on the relative size of a reporting unit, primarily based on revenue.

The fair value of each reporting unit is determined by the income approach. The Company also compared the fair value from the income approach to a market based approach to validate that the value derived from the income approach was reasonable. For the income approach, fair value is determined based on the present value of estimated future after-tax cash flows, discounted at an appropriate risk adjusted rate. The Company uses internal forecasts to estimate future after-tax cash flows, which includes an estimate of long-term future growth rates based on the long-term outlook for each reporting unit. Actual results may differ from those assumed in each forecast.

The Company derives discount rates using a capital asset pricing model and analyzing published rates for industries relevant to the reporting units to estimate the weighted average cost of capital. The Company uses discount rates that are commensurate with the risks and uncertainty inherent in the business and in internally developed forecasts. For fiscal year 2017, the Company used a discount rate of 10.0%, and also performed sensitivity analysis on the discount rates. For the market approach validation, values were derived based on valuation multiples from sales of comparable companies.

The Company has also early adopted the provisions of ASU 2017-4, which eliminates the second step of the goodwill impairment test. As a result, the goodwill impairment test as of October 31, 2017 includes only one step, which is a comparison of the carrying value of each reporting unit to its fair value, and any excess carrying value, up to the amount of goodwill allocated to that reporting unit, is impaired. The goodwill impairment test as of October 31, 2017 resulted in a \$12.1 million impairment of goodwill to the Company's domain monetization reporting unit within the domain segment. The impairment is a direct result of a more rapid decline in domain parking revenue than originally expected, and to a lesser extent, reduced sales of premium domain names. Goodwill for this reporting unit has been completely impaired. Goodwill allocated to the other six reporting units was not impaired.

Goodwill as of December 31, 2017 was \$1,850.6 million. Approximately \$1,820.7 million of this goodwill relates to reporting units where fair value exceeds the carrying value of the respective reporting unit by at least 20%. One reporting unit, the domain.com reporting unit within the domain segment, has a goodwill balance of \$29.9 million, and a fair value that exceeds its carrying value by 6%. The Company has one reporting unit, the cloud backup reporting unit within the web presence segment, that has a negative carrying value and has been allocated \$2.3 million of goodwill.

During the quarter ended March 31, 2018, the Company further adjusted management responsibilities regarding certain reporting units, which resulted in additional adjustments to internal financial reporting structures. The total number of reporting units remains at ten, however, goodwill was reallocated between reporting units as a result of this change. The Company estimated the amount of goodwill to be reallocated at \$48.0 million. The Company tested goodwill for impairment based on the goodwill reallocation. No impairment charge was identified as a result of this test.

Goodwill as of June 30, 2018 is \$1,849.5 million. The carrying value of goodwill that was allocated to the domain, email marketing and web presence reporting segments was \$29.9 million, \$604.3 million and \$1,215.4 million, respectively. For the three and six months ended June 30, 2018, no impairment triggering events were identified and no impairment has been recorded.

#### Long-Lived Assets

The Company's long-lived assets consist primarily of intangible assets, including acquired subscriber relationships, trade names, intellectual property, developed technology, domain names available for sale and in-process research and development ("IPR&D"). The Company also has long-lived tangible assets, primarily consisting of property and equipment. The majority of the Company's intangible assets are recorded in connection with its various acquisitions. The Company's intangible assets are recorded at fair value at the time of their acquisition. The Company amortizes intangible assets over their estimated useful lives.

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Determination of the estimated useful lives of the individual categories of intangible assets is based on the nature of the applicable intangible asset and the expected future cash flows to be derived from the intangible asset.

Amortization of intangible assets with finite lives other than developed technology is recognized in accordance with their estimated projected cash flows.

The Company evaluates long-lived intangible and tangible assets whenever events or changes in circumstances indicate that the carrying amount of an asset may not be recoverable. If indicators of impairment are present and undiscounted future cash flows are less than the carrying amount, the fair value of the assets is determined and compared to the carrying value. If the fair value is less than the carrying value, then the carrying value of the asset is reduced to the estimated fair value and an impairment loss is charged to expense in the period the impairment is identified. No such impairment losses have been identified in the six months ended June 30, 2017 and 2018.

Indefinite life intangible assets include domain names that are available for sale which are recorded at cost to acquire. These assets are not being amortized and are being tested for impairment annually and whenever events or changes in circumstance indicate that their carrying value may not be recoverable. When a domain name is sold, the Company records the cost of the domain in cost of revenue.

### Acquired In-Process Research and Development (IPR&D)

Acquired IPR&D represents the fair value assigned to research and development assets that the Company acquires in connection with business combinations that have not been completed at the date of acquisition. The acquired IPR&D is capitalized as an intangible asset and reviewed on a quarterly basis to determine future use. Any impairment loss of the acquired IPR&D is charged to expense in the period the impairment is identified. No impairment loss was identified during the six months ended June 30, 2017 and 2018.

### Revenue Recognition

In May 2014, the FASB issued ASU No. 2014-09, Revenue from Contracts with Customers (Topic 606), or ASU 2014-09 or ASC 606, which supersedes nearly all existing revenue recognition guidance under U.S. GAAP. Since then, the FASB has also issued ASU 2016-08, Revenue from Contracts with Customers (Topic 606), Principals versus Agent Considerations, ASU 2016-10, Revenue from Contracts with Customers (Topic 606), Identifying Performance Obligations and Licensing, and ASU 2017-13, Revenue Recognition (Topic 605), Revenue from Contracts with Customers (Topic 606), Amendments to SEC Paragraphs Pursuant to the Staff Announcement at the July 20, 2017 EITF Meeting and Rescission of Prior SEC Staff Announcements and Observer Comments, which further elaborate on the original ASU No. 2014-09. The Company adopted the guidance in ASC 606 on January 1, 2018. Revenue is recognized when control of the promised products or services is transferred to the Company's customers, in an amount that reflects the consideration the Company expects to be entitled to for those products and services. In general, the Company determines revenue recognition through the following steps:

- 1. Identification of the contract, or contracts, with the customer
- 2. Identification of the performance obligations in the contract
- 3. Determination of the transaction price
- 4. Allocation of the transaction price to the performance obligations in the contract
- 5. Recognition of revenue when, or as, the Company satisfies a performance obligation

The Company provides cloud-based subscription services, which include website hosting and related add-ons, search engine optimization (SEO) services, domain registration services and email marketing.

Website hosting gives subscribers access to an environment where the Company hosts a customer's website. The related contract terms are generally for one year, but can range from 30 days to 3 years. Website hosting services are typically sold in bundled offerings that include website hosting, domain registration services and various add-ons. The Company recognizes revenue for website hosting and domain registration services over the term of the contract. The main add-on services related to website hosting are domain privacy, secure sockets layer (SSL) security, site backup and restoration, and website builder tools. These services may be included in website hosting bundles, or they may be purchased on a standalone basis. Certain add-on services are provided by third parties. In cases where the Company is acting as an agent for the sale of third party add-on services, the Company recognizes revenue on a net basis at the time of sale. In cases where the Company is acting as a principal for the sale of third party add-on services (i.e., the Company has the primary responsibility to provide specific goods or services, it has discretion to establish

prices and it may assume inventory risk), the Company recognizes revenue on a gross basis over the term of the contract. The revenue for Company-provided add-on services is primarily recognized over the term of the contract. SEO services are monthly subscriptions that provide a customer with increased traffic to their website over the term of the subscription. Revenue from SEO services is recognized over the monthly term of the contract.

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In the case of domain registration services, the Company is an accredited registrar and can provide registration services to the customer, or it can select an accredited third party registrar to perform these duties. Domain registration services are generally annual subscriptions, but can cover multiple years. Revenue for these services is recognized over time.

Email marketing services provide subscribers with a cloud based platform that can send broadcast emails to a customer list managed by the subscriber. Pricing is based on contract list volume from the prior monthly period, which determines the contractual billing price for the upcoming month. Revenue for this service is recognized over the monthly term of the contract.

Non-subscription based services include certain professional services, primarily website design or re-design services, marketing development fund revenue ("MDF"), premium domain names and domain parking services.

Website design and re-design services are recognized when the service is complete.

Marketing development funds consist of commissions earned by the Company when a third party sells its products or services directly to the Company's subscribers, and advertising revenue for third party ads placed on Company websites. The Company records revenue when the service is provided and calculates it based on the contractual revenue share arrangement or over the term of the advertisement.

Domain parking allows the Company to monetize certain of its premium domain names by loaning them to specialized third parties that generate advertising revenue from these parked domains on pay per click ("PPC") basis. Revenue is recognized when earned and calculated based on the revenue share arrangement with the third party. Revenue from the sale of premium domains is recognized when persuasive evidence of an arrangement to sell such domains exists and delivery of an authorization key to access the domain name has occurred. Premium domain names are paid for in advance prior to the delivery of the domain name.

For most of the Company's performance obligations, the customer simultaneously receives and consumes the service over a period of time as the Company performs the service, resulting in the recognition of revenue over the subscription period. This method provides an appropriate depiction of the timing of the transfer of services to the customer. In limited instances, the customer obtains control of the promised service at a point in time, with no future obligations on the part of the Company. In these instances, the Company recognizes revenue at the point in time control is transferred. The contracts that the Company enters typically do not contain any variable or non-cash considerations.

The Company maintains a reserve for refunds and chargebacks related to revenue that has been recognized and is expected to be refunded, as calculated based on observed historical trends. The Company had a refund and chargeback reserve of \$0.5 million and \$0.3 million as of December 31, 2017 and June 30, 2018, respectively. The portion of deferred revenue that is expected to be refunded at December 31, 2017 and June 30, 2018 was \$1.8 million and \$2.0 million, respectively. Based on refund history, approximately 83% of all refunds happen in the same fiscal month that the contract starts or renews, and approximately 96% of all refunds happen within 45 days of the contract start or renewal date.

The Company did not apply any practical expedients during its adoption of ASC 606. The Company elected to use the portfolio method in the calculation of the deferred contract assets.

### Contracts with Multiple Performance Obligations

A considerable amount of the Company's revenue is generated from transactions that are contracts with customers that may include hosting plans, domain name registrations, and other cloud-based products and services. In these cases, the Company determines whether the products and services are distinct performance obligations that should be accounted for separately versus together. The Company allocates revenue to each performance obligation based on its relative standalone selling price, generally based on the price charged to customers. Hosting services, domain name registrations, and other cloud-based products and services have distinct performance obligations and are often sold separately. If the promise is not distinct and therefore not a performance obligation, then the total transaction amount is allocated to the identified performance obligation based on a relative selling price hierarchy. When multiple performance obligations are included in a contract, the total transaction amount for the contract is allocated to the performance obligations based on a relative selling price hierarchy. The Company determines the relative selling price for a performance obligation based on standalone selling price ("SSP"). The Company determines SSP by considering

its observed standalone selling prices, competitive prices in the marketplace and management judgment; these standalone selling prices may vary depending upon the particular facts and circumstances related to each deliverable. The Company analyzes the standalone selling prices used in its allocation of transaction amount, at a minimum, on a quarterly basis.

#### Deferred Revenue

The Company records deferred revenue when cash payments are received or are due in advance of the Company's performance, including amounts that are refundable. The change in the deferred revenue balance for the six months ended June 30, 2018 is primarily driven by cash payments received or due in advance of the Company satisfying its performance

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obligations, offset by \$276.8 million of revenue recognized that were included in the deferred revenue balance at the beginning of the period.

The following table provides a reconciliation of the Company's deferred revenue as of June 30, 2018:

	Short-term (in thousands)	Long-term
Balance at December 31, 2017	\$361,940	\$90,972
Effect of adoption of ASC 606 to balances at December 31, 2017	20,275	2,882
Recognition of the beginning deferred revenue into revenue, as a result of performance obligations satisfied	(276,763 )	—
Cash received in advance during the period	469,692	106,524
Recognition of cash received in the period into revenue, as a result of performance obligations satisfied	(293,018 )	—
Reclassification between short-term and long-term	103,550	(103,550 )
Balance at June 30, 2018	\$385,676	\$96,828

The difference between the opening and closing balances of the Company's deferred liabilities primarily results from the timing difference between the Company's performance and the customer's payment. During the six months ended June 30, 2018, the Company recognized \$276.8 million and \$0.0 million, respectively, from beginning deferred revenue current and long-term balances existing at December 31, 2017. The Company did not recognize any revenue from performance obligations satisfied in prior periods.

The following table provides the remaining performance obligation amounts as of June 30, 2018. These amounts are equivalent to the ending deferred revenue balance of \$482.5 million, which includes both short and long-term amounts:

	Web presence (in thousands)	Email marketing	Domain	Total
Remaining performance obligation, short-term	\$269,555	\$55,593	\$60,528	\$385,676
Remaining performance obligation, long-term	81,922	—	14,906	96,828
Total	\$351,477	\$55,593	\$75,434	\$482,504

This backlog of revenue related to future performance obligations is prepaid by customers and supported by executed contracts with customers. The Company has established a reserve of \$0.3 million for refunds and chargebacks, 96% of which is expected to materialize in the first 45 days. The remainder of the deferred revenue is expected to be recognized in future periods.

**Deferred Customer Acquisition Costs**

As a result of the implementation of ASC 606, the Company now capitalizes the incremental costs directly related to obtaining and fulfilling a contract (such as sales commissions and certain direct sales and marketing success based costs), if these costs are expected to be recovered. These costs are amortized over the period the services are transferred to the customer, which is estimated based on customer churn rates for various segments of the business. The Company includes only those incremental costs that would not have been incurred if the contracts had not been entered into:

	Short-term (in thousands)	Long-term
Balance at December 31, 2017	\$—	\$—
Adjustments resulting from adoption of ASC 606	43,408	40,040
Deferred customer acquisition costs incurred in the period	9,092	17,015
Amounts recognized as expense in the period	(25,586 )	—
Impact of foreign exchange rates	(92 )	(1 )
Reclassification between short-term and long-term	15,020	(15,020 )
Balance at June 30, 2018	\$41,842	\$42,034

As of June 30, 2018, the Company has a total of \$71.7 million deferred assets relating to costs incurred to obtain or fulfill contracts in its web presence segment, consisting of \$0.0 million of incremental, recoverable sales and marketing costs, and \$71.7 million of recoverable, specific, success-based sales commissions. As of June 30, 2018, the Company has a total of \$10.7

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million deferred assets relating to costs incurred to obtain or fulfill contracts in its email marketing segment, consisting of \$0.0 million of incremental, recoverable sales and marketing costs, and \$10.7 million of recoverable, specific, success-based sales commissions. As of June 30, 2018, the Company has a total of \$1.5 million deferred assets relating to costs incurred to obtain or fulfill contracts in its domain segment, consisting of \$0.0 million of incremental, recoverable sales and marketing costs, and \$1.5 million of recoverable, specific, success-based sales commissions. During the three months ended June 30, 2018, the Company recognized total amortization costs related to the above items of \$23.3 million, \$2.0 million, and \$0.2 million in its web presence, email marketing and domain segments, respectively.

### Significant Judgments

The Company sells a number of third party cloud based services to enhance a subscriber's overall website hosting experience. The Company exercises considerable judgment to determine if it is the principal or agent in each of these arrangements, and in some instances, has concluded that it is an agent of the third party and recognizes revenue at time of subscriber purchase in an amount that is net of the revenue share payable to the third party.

The Company exercises judgment to determine the standalone selling price for each distinct performance obligation. In instances where the standalone selling price is not directly observable, such as when the Company does not sell the product or service separately, the Company determines the standalone selling price using information that may include a competitive market assessment approach and other observable inputs. The Company typically has more than one standalone selling price for individual products and services.

Judgment is required to determine whether particular types of sales and marketing costs incurred, including commissions, are incremental and recoverable costs incurred to obtain and fulfill the customer contract. In addition, judgment is required to determine the life of the customer over which deferred customer acquisition costs are amortized.

### Income Taxes

Income taxes are accounted for in accordance with ASC 740, Accounting for Income Taxes, or ASC 740. Deferred tax assets and liabilities are recognized for the estimated future tax consequences attributable to differences between the financial statement carrying amounts of existing assets and liabilities and their respective tax bases and operating loss and tax credit carry-forwards. Deferred tax assets and liabilities are measured using enacted tax rates expected to apply to taxable income in the years in which those temporary differences are expected to be recovered or settled. The effect on deferred tax assets and liabilities of a change in tax rates is recognized in income in the period that includes the enactment date.

ASC 740 clarifies the accounting for income taxes by prescribing a minimum recognition threshold that a tax position is required to meet before being recognized in the financial statements. The Company recognizes the effect of income tax positions only if those positions are more likely than not to be sustained. Recognized income tax positions are measured at the largest amount that is more likely than not to be realized. Changes in recognition or measurement are reflected in the period in which the change in judgment occurs. The Company had unrecognized tax benefits at December 31, 2017 and June 30, 2018 of \$1.1 million and \$1.6 million, respectively.

The Company records interest related to unrecognized tax benefits in interest expense and penalties in operating expenses. During the three and six months ended June 30, 2017, the Company did not incur any interest and penalties related to unrecognized tax benefits. During the three months ended June 30, 2018, the Company recognized \$0.0 million of interest and penalties related to unrecognized tax benefits. During the six months ended June 30, 2018, the Company recognized \$0.1 million of interest and penalties related to unrecognized tax benefits.

### Stock-Based Compensation

The Company may issue restricted stock units, restricted stock awards and stock options which vest upon the satisfaction of a performance condition and/or a service condition. The Company follows the provisions of ASC 718, Compensation—Stock Compensation, or ASC 718, which requires employee stock-based payments to be accounted for under the fair value method. Under this method, the Company is required to record compensation cost based on the estimated fair value for stock-based awards granted over the requisite service periods for the individual awards, which generally equals the vesting periods, net of estimated forfeitures. The Company uses the straight-line amortization method for recognizing stock-based compensation expense. In addition, for stock-based awards where vesting is

dependent upon achieving certain performance goals, the Company estimates the likelihood of achieving the performance goals against established performance targets.

The Company estimates the fair value of employee stock options on the date of grant using the Black-Scholes option-pricing model, which requires the use of highly subjective estimates and assumptions. For restricted stock awards and restricted stock units granted, the Company estimates the fair value of each restricted stock award or restricted stock unit based on the closing trading price of its common stock on the date of grant.



or (ii) a retrospective approach with the cumulative effect of initially adopting ASU 2014-09 recognized at the date of adoption (which includes additional footnote disclosures) (the "modified retrospective approach"). The Company adopted this guidance on January 1, 2018 using the modified retrospective approach. The new standard impacted the timing of when certain sales incentive payments, primarily to external parties, are charged to expense as these costs must now be deferred over the life of the related customer relationship, whereas previously these amounts were expensed as incurred. In addition, a small portion of the Company's revenue recognition was impacted by this new guidance. The impact to opening retained earnings as a result of the

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adoption of the new guidance was \$59.4 million, which consists of an \$83.4 million deferred asset relating to customer acquisition costs and a \$6.1 million deferred asset for domain registration costs, partially offset by a \$23.1 million liability for deferred revenue, net of a deferred tax liability of \$7.0 million. The Company applied the new guidance to all revenue contracts and did not use any practical expedients. The adoption of Topic 606 impacted the results of operations and certain balance sheet accounts. The impact of applying Topic 606 on the results for reporting periods and balance sheet beginning after January 1, 2018 are presented under Topic 606, while prior amounts are not adjusted and continue to be reported in accordance with the

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Company's historic accounting under Topic 605. The impact of applying Topic 606 as of June 30, 2018 is as follows:

	For the three months ended June 30, 2018 under topic 606	For the three months ended June 30, 2018 under topic 605	Increase (decrease)
Consolidated statement of operations and comprehensive loss data (in thousands)			
Revenue	\$287,770	\$287,617	\$ 153
Cost of revenue	130,746	130,808	(62 )
Sales and marketing	66,546	66,593	(47 )

	As of June 30, 2018 under topic 606	As of June 30, 2018 under topic 605	Increase (decrease)
Consolidated balance sheet data (in thousands)			
Prepaid commissions, current portion	\$41,842	\$—	\$ 41,842
Prepaid commissions, long-term	42,034	—	42,034
Deferred revenue, current	385,676	385,028	648
Deferred revenue, long-term	96,828	96,828	—

	For the three months ended June 30, 2018 under topic 606	For the three months ended June 30, 2018 under topic 605	Increase (decrease)
Consolidated statement of cash flow data (in thousands)			
Net loss	\$(1,969 )	\$(2,231 )	\$ 262
Change in prepaid expenses and other assets	(5,863 )	(5,972 )	(109 )
Change in deferred revenue	(2,467 )	(2,620 )	(153 )
Cash flows from operations	29,892	29,892	—

	For the six months ended June 30, 2018 under topic 606	For the six months ended June 30, 2018 under topic 605	Increase (decrease)
Consolidated statement of operations and comprehensive loss data (in thousands)			
Revenue	\$579,126	\$579,774	\$ (648 )
Cost of revenue	264,652	264,762	(110 )
Sales and marketing	133,902	134,424	(522 )

	As of June 30, 2018 under topic 606 (in thousands)	As of June 30, 2018 under topic 605	Increase (decrease)
Consolidated balance sheet data			
Prepaid commissions, current portion	\$41,842	\$—	\$ 41,842
Prepaid commissions, long-term	42,034	—	42,034
Deferred revenue, current	385,676	385,028	648
Deferred revenue, long-term	96,828	96,828	—

	For the six months ended June 30, 2018 under topic 606 (in thousands)	For the six months ended June 30, 2018 under topic 605	Increase (decrease)
Consolidated statement of cash flow data			
Net loss	\$(9,057 )	\$(9,041 )	\$( 16 )
Change in prepaid expenses and other assets	(8,560 )	(7,928 )	(632 )
Change in deferred revenue	8,193	8,841	648
Cash flows from operations	82,252	82,252	—

In January 2016, the FASB issued ASU No. 2016-01, Financial Instruments-Overall: Recognition and Measurement of Financial Assets and Financial Liabilities. This new standard enhances the reporting model for financial instruments to provide

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users of financial statements with more decision-useful information. This amendment is effective for annual periods beginning after December 15, 2017, and early adoption is permitted. The adoption of this standard did not have a material impact on the Company's consolidated financial statements.

In November 2016, the FASB issued ASU No. 2016-18, Statement of Cash Flows: Restricted Cash. This new standard requires that a statement of cash flows explain the change during the period in the total of cash, cash equivalents, and restricted cash. This amendment is effective for annual periods beginning after December 15, 2017, and early adoption is permitted. The adoption of this standard did not have a material impact on the Company's statement of cash flows. In August 2016, the FASB issued ASU No. 2016-15, Statement of Cash Flows: Classification of Certain Cash Receipts and Cash Payments. This new standard clarifies certain statement of cash flow presentation issues. This amendment is effective for annual periods beginning after December 15, 2017, and early adoption is permitted. The adoption of this standard did not have a material impact on the Company's statement of cash flows.

In January 2017, the FASB issued ASU No. 2017-04, Intangibles - Goodwill and Other: Simplifying the Test for Goodwill Impairment. This new standard eliminates step two of the prior goodwill test, and instead requires that an entity perform its annual, or interim, goodwill impairment test by comparing the fair value of a reporting unit with its carrying amount. This amendment is effective for annual or interim goodwill impairment tests in fiscal years beginning after December 31, 2019, and should be applied on a prospective basis. The Company elected to early adopt the provisions of ASU 2017-04 effective in the fourth quarter of fiscal year 2017, which simplified the process of calculating the \$12.1 million impairment to goodwill during the fourth quarter of fiscal year 2017.

In May 2017, the FASB issued ASU No. 2017-09, Compensation - Stock Compensation (Topic 718). This new standard provides guidance about which changes to the terms or conditions of a share-based payment award require an entity to apply modification accounting in Topic 718. This amendment is effective for annual or interim periods in fiscal years beginning after December 15, 2017, and should be applied prospectively to an award modified on or after the adoption date. The Company adopted this guidance as of January 1, 2018 and will apply this guidance to any modifications, based on the new definition of a modification, for all periods beginning on or after January 1, 2018. During the three and six months ended June 30, 2018, there were no modifications that would impact the Company's consolidated financial statements.

In August 2017, the FASB issued ASU No. 2017-12, Derivatives and Hedging (Topic 815): Targeted Improvements to Accounting for Hedging Activities. This new guidance better aligns an entity's risk management activities and financial reporting for hedging relationships through changes to the designation and measurement guidance for qualifying hedging relationships and to the method of presenting hedge results. The amendments in this guidance require an entity to present the earnings effect of the hedging instrument in the same income statement line item in which the earnings effect of the hedged item is reported, to allow users to better understand the results and costs of an entity's hedging program. This new guidance is effective for fiscal years beginning after December 15, 2019 and early adoption is allowed. The amended presentation and disclosure guidance is required only prospectively, while the measurement guidance should be applied to hedges existing at the time of adoption through a one-time cumulative-effect adjustment to accumulated other comprehensive income with respect to the elimination of the separate measurement of ineffectiveness with a corresponding adjustment to the opening balance of the retained earnings. The Company adopted this guidance on June 1, 2018 using the modified retrospective approach. The adoption of the new guidance did not have a material impact on the Company's consolidated financial statements.

Recent Accounting Pronouncements - Recently Issued

In February 2016, the FASB issued ASU No. 2016-02, Leases. Since then, the FASB has also issued ASU No. 2018-10, Codification Improvements to Topic 842, Leases, which further clarifies ASU No. 2016-02 and corrects unintended application of guidance. The new standard establishes a right-of-use ("ROU") model that requires a lessee to record a ROU asset and a lease liability on the balance sheet for all leases with terms longer than 12 months. Leases will be classified as either finance or operating, with classification affecting the pattern of expense recognition in the income statement. The new standard is effective for fiscal years beginning after December 15, 2018, including interim periods within those fiscal years. A modified retrospective transition approach is required for capital and operating leases existing at, or entered into after, the beginning of the earliest comparative period presented in the financial statements, with certain practical expedients available. The Company is currently evaluating the impact of its pending

adoption of the new standard on its consolidated financial statements, but expects that the adoption will materially increase its assets and liabilities.

In October 2016, the FASB issued ASU No. 2016-16, Income Taxes: Intra-Entity Transfers of Assets Other Than Inventory. This new standard improves the accounting for the income tax consequences of intra-entity transfers of assets other than inventory. This amendment is effective for annual periods beginning after December 15, 2018, and early adoption is permitted. The Company does not believe the adoption of this ASU will have a material impact on its consolidated financial statements.

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In July 2018, the FASB issued ASU No. 2018-07, Compensation - Stock Compensation (Topic 718). The new guidance expands the scope of Topic 718 to include share-based payment transactions for acquiring goods and services from nonemployees. The amendments in ASU No. 2018-07 specify that Topic 718 applies to all share-based payment transactions in which a grantor acquires goods or services to be used or consumed in a grantor's own operations by issuing share-based payment awards to a non-employee. The amendments also clarify that Topic 718 does not apply to share-based payments used to effectively provide (1) financing to the issuer or (2) awards granted in conjunction with selling goods or services to customers as part of a contract accounted for under Topic 606, Revenue from Contract with Customers. The new guidance is effective for public companies for fiscal years beginning after December 15, 2018, including interim periods within those fiscal years and early adoption is permitted, provided the company has already adopted the guidance in Topic 606. A company should only remeasure liability-classified awards that have not been settled by the date of adoption and equity-classified awards for which a measurement date has not been established through a cumulative-effect adjustment to retained earnings as of the beginning of the fiscal year of adoption. Upon transition, the company is required to measure these nonemployee awards at fair value as of the adoption date. The Company does not believe the adoption of this ASU will have a material impact on its consolidated financial statements.

### 3. Acquisitions

The Company accounts for the acquisitions of businesses using the purchase method of accounting. The Company allocates the purchase price to the tangible and identifiable intangible assets and liabilities assumed based on their estimated fair values. Purchased identifiable intangible assets typically include subscriber relationships, trade names, domain names held for sale, developed technology and IPR&D. The methodologies used to determine the fair value assigned to subscriber relationships and domain names held for sale are typically based on the excess earnings method that considers the return received from the intangible asset and includes certain expenses and also considers an attrition rate based on the Company's internal subscriber analysis and an estimate of the average life of the subscribers. The fair value assigned to trade names is typically based on the income approach using a relief from royalty methodology that assumes that the fair value of a trade name can be measured by estimating the cost of licensing and paying a royalty fee for the trade name that the owner of the trade name avoids. The fair value assigned to developed technology typically uses the cost approach. The fair value assigned to IPR&D is based on the cost approach. If applicable, the Company estimates the fair value of contingent consideration payments in determining the purchase price. The contingent consideration is then adjusted to fair value in subsequent periods as an increase or decrease in current earnings in general and administrative expense in the consolidated statements of operations and comprehensive loss.

#### Summary of Deferred Consideration Related to Acquisitions

Components of short-term and long-term deferred consideration as of December 31, 2017 and June 30, 2018, consisted of the following:

	December 31, 2017		June 30, 2018	
	Short- term	Long- term	Short- term	Long- term
	(in thousands)			
AppMachine (Acquired in 2016)	\$4,365	\$3,551	\$2,651	\$1,320
Total	\$4,365	\$3,551	\$2,651	\$1,320

### 4. Property and Equipment and Capital Lease Obligations

Components of property and equipment consisted of the following:

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	December 31, 2017		June 30, 2018	
	(in thousands)			
Land	\$790		\$790	
Building	5,037		7,140	
Software	82,618		87,063	
Computers and office equipment	153,273		158,500	
Furniture and fixtures	18,825		19,462	
Leasehold improvements	22,260		19,665	
Construction in process	3,800		1,898	
Property and equipment—at cost	286,603		294,518	
Less accumulated depreciation	(191,151)		(211,760)	
Property and equipment—net	\$95,452		\$82,758	

Depreciation expense related to property and equipment for the three months ended June 30, 2017 and 2018 was \$14.1 million and \$12.8 million, respectively. Depreciation expense related to property and equipment for the six months ended June 30, 2017 and 2018 was \$27.2 million and \$24.9 million, respectively.

Property under capital lease with a cost basis of \$17.3 million was included in software as of June 30, 2018. The net carrying value of property under capital lease as of June 30, 2018 was \$12.1 million.

#### 5. Fair Value Measurements

The following valuation hierarchy is used for disclosure of the valuation inputs used to measure fair value. This hierarchy prioritizes the inputs into three broad levels as follows:

Level 1 inputs are quoted prices (unadjusted) in active markets for identical assets or liabilities.

Level 2 inputs are quoted prices for similar assets or liabilities in active markets or inputs that are observable for the asset or liability, either directly or indirectly through market corroboration, for substantially the full term of the financial instrument.

Level 3 inputs are unobservable inputs based on the Company's own assumptions used to measure assets and liabilities at fair value.

A financial asset or liability's classification within the hierarchy is determined based on the lowest level input that is significant to the fair value measurement.

As of December 31, 2017 and June 30, 2018, the Company's financial assets required to be measured on a recurring basis consist of the 2015 interest rate cap and the 2018 interest rate cap. The Company has classified these interest rate caps, which are discussed in Note 6 below, within Level 2 of the fair value hierarchy.

#### Basis of Fair Value Measurements

	Quoted Prices in Active Markets for Identical Items (Level 1)		Significant Other Observable Inputs (Level 2)		Significant Unobservable Inputs (Level 3)	
	(in thousands)					
Balance at December 31, 2017						
Financial assets:						
Interest rate cap (included in other assets)	\$452	—		\$ 452	\$	—
Total financial assets	\$452	\$		— \$ 452	\$	—
Balance at June 30, 2018						
Financial assets:						
Interest rate caps (included in other assets)	\$6,791	—		\$ 6,791	\$	—
Total financial assets	\$6,791	\$		— \$ 6,791	\$	—



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The carrying amounts of our other financial assets and liabilities including cash, accounts receivable, accounts payable and accrued liabilities approximate their respective fair values because of the relatively short period of time between their origination and their expected realization or settlement.

## 6. Derivatives and Hedging Activities

## Risk Management Objective of Using Derivatives

The Company is exposed to certain risk arising from both its business operations and economic conditions. The Company principally manages its exposures to a wide variety of business and operational risks through management of its core business activities. The Company manages economic risks, including interest rate, liquidity, and credit risk primarily by managing the amount, sources, and duration of its debt funding and the use of derivative financial instruments. Specifically, the Company may enter into derivative financial instruments to manage exposures that arise from business activities that result in the receipt or payment of future known and uncertain cash amounts, the value of which are determined by interest rates. The Company's derivative financial instruments are used to manage differences in the amount, timing, and duration of the Company's known or expected cash receipts and its known or expected cash payments principally related to the Company's investments and borrowings.

## Cash Flow Hedges of Interest Rate Risk

The Company has entered into two three-year interest rate caps as part of its risk management strategy. The interest rate caps, designated as cash flow hedges of interest rate risk, provide for the payment to the Company of variable amounts if interest rates rise above the strike rate on the contract in exchange for an upfront premium. Therefore, these derivatives limit the Company's exposure if the interest rate rises, but also allow the Company to benefit when the interest rate falls.

The changes in the fair value of derivatives that qualify as cash flow hedges is recorded in Accumulated Other Comprehensive Income ("AOCI"), and is subsequently reclassified into earnings in the period that the hedged forecasted transaction affects earnings. Amounts reported in AOCI related to derivatives will be reclassified to interest expense as interest payments are made on the Company's variable-rate debt.

In December 2015, the Company entered into a three-year interest rate cap with \$500.0 million notional value outstanding. This interest rate cap was effective beginning on February 29, 2016. The fair value of this interest rate contract included in other assets on the consolidated balance sheet as of June 30, 2018 was \$1.6 million, and the Company recognized \$0.3 million and \$0.7 million of interest expense, respectively, in the Company's consolidated statement of operations for the three and six months ended June 30, 2018. The Company recognized a \$1.9 million gain, net of a tax expense of \$0.4 million, in AOCI for the six months ended June 30, 2018. The Company estimates that a cumulative amount of \$0.1 million will be reclassified from AOCI to interest expense (as an increase to interest expense) in the next twelve months.

In June 2018, the Company entered into a three-year interest rate cap with \$800.0 million notional value outstanding. This interest rate cap will become effective beginning on August 28, 2018. The fair value of this interest rate contract included in other assets on the consolidated balance sheet as of June 30, 2018 was \$5.2 million, and the Company recognized \$0.1 million and \$0.1 million, respectively, of interest expense in the Company's consolidated statement of operations for the three and six months ended June 30, 2018. The Company recognized a \$0.4 million gain, net of a tax expense of \$0.0 million, in AOCI for the six months ended June 30, 2018. The Company estimates that an immaterial amount will be reclassified from AOCI to interest expense (as an increase to interest expense) in the next twelve months.

## 7. Goodwill and Other Intangible Assets

The following table summarizes the changes in the Company's goodwill balances from December 31, 2017 to June 30, 2018:

	Web Presence (in thousands)	Email Marketing	Domain	Total
Goodwill balance at December 31, 2017	\$1,216,419	\$ 604,305	\$29,858	\$1,850,582
Foreign translation impact	(1,053 )	—	—	(1,053 )
Goodwill balance at June 30, 2018	\$1,215,366	\$ 604,305	\$29,858	\$1,849,529

In accordance with ASC 350, the Company reviews goodwill and other indefinite-lived intangible assets for indicators of impairment on an annual basis and between tests if an event occurs or circumstances change that would more likely than not reduce the fair value of goodwill below its carrying amount.

At December 31, 2017, other intangible assets consisted of the following:

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	Gross Carrying Amount	Accumulated Amortization	Net Carrying Amount	Weighted Average Useful Life
	(dollars in thousands)			
Developed technology	\$285,911	\$ 149,514	\$136,397	7 years
Subscriber relationships	659,732	431,938	227,794	7 years
Trade-names	134,054	73,019	61,035	8 years
Intellectual property	34,313	27,336	6,977	5 years
Domain names available for sale	30,458	7,221	23,237	Indefinite
Total December 31, 2017	\$1,144,468	\$ 689,028	\$455,440	

During the six months ended June 30, 2017 and 2018, there were no impairment charges of intangible assets.

At June 30, 2018, other intangible assets consisted of the following:

	Gross Carrying Amount	Accumulated Amortization	Net Carrying Amount	Weighted Average Useful Life
	(dollars in thousands)			
Developed technology	\$285,821	\$ 166,499	\$119,322	7 years
Subscriber relationships	659,479	458,887	200,592	7 years
Trade-names	134,048	78,650	55,398	8 years
Intellectual property	34,308	28,130	6,178	5 years
Domain names available for sale	30,734	8,389	22,345	Indefinite
Total June 30, 2018	\$1,144,390	\$ 740,555	\$403,835	

The estimated useful lives of the individual categories of other intangible assets are based on the nature of the applicable intangible asset and the expected future cash flows to be derived from the intangible asset. Amortization of intangible assets with finite lives is recognized over the period of time the assets are expected to contribute to future cash flows. The Company amortizes finite-lived intangible assets over the period in which the economic benefits are expected to be realized based upon their estimated projected cash flows.

The Company's amortization expense is included in cost of revenue in the consolidated statement of operations and comprehensive loss in the aggregate amounts of \$34.9 million and \$26.0 million for the three months ended June 30, 2017 and 2018, respectively. The Company's amortization expense is included in cost of revenue in the aggregate amounts of \$69.2 million and \$51.7 million for the six months ended June 30, 2017 and 2018, respectively.

#### 8. Investments

As of December 31, 2017 and June 30, 2018, the Company's carrying value of investments in privately-held companies was \$15.3 million and \$15.3 million, respectively.

In January 2012, the Company made an initial investment of \$0.3 million to acquire a 25% interest in BlueZone Labs, LLC ("BlueZone"), a provider of "do-it-yourself" tools and managed search engine optimization services.

The Company also has an agreement with BlueZone to purchase products and services. During the three months ended June 30, 2017 and 2018, the Company purchased \$0.4 million and \$0.3 million, respectively, of products and services from BlueZone, which is included in cost of revenue in the Company's consolidated statements of operations and comprehensive loss. During the six months ended June 30, 2017 and 2018, the Company purchased \$0.9 million and \$0.7 million, respectively, of products and services from BlueZone, which is included in cost of revenue in the Company's consolidated statements of operations and comprehensive loss. As of December 31, 2017 and June 30, 2018, \$0.1 million and \$0.0 million, respectively, relating to the Company's investment in BlueZone was included in accounts payable and accrued expense in the Company's consolidated balance sheet. As of December 31, 2017 and June 30, 2018, \$0.7 million and \$0.3 million, respectively, relating to the Company's investment in BlueZone was included in prepaid expenses and other current assets in the Company's consolidated balance sheet. The investment is accounted for using the measurement alternative under ASU 2016-01, Financial Instruments - Overall, as fair value is not readily available.

In May 2014, the Company made a strategic investment of \$15.0 million in Automattic, Inc. (“Automattic”), which provides content management systems associated with WordPress. The investment represents less than 5% of the outstanding

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shares of Automattic and better aligns the Company with an important partner. The investment is accounted for using the measurement alternative under ASU 2016-01 as fair value is not readily available.

Investments in which the Company's interest is less than 20% and which are not classified as available-for-sale securities are carried at the lower of cost or net realizable value unless it is determined that the Company exercises significant influence over the investee company, in which case the equity method of accounting is used. For those investments in which the Company's voting interest is between 20% and 50%, the equity method of accounting is used. Under this method, the investment balance, originally recorded at cost, is adjusted to recognize the Company's share of net earnings or losses of the investee company, as they occur, limited to the extent of the Company's investment in, advances to and commitments for the investee. These adjustments are reflected in equity (income) loss of unconsolidated entities, net of tax in the Company's consolidated statements of operations and comprehensive loss. The Company recognized net losses of \$0.0 million and \$0.0 million during the three months ended June 30, 2017 and 2018, respectively, and a net loss of \$0.0 million and a gain of \$0.0 million, for the six months ended June 30, 2017 and 2018, respectively.

From time to time, the Company may make new and follow-on investments and may receive distributions from investee companies. As of June 30, 2018, the Company was not obligated to fund any follow-on investments in these investee companies.

As of June 30, 2018, the Company did not have an equity method investment in which the Company's proportionate share of the investee's net income or loss exceeded 10% of the Company's consolidated assets or income from continuing operations.

#### 9. Notes Payable

At December 31, 2017 and June 30, 2018, notes payable, net of original issuance discounts (sometimes referred to as "OID") and deferred financing costs, consisted of the following:

	At December 31, 2017	At June 30, 2018
	(in thousands)	
2018 First Lien Term Loan	\$—	\$1,516,562
2017 First Lien Term Loan	1,563,197	—
Notes	329,048	330,265
Revolving credit facilities	—	—
Total notes payable	1,892,245	1,846,827
Current portion of notes payable	33,945	31,606
Notes payable - long term	\$1,858,300	\$1,815,221

#### 2018 First Lien Term Loan Facility

In connection with the Company's June 20, 2018 refinancing of its then-outstanding term loan (the "2018 Refinancing"), the Company entered into its current first lien term loan facility (the "2018 Term Loan") with an original balance of \$1,580.3 million and a maturity date of February 9, 2023. As of June 30, 2018, the 2018 Term Loan had an outstanding balance of:

	At June 30, 2018
	(in thousands)
2018 First Lien Term Loan	\$1,555,403
Unamortized deferred financing costs	(20,656 )
Unamortized original issue discount	(18,185 )
Net 2018 First Lien Term Loan	1,516,562
Current portion of 2018 First Lien Term Loan	31,606
2018 First Lien Term Loan - long term	\$1,484,956

The 2018 Term Loan was issued at par and automatically bears interest at an alternate base rate unless the Company gives notice to opt for the LIBOR-based interest rate. The LIBOR-based interest rate for the 2018 Term Loan is 3.75% per annum plus the greater of an adjusted LIBOR and 1.00%. The alternate base rate for the 2018 Term Loan is 2.75% per annum plus the

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greatest of the prime rate, the federal funds effective rate plus 0.50%, an adjusted LIBOR for a one-month interest period plus 1.00%, and 2.00%.

The 2018 Term Loan requires quarterly mandatory repayments of principal. During the six months ended June 30, 2018, the Company made one mandatory repayment of \$7.9 million and one voluntary repayment of \$17.0 million following the 2018 Refinancing.

Interest is payable on maturity of the elected interest period for a term loan with a LIBOR-based interest rate, which interest period can be one, two, three or six months. Interest is payable at the end of each fiscal quarter for a term loan with an alternate base rate.

2017 First Lien Term Loan Facility

The Company's prior first lien term loan facility (the "2017 Term Loan") was entered into in connection with the Company's June 14, 2017 refinancing of its then-outstanding term loans (the "2017 Refinancing"). The 2017 Term Loan had an original balance of \$1,697.3 million and a maturity date of February 9, 2023. As of December 31, 2017 and June 30, 2018, the 2017 Term Loan had an outstanding balance of:

	At December 31, 2017	At June 30, 2018
	(in thousands)	
2017 First Lien Term Loan	\$1,605,792	\$ —
Unamortized deferred financing costs	(22,456 )	—
Unamortized original issue discount	(20,139 )	—
Net 2017 First Lien Term Loan	1,563,197	—
Current portion of 2017 First Lien Term Loan	33,945	—
2017 First Lien Term Loan - long term	\$1,529,252	\$ —

The 2017 Term Loan was issued at a price of 99.75% of par and automatically bore interest at an alternate base rate unless the Company gave notice to opt for the LIBOR-based interest rate. The LIBOR-based interest rate for the 2017 Term Loan was 4.00% per annum plus the greater of an adjusted LIBOR and 1.00%. The alternate base rate for the 2017 Term Loan was 3.00% per annum plus the greatest of the prime rate, the federal funds effective rate plus 0.50%, an adjusted LIBOR for a one-month interest period plus 1.00%, and 2.00%.

The 2017 Term Loan required quarterly mandatory repayments of principal. During the six months ended June 30, 2018, the Company made one mandatory repayment of \$8.5 million and one voluntary repayment of \$17.0 million prior to the 2018 Refinancing.

Interest was payable on maturity of the elected interest period for a term loan with a LIBOR-based interest rate, which interest period could be one, two, three or six months. Interest was payable at the end of each fiscal quarter for a term loan with an alternate base rate.

As part of the 2018 Refinancing, the Company refinanced the then-outstanding 2017 Term Loan balance of \$1,580.3 million.

Revolving Credit Facility

In connection with the Company's February 9, 2016 acquisition of Constant Contact and the related financing of that transaction (the "Constant Contact Financing"), the Company entered into a revolving credit facility (the "2016 Revolver") that replaced the Company's prior revolving credit facility. The 2016 Revolver has an aggregate available amount of \$165.0 million. As of December 31, 2017 and June 30, 2018, the Company did not have any balances

outstanding under the 2016 Revolver and the full amount of the facility was unused and available.

In June 2018, the Company extended the maturity of a portion of the 2016 Revolver. The 2016 Revolver consists of a non-extended tranche of approximately \$58.8 million and an extended tranche of approximately \$106.2 million. The non-extended tranche has a maturity date of February 9, 2021. The extended tranche has a maturity date of June 20, 2023, with a "springing" maturity date of November 10, 2022 if the 2018 Term Loan has not been repaid in full or otherwise extended to September 19, 2023 or later prior to November 10, 2022.

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The Company has the ability to draw down against the 2016 Revolver using a LIBOR-based interest rate or an alternate base rate. The LIBOR-based interest rate for a non-extended revolving loan is 4.0% per annum (subject to a leverage-based step-down) and for an extended revolving loan is 3.25% per annum (subject to a leverage-based step-down), in each case plus an adjusted LIBOR for a selected interest period. The alternate base rate for a non-extended revolving loan is 3.0% per annum (subject to a leverage-based step-down) and for an extended revolving loan is 2.25% per annum (subject to a leverage-based step-down), in each case plus the greatest of the prime rate, the federal funds rate plus 0.50% and an adjusted LIBOR or a one-month interest period plus 1.00%. There is also a non-refundable commitment fee, equal to 0.50% per annum (subject to a leverage-based step-down) of the daily unused principal amount of the 2016 Revolver, which is payable in arrears on the last day of each fiscal quarter. Interest is payable on maturity of the elected interest period for a revolver loan with a LIBOR-based interest rate, which interest period can be one, two, three or six months. Interest is payable at the end of each fiscal quarter for a revolver loan with an alternate base rate.

## Senior Notes

In connection with the Constant Contact Financing, EIG Investors issued \$350.0 million aggregate principal amount of senior notes (the "Senior Notes") with a maturity date of February 1, 2024. The Senior Notes were issued at a price of 98.065% of par and bear interest at the rate of 10.875% per annum. The Senior Notes have been fully and unconditionally guaranteed, on a senior unsecured basis, by the Company and its subsidiaries that guarantee the 2018 Term Loan and the 2016 Revolver (including Constant Contact and certain of its subsidiaries). The Company has the right to redeem all or a part of the Senior Notes at any time for a premium which is based on the applicable redemption date. As of December 31, 2017 and June 30, 2018, the Senior Notes had an outstanding balance of:

	At December 31, 2017	At June 30, 2018
	(in thousands)	
Senior Notes	\$350,000	\$350,000
Unamortized deferred financing costs	(15,280 )	(14,393 )
Unamortized original issuance discount	(5,672 )	(5,342 )
Net Senior Notes	329,048	330,265
Current portion of Senior Notes	—	—
Senior Notes - long term	\$329,048	\$330,265

Interest on the Senior Notes is payable twice a year, on August 1 and February 1.

On January 30, 2017, the Company completed a registered exchange offer for the Senior Notes, as required under the registration rights agreement it entered into with the initial purchasers of the Senior Notes. All of the \$350.0 million aggregate principal amount of the Senior Notes was validly tendered for exchange as part of this exchange offer.

## Maturity of Notes Payable

The maturity of the notes payable at June 30, 2018 is as follows:

Amounts maturing in: (in thousands)	
(Remainder of) 2018	\$ 15,803
2019	31,606
2020	31,606
2021	31,606
2022	31,606
Thereafter	1,763,176
Total	\$ 1,905,403

## Interest

The Company recorded \$45.7 million and \$38.3 million in interest expense for the three months ended June 30, 2017 and 2018, respectively, and \$85.2 million and \$74.4 million for the six months ended June 30, 2017 and 2018, respectively.

The following table provides a summary of interest rates and interest expense for the three and six months ended June 30, 2017 and 2018:

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	Three Months Ended June 30, 2017	Three Months Ended June 30, 2018	Six Months Ended June 30, 2017	Six Months Ended June 30, 2018
	(percentage per annum)			
Interest rate—LIBOR	5.14%-6.68%	5.96%-6.32%	5.14%-6.68%	5.46%-6.32%
Interest rate—reference	*	*	*	*
Interest rate—Senior Notes	10.875 %	10.875 %	10.875 %	10.875 %
Non-refundable fee—unused facility	0.50 %	0.50 %	0.50 %	0.50 %
	(dollars in thousands)			
Interest expense and service fees	\$36,165	\$ 34,318	\$ 72,820	\$ 67,075
Loss on extinguishment of debt	992	331	992	331
Deferred financing fees immediately expensed	5,487	1,228	5,487	1,228
Amortization of deferred financing fees	1,786	1,092	3,530	2,986
Amortization of original issue discounts	886	1,068	1,732	2,126
Amortization of net present value of deferred consideration	187	123	377	251
Other interest expense	155	186	236	399
Total interest expense	\$45,658	\$ 38,346	\$ 85,174	\$ 74,396

\* The Company did not have debt bearing interest based on the alternate base rate for the three and six months ended June 30, 2017 and 2018.

The Company concluded that the 2017 Refinancing was primarily a debt modification of the existing term loans in accordance with ASC 470-50, Debt: Modifications and Extinguishments, with extinguishment relating only to a few existing lenders that did not participate in the 2017 Refinancing. As a result, during the second quarter of 2017, the Company capitalized \$4.2 million of additional OID and \$0.9 million of deferred financing costs related to new lenders participating in the 2017 Term Loan. These capitalized costs were being amortized over the remaining life of the loan using the effective interest method. Additionally in the second quarter of 2017, the Company recorded a charge of \$1.0 million, included in interest expense, to write off OID and deferred financing costs related to the refinanced debt for lenders not participating in the 2017 Term Loan. Lastly, the Company recorded a charge of \$5.5 million during the second quarter of 2017, included in interest expense, for deferred financing costs incurred for the 2017 Term Loan that related to existing lenders that carried over from the refinanced debt.

The Company concluded that the 2018 Refinancing was primarily a debt modification of the existing term loan in accordance with ASC 470-50, Debt: Modifications and Extinguishments, with extinguishment relating only to one existing lender that did not participate in the 2018 Refinancing. As a result, during the second quarter of 2018, the Company capitalized \$0.4 million of deferred financing costs related to new lenders participating in the 2018 Term Loan. These capitalized costs will be amortized over the remaining life of the loan using the effective interest method. Additionally, in the second quarter of 2018, the Company recorded a charge of \$0.3 million, included in interest expense, to write off OID and deferred financing costs related to the refinanced debt for the lender not participating in the 2018 Term Loan. Lastly, the Company recorded a charge of \$1.2 million during the second quarter of 2018, included in interest expense, for deferred financing costs incurred for the 2018 Term Loan that related to existing lenders that carried over from the refinanced debt.

**Debt Covenants**

The 2018 Term Loan and 2016 Revolver (together, the "Senior Credit Facilities") require that the Company complies with a financial covenant to maintain a maximum ratio of consolidated senior secured net indebtedness to an adjusted consolidated EBITDA measure.

The Senior Credit Facilities also contain covenants that limit the Company's ability to, among other things, incur additional debt or issue certain preferred shares; pay dividends on or make other distributions in respect of capital stock; make other restricted payments; make certain investments; sell or transfer certain assets; create liens on certain assets to secure debt; consolidate, merge, sell or otherwise dispose of all or substantially all of its assets; and enter into

certain transactions with affiliates. These covenants are subject to a number of important limitations and exceptions. Additionally, the Senior Credit Facilities require the Company to comply with certain negative covenants and specify certain events of default that could result in amounts becoming payable, in whole or in part, prior to their maturity dates.

With the exception of certain equity interests and other excluded assets under the terms of the Senior Credit Facilities, substantially all of the Company's assets are pledged as collateral for the obligations under the Senior Credit Facilities. The

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indenture with respect to the Senior Notes contains covenants that limit the Company's ability to, among other things, incur additional debt or issue certain preferred shares; pay dividends on or make other distributions in respect of capital stock; make other restricted payments; make certain investments; sell or transfer certain assets; create liens on certain assets to secure debt; consolidate, merge sell or otherwise dispose of all or substantially all of its assets; and enter into certain transactions with affiliates. Upon a change of control as defined in the indenture, the Company must offer to repurchase the Senior Notes at 101% of the aggregate principal amount thereof, plus accrued and unpaid interest, if any, up to, but not including, the repurchase date. These covenants are subject to a number of important limitations and exceptions.

The indenture also provides for events of default, which, if any of them occurs, may permit or, in certain circumstances, require the principal, premium, if any, interest and any other monetary obligations on all the then outstanding Senior Notes to be due and payable immediately.

The Company was in compliance with all covenants at June 30, 2018.

#### 10. Stockholders' Equity

##### Voting Rights

All holders of common stock are entitled to one vote per share.

##### Changes in Total Stockholders' Equity

The following table presents the changes in total stockholders' equity during the six months ended June 30, 2018:

	Total Stockholders' Equity (in thousands)
Balance at December 31, 2017	\$ 83,005
Stock-based compensation	14,382
Reclassification of stock-compensation liability award	250
Stock option exercises	456
Foreign currency translation adjustment	(1,845 )
Unrealized gain on derivative	1,184
Adjustment to beginning retained earnings resulting from adoption of ASC 606, net of tax impact of \$7.0 million	59,384
Net loss attributable to Endurance International Group Holdings, Inc.	(9,057 )
Balance at June 30, 2018	\$ 147,759

#### 11. Stock-Based Compensation

##### 2013 Stock Incentive Plan

The Amended and Restated 2013 Stock Incentive Plan (the "2013 Plan") of the Company became effective upon the closing of its initial public offering ("IPO"). The 2013 Plan provides for the grant of options, stock appreciation rights, restricted stock, restricted stock units and other stock-based awards to employees, officers, directors, consultants and advisers of the Company. Under the 2013 Plan, the Company may issue up to 38,000,000 shares of the Company's common stock. At June 30, 2018, there were 16,195,043 shares available for grant under the 2013 Plan.

##### 2011 Stock Incentive Plan

As of February 9, 2016, the effective date of the acquisition of Constant Contact, the Company assumed and converted certain outstanding equity awards granted by Constant Contact under the Constant Contact 2011 Stock Incentive Plan (the "2011 Plan") prior to the effective date of the acquisition (the "Assumed Awards") into corresponding equity awards with respect to shares of the Company's common stock. In addition, the Company assumed certain shares of Constant Contact common stock, par value \$0.01 per share, available for issuance under the 2011 Plan (the "Available Shares"), which will be available for future issuance under the 2011 Plan in satisfaction of the vesting, exercise or other settlement of options and other equity awards that may be granted by the Company following the effective date of the acquisition of Constant Contact in reliance on the prior approval of the 2011 Plan by the stockholders of Constant Contact. The Assumed Awards were converted into 2,143,987 stock options and 2,202,846 restricted stock units with respect to the Company's common stock and the Available Shares were converted into

10,000,000 shares of the Company's common stock reserved for future awards under the 2011 Plan. At June 30, 2018, there were 8,309,661 shares available for grant under the 2011 Plan.

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## All Plans

The following table presents total stock-based compensation expense recorded in the consolidated statement of operations and comprehensive loss for all awards granted under the Company's 2013 Plan and 2011 Plan:

	Three Months Ended		Six Months Ended	
	June 30, 2017	June 30, 2018	June 30, 2017	June 30, 2018
	(in thousands)			
Cost of revenue	\$1,661	\$852	\$3,167	\$2,395
Sales and marketing	2,911	1,434	4,764	2,531
Engineering and development	1,728	1,137	2,899	2,282
General and administrative	9,945	3,967	18,339	7,174
Total stock-based compensation expense	\$16,245	\$7,390	\$29,169	\$14,382

## 2013 Stock Incentive Plan

The following table provides a summary of the Company's stock options as of June 30, 2018 and the stock option activity for all stock options granted under the 2013 Plan during the six months ended June 30, 2018:

	Stock Options	Weighted-Average Exercise Price	Weighted-Average Remaining Contractual Term (in years)	Aggregate Intrinsic Value(3) (in thousands)
Outstanding at December 31, 2017	8,575,150	\$ 12.30		
Granted	611,010	\$ 7.50		
Exercised	(7,669 )	\$ 8.15		
Forfeited	(270,352 )	\$ 12.81		
Expired	(1,106,751 )	\$ 13.25		
Outstanding at June 30, 2018	7,801,388	\$ 11.77	5.0	\$ 3,305
Exercisable at June 30, 2018	5,519,312	\$ 12.70	3.6	\$ 133
Expected to vest after June 30, 2018 <sup>(1)</sup>	2,282,076	\$ 9.52	8.5	\$ 3,172
Exercisable as of June 30, 2018 and expected to vest <sup>(2)</sup>	7,801,388	\$ 11.77	5.0	\$ 3,305

(1) This represents the number of unvested options outstanding as of June 30, 2018 that are expected to vest in the future.

(2) This represents the number of vested options as of June 30, 2018 plus the number of unvested options outstanding as of June 30, 2018 that are expected to vest in the future.

The aggregate intrinsic value was calculated based on the positive difference, if any, between the estimated fair

(3) value of the Company's common stock on June 30, 2018 of \$9.95 per share, or the date of exercise, as appropriate, and the exercise price of the underlying options.

Restricted stock units granted under the 2013 Plan generally vest annually over a three-year period, unless otherwise determined by the Company's board of directors. The following table provides a summary of the Company's restricted stock unit activity for the 2013 Plan during the six months ended June 30, 2018:

	Restricted Stock Units	Weighted Average Grant Date Fair Value
Non-vested at December 31, 2017	3,004,137	\$ 7.93
Granted	3,714,447	\$ 7.48
Vested	(856,119 )	\$ 9.32
Canceled	(225,775 )	\$ 7.81

Non-vested at June 30, 2018      5,636,690      \$ 7.66

Restricted stock awards granted under the 2013 Plan generally vest annually over a four-year period, unless otherwise determined by the Company's board of directors. Performance-based restricted stock awards are earned based on the achievement of performance criteria established by the Company's compensation committee and board of directors.

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following table provides a summary of the Company's restricted stock award activity for the 2013 Plan during the six months ended June 30, 2018:

	Restricted Stock Awards	Weighted Average Grant Date Fair Value
Non-vested at December 31, 2017	3,432,946	\$ 13.79
Granted	—	\$ —
Vested	(796,715 )	\$ 12.22
Canceled	(2,112,884 )	\$ 14.87
Non-vested at June 30, 2018	523,347	\$ 11.80

**2015 Performance Based Award**

During fiscal year 2015, the Company granted a performance-based restricted stock award to the Company's chief executive officer ("CEO") at that time, Hari Ravichandran, which provided for the opportunity to fully earn up to 3,693,754 shares of the Company's common stock (the "Award Shares") over a three-year period beginning July 1, 2015 and ending on June 30, 2018 (the "Performance Period"). Award Shares could be earned based on the Company achieving pre-established, threshold, target and maximum performance metrics.

In April 2017, the Company announced that its board of directors and Mr. Ravichandran adopted a CEO transition plan. As a result of this transition, Mr. Ravichandran's employment with the Company ended during the fourth quarter of fiscal year 2017. Upon the end of his employment, Mr. Ravichandran received the Award Shares earned in the quarters completed prior to the separation, plus the maximum number of Award Shares eligible to be earned in the quarter in which the separation occurred, which amounted to 1,661,439 shares. The unearned 2,032,315 shares were forfeited. All charges relating to this award were recognized prior to January 1, 2018.

**2016 Performance Based Awards**

On February 16, 2016, the compensation committee of the board of directors of the Company approved the grant of performance-based restricted stock awards to the Company's chief financial officer ("CFO"), chief operating officer ("COO") at that time and chief administrative officer ("CAO") at that time. Based on the Company's achievement of Constant Contact revenue, adjusted EBITDA and cash flow metrics, each executive earned the maximum number of shares subject to his or her award. The CFO earned 223,214 shares of the Company's stock, the COO earned 260,416 shares of the Company's stock, and the CAO earned 148,810 shares of the Company's stock. These earned shares vested on March 31, 2017. During the three months ended March 31, 2017, the Company recognized \$1.2 million of stock-based compensation expense related to these performance-based awards, which was the last quarter stock-based compensation was recorded relating to these awards.

**New CEO Award**

On August 11, 2017, the Company and Jeffrey H. Fox entered into an employment agreement (the "Employment Agreement") appointing Mr. Fox as the Company's president and chief executive officer effective upon his employment start date (the "Effective Date") of August 22, 2017. The Employment Agreement provided for Mr. Fox to receive, on the Effective Date, an equity award under the 2013 Plan with a total value of \$10,375,000 as of August 11, 2017, split between an award of 1,032,500 restricted stock units (the "RSU Award") and an option to purchase 612,419 shares of the Company's common stock (the "Stock Option Grant").

Two Hundred Eighty-Two Thousand Five Hundred (282,500) of the restricted stock units subject to the RSU Award vested immediately on the Effective Date, but are subject to a requirement that Mr. Fox hold the shares underlying such restricted stock units until the earlier of the third anniversary of the Effective Date, his death or disability (as defined in the Employment Agreement) or a change in control of the Company (as defined in the Employment Agreement). The Company recorded a charge of \$2.2 million for these immediately vested shares during the three months ended September 30, 2017. The remaining 750,000 restricted stock units subject to the RSU Award will vest over a three-year period, with 250,000 of such restricted stock units vesting annually on the anniversary of the Effective Date. The Stock Option Grant will vest over a three-year period, with one-third of the total number of shares subject to the Stock Option Grant vesting on the first anniversary of the Effective Date and the remainder vesting in

equal monthly installments thereafter.

2011 Stock Incentive Plan

The following table provides a summary of the Company's stock options as of June 30, 2018 and the stock option activity for all stock options granted under the 2011 Plan during the six months ended June 30, 2018:

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13. Variable Interest Entity

The Company, through a subsidiary formed in China, has entered into various agreements with Shanghai Xiao Lan Network Technology Co., Ltd (“Shanghai Xiao”) and its shareholders that allow the Company to effectively control Shanghai

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Xiao, making it a variable interest entity (“VIE”). Shanghai Xiao has a technology license that allows it to provide local hosting services to customers located in China.

The shareholders of Shanghai Xiao cannot transfer their equity interests without the approval of the Company, and as a result, are considered de facto agents of the Company in accordance with ASC 810-10-25-43. The Company and its de facto agents acting together have the power to direct the activities that most significantly impact the entity’s economic performance and they have the obligation to absorb losses and the right to receive benefits from the entity. In situations where a de facto agency relationship is present, one party is required to be identified as the primary beneficiary. The factors considered include the presence of a principal/agent relationship, the relationship and significance of activities to the reporting entity, the variability associated with the VIE’s anticipated economics and the design of the VIE. The analysis is qualitative in nature and is based on weighting the relative importance on each of the factors in relation to the specifics of the VIE arrangement. Upon the execution of the agreements with Shanghai Xiao and its shareholders, the Company performed an analysis and concluded that the Company is the party that is most closely associated with Shanghai Xiao, as it is the most exposed to the variability of the VIE’s economics and therefore is the primary beneficiary of the VIE.

As of and for the period ended June 30, 2018, the financial position and results of operations of Shanghai Xiao are consolidated within, but are not material to, the Company’s consolidated financial position or results of operations.

14. Revenue

Adoption of ASC Topic 606, “Revenue from Contracts with Customers”

The Company recorded a net increase to opening retained earnings of \$59.4 million as of January 1, 2018 due to the cumulative impact of adopting Topic 606, with the impact primarily related to customer acquisition costs. The impact to revenue and customer acquisition costs during the three months ended June 30, 2018 as a result of applying Topic 606 was an increase of \$0.2 million and an increase of \$0.0 million, respectively. The impact to revenue and customer acquisition costs during the six months ended June 30, 2018 was a decrease of \$0.6 million and an increase of \$0.5 million, respectively.

During the three and six months ended June 30, 2018, the Company recognized \$287.8 million and \$579.1 million of revenue, respectively, the majority of which was derived from contracts with customers.

During the three and six months ended June 30, 2018, the Company did not incur any impairment losses on any receivables or contract assets arising from the Company’s contracts with customers.

During the three and six months ended June 30, 2018, the Company did not incur any credit losses on any receivables or contract assets, arising from the Company’s contracts with customers.

In accordance with ASC 606, the Company disaggregates revenue from contracts with customers based on the timing of revenue recognition. The Company determined that disaggregating revenue into these categories depicts how the nature, amount, timing and uncertainty of revenue and cash flows are affected by economic factors. As discussed in Note 20. Segment Information, the Company business consists of the web presence, domain and email marketing segments. The following table presents disaggregated revenues by category for the three and six months ended June 30, 2018:

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## Three Months Ended June 30, 2018

	Web presence (in thousands)	Email marketing	Domain	Total
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Subscriber revenue				
Direct revenue from subscribers	\$ 141,640	\$ 100,732	\$ 12,638	\$ 255,010
Professional services	3,321	356	98	3,775
Reseller revenue	5,491	906	13,171	19,568
Total subscriber revenue	\$ 150,452	\$ 101,994	\$ 25,907	\$ 278,353

## Non-subscriber revenue

MDF	\$ 1,975	\$ 160	\$ 192	\$ 2,327
Premium domains	36	—	5,566	5,602
Domain parking	252	—	1,236	1,488
Total non-subscriber revenue	\$ 2,263	\$ 160	\$ 6,994	\$ 9,417

Total revenue:	\$ 152,715	\$ 102,154	\$ 32,901	\$ 287,770
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## Six Months Ended June 30, 2018

	Web presence (in thousands)	Email marketing	Domain	Total
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Subscriber revenue				
Direct revenue from subscribers	\$ 285,452	\$ 201,767	\$ 26,274	\$ 513,493
Professional services	6,704	746	197	7,647
Reseller revenue	11,246	1,765	26,551	39,562
Total subscriber revenue	\$ 303,402	\$ 204,278	\$ 53,022	\$ 560,702

## Non-subscriber revenue

MDF	\$ 3,813	\$ 323	\$ 221	\$ 4,357
Premium domains	67	—	10,756	10,823
Domain parking	450	—	2,794	3,244
Total non-subscriber revenue	\$ 4,330	\$ 323	\$ 13,771	\$ 18,424

Total revenue:	\$ 307,732	\$ 204,601	\$ 66,793	\$ 579,126
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Subscriber revenue is primarily recognized over time, when the services are performed, except for third party products for which the Company acts as an agent. Revenue from third party products for which the Company acts as an agent is recognized at a point in time, when the revenue is earned.

Revenue, classified by the major geographic areas in which the Company's customers are located, was as follows for the three and six months ended June 30, 2018:

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## Three Months Ended June 30, 2018

	Web presence (in thousands)	Email marketing (in thousands)	Domain	Total
Domestic	102,643	93,744	13,082	209,469
International	50,072	8,410	19,819	78,301
Total	\$ 152,715	\$ 102,154	\$ 32,901	\$ 287,770

## Six Months Ended June 30, 2018

	Web presence (in thousands)	Email marketing (in thousands)	Domain	Total
Domestic	206,658	187,725	26,016	420,399
International	101,074	16,876	40,777	158,727
Total	\$ 307,732	\$ 204,601	\$ 66,793	\$ 579,126

## 15. Redeemable Non-controlling Interest

On January 6, 2016, the Company increased its stake from a 49.0% to a 57.5% controlling interest in WZ (UK) Ltd. ("WZ UK"), an entity specialized in marketing certain of the Company's products. The minority investors could put their non-controlling interest, or NCI, to the Company within pre-specified put periods. As the NCI was subject to a put option that was outside the control of the Company, it was deemed a redeemable non-controlling interest and was not recorded in permanent equity, and was presented in mezzanine redeemable non-controlling interest on the consolidated balance sheet. The Company increased its ownership to 77.5% in May of 2016.

On July 13, 2016, the Company completed a restructuring with the minority shareholders that resulted in Pseudio Limited and Resume Labs Limited becoming wholly-owned subsidiaries of WZ UK, and acquired an increased ownership of the consolidated entity which brought the Company's ownership of WZ UK to 86.4%. The restructuring significantly reduced the amount of the potential redemption amount payable to the minority shareholders, and gave the Company the flexibility to reduce investments in this business. Based on these reduced investments, the estimated value of the non-controlling interest was below the expected redemption amount of \$25.0 million, which resulted in \$14.2 million of excess accretion that reduced income available to common shareholders for the period starting on the date of the restructuring through the redemption date of July 1, 2017. The Company recognized excess accretion of \$3.7 million and \$7.2 million for the three and six months ended June 30, 2017, respectively, which is reflected in net loss attributable to accretion of non-controlling interest in the Company's consolidated statements of operations and comprehensive loss. Prior to the third quarter of 2016, the Company did not have any accretion amounts in excess of fair value. On July 7, 2017, the Company redeemed the remaining redeemable non-controlling interest for \$25.0 million.

## 16. Income Taxes

The Company files income tax returns in the United States for federal income taxes and in various state jurisdictions. The Company also files in several foreign jurisdictions. In the normal course of business, the Company is subject to examination by tax authorities throughout the world. Since the Company is in a loss carry-forward position, it is generally subject to U.S. federal and state income tax examinations by tax authorities for all years for which a loss carry-forward is utilized. One of the Company's subsidiaries, Constant Contact, Inc., is under audit by the U.S. Internal Revenue Service and the New York City Department of Finance for periods December 31, 2015 and February 9, 2016. The Company is also currently under audit in India for fiscal years ended March 31, 2014, 2015 and 2016 and Israel for the fiscal years ended December 31, 2012, 2013, 2014 and 2015.

The Company recognizes, in its consolidated financial statements, the effect of a tax position when it is more likely than not, based on the technical merits, that the position will be sustained upon examination. During the quarter ended September 31, 2017, management concluded that the Company's material tax positions require the recording of an ASC 740-10 reserve, with interest and penalties, for uncertain income tax positions as of September 30, 2017. The Company has unrecognized tax positions at December 31, 2017 and June 30, 2018 of \$1.1 million and \$1.6 million,

respectively, that would affect its effective tax rate. The Company does not expect a significant change in the liability for unrecognized tax benefits in the next 12 months.

The Company regularly assesses its ability to realize its deferred tax assets. Assessing the realization of deferred tax assets requires significant management judgment. In determining whether its deferred tax assets are more likely than not

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realizable, the Company evaluated all available positive and negative evidence, and weighted the evidence based on its objectivity. Evidence the Company considered included:

Net Operating Losses (“NOL”) incurred from the Company’s inception to June 30, 2018;

Expiration of various federal, state and foreign tax attributes;

Reversals of existing temporary differences;

Composition and cumulative amounts of existing temporary differences; and

Forecasted profit before tax.

The Company updates the scheduling of the reversal of the consolidated U.S. deferred tax assets and liabilities each quarter, as the deferred tax liabilities have continued to decrease and the Company generated pre-tax losses. Based on the analysis of the above evidence, the Company recorded a reduction of \$0.5 million to its valuation allowance during the three months ended June 30, 2018, mostly related to the different book and tax treatment of goodwill.

For the three months ended June 30, 2017 and 2018, the Company recognized a tax expense of \$2.6 million and \$1.7 million, respectively, in the consolidated statements of operations and comprehensive loss. The income tax expense for the three months ended June 30, 2018 was primarily attributable to a federal and state deferred tax expense of \$2.1 million due primarily to the different book and tax treatment of goodwill, a federal and state current income tax benefit of \$0.2 million and a foreign current tax benefit of \$0.4 million.

The income tax expense for the three months ended June 30, 2017 was primarily attributable to a federal and state deferred tax expense of \$1.7 million due primarily to the different book and tax treatment of goodwill, federal and state current income taxes of \$0.9 million, foreign current tax expense of \$0.8 million, offset by a foreign deferred tax benefit of \$0.8 million.

For the six months ended June 30, 2017 and 2018, the Company recognized a tax expense of \$8.4 million and \$4.3 million, respectively, in the consolidated statements of operations and comprehensive loss. The income tax expense for the six months ended June 30, 2018 was primarily attributable to a federal and state deferred tax expense of \$2.8 million due primarily to the different book and tax treatment of goodwill, a federal and state current income tax expense of \$0.7 million, and a foreign current tax expense of \$0.8 million. The income tax expense for the six months ended June 30, 2017 was primarily attributable to a federal and state deferred tax expense of \$5.3 million related to the different book and tax treatment of goodwill, federal and state current income taxes of \$2.4 million, a foreign current tax expense of \$1.7 million, partially offset by a foreign deferred tax benefit of \$1.0 million.

As of December 31, 2017, the Company had NOL carry-forwards available to offset future U.S. federal taxable income of approximately \$157.6 million and future state taxable income of approximately \$128.6 million. These NOL carry-forwards expire on various dates through 2037.

As of December 31, 2017, the Company had NOL carry-forwards in foreign jurisdictions available to offset future foreign taxable income by approximately \$26.7 million. The Company has loss carry-forwards that begin to expire in 2021 in China totaling \$0.7 million. The Company has loss carry-forwards that begin to expire in 2020 in the Netherlands totaling \$12.6 million. The Company also has loss carry-forwards in the United Kingdom and Singapore of \$13.2 million and \$0.2 million, respectively, which have an indefinite carry-forward period. A recent U.K. tax law change provides that U.K. losses can only offset 50% of trading profits incurred after April 1, 2017.

In addition, the Company has \$3.4 million of U.S. federal capital loss carry-forwards and \$1.4 million in state capital loss carry-forwards, generally expiring through 2021. As of December 31, 2017, the Company had U.S. tax credit carryforwards available to offset future U.S. federal and state taxes of approximately \$17.6 million and \$12.3 million, respectively. These credit carryforwards expire on various dates through 2037.

Utilization of the NOL carry-forwards may be subject to an annual limitation due to the ownership change rules under Section 382 of the Internal Revenue Code (“Section 382 limitation”). Ownership changes can limit the amount of net operating loss and other tax attributes that a company can use each year to offset future taxable income and taxes payable.

### Tax Cuts and Jobs Act

On December 22, 2017, the United States enacted tax reform legislation by passage of the commonly named Tax Cuts and Jobs Act which significantly changes the existing U.S. tax laws, including a reduction in the corporate tax rate

from 35% to 21%, a move from a worldwide tax system to a territorial system, as well as other changes. As a result of enactment of the legislation, the Company incurred an additional one-time income tax benefit on the re-measurement of certain deferred tax assets and liabilities in the amount of \$16.9 million for the year ended December 31, 2017. The legislation also introduced substantial international tax reform that moves the U.S. toward a territorial system, in which income earned in other countries will generally not be subject to U.S. taxation. The accumulated foreign earnings of U.S. shareholders of certain foreign corporations will be subject to a one-time transition tax. Amounts held in cash or cash equivalents will be subject to a 15.5%

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tax, while amounts held in illiquid assets will be subject to an eight percent tax. Due to an accumulated deficit in the undistributed earnings of our foreign subsidiaries, the one-time transition tax will not apply to the Company. Additionally, the legislation also contains provisions which would generally limit the Company's deduction for interest expense to 30% of adjusted taxable earnings before interest, taxes, depreciation and amortization ("Tax EBITDA"). The legislation includes provisions which provide a deduction related to intangible income that is owned in the U.S., an additional tax charge related to income from intangibles owned outside the U.S., and a new base-erosion and anti-abuse tax. Although the Company has substantially completed its work on the effects of the Tax Cuts and Jobs Act, it continues to evaluate certain sections of the new law that may be pertinent to the Company's tax situation. The Company has also adopted an accounting policy, as provided by the FASB in their January 10, 2018 Board Meeting, to account for the tax effects of the Global Intangible Low Tax Income ("GILTI") in the periods that the Company is subject to such tax. As a result of this accounting policy, the Company will not be recording the tax effect of the deferred tax assets and liabilities associated with the GILTI tax.

17. Severance and Other Exit Costs

The Company continues to evaluate its data center, sales and marketing, support and engineering operations and the general and administrative function in an effort to optimize its cost structure. As a result, the Company may incur charges for employee severance, exiting facilities and restructuring data center commitments and other related costs.

2018 Restructuring Plan

In January 2018, the Company announced plans to eliminate approximately 71 positions, later increased to approximately 95 positions, primarily in the Asia Pacific region and to a lesser extent in the U.S., in order to streamline operations and create operational efficiencies (the "2018 Restructuring Plan"). During the three and six months ended June 30, 2018, the Company incurred severance costs of \$1.2 million and \$2.9 million, and paid \$1.0 million and \$1.8 million, respectively, and had a remaining accrued severance liability of \$1.1 million as of June 30, 2018 in connection with the 2018 Restructuring Plan.

The Company expects to complete severance charges related to the 2018 Restructuring Plan during the year ending December 31, 2018.

2017 Restructuring Plan

In January 2017, the Company announced plans to close certain offices as part of a plan to consolidate certain web presence customer support operations, resulting in severance costs. These severance charges were associated with the elimination of approximately 660 positions, primarily in customer support. Additionally, the Company implemented additional restructuring plans to create operational efficiencies and synergies related to the Constant Contact acquisition, which resulted in additional severance charges for the elimination of approximately 50 positions. During the three and six months ended June 30, 2018, in connection with these plans (together, the "2017 Restructuring Plan"), the Company recorded a reduction to severance costs of \$0.1 million due to an accrual reversal and a charge of \$0.0 million, respectively, and paid \$0.9 million and \$2.8 million, respectively. The Company had a remaining accrued severance liability of \$0.8 million as of June 30, 2018.

In connection with the 2017 Restructuring Plan, the Company closed offices in Orem, Utah and relocated certain employees to its Tempe, Arizona office. During the three and six months ended June 30, 2018, the Company recorded an expense of \$0.0 million and reductions of \$0.2 million, respectively, and paid \$0.0 million and \$0.1 million, respectively. The Company had a remaining accrued facility liability of \$0.0 million as of June 30, 2018.

The Company expects to complete severance charges related to the 2017 Restructuring Plan during the year ending December 31, 2018.

2016 Restructuring Plan

In connection with the Company's acquisition of Constant Contact on February 9, 2016, the Company implemented a plan to create operational efficiencies and synergies resulting in severance costs and facility exit costs (the "2016 Restructuring Plan").

The severance charges were associated with the elimination of approximately 265 positions across the business. The Company incurred all employee-related charges associated with the 2016 Restructuring Plan during the year ended December 31, 2016 and all severance payments were complete at December 31, 2017. There is no severance accrual remaining as of June 30, 2018.

The 2016 Restructuring Plan included the closure of offices in San Francisco, California, Delray Beach, Florida, New York, New York, Miami, Florida, the United Kingdom and Brazil, and the relocation of certain employees to our Austin, Texas office. The Company also closed a portion of the Constant Contact offices in Waltham, Massachusetts. During the three and six months ended June 30, 2018, the Company recorded charges of \$0.2 million and \$0.1 million, respectively. The Company paid \$0.4 million and \$1.0 million, respectively, of facility costs related to the 2016 Restructuring Plan during the three and six months ended June 30, 2018. The Company had a remaining accrued facility liability of \$4.7 million as of June 30, 2018.

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Other than the adjustment mentioned above, the Company completed facility-related charges associated with the 2016 Restructuring Plan during the year ended December 31, 2016, and expects to complete facility exit cost payments related to this plan during the year ending December 31, 2022.

## Activity of Combined Restructuring Plans

The following table provides a summary of the aggregate activity for the six months ended June 30, 2018 related to the Company's combined restructuring plans' severance accrual:

	Employee Severance (in thousands) Total
Balance at December 31, 2017	\$ 3,668
Severance charges	2,876
Cash paid	(4,575 )
Balance at June 30, 2018	\$ 1,969

The following table provides a summary of the aggregate activity for the six months ended June 30, 2018 related to the Company's combined restructuring plans' facilities exit accrual:

	Facilities (in thousands) Total
Balance at December 31, 2017	\$ 6,005
Facility adjustments	(52 )
Sublease income received	322
Cash paid	(1,498 )
Balance at June 30, 2018	\$ 4,777

The following table presents restructuring charges recorded in the consolidated statements of operations and comprehensive loss for the periods presented:

	For the Three Months Ended June 30, 2017		For the Six Months Ended June 30, 2018	
	(in thousands)			
Cost of revenue	\$700	\$859	\$3,443	\$1,406
Sales and marketing	875	104	2,249	116
Engineering and development	426	48	1,078	356
General and administrative	2,467	284	3,325	946
Total restructuring charges	\$4,468	\$1,295	\$10,095	\$2,824

## 18. Commitments and Contingencies

From time to time, the Company is involved in legal proceedings or subject to claims arising in the ordinary course of its business. The Company is not presently involved in any such legal proceeding or subject to any such claim that, in the opinion of its management, would have a material adverse effect on its business, operating results or financial condition. However, the results of such legal proceedings or claims cannot be predicted with certainty, and regardless of the outcome, can have an adverse impact on the Company because of defense and settlement costs, diversion of management resources and other factors. Neither the ultimate outcome of the matters listed below nor an estimate of any probable losses or any reasonably possible losses (other than the reserves specifically discussed below) can be assessed at this time.

The Company received a subpoena dated December 10, 2015 from the Boston Regional Office of the SEC, requiring the production of certain documents, including, among other things, documents related to its financial reporting, including operating and non-GAAP metrics, refund, sales and marketing practices and transactions with related

parties. On June 5, 2018, the Company announced that it had settled both this investigation and the Constant Contact investigation discussed below by consenting to the SEC's entry of a cease and desist order (the "Order"), without admitting or denying the SEC's findings set

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forth in the Order, and by paying a civil monetary penalty. The Company accrued the penalty in its fiscal quarter ended September 30, 2017 and paid the penalty in the fiscal quarter ended June 30, 2018.

On May 4, 2015, Christopher Machado, a purported holder of the Company's common stock, filed a civil action in the United States District Court for the District of Massachusetts against the Company and its former chief executive officer and former chief financial officer, captioned Machado v. Endurance International Group Holdings, Inc., et al., Civil Action No. 1:15-cv-11775-GAO. The plaintiff filed an amended complaint on December 8, 2015, and a second amended complaint on March 18, 2016. The Company moved to dismiss the second amended complaint, but before the court ruled on the Company's motion, with the Company's assent, the plaintiff filed a third amended complaint on June 30, 2017. In the third amended complaint, plaintiffs Christopher Machado and Michael Rubin allege claims for violations of Section 10(b) and 20(a) of the Exchange Act, and Sections 11, 12(a)(2), and 15 of the Securities Act, on behalf of a purported class of purchasers of the Company's securities between October 25, 2013 and December 16, 2015, including persons or entities who purchased or acquired the Company's shares pursuant or traceable to the registration statement and prospectus issued in connection with the Company's October 25, 2013 initial public offering. The plaintiffs challenge as false or misleading certain of the Company's disclosures about the total number of subscribers, average revenue per subscriber, the number of customers paying over \$500 per year for the Company's products and services, and the average number of products sold per subscriber. The plaintiffs seek, on behalf of themselves and the purported class, compensatory damages, rescissory damages as to class members who purchased shares pursuant to the offering and the plaintiffs' costs and expenses of litigation. The Company moved to dismiss the third amended complaint on August 29, 2017. The plaintiffs' memorandum in opposition to the Company's motion to dismiss was filed on October 30, 2017, and the Company's reply memorandum was filed on December 14, 2017. On January 12, 2018, the parties filed a joint motion to stay all proceedings pending the outcome of a mediation between the parties scheduled for February 23, 2018. The court granted the stay on February 21, 2018. The parties did not resolve the matter at the mediation on February 23, 2018, but continued thereafter to productively discuss a potential resolution of this matter. The court extended the stay to allow the parties to continue their discussions. On May 17, 2018, the parties executed a term sheet memorializing their agreement in principal to settle the action. The parties then negotiated the terms and conditions of a stipulation and agreement of settlement and related papers, which provide for the release of all claims asserted against the Company and its former chief executive officer and former chief financial officer. On July 6, 2018, the plaintiffs filed an unopposed motion seeking preliminary approval of the proposed settlement, certification of the proposed settlement class for settlement purposes only, and approval of notice to the settlement class. The court has not yet ruled on this motion. The Company's contribution to the settlement pool under the proposed settlement would be approximately equal to the amount it reserved in connection with a possible settlement of this action. The aggregate amount of this reserve and the reserve for the Constant Contact McGee litigation discussed below was originally \$8.5 million recorded during the three months ended March 31, 2018, and subsequently adjusted to \$8.3 million during the three months ended June 30, 2018. The Company cannot make any assurances as to whether the settlement will be approved by the court.

**Constant Contact**

On February 9, 2016, the Company acquired all of the outstanding shares of common stock of Constant Contact. On December 10, 2015, Constant Contact received a subpoena from the Boston Regional Office of the SEC, requiring the production of documents pertaining to Constant Contact's sales, marketing, and customer retention practices, as well as periodic public disclosure of financial and operating metrics. As discussed above, on June 5, 2018, the Company announced that it had settled both this investigation and the Endurance investigation discussed above by consenting to the SEC's entry of the Order, without admitting or denying the SEC's findings set forth in the Order, and by paying a civil monetary penalty. The Company accrued the penalty in its fiscal quarter ended September 30, 2017 and paid the penalty in the fiscal quarter ended June 30, 2018.

On August 7, 2015, a purported class action lawsuit, William McGee v. Constant Contact, Inc., et al, was filed in the United States District Court for the District of Massachusetts against Constant Contact and two of its former officers. An amended complaint, which named an additional former officer as a defendant, was filed December 19, 2016. The lawsuit asserts claims under Sections 10(b) and 20(a) of the Exchange Act, and is premised on allegedly false and/or misleading statements, and non-disclosure of material facts, regarding Constant Contact's business, operations,

prospects and performance during the proposed class period of October 23, 2014 to July 23, 2015. The parties mediated the claims on March 27, 2018, and as a result of that mediation reached an agreement in principle with the lead plaintiff to settle the action. The parties then negotiated the terms and conditions of a stipulation and agreement of settlement and related papers, which provide for the release of all claims asserted against Constant Contact and its former officers. On May 18, 2018, the plaintiffs filed an unopposed motion seeking preliminary approval of the proposed settlement, certification of the proposed settlement class for settlement purposes only, and approval of notice to the settlement class. The court has not yet ruled on this motion. The Company's contribution to the settlement pool under the proposed settlement would be approximately equal to the amount it reserved in connection with a possible settlement of this action. The aggregate amount of this reserve and the reserve for the Endurance Machado litigation discussed above was originally \$8.5 million recorded during the three months ended March 31,

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2018, and subsequently adjusted to \$8.3 million during the three months ended June 30, 2018. The Company cannot make any assurances as to whether the settlement will be approved by the court.

## 19. Related Party Transactions

The Company has various agreements in place with related parties. Below are details of significant related party transactions that occurred during the three and six months ended June 30, 2017 and 2018.

## Tregaron:

The Company has contracts with Tregaron India Holdings, LLC and its affiliates, including Diya Systems (Mangalore) Private Limited, Glowtouch Technologies Pvt. Ltd. and Touchweb Designs, LLC (collectively, "Tregaron"), for outsourced services, including email- and chat-based customer and technical support, network monitoring, engineering and development support and web design and web building services, and an office space lease. These entities are owned directly or indirectly by family members of the Company's former chief executive officer, who is also a holder of more than 5.0% of the Company's capital stock.

The following table presents the amounts of related party transactions recorded in the consolidated statements of operations and comprehensive loss for the periods presented relating to services provided by Tregaron and its affiliates under these agreements:

	Three Months Ended June 30, 2017		Six Months Ended June 30, 2018	
	2017	2018	2017	2018
	(in thousands)			
Cost of revenue	\$3,100	\$3,525	\$6,000	\$7,225
Sales and marketing	400	270	500	445
Engineering and development	200	270	650	670
General and administrative	50	20	100	45
Total related party transaction expense, net	\$3,750	\$4,085	\$7,250	\$8,385

As of December 31, 2017, approximately \$1.5 million was included in accounts payable and accrued expense relating to services provided by Tregaron. As of June 30, 2018, approximately \$1.6 million was included in accounts payable and accrued expense relating to services provided by Tregaron.

## Innovative Business Services, LLC:

The Company also has agreements with Innovative Business Services, LLC ("IBS"), which provides multi-layered third-party security and website performance applications that are sold by the Company. During the three months ended June 30, 2018, a director of the Company and the Company's former chief executive officer, who is a holder of more than 5.0% of the Company's capital stock, continued to hold a material financial interest in IBS.

During the quarter ended March 31, 2017, the Company's principal agreement with this entity was amended to permit the Company to purchase a specific IBS website performance product at no charge, and in exchange, to increase the revenue share to IBS on certain website performance products. The Company records revenue on the sale of IBS products on a net basis, since the Company views IBS as the primary obligor to deliver these services. As a result, the revenue share paid by the Company to IBS is recorded as contra-revenue. Further, IBS pays the Company a fee on sales made by IBS directly to customers of the Company. The Company records these fees as revenue.

The following table presents the amounts of related party transactions recorded in the consolidated statements of operations and comprehensive loss for the periods presented relating to services provided by IBS and its affiliates under these agreements:

	Three Months Ended June 30, 2017		Six Months Ended June 30, 2018	
	2017	2018	2017	2018
	(in thousands)			
Revenue	\$(900)	\$(1,445)	\$(2,000)	\$(2,645)
Revenue (contra)	1,950	2,090	4,150	4,340

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Total related party transaction impact to revenue	\$1,050	\$645	\$2,150	\$1,695
Cost of revenue	175	170	375	320
Total related party transaction expense, net	\$1,225	\$815	\$2,525	\$2,015

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As of December 31, 2017 and June 30, 2018, approximately \$0.2 million and \$0.2 million, respectively, was included in prepaid expenses and other current assets relating to the Company's agreements with IBS.

As of December 31, 2017 and June 30, 2018, approximately \$1.3 million and \$0.6 million, respectively was included in accounts payable and accrued expense relating to the Company's agreements with IBS.

As of December 31, 2017 and June 30, 2018, approximately \$0.7 million and \$0.9 million, respectively, was included in accounts receivable relating to the Company's agreements with IBS.

Goldman, Sachs & Co.:

The Company entered into a three-year interest rate cap on December 9, 2015 with a subsidiary of Goldman, Sachs & Co. ("Goldman"). The Company paid \$3.0 million to the Goldman subsidiary as a premium for the interest rate cap during the year ended December 31, 2016. No further premiums are payable under this interest rate cap. Goldman is a significant stockholder of the Company. Refer to Note 5: Fair Value Measurements, for further details.

Goldman Sachs Lending Partners LLC, a subsidiary of Goldman, was one of the joint bookrunners and joint lead arrangers for the 2017 Refinancing. In that capacity, Goldman Sachs Lending Partners LLC received an arrangement fee of \$0.5 million, and was reimbursed for an immaterial amount of expenses.

## 20. Segment Information

Operating segments are defined as components of an enterprise that engage in business activities for which discrete financial information is available and regularly reviewed by the CODM.

The Company experienced significant changes in its management structure during fiscal year 2017, including a change in its chief executive officer, who is the Company's CODM. The Company's leadership structure has been revised to centralize management of certain domain leading brands in order to improve overall performance. As a result of these management changes, management has revised internal financial reporting structures, and broken the former web presence segment into two reportable segments, web presence and domains. The Company's third reportable segment, email marketing, remains unchanged.

The products and services included in each of the three reportable segments are as follows:

**Web Presence.** The web presence segment consists primarily of the Company's web hosting brands, such as Bluehost and HostGator, and related products such as domain names, website security, website design tools and services, and e-commerce products.

**Domain.** The domain segment consists of domain-focused brands such as Domain.com, ResellerClub and LogicBoxes as well as certain web hosting brands that are under common management with domain-focused brands. This segment sells domain names and domain management services to resellers and end users, as well as premium domain names, and also generates advertising revenue from domain name parking. It also resells domain names and domain management services to the web presence segment.

**Email marketing.** The email marketing segment consists of Constant Contact email marketing tools and related products and our SinglePlatform digital storefront solution.

The Company measures profitability of these segments based on revenue, gross profit, and adjusted EBITDA. The accounting policies of each segment are the same as those described in the summary of significant accounting policies; please refer to Note 2: Summary of Significant Accounting Policies, for further details. The following tables contain financial information for each reportable segment for the three and six months ended June 30, 2017 and 2018:

	Three Months Ended June 30, 2017			
	Web presence (in thousands) (as revised)	Email marketing	Domain	Total
Revenue <sup>(1)</sup>	\$ 160,122	\$ 99,086	\$ 33,050	\$ 292,258
Gross profit	\$ 74,284	\$ 63,123	\$ 8,268	\$ 145,675



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Net (loss) income	\$ (27,805 )	\$ (2,276 )	\$ (5,334 )	\$ (35,415 )
Interest expense, net <sup>(2)</sup>	19,801	25,179	493	45,473
Income tax expense (benefit)	3,354	(1,367 )	641	2,628
Depreciation	9,583	3,526	942	14,051
Amortization of other intangible assets	14,996	18,565	1,379	34,940
Stock-based compensation	12,723	1,900	1,622	16,245
Restructuring expenses	3,348	769	351	4,468
Transaction expenses and charges	—	193	—	193
(Gain) loss of unconsolidated entities	(39 )	—	—	(39 )
Impairment of other long-lived assets	—	—	—	—
Shareholder litigation reserve	—	—	—	—
Adjusted EBITDA	\$35,961	\$46,489	\$94	\$82,544

Three Months Ended  
June 30, 2018

	Web presence (in thousands)	Email marketing	Domain	Total
Revenue <sup>(1)</sup>	\$152,715	\$102,154	\$32,901	\$287,770
Gross profit	\$75,702	\$71,376	\$9,946	\$157,024

Net (loss) income	\$ (8,243 )	\$9,481	\$ (3,207 )	\$ (1,969 )
Interest expense, net <sup>(2)</sup>	18,385	17,329	2,405	38,119
Income tax expense (benefit)	870	581	199	1,650
Depreciation	8,391	3,406	999	12,796
Amortization of other intangible assets	11,863	13,239	876	25,978
Stock-based compensation	5,424	1,288	678	7,390
Restructuring expenses	788	420	87	1,295
Transaction expenses and charges	—	—	—	—
(Gain) loss of unconsolidated entities	(25 )	—	—	(25 )
Impairment of other long-lived assets	—	—	—	—
Shareholder litigation reserve	(197 )	—	(43 )	(240 )
Adjusted EBITDA	\$37,256	\$45,744	\$1,994	\$84,994

Six Months Ended  
June 30, 2017

	Web presence (in thousands) (as revised)	Email marketing	Domain	Total
Revenue <sup>(1)</sup>	\$324,131	\$196,875	\$66,389	\$587,395
Gross profit	\$152,154	\$122,895	\$17,014	\$292,063

Net (loss) income	\$ (46,823 )	\$ (10,228 )	\$ (9,942 )	\$ (66,993 )
Interest expense, net <sup>(2)</sup>	36,191	47,698	982	84,871
Income tax expense (benefit)	11,847	(6,144 )	2,699	8,402
Depreciation	18,002	7,399	1,761	27,162
Amortization of other intangible assets	29,547	36,927	2,733	69,207



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Stock-based compensation	22,513	3,724	2,932	29,169
Restructuring expenses	5,476	4,061	558	10,095
Transaction expenses and charges	—	773	—	773
(Gain) loss of unconsolidated entities	(39 )	—	—	(39 )
Impairment of other long-lived assets	—	—	—	—
Shareholder litigation reserve	—	—	—	—
Adjusted EBITDA	\$76,714	\$84,210	\$1,723	\$162,647

	Six Months Ended June 30, 2018			
	Web presence (in thousands)	Email marketing	Domain	Total
Revenue(1)	\$307,732	\$204,601	\$66,793	\$579,126
Gross profit	\$150,075	\$143,553	\$20,846	\$314,474
Net (loss) income	\$(25,351 )	\$24,610	\$(8,316 )	\$(9,057 )
Interest expense, net(2)	35,371	33,738	4,856	73,965
Income tax expense (benefit)	7,191	(5,026 )	2,102	4,267
Depreciation	16,368	6,552	1,944	24,864
Amortization of other intangible assets	23,871	26,332	1,510	51,713
Stock-based compensation	10,497	2,696	1,189	14,382
Restructuring expenses	1,600	582	642	2,824
Transaction expenses and charges	—	—	—	—
(Gain) loss of unconsolidated entities	2	—	—	2
Impairment of other long-lived assets	—	—	—	—
Shareholder litigation reserve	5,548	1,500	1,212	8,260
Adjusted EBITDA	\$75,097	\$90,984	\$5,139	\$171,220

(1) Revenue excludes intercompany transactions relating to domain sales and domain services from the domain segment to the web presence segment of \$2.3 million and \$5.6 million, respectively, for the three and six months ended June 30, 2017, and \$2.4 million and \$5.1 million, respectively, for the three and six months ended June 30, 2018.

(2) Interest expense includes impact of amortization of deferred financing costs, original issuance discounts and interest income.

The CODM does not use asset information to allocate resources or make operating decisions.

The Company has revised amounts reported for gross profit, net loss and adjusted EBITDA for the web presence and the domain segments in the segment disclosures, which impacted fiscal years 2016 and 2017. The amounts reported for the email marketing segment were not impacted. The revisions arose because of an error in the classification of certain domain registration expenses. Domain segment gross profit, net income (loss) and adjusted EBITDA were overstated by \$3.0 million for fiscal year 2016, and by \$6.9 million for fiscal year 2017, and web presence segment gross profit, net income (loss) and adjusted EBITDA were understated by equal amounts. Consolidated results were not impacted by this misstatement. The following table reflects the differences between the amounts as reported and the amounts as revised for gross profit, net loss

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and adjusted EBITDA for the web presence and domain segments for the three and six months ended June 30, 2017:

	Three Months Ended June 30, 2017			
	Web presence		Domain	
	(in thousands)			
	(as reported)	(as revised)	(as reported)	(as revised)
Gross profit	\$72,457	\$74,284	\$10,095	\$8,268
Net loss	\$(29,881)	\$(27,805)	\$(3,258)	\$(5,334)
Adjusted EBITDA	\$34,133	\$35,961	\$1,922	\$94

	Six Months Ended June 30, 2017			
	Web presence		Domain	
	(in thousands)			
	(as reported)	(as revised)	(as reported)	(as revised)
Gross profit	\$149,203	\$152,154	\$19,965	\$17,014
Net loss	\$(50,930)	\$(46,823)	\$(5,835)	\$(9,942)
Adjusted EBITDA	\$73,762	\$76,714	\$4,675	\$1,723

## 21. Subsequent Events

The Company evaluated all subsequent events occurring through August 2, 2018 to determine if any such events should be reflected in these financial statements. There were no material recognized subsequent events recorded in the June 30, 2018 financial statements.

## 22. Supplemental Guarantor Financial Information

In February 2016, EIG Investors Corp., a wholly-owned subsidiary of the Company (the "Issuer"), issued \$350.0 million aggregate principal amount of its 10.875% Senior Notes due 2024 (refer to Note 9: Notes Payable in the consolidated financial statements), which it exchanged for new 10.875% Senior Notes due 2024 pursuant to a registration statement on Form S-4. The registered exchange offer for the Senior Notes was completed on January 30, 2017. The Senior Notes are fully and unconditionally guaranteed, jointly and severally, on a senior unsecured basis by the Company, and the following wholly-owned subsidiaries: The Endurance International Group, Inc., Bluehost Inc., FastDomain Inc., Domain Name Holding Company, Inc., Endurance International Group – West, Inc., HostGator.com LLC, A Small Orange, LLC, Constant Contact, Inc., and SinglePlatform, LLC, (collectively, the "Subsidiary Guarantors"), subject to certain customary guarantor release conditions. The Company's other domestic subsidiaries and its foreign subsidiaries (collectively, the "Non-Guarantor Subsidiaries") have not guaranteed the Senior Notes.

The Company sold two immaterial guarantors, CardStar, Inc. and CardStar Publishing, LLC (collectively, "CardStar"), during the quarter ended December 31, 2016. CardStar was released and discharged from the guarantee as a result of the sale and no longer guarantees the debt of the Company as of December 1, 2016. Proceeds from the sale of CardStar were approximately \$0.1 million.

The following tables present supplemental condensed consolidating balance sheet information of the Company ("Parent"), the Issuer, the Subsidiary Guarantors and the Non-Guarantor Subsidiaries as of December 31, 2017 and June 30, 2018, supplemental condensed consolidating results of operations for the three and six months ended June 30, 2017 and 2018, and cash flow information for the six months ended June 30, 2017 and 2018:

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## Condensed Consolidating Balance Sheets

December 31, 2017

(in thousands)

	Parent	Issuer	Guarantor Subsidiaries	Non-Guarantor Subsidiaries	Eliminations	Consolidated
Assets:						
Current assets:						
Cash and cash equivalents	\$92	\$2	\$54,473	\$ 11,926	\$—	\$ 66,493
Restricted cash	—	—	2,472	153	—	2,625
Accounts receivable	—	—	12,386	3,559	—	15,945
Prepaid domain name registry fees	—	—	28,291	25,514	—	53,805
Prepaid expenses & other current assets	(12)	)86	20,062	9,191	—	29,327
Total current assets	80	88	117,684	50,343	—	168,195
Intercompany receivables, net	33,637	606,834	(498,213	)(142,258	)—	—
Property and equipment, net	—	—	81,693	13,759	—	95,452
Goodwill	—	—	1,673,851	176,731	—	1,850,582
Other intangible assets, net	—	—	450,778	4,662	—	455,440
Investment in subsidiaries	49,288	1,355,013	37,200	—	(1,441,501	)—
Other assets	—	3,639	21,373	6,405	—	31,417
Total assets	\$83,005	\$1,965,574	\$1,884,366	\$ 109,642	\$(1,441,501)	\$2,601,086
Liabilities, redeemable non-controlling interest and stockholders' equity:						
Current liabilities:						
Accounts payable	\$—	\$—	\$9,532	\$ 1,526	\$—	\$ 11,058
Accrued expenses and other current liabilities	—	24,509	75,819	8,151	—	108,479
Deferred revenue	—	—	309,395	52,545	—	361,940
Current portion of notes payable	—	33,945	—	—	—	33,945
Current portion of capital lease obligations	—	—	7,630	—	—	7,630
Deferred consideration, short-term	—	—	4,365	—	—	4,365
Total current liabilities	—	58,454	406,741	62,222	—	527,417
Deferred revenue, long-term	—	—	81,199	9,773	—	90,972
Notes payable	—	1,858,300	—	—	—	1,858,300
Capital lease obligations	—	—	7,719	—	—	7,719
Deferred consideration	—	—	3,551	—	—	3,551
Other long-term liabilities	—	(468	)30,143	447	—	30,122
Total liabilities	—	1,916,286	529,353	72,442	—	2,518,081
Redeemable non-controlling interest	—	—	—	—	—	—
Equity	83,005	49,288	1,355,013	37,200	(1,441,501	)83,005
Total liabilities and equity	\$83,005	\$1,965,574	\$1,884,366	\$ 109,642	\$(1,441,501)	\$2,601,086

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## Condensed Consolidating Balance Sheets

June 30, 2018

(in thousands)

	Parent	Issuer	Guarantor Subsidiaries	Non-Guarantor Subsidiaries	Eliminations	Consolidated
<b>Assets:</b>						
<b>Current assets:</b>						
Cash and cash equivalents	\$ 150	\$ 1	\$ 49,574	\$ 25,774	\$—	\$ 75,499
Restricted cash	—	—	1,569	101	—	1,670
Accounts receivable	—	—	9,738	2,347	—	12,085
Prepaid domain name registry fees	—	—	34,224	24,720	—	58,944
Prepaid commissions	—	—	41,063	779	—	41,842
Prepaid expenses & other current assets	12	168	20,738	9,410	—	30,328
Total current assets	162	169	156,906	63,131	—	220,368
Intercompany receivables, net	34,012	494,747	(409,935)	(118,824)	)—	—
Property and equipment, net	—	—	69,670	13,088	—	82,758
Goodwill	—	—	1,673,851	175,678	—	1,849,529
Other intangible assets, net	—	—	401,567	2,268	—	403,835
Investment in subsidiaries	113,586	1,474,410	73,435	—	(1,661,431)	)—
Prepaid commissions, net of current portion	—	—	41,271	763	—	42,034
Other assets	—	9,890	22,897	6,554	—	39,341
Total assets	\$ 147,760	\$ 1,979,216	\$ 2,029,662	\$ 142,658	\$ (1,661,431)	\$ 2,637,865
<b>Liabilities, redeemable non-controlling interest and stockholders' equity:</b>						
<b>Current liabilities:</b>						
Accounts payable	\$—	\$—	\$ 6,985	\$ 886	\$—	\$ 7,871
Accrued expenses and other current liabilities	—	18,901	71,315	6,410	—	96,626
Deferred revenue	—	—	334,451	51,225	—	385,676
Current portion of notes payable	—	31,606	—	—	—	31,606
Current portion of capital lease obligations	—	—	7,427	—	—	7,427
Deferred consideration, short-term	—	—	2,651	—	—	2,651
Total current liabilities	—	50,507	422,829	58,521	—	531,857
Deferred revenue, long-term	—	—	86,532	10,296	—	96,828
Notes payable	—	1,815,221	—	—	—	1,815,221
Capital lease obligations	—	—	4,013	—	—	4,013
Deferred consideration	—	—	1,320	—	—	1,320
Other long-term liabilities	—	(98)	)40,559	406	—	40,867
Total liabilities	—	1,865,630	555,253	69,223	—	2,490,106
Redeemable non-controlling interest	—	—	—	—	—	—
Equity	147,760	113,586	1,474,409	73,435	(1,661,431)	)147,759
Total liabilities and equity	\$ 147,760	\$ 1,979,216	\$ 2,029,662	\$ 142,658	\$ (1,661,431)	\$ 2,637,865

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## Condensed Consolidating Statements of Operations and Comprehensive Income (Loss)

Three months ended June 30, 2017

(in thousands)

	Parent	Issuer	Guarantor Subsidiaries	Non-Guarantor Subsidiaries	Eliminations	Consolidated
Revenue	\$—	\$—	\$ 259,725	\$ 33,769	\$ (1,236 )	\$ 292,258
Cost of revenue	—	—	125,511	22,148	(1,076 )	146,583
Gross profit	—	—	134,214	11,621	(160 )	145,675
Operating expense:						
Sales and marketing	—	—	65,948	6,158	—	72,106
Engineering and development	—	—	18,351	1,798	—	20,149
General and administrative	—	55	37,712	2,813	—	40,580
Transaction costs	—	—	193	—	—	193
Total operating expense	—	55	122,204	10,769	—	133,028
(Loss) income from operations	—	(55 )	12,010	852	(160 )	12,647
Interest expense and other income, net	—	45,406	247	(180 )	—	45,473
(Loss) income before income taxes and equity earnings of unconsolidated entities	—	(45,461 )	11,763	1,032	(160 )	(32,826 )
Income tax (benefit) expense	—	(16,794 )	19,555	(133 )	—	2,628
(Loss) income before equity earnings of unconsolidated entities	—	(28,667 )	(7,792 )	1,165	(160 )	(35,454 )
Equity loss (income) of unconsolidated entities, net of tax	35,256	6,589	(1,204 )	—	(40,680 )	(39 )
Net (loss) income	\$(35,256)	\$(35,256)	\$(6,588 )	\$ 1,165	\$ 40,520	\$(35,415 )
Net loss attributable to non-controlling interest	—	—	3,714	—	—	3,714
Net (loss) income attributable to Endurance International Group Holdings, Inc.	\$(35,256)	\$(35,256)	\$(10,302 )	\$ 1,165	\$ 40,520	\$(39,129 )
Comprehensive income (loss):						
Foreign currency translation adjustments	—	—	—	1,228	—	1,228
Unrealized gain on cash flow hedge, net of taxes	—	(176 )	—	—	—	(176 )
Total comprehensive (loss) income	\$(35,256)	\$(35,432)	\$(10,302 )	\$ 2,393	\$ 40,520	\$(38,077 )

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## Condensed Consolidating Statements of Operations and Comprehensive Income (Loss)

Six months ended June 30, 2017

(in thousands)

	Parent	Issuer	Guarantor Subsidiaries	Non-Guarantor Subsidiaries	Eliminations	Consolidated
Revenue	\$—	\$—	\$ 521,821	\$ 68,302	\$ (2,728 )	\$ 587,395
Cost of revenue	—	—	253,403	44,237	(2,308 )	295,332
Gross profit	—	—	268,418	24,065	(420 )	292,063
Operating expense:						
Sales and marketing	—	—	134,016	10,865	(3 )	144,878
Engineering and development	—	—	33,641	6,870	—	40,511
General and administrative	—	110	73,383	6,167	—	79,660
Transaction costs	—	—	773	—	—	773
Total operating expense	—	110	241,813	23,902	(3 )	265,822
(Loss) income from operations	—	(110 )	26,605	163	(417 )	26,241
Interest expense and other income, net	—	84,652	394	(175 )	—	84,871
(Loss) income before income taxes and equity earnings of unconsolidated entities	—	(84,762 )	26,211	338	(417 )	(58,630 )
Income tax (benefit) expense	—	(31,311 )	39,250	463	—	8,402
(Loss) income before equity earnings of unconsolidated entities	—	(53,451 )	(13,039 )	(125 )	(417 )	(67,032 )
Equity loss (income) of unconsolidated entities, net of tax	66,577	13,127	87	—	(79,830 )	(39 )
Net (loss) income	\$(66,577)	\$(66,578)	\$(13,126 )	\$ (125 )	\$ 79,413	\$(66,993 )
Net loss attributable to non-controlling interest	—	—	7,524	—	—	7,524
Net (loss) income attributable to Endurance International Group Holdings, Inc.	\$(66,577)	\$(66,578)	\$(20,650 )	\$ (125 )	\$ 79,413	\$(74,517 )
Comprehensive income (loss):						
Foreign currency translation adjustments	—	—	—	1,914	—	1,914
Unrealized gain on cash flow hedge, net of taxes	—	(392 )	—	—	—	(392 )
Total comprehensive (loss) income	\$(66,577)	\$(66,970)	\$(20,650 )	\$ 1,789	\$ 79,413	\$(72,995 )

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## Condensed Consolidating Statements of Operations and Comprehensive Income (Loss)

Three months ended June 30, 2018

(in thousands)

	Parent	Issuer	Guarantor Subsidiaries	Non-Guarantor Subsidiaries	Eliminations	Consolidated
Revenue	\$—	\$—	\$ 261,718	\$ 27,648	\$ (1,596 )	\$ 287,770
Cost of revenue	—	—	112,762	19,580	(1,596 )	130,746
Gross profit	—	—	148,956	8,068	—	157,024
Operating expense:						
Sales and marketing	—	—	63,141	3,405	—	66,546
Engineering and development	—	—	19,915	2,044	—	21,959
General and administrative	—	59	63,832	(33,147 )	—	30,744
Transaction costs	—	—	—	—	—	—
Total operating expense	—	59	146,888	(27,698 )	—	119,249
(Loss) income from operations	—	(59 )	2,068	35,766	—	37,775
Interest expense and other income, net	—	38,037	202	(120 )	—	38,119
(Loss) income before income taxes and equity earnings of unconsolidated entities	—	(38,096 )	1,866	35,886	—	(344 )
Income tax (benefit) expense	—	(9,067 )	10,933	(216 )	—	1,650
(Loss) income before equity earnings of unconsolidated entities	—	(29,029 )	(9,067 )	36,102	—	(1,994 )
Equity loss (income) of unconsolidated entities, net of tax	1,969	(27,061 )	(36,127 )	—	61,194	(25 )
Net (loss) income	\$(1,969 )	\$(1,968 )	\$ 27,060	\$ 36,102	\$ (61,194 )	\$(1,969 )
Net loss attributable to non-controlling interest	—	—	—	—	—	—
Net (loss) income attributable to Endurance International Group Holdings, Inc.	\$(1,969 )	\$(1,968 )	\$ 27,060	\$ 36,102	\$ (61,194 )	\$(1,969 )
Comprehensive income (loss):						
Foreign currency translation adjustments	—	—	—	(2,425 )	—	(2,425 )
Unrealized gain on cash flow hedge, net of taxes	—	144	—	—	—	144
Total comprehensive (loss) income	\$(1,969 )	\$(1,824 )	\$ 27,060	\$ 33,677	\$ (61,194 )	\$(4,250 )

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## Condensed Consolidating Statements of Operations and Comprehensive Income (Loss)

Six months ended June 30, 2018

(in thousands)

	Parent	Issuer	Guarantor Subsidiaries	Non-Guarantor Subsidiaries	Eliminations	Consolidated
Revenue	\$—	\$—	\$ 525,223	\$ 57,265	\$ (3,362 )	\$ 579,126
Cost of revenue	—	—	228,077	39,937	(3,362 )	264,652
Gross profit	—	—	297,146	17,328	—	314,474
Operating expense:						
Sales and marketing	—	—	126,834	7,068	—	133,902
Engineering and development	—	—	38,326	3,550	—	41,876
General and administrative	—	116	100,131	(30,728 )	—	69,519
Transaction costs	—	—	—	—	—	—
Total operating expense	—	116	265,291	(20,110 )	—	245,297
(Loss) income from operations	—	(116 )	31,855	37,438	—	69,177
Interest expense and other income, net	—	73,746	465	(246 )	—	73,965
(Loss) income before income taxes and equity earnings of unconsolidated entities	—	(73,862 )	31,390	37,684	—	(4,788 )
Income tax (benefit) expense	—	(17,579 )	21,033	813	—	4,267
(Loss) income before equity earnings of unconsolidated entities	—	(56,283 )	10,357	36,871	—	(9,055 )
Equity loss (income) of unconsolidated entities, net of tax	9,057	(47,227 )	(36,868 )	17	75,023	2
Net (loss) income	\$(9,057)	\$(9,056)	\$ 47,225	\$ 36,854	\$ (75,023 )	\$(9,057 )
Net loss attributable to non-controlling interest	—	—	—	—	—	—
Net (loss) income attributable to Endurance International Group Holdings, Inc.	\$(9,057)	\$(9,056)	\$ 47,225	\$ 36,854	\$ (75,023 )	\$(9,057 )
Comprehensive income (loss):						
Foreign currency translation adjustments	—	—	—	(1,845 )	—	(1,845 )
Unrealized gain on cash flow hedge, net of taxes	—	1,184	—	—	—	1,184
Total comprehensive (loss) income	\$(9,057)	\$(7,872)	\$ 47,225	\$ 35,009	\$ (75,023 )	\$(9,718 )

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## Condensed Consolidating Statement of Cash Flows

Six months ended June 30, 2017

(in thousands)

	Parent Issuer		Guarantor Subsidiaries	Non-Guarantor Subsidiaries	Eliminations	Consolidated
Net cash (used in) provided by operating activities	\$(14 )	\$(47,489 )	\$ 126,047	\$ 3,878	\$	-\$ 82,422
Cash flows from investing activities:						
Businesses acquired in purchase transaction, net of cash acquired	—	—	—	—	—	—
Purchases of property and equipment	—	—	(17,020 )	(2,275 )	—	(19,295 )
Cash paid for minority investments	—	—	—	—	—	—
Proceeds from sale of property and equipment	—	—	287	—	—	287
Proceeds from note receivable	—	—	—	—	—	—
Proceeds from sale of assets	—	—	—	—	—	—
Purchases of intangible assets	—	—	(1,646 )	(34 )	—	(1,680 )
Net cash used in investing activities	—	—	(18,379 )	(2,309 )	—	(20,688 )
Cash flows from financing activities:						
Proceeds from issuance of notes payable and draws on revolver	—	1,693,007	—	—	—	1,693,007
Repayment of notes payable and revolver	—	(1,714,661 )	—	—	—	(1,714,661 )
Payment of financing costs	—	(6,060 )	—	—	—	(6,060 )
Payment of deferred consideration	—	—	(4,550 )	(858 )	—	(5,408 )
Payment of redeemable non-controlling interest liability	—	—	—	—	—	—
Principal payments on capital lease obligations	—	—	(3,908 )	—	—	(3,908 )
Proceeds from exercise of stock options	1,132	—	—	—	—	1,132
Capital investments from minority partner	—	—	—	—	—	—
Intercompany loans and investments	(949 )	75,202	(74,934 )	681	—	—
Net cash (used in) provided by financing activities	183	47,488	(83,392 )	(177 )	—	(35,898 )
Net effect of exchange rate on cash and cash equivalents and restricted cash	—	—	—	2,076	—	2,076
Net (decrease) increase in cash and cash equivalents and restricted cash	169	(1 )	24,276	3,468	—	27,912
Cash and cash equivalents and restricted cash:						
Beginning of period	3	4	41,654	15,237	—	56,898
End of period	\$ 172	\$ 3	\$ 65,930	\$ 18,705	\$	-\$ 84,810

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Condensed Consolidating Statement of Cash Flows  
Six months ended June 30, 2018  
(in thousands)

	Parent Issuer		Guarantor Subsidiaries	Non-Guarantor Subsidiaries	Eliminations	Consolidated
Net cash (used in) provided by operating activities	\$ (22 )	\$ (60,405 )	\$ 103,777	\$ 38,902	\$	-\$ 82,252
Cash flows from investing activities:						
Businesses acquired in purchase transaction, net of cash acquired	—	—	—	—	—	—
Purchases of property and equipment	—	—	(13,197 )	(184 )	—	(13,381 )
Cash paid for minority investments	—	—	—	—	—	—
Proceeds from sale of property and equipment	—	—	—	—	—	—
Proceeds from note receivable	—	—	—	—	—	—
Proceeds from sale of assets	—	—	—	—	—	—
Purchases of intangible assets	—	—	—	—	—	—
Net cash used in investing activities	—	—	(13,197 )	(184 )	—	(13,381 )
Cash flows from financing activities:						
Proceeds from issuance of term loan and notes, net of original issue discounts	—	1,580,305	—	—	—	1,580,305
Repayment of term loans	—	(1,630,693 )	—	—	—	(1,630,693 )
Payment of financing costs	—	(1,295 )	—	—	—	(1,295 )
Payment of deferred consideration	—	—	(4,196 )	—	—	(4,196 )
Payment of redeemable non-controlling interest liability	—	—	—	—	—	—
Principal payments on capital lease obligations	—	—	(3,909 )	—	—	(3,909 )
Proceeds from exercise of stock options	456	—	—	—	—	456
Capital investments from minority partner	—	—	—	—	—	—
Intercompany loans and investments	(376 )	112,087	(88,277 )	(23,434 )	—	—
Net cash provided by (used in) financing activities	80	60,404	(96,382 )	(23,434 )	—	(59,332 )
Net effect of exchange rate on cash and cash equivalents and restricted cash	—	—	—	(1,488 )	—	(1,488 )
Net increase (decrease) in cash and cash equivalents and restricted cash	58	(1 )	(5,802 )	13,796	—	8,051
Cash and cash equivalents and restricted cash:						
Beginning of period	92	2	56,945	12,079	—	69,118
End of period	\$ 150	\$ 1	\$ 51,143	\$ 25,875	\$	-\$ 77,169

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Item 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

You should read the following discussion of our financial condition and results of operations together with our consolidated financial statements and the related notes and other financial information included elsewhere in this Quarterly Report on Form 10-Q.

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## Forward-Looking Statements

This Quarterly Report on Form 10-Q contains forward-looking statements that involve risks and uncertainties. Our actual results could differ materially from those discussed in the forward-looking statements. The statements contained in this report that are not purely historical are forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended, or the Securities Act, and Section 21E of the Securities Exchange Act of 1934, as amended, or the Exchange Act. Forward-looking statements are often identified by the use of words such as, but not limited to, “anticipate,” “believe,” “can,” “contemplate,” “continue,” “could,” “estimate,” “expect,” “likely,” “may,” “might,” “plan,” “potential,” “predict,” “project,” “seek,” “should,” “strategy,” “target,” “would,” and similar variations intended to identify forward-looking statements. These statements are based on the beliefs and assumptions of our management based on information currently available to management. Such forward-looking statements are subject to risks, uncertainties and other important factors that could cause actual results and the timing of certain events to differ materially from future results expressed or implied by such forward-looking statements. Factors that could cause or contribute to such differences include, but are not limited to, those identified below and those discussed in the section titled “Risk Factors” included under Part II, Item 1A below, among others. Furthermore, such forward-looking statements speak only as of the date of this report. Except as required by law, we undertake no obligation to update any forward-looking statements to reflect events or circumstances after the date of such statements.

## Overview

We are a leading provider of cloud-based platform solutions designed to help small- and medium-sized businesses, or SMBs, succeed online. We serve approximately 4.918 million subscribers globally with a range of products and services that help SMBs get online, get found and grow their businesses.

All of our products and services fall into one of our three reportable segments, as follows:

**Web Presence.** Our web presence segment consists primarily of our web hosting brands, such as Bluehost and HostGator, and related products such as domain names, website security, website design tools and services, and e-commerce products.

**Domain.** Our domain segment consists of domain-focused brands such as Domain.com, ResellerClub and LogicBoxes as well as certain web hosting brands that are under common management with our domain-focused brands. This segment sells domain names and domain management services to resellers and end users, as well as premium domain names, and also generates advertising revenue from domain name parking. It also resells domain names and domain management services to our web presence segment.

**Email Marketing.** Our email marketing segment consists of Constant Contact email marketing tools and related products and our SinglePlatform digital storefront solution.

Year over year changes in revenue, net loss and net cash provided by operating activities for the three and six months ended June 30, 2018 are summarized below (in thousands):

	Three Months Ended		Six Months Ended	
	June 30, 2018		June 30, 2018	
	2017	2018	2017	2018
Revenue	\$292,258	\$287,770	\$587,395	\$579,126
Net loss	\$(35,415)	\$(1,969)	\$(66,993)	\$(9,057)
Net cash provided by operating activities	\$48,748	\$29,892	\$82,422	\$82,252

Revenue decreased by 2% as compared to the three months ended June 30, 2017 due to revenue declines in the web presence and domain segments. These declines were partially offset by an increase in email marketing segment revenue, due primarily to additional sales to existing customers and price increases.

Net loss decreased from \$35.4 million for the three months ended June 30, 2017 to \$2.0 million for the three months ended June 30, 2018, due primarily to decreases in amortization expense, stock-based compensation expense, income tax expense, and net interest expense, as well as improved operating profit in our web presence segment, and to a lesser extent, improved operating profit in our email marketing and domain segments.

Net cash provided by operating activities during the three months ended June 30, 2018 decreased by 39% as compared to net cash provided by operating activities during the three months ended June 30, 2017, despite the

increases in operating profit in our three segments. The decrease was primarily due to our payments of \$8.0 million to settle our SEC investigation and \$5.7 million for our June 2018 purchase of an interest rate cap to manage our interest rate risk on a portion of our term loan, as well as the timing of certain vendor payments. These factors were partially offset by other changes in working capital.

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Revenue decreased by 1% as compared to the six months ended June 30, 2017 due to revenue declines in the web presence segment. This decline was partially offset by an increase in email marketing segment revenue, due primarily to additional sales to existing customers and price increases, and to a lesser extent to an increase in domain segment revenue.

Net loss decreased from \$67.0 million for the six months ended June 30, 2017 to \$9.1 million for the six months ended June 30, 2018, due primarily to decreases in amortization expense, stock-based compensation expense, income tax expense, and net interest expense, as well as improved operating profit in our web presence segment, and to a lesser extent, to improved operating profit in our email marketing and domain segments.

Net cash provided by operating activities during the six months ended June 30, 2018 decreased by less than 1% as compared to net cash provided by operating activities during the six months ended June 30, 2017, despite the increases in operating profit in our three segments. The decrease was primarily due to the payments of \$8.0 million for our SEC litigation reserve and \$5.7 million for our 2018 interest rate cap, as well as lower subscriber billings, which resulted in a lower increase in our deferred revenue of \$8.3 million. These factors were partially offset by lower interest payments and restructuring expenses of \$7.7 million and \$1.7 million, respectively.

Our total subscriber base decreased during the quarter ended June 30, 2018. Attrition in our non-strategic brands accounted for a majority of subscriber losses during the quarter. These non-strategic brands are principally hosting brands, but also include our cloud backup brands and certain other products that we launched in the past several years but have either discontinued or no longer actively market, which we refer to as "gateway" products. Subscriber counts are decreasing in these brands, and we are managing them to optimize cash flow rather than to acquire new subscribers. These non-strategic brands have had a negative impact on our revenue growth, and we expect this impact to continue during the remainder of the year. Seasonality also contributed to our net subscriber losses in the quarter ended June 30, 2018. We expect total subscribers to continue to decrease for the foreseeable future.

We continue to be affected by competitive pressures across our business. In particular, we have seen increased competition for new subscribers through our marketing channels, which resulted in higher costs to acquire new subscribers during 2017 and the first half of 2018 as compared to the corresponding prior year periods. Our focus on acquiring subscribers with higher long-term revenue potential, which tend to be more expensive to acquire, has also contributed to increased subscriber acquisition costs.

During the remainder of 2018, we plan to continue to execute against our operating plan by making engineering investments across our business to enhance our product capabilities and user experience. We also intend to invest in simplifying and integrating our operations in order to allow us to operate more effectively and efficiently.

During the first quarter of 2018, we revised the amounts we previously reported for gross profit, net income (loss) and adjusted EBITDA for our web presence and domain segments for fiscal years 2016 and 2017. We made these revisions because of an error in the classification of certain domain registration expenses. Domain segment gross profit, net income (loss) and adjusted EBITDA were overstated by \$3.0 million for fiscal year 2016 and by \$6.9 million for fiscal year 2017, and web presence segment gross profit, net income (loss) and adjusted EBITDA were understated by equal amounts. Consolidated results were not impacted by this misstatement. We revised the quarterly amounts reported for the three and six months ended June 30, 2017 for the domain and web presence segments to reflect the correction of this misstatement. The email marketing segment was not impacted by this issue. Please see Note 20 of the consolidated financial statements for further details regarding the revision.

### Key Metrics

We use a number of metrics, including the following key metrics, to evaluate the operating and financial performance of our business, identify trends affecting our business, develop projections and make strategic business decisions:

- total subscribers;
- average revenue per subscriber ("ARPS");
- adjusted EBITDA; and
- free cash flow.

Adjusted EBITDA and free cash flow are non-GAAP financial measures. A non-GAAP financial measure is a numerical measure of a company's operating performance, financial position or cash flow that includes or excludes

amounts that are included or excluded from the most directly comparable measure calculated and presented in accordance with GAAP. Our non-GAAP financial measures may not provide information that is directly comparable to that provided by other companies in our industry, as other companies in our industry may calculate non-GAAP financial results differently. In addition, there are limitations in using non-GAAP financial measures because they are not prepared in accordance with GAAP and exclude expenses that may have a material impact on our reported financial results. For example, adjusted EBITDA excludes interest

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expense, which has been and will continue to be for the foreseeable future a significant recurring expense in our business. The presentation of non-GAAP financial information is not meant to be considered in isolation from, or as a substitute for, the directly comparable financial measures prepared in accordance with GAAP. We urge you to review the additional information about adjusted EBITDA and free cash flow shown below, including the reconciliations of these non-GAAP financial measures to their comparable GAAP financial measures, and not to rely on any single financial measure to evaluate our business.

The following table summarizes our key metrics by segment for the periods presented (in thousands, except ARPS):

	Three Months Ended		Six Months Ended	
	June 30,		June 30,	
	2017	2018	2017	2018
Consolidated metrics:				
Total subscribers	5,217	4,918	5,217	4,918
Average subscribers for the period	5,261	4,965	5,294	4,985
ARPS	\$18.52	\$19.32	\$18.49	\$19.36
Adjusted EBITDA	\$82,544	\$84,994	\$162,647	\$171,220

## Web presence segment metrics:

Total subscribers	4,041	3,737	4,041	3,737
Average subscribers for the period	4,088	3,774	4,120	3,793
ARPS	\$13.06	\$13.49	\$13.11	\$13.52
Adjusted EBITDA	\$35,961	\$37,256	\$76,714	\$75,097

## Email marketing segment metrics:

Total subscribers	530	504	530	504
Average subscribers for the period	534	511	537	512
ARPS	\$61.88	\$66.60	\$61.10	\$66.64
Adjusted EBITDA	\$46,489	\$45,744	\$84,210	\$90,984

## Domain segment metrics:

Total subscribers	646	677	646	677
Average subscribers for the period	639	680	637	680
ARPS	\$17.23	\$16.13	\$17.36	\$16.36
Adjusted EBITDA	\$94	\$1,994	\$1,723	\$5,139

## Total Subscribers

We define total subscribers as the approximate number of subscribers that, as of the end of a period, are identified as subscribing directly to our products on a paid basis, excluding accounts that access our solutions via resellers or that purchase only domain names from us. Subscribers of more than one brand, and subscribers with more than one distinct billing relationship or subscription with us, are counted as separate subscribers. Total subscribers for a period reflects adjustments to add or subtract subscribers as we integrate acquisitions and/or are otherwise able to identify subscribers that meet, or do not meet, this definition of total subscribers.

Most of our web presence segment subscribers have hosting subscriptions, but web presence subscribers also include customers who do not have a web hosting subscription but subscribe to other non-hosting services such as email or domain privacy. These subscribers generally have lower-priced subscriptions than hosting subscribers.

Domain segment subscribers mostly consist of customers who have a domain name subscription as well as a subscription to another product, such as domain privacy, or a basic hosting or email service that is bundled with their domain subscription. We refer to these subscribers, along with the non-hosting web presence segment subscribers discussed above, as "light web presence" subscribers. Light web presence subscribers generally have lower long-term revenue potential than other subscribers. As of June 30, 2018, we had a total of approximately 581,000 light web

presence subscribers, the majority of which were associated with our domain segment. Also included as domain segment subscribers are hosting customers of our BigRock and HostGator India brands and certain other small web hosting brands that are under common management with our domain-focused brands.

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The table below shows the approximate sources of changes in our total subscriber count by segment for the twelve month period ending on June 30, 2018 (all numbers in thousands):

	Web presence # Subscribers	Email marketing # Subscribers	Domain # Subscribers	Total # Subscribers
Total Subscribers - June 30, 2017	4,041	530	646	5,217
Light web presence subscribers	15	—	1	16
Adjustments	(33)	) —	33	—
Core subscriber increase (decrease)	(286)	) (26)	) (3)	) (315)
Total Subscribers - June 30, 2018 <sup>(1)</sup>	3,737	504	677	4,918

Total email marketing subscriber count as of June 30, 2018 was impacted by a loss of approximately 10,500<sup>(1)</sup> subscribers, which resulted from changes made to Constant Contact's account cancellation policy to make it more consistent with the rest of our business. Excluding this impact, total subscribers at June 30, 2018 would have been approximately 514,000.

The decrease in total subscribers from 5.217 million at June 30, 2017 to 4.918 million at June 30, 2018 was driven primarily by subscriber losses in our web presence segment, a majority of which were due to subscriber attrition in our non-strategic brands, and, to a lesser extent, subscriber losses in our email marketing segment.

We expect total subscribers to continue to decrease for the foreseeable future.

Average Revenue per Subscriber

We calculate average revenue per subscriber, or ARPS, as the amount of revenue we recognize in a period, including marketing development funds and other revenue not received from subscribers, divided by the average of the number of total subscribers at the beginning of the period and at the end of the period, which we refer to as average subscribers for the period, divided by the number of months in the period. For our web presence and email marketing segments, we believe ARPS is an indicator of our ability to optimize our mix of products, services and pricing and sell products and services to both new and existing subscribers. For our domain segment, ARPS may fluctuate from period to period due to changes in the amount of non-subscriber based revenue, reseller activity and other factors impacting this segment as discussed in more detail below.

The following table reflects the calculation of ARPS by segment (all data in thousands, except ARPS data):

	Three Months Ended June 30,		Six Months Ended June 30,	
	2017	2018	2017	2018
Consolidated revenue	\$292,258	\$287,770	\$587,395	\$579,126
Consolidated total subscribers	5,217	4,918	5,217	4,918
Consolidated average subscribers for the period	5,261	4,965	5,294	4,985
Consolidated ARPS	\$18.52	\$19.32	\$18.49	\$19.36
Web presence revenue	\$160,122	\$152,715	\$324,131	\$307,732
Web presence subscribers	4,041	3,737	4,041	3,737
Web presence average subscribers for the period	4,088	3,774	4,120	3,793
Web presence ARPS	\$13.06	\$13.49	\$13.11	\$13.52
Email marketing revenue	\$99,086	\$102,154	\$196,875	\$204,601
Email marketing subscribers <sup>(1)</sup>	530	504	530	504
Email marketing average subscribers for the period	534	511	537	512
Email marketing ARPS	\$61.88	\$66.60	\$61.10	\$66.64
Domain revenue	\$33,050	\$32,901	\$66,389	\$66,793

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Domain subscribers	646	677	646	677
Domain average subscribers for the period	639	680	637	680
Domain ARPS	\$17.23	\$16.13	\$17.36	\$16.36

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Total email marketing subscriber count as of June 30, 2018 was impacted by a loss of approximately 10,500 (1) subscribers, which resulted from changes made to Constant Contact's account cancellation policy to make it more consistent with the rest of our business. Excluding this impact, total subscribers at June 30, 2018 would have been approximately 514,000.

ARPS does not represent an exact measure of the average amount a subscriber spends with us each month, because our calculation of ARPS includes all of our revenue, including revenue generated by non-subscribers, in the numerator. We have three principal sources of non-subscriber revenue:

Revenue from domain-only customers. Our web presence and domain segments each earn revenue from domain-only customers. For our web presence segment, approximately 1% of our revenue for the six months ended June 30, 2018 was earned from domain-only customers. For our domain segment, approximately 6% of our revenue for the six months ended June 30, 2018 was earned from domain-only customers.

Domain monetization revenue. This consists principally of revenue from our BuyDomains brand, which provides premium domain name products and services, and, to a lesser extent, revenue from advertisements placed on unused domains (often referred to as "parked" pages) owned by us or our customers. A significant portion of this revenue is associated with our domain segment.

Revenue from marketing development funds. Marketing development funds are the amounts that certain of our partners pay us to assist in and incentivize our marketing of their products.

A portion of our revenue is generated from customers that resell our services. We refer to these customers as "resellers." We consider these resellers (rather than the end user customers of these resellers) to be subscribers under our total subscribers definition, because we do not have a billing relationship with the end users and cannot determine the number of end users acquiring our services through a reseller. A majority of our reseller revenue is for the purchase of domains and is primarily related to our domain segment. As of June 30, 2017 and 2018, approximately 39% and 40%, respectively, of our domain segment revenue is earned from resellers. Reseller revenue earned by our web presence segment and email marketing segment was 4% and less than 1%, respectively, for all periods presented, and fluctuations in reseller revenue have not materially impacted ARPS for those segments.

Comparison of Three Months Ended June 30, 2017 and 2018: ARPS

For the three months ended June 30, 2017 and 2018, consolidated ARPS increased from \$18.52 to \$19.32, respectively. This increase in ARPS was driven primarily by increases in ARPS from our email marketing segment, and to a lesser extent, increased ARPS from our web presence segment, partially offset by a decrease in ARPS from our domain segment.

Web presence ARPS increased from \$13.06 for the three months ended June 30, 2017 to \$13.49 for the three months ended June 30, 2018. This increase was the result of a reduction in the number of subscribers to our lower-priced gateway and cloud backup products and slight increases in prices for some of our brands.

Email marketing ARPS increased from \$61.88 for the three months ended June 30, 2017 to \$66.60 for the three months ended June 30, 2018. This increase was primarily due to additional sales to existing customers and price increases.

Domain ARPS decreased from \$17.23 for the three months ended June 30, 2017 to \$16.13 for the three months ended June 30, 2018. This decrease was primarily the result of an increase in the number of light web presence subscribers in our domain segment.

Comparison of Six Months Ended June 30, 2017 and 2018: ARPS

For the six months ended June 30, 2017 and 2018, consolidated ARPS increased from \$18.49 to \$19.36, respectively. This increase in ARPS was driven primarily by increases in ARPS from our email marketing segment, and to a lesser extent, increased ARPS from our web presence segment, partially offset by a decrease in ARPS from our domain segment.

Web presence ARPS increased from \$13.11 for the six months ended June 30, 2017 to \$13.52 for the six months ended June 30, 2018. This increase was the result of a reduction in the number of subscribers to our lower-priced gateway and cloud backup products and slight increases in prices for some of our brands.

Email marketing ARPS increased from \$61.10 for the six months ended June 30, 2017 to \$66.64 for the six months ended June 30, 2018. This increase was primarily due additional sales to existing customers and price increases.

Domain ARPS decreased from \$17.36 for the six months ended June 30, 2017 to \$16.36 for the six months ended June 30, 2018. This decrease was the result of an increase in the number of light web presence subscribers in our domain segment.

The table below quantifies, on a consolidated basis and by segment, domain monetization and marketing development fund revenue for the respective periods (all data in thousands, except ARPS data):

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	Three Months		Six Months	
	Ended June 30,		Ended June 30,	
	2017	2018	2017	2018
<b>Consolidated</b>				
Marketing development fund revenue	\$3,160	\$2,327	\$5,943	\$4,358
Marketing development funds - contribution to ARPS	\$0.20	\$0.16	\$0.19	\$0.15
Domain monetization revenue	\$6,736	\$7,090	\$13,602	\$14,066
Domain monetization revenue - contribution to ARPS	\$0.43	\$0.48	\$0.43	\$0.47
<b>Web presence</b>				
Marketing development fund revenue	\$1,998	\$1,975	\$3,892	\$3,813
Marketing development funds - contribution to ARPS	\$0.16	\$0.17	\$0.16	\$0.17
Domain monetization revenue	\$16	\$288	\$16	\$517
Domain monetization revenue - contribution to ARPS	\$—	\$0.03	\$—	\$0.02
<b>Email marketing</b>				
Marketing development fund revenue	\$804	\$160	\$1,532	\$324
Marketing development funds - contribution to ARPS	\$0.50	\$0.10	\$0.48	\$0.11
<b>Domain</b>				
Marketing development fund revenue	\$358	\$192	\$519	\$221
Marketing development funds - contribution to ARPS	\$0.19	\$0.09	\$0.14	\$0.05
Domain monetization revenue	\$6,720	\$6,802	\$13,586	\$13,549
Domain monetization revenue - contribution to ARPS	\$3.50	\$3.33	\$3.55	\$3.32

**Adjusted EBITDA**

Adjusted EBITDA is a non-GAAP financial measure that we calculate as net income (loss), excluding the impact of interest expense (net), income tax expense (benefit), depreciation, amortization of other intangible assets, stock-based compensation, restructuring expenses, transaction expenses and charges, (gain) loss of unconsolidated entities, impairment of other long-lived assets, SEC investigations reserve (with respect to third quarter and full year 2017), and shareholder litigation reserve. We view adjusted EBITDA as a performance measure and believe it helps investors evaluate and compare our core operating performance from period to period.

The following table reflects the reconciliation of net loss calculated in accordance with GAAP to adjusted EBITDA for the periods presented (all data in thousands):

	Three Months Ended		Six Months Ended	
	June 30,		June 30,	
	2017	2018	2017	2018
<b>Consolidated</b>				
Net (loss) income	\$(35,415)	\$(1,969)	\$(66,993)	\$(9,057)
Interest expense, net <sup>(1)</sup>	45,473	38,119	84,871	73,965
Income tax expense (benefit)	2,628	1,650	8,402	4,267
Depreciation	14,051	12,796	27,162	24,864
Amortization of other intangible assets	34,940	25,978	69,207	51,713
Stock-based compensation	16,245	7,390	29,169	14,382
Restructuring expenses	4,468	1,295	10,095	2,824
Transaction expenses and charges	193	—	773	—
(Gain) loss of unconsolidated entities	(39)	(25)	(39)	2
Impairment of other long-lived assets	—	—	—	—
Shareholder litigation reserve	—	(240)	—	8,260



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Adjusted EBITDA	\$82,544	\$84,994	\$162,647	\$171,220
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	Three Months Ended		Six Months Ended	
	June 30,		June 30,	
	2017 <sup>(2)</sup>	2018	2017	2018
Web presence				
Net (loss) income	\$(27,805)	\$(8,243)	\$(46,823)	\$(25,351)
Interest expense, net <sup>(1)</sup>	19,801	18,385	36,191	35,371
Income tax expense (benefit)	3,354	870	11,847	7,191
Depreciation	9,583	8,391	18,002	16,368
Amortization of other intangible assets	14,996	11,863	29,547	23,871
Stock-based compensation	12,723	5,424	22,513	10,497
Restructuring expenses	3,348	788	5,476	1,600
Transaction expenses and charges	—	—	—	—
(Gain) loss of unconsolidated entities	(39)	(25)	(39)	2
Impairment of other long-lived assets	—	—	—	—
Shareholder litigation reserve	—	(197)	—	5,548
Adjusted EBITDA	\$35,961	\$37,256	\$76,714	\$75,097

	Three Months Ended		Six Months Ended	
	June 30,		June 30,	
	2017	2018	2017	2018
Email marketing				
Net (loss) income	\$(2,276)	\$9,481	\$(10,228)	\$24,610
Interest expense, net <sup>(1)</sup>	25,179	17,329	47,698	33,738
Income tax expense (benefit)	(1,367)	581	(6,144)	(5,026)
Depreciation	3,526	3,406	7,399	6,552
Amortization of other intangible assets	18,565	13,239	36,927	26,332
Stock-based compensation	1,900	1,288	3,724	2,696
Restructuring expenses	769	420	4,061	582
Transaction expenses and charges	193	—	773	—
(Gain) loss of unconsolidated entities	—	—	—	—
Impairment of other long-lived assets	—	—	—	—
Shareholder litigation reserve	—	\$—	—	1,500
Adjusted EBITDA	\$46,489	\$45,744	\$84,210	\$90,984

	Three Months Ended		Six Months Ended	
	June 30,		June 30,	
	2017 <sup>(2)</sup>	2018	2017	2018
Domain				
Net (loss) income	\$(5,334)	\$(3,207)	\$(9,942)	\$(8,316)
Interest expense, net <sup>(1)</sup>	493	2,405	982	4,856
Income tax expense (benefit)	641	199	2,699	2,102
Depreciation	942	999	1,761	1,944
Amortization of other intangible assets	1,379	876	2,733	1,510
Stock-based compensation	1,622	678	2,932	1,189
Restructuring expenses	351	87	558	642
Transaction expenses and charges	—	—	—	—
(Gain) loss of unconsolidated entities	—	—	—	—

Impairment of other long-lived assets	—	—	—	—
Shareholder litigation reserve	—	(43	) —	1,212

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Adjusted EBITDA \$94 \$1,994 \$1,723 \$5,139

(1) Interest expense includes impact of amortization of deferred financing costs, original issuance discounts ("OID") and interest income.

Net income (loss) and adjusted EBITDA for the web presence and domain segments were revised to reflect a correction of a misstatement which overstated net loss and adjusted EBITDA for the domain segment by \$1.8

(2) million and \$3.0 million for the three and six months ended June 30, 2017, respectively, and understated the web presence net loss and adjusted EBITDA by an equal amount. Please see Note 20 of the consolidated financial statements for further details regarding the revision.

Comparison of the Three Months Ended June 30, 2017 and 2018: Net Income and Adjusted EBITDA

Net loss on a consolidated basis decreased from \$35.4 million for the three months ended June 30, 2017 to \$2.0 million for the three months ended June 30, 2018. This decrease was due to a \$9.0 million decrease in amortization expense, an \$8.9 million decrease in stock-based compensation, a \$7.4 million decrease in net interest expense, a \$1.0 million decrease in income tax expense, a \$3.2 million decrease in restructuring costs, and a \$1.3 million decrease in depreciation expense. In addition, a \$0.2 million reversal of the reserve for shareholder litigation matters, which is discussed in Part II, Item 1 - Legal Proceedings, contributed to the decreases in net loss.

Net loss for our web presence segment decreased from \$27.8 million for the three months ended June 30, 2017 to \$8.2 million for the three months ended June 30, 2018. This decrease in net loss is primarily related to a \$7.3 million decrease in stock-based compensation expense, a \$3.1 million decrease in amortization expense, a \$2.6 million reduction in restructuring costs, a \$2.5 million decrease in income tax expense, a \$1.4 million decrease in interest expense and a \$1.2 million decrease in depreciation expense. The rest of the decrease related primarily to increased operating profit from our web presence segment.

Net loss for our email marketing segment decreased from a net loss of \$2.3 million for the three months ended June 30, 2017 to net income of \$9.5 million for the three months ended June 30, 2018. This decrease in net loss was primarily due to a decrease in interest expense of \$7.9 million and a decrease in amortization expense of \$5.3 million.

Net loss for our domain segment decreased from \$5.3 million for the three months ended June 30, 2017 to \$3.2 million for the three months ended June 30, 2018. This decrease in net loss was primarily due to a \$1.2 million decrease in domain registration costs, a \$0.9 million decrease in stock-based compensation expense, a \$0.7 million decrease in general and administrative expenses, a \$0.4 million decrease in income tax expense, and a \$0.5 million decrease in amortization expense. These decreases in net loss were partially offset by an increase in net interest expense allocated to this segment.

Adjusted EBITDA on a consolidated basis increased from \$82.5 million for the three months ended June 30, 2017 to \$85.0 million for the three months ended June 30, 2018. This increase in adjusted EBITDA was primarily a result of the adjusted EBITDA increase in our web presence and domain segments, as discussed below.

Adjusted EBITDA for our web presence segment increased from \$36.0 million for the three months ended June 30, 2017 to \$37.3 million for the three months ended June 30, 2018. This increase was primarily due to lower cost of revenue of \$3.5 million, primarily driven by lower support costs; lower sales and marketing expenses of \$2.2 million, primarily driven by lower program spend and to a lesser extent, lower labor costs; and lower general and administrative expense of \$3.0 million, primarily due to lower labor costs. These cost reductions were partially offset by a \$7.4 million decrease in revenue.

Adjusted EBITDA for our email marketing segment decreased from \$46.5 million for the three months ended June 30, 2017 to \$45.7 million for the three months ended June 30, 2018. This decrease was due primarily to an increase in engineering and development costs, primarily labor related, of \$2.7 million and an increase of \$1.4 million relating to general and administrative expense, primarily related to increased reserves for sales and use tax. These were offset by increases in revenue of \$3.1 million and a slight decrease of \$0.2 million in cost of revenue.

Adjusted EBITDA for our domain segment increased from \$0.1 million for the three months ended June 30, 2017 to \$2.0 million for the three months ended June 30, 2018. This increase in adjusted EBITDA is due primarily to a decrease in cost of revenue of \$1.4 million, primarily related to lower domain registration costs; lower general and administrative expense of \$0.7 million, primarily related to corporate overhead allocations; and a decrease in sales and marketing costs of \$0.4 million, primarily related to labor cost reductions. These costs reductions were partially offset

by increases in engineering and development costs of \$0.5 million, which were primarily labor related, and a \$0.1 million reduction in revenue.

Comparison of the Six Months Ended June 30, 2017 and 2018: Net Income and Adjusted EBITDA

Net loss on a consolidated basis decreased from \$67.0 million for the six months ended June 30, 2017 to \$9.1 million for the six months ended June 30, 2018. This decrease was due to a \$17.5 million decrease in amortization expense, a \$14.8 million decrease in stock-based compensation expense, a \$10.9 million decrease in net interest expense, a \$4.1 million decrease in income tax expense, a \$7.3 million decrease in restructuring costs, and a \$2.3 million decrease in depreciation expense. These

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decreases were partially offset by a \$8.3 million reserve for shareholder litigation matters, which is discussed in Part II, Item 1 - Legal Proceedings.

Net loss for our web presence segment decreased from \$46.8 million for the six months ended June 30, 2017 to \$25.4 million for the six months ended June 30, 2018. This decrease in net loss is primarily related to a \$12.0 million decrease in stock-based compensation expense, a \$5.7 million decrease in amortization expense, a \$4.6 million decrease in income tax expense, a \$3.9 million reduction in restructuring costs, a \$1.6 million decrease in depreciation expense and a \$0.8 million decrease in net interest expense. These decreases were partially offset by a \$5.5 million reserve for shareholder litigation matters allocated to our web presence segment, which was part of the \$8.3 million reserve discussed above.

Net loss for our email marketing segment decreased from a net loss of \$10.2 million for the six months ended June 30, 2017 to net income of \$24.6 million for the six months ended June 30, 2018. This decrease in net loss was primarily due to a decrease in net interest expense of \$14.0 million, a decrease in amortization expense of \$10.6 million, a decrease in restructuring costs of \$3.5 million, a decrease in transaction expenses of \$0.8 million, a decrease of income tax benefit of \$1.1 million, a decrease in stock-based compensation expense of \$1.0 million, and a decrease of depreciation of \$0.8 million. Increased profitability from our email marketing segment was also a factor.

Net loss for our domain segment decreased from \$9.9 million for the six months ended June 30, 2017 to \$8.3 million for the six months ended June 30, 2018. This decrease in net loss was primarily due to a \$1.7 million decrease in stock-based compensation expense, a \$1.2 million decrease in amortization expense and a \$0.6 million decrease in income tax expense. Increased profitability from our domain segment, which was mainly the result of lower domain registration costs, was also a factor. These decrease in net loss was partially offset by higher net interest expense of \$3.9 million and by a \$1.2 million reserve for shareholder litigation matters allocated to our email marketing segment, which was part of the \$8.3 million reserve discussed above.

Adjusted EBITDA on a consolidated basis increased from \$162.6 million for the six months ended June 30, 2017 to \$171.2 million for the six months ended June 30, 2018. This increase in adjusted EBITDA was primarily a result of the adjusted EBITDA increase in our email marketing and domain segments, as discussed below.

Adjusted EBITDA for our web presence segment decreased from \$76.7 million for the six months ended June 30, 2017 to \$75.1 million for the six months ended June 30, 2018. This decrease was primarily due to a decline in revenue of \$16.4 million, partially offset by a decline in cost of revenue of \$5.8 million, primarily due to lower support and data center costs; lower sales and marketing expense of \$4.1 million, primarily due to a reduction in labor and marketing program costs; and a reduction of general and administrative expenses of \$4.9 million, primarily due to lower labor costs.

Adjusted EBITDA for our email marketing segment increased from \$84.2 million for the six months ended June 30, 2017 to \$91.0 million for the six months ended June 30, 2018. This increase was due primarily to \$7.7 million of additional revenue from Constant Contact, which is mostly attributable to increased sales to existing customers and price increases, and to decreases in cost of revenue of \$1.1 million, primarily due to reduction of data center costs. This increase in adjusted EBITDA was partially offset by higher engineering and development costs of \$3.3 million, primarily due to labor cost increases.

Adjusted EBITDA for our domain segment increased from \$1.7 million for the six months ended June 30, 2017 to \$5.1 million for the six months ended June 30, 2018. This increase was due primarily to lower domain registration costs of approximately \$2.4 million as we focused on more profitable domain sales in this segment, and the balance primarily related to a reduction in general and administrative expenses.

### Free Cash Flow

For a discussion of free cash flow, see Liquidity and Capital Resources.

### Components of Operating Results

#### Revenue

We generate revenue primarily from selling subscriptions for our cloud-based products and services. The subscriptions we offer are similar across all of our brands and are provided under contracts pursuant to which we have ongoing obligations to support the subscriber. These contracts are generally for service periods of up to 36 months and typically require payment in advance at the time of initiating the subscription for the entire subscription period.

Typically, we also have arrangements in place to automatically renew a subscription at the end of the subscription period. Due to factors such as discounted introductory pricing, our renewal fees may be higher than our initial subscription. Our web presence segment and domain segment sell more subscriptions with 12 month terms than with any other term length, while our email marketing segment sells subscriptions that are mostly one-month terms. We also earn revenue from the sale of domain name registrations, premium domains and non-term based products and services, such as certain online security products and professional technical services as well as through referral fees and commissions.

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### Cost of Revenue

Cost of revenue includes costs of operating our subscriber support organization, fees we pay to register domain names for our subscribers, costs of operating our data center infrastructure, such as technical personnel costs associated with monitoring and maintaining our network operations, fees we pay to third-party product and service providers, and merchant fees we pay as part of our billing processes. We also allocate to cost of revenue the depreciation and amortization related to these activities and the intangible assets we have acquired, as well as a portion of our overhead costs attributable to our employees engaged in subscriber support activities. In addition, cost of revenue includes stock-based compensation expense for employees engaged in support and network operations. We generally expect cost of revenue to decrease as a percentage of revenue due to decreasing amortization expense on our intangible assets.

### Gross Profit

Gross profit is the difference between revenue and cost of revenue. Gross profit has fluctuated from period to period in large part as a result of revenue and cost of revenue adjustments from purchase accounting impacts related to acquisitions, as well as revenue and cost of revenue impacts from growth in our business. With respect to revenue, the application of purchase accounting requires us to record purchase accounting adjustments for acquired deferred revenue, which reduces the revenue recorded from acquisitions for a period of time after the acquisition. The impact generally normalizes within a year following the acquisition. With respect to cost of revenue, the application of purchase accounting requires us to defer domain registration costs, which reduces cost of revenue, and record long-lived assets at fair value, which increases cost of revenue through an increase in amortization expense over the estimated useful life of the long-lived assets. For a new subscriber that we bring on to our platform, we typically recognize revenue over the term of the subscription, even though we collect the subscription fee at the initial billing. As a result, our gross profit may be affected by the prices we charge for our subscriptions, as well as by the number of new subscribers and the terms of their subscriptions. We expect our gross profit to increase in absolute dollars in future periods, and that our gross profit margin will also increase as amortization expense related to our intangible assets declines.

### Operating Expense

We classify our operating expense into three categories: sales and marketing, engineering and development, and general and administrative. In 2016, we started breaking out transaction expenses due to the significance of the costs incurred to acquire Constant Contact.

#### Sales and Marketing

Sales and marketing expense primarily consists of costs associated with bounty payments to our network of online partners, SEM and SEO, general awareness and brand building activities, as well as the cost of employees engaged in sales and marketing activities. Sales and marketing expense also includes costs associated with sales of products as well as stock-based compensation expense for employees engaged in sales and marketing activities. Sales and marketing expense as a percentage of revenue may increase or decrease in a given period, depending on the cost of attracting new subscribers to our solutions, changes in how we invest in different subscriber acquisition channels, changes in how we approach SEM and SEO and the extent of general awareness and brand building activities we may undertake, as well as the efficiency of our sales and support personnel and our ability to sell more products and services to our subscribers and drive favorable returns on invested marketing dollars.

#### Engineering and Development

Engineering and development expense includes the cost of employees engaged in enhancing our technology platform and our systems, developing and expanding product and service offerings, and integrating technology capabilities from our acquisitions. Engineering and development expense includes stock-based compensation expense for employees engaged in engineering and development activities. Our engineering and development expense does not include costs of leasing and operating our data center infrastructure, such as technical personnel costs associated with monitoring and maintaining our network operations and fees we pay to third-party product and service providers, which are included in cost of revenue.

#### General and Administrative

General and administrative expense includes the cost of employees engaged in corporate functions, such as finance and accounting, human resources, legal and executive management. General and administrative expense also includes all facility and related overhead costs not allocated to cost of revenue, as well as insurance premiums, professional service fees, and cost incurred related to regulatory and litigation matters. General and administrative expense includes stock-based compensation expense for employees engaged in general and administrative activities.

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Other Income (Expense)

Other income (expense) consists primarily of costs related to, and interest paid on, our indebtedness. We include in our calculation of interest expense the cash cost of interest payments and loan financing fees, the amortization of deferred financing costs and original issue discounts and the amortization of the net present value adjustment which we may apply to some deferred consideration payments related to our acquisitions in our calculation of interest expense. Interest income consists primarily of interest income earned on our cash and cash equivalents balances.

Income Tax Expense (Benefit)

We estimate our income taxes in accordance with the asset and liability method, under which deferred tax assets and liabilities are recognized based on temporary differences between the assets and liabilities in our consolidated financial statements and the financial statements that are prepared in accordance with tax regulations for the purpose of filing our income tax returns, using statutory tax rates. This methodology requires us to record a valuation allowance against net deferred tax assets if, based upon the available evidence, it is more likely than not that some or all of the deferred tax assets will not be realized.

Critical Accounting Policies and Estimates

We prepare our consolidated financial statements in accordance with U.S. GAAP. The preparation of our consolidated financial statements requires us to make estimates, judgments and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the consolidated financial statements and the reported amounts of revenue and expense during the reported periods. We base our estimates, judgments and assumptions on historical experience and on various other assumptions that we believe to be reasonable under the circumstances, the results of which form the basis for making judgments about the carrying values of assets and liabilities that are not readily apparent from other sources. Our actual results may differ from the estimates, judgments and assumptions made by our management. To the extent that there are differences between our estimates, judgments and assumptions and our actual results, our future financial statement presentation, financial condition, results of operations and cash flows may be affected.

We believe that our critical accounting policies and estimates are the assumptions and estimates associated with the following:

- revenue recognition,
- goodwill,
- long-lived assets,
- business combinations,
- derivative instruments,
- depreciation and amortization,
- income taxes,
- stock-based compensation arrangements, and
- segment information.

Except for the adoption of ASC 606, there have been no material changes to our critical accounting policies since December 31, 2017. For further information on our critical accounting policies and estimates, see Note 2 to the consolidated financial statements appearing in Part I, Item 1 in this Quarterly Report on Form 10-Q and our Annual Report on Form 10-K filed with the Securities and Exchange Commission, or the SEC, on February 22, 2018.

Results of Operations

The following tables set forth our results of operations for the periods presented. The period-to-period comparison of financial results is not necessarily indicative of future results.

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	For the Three Months Ended June 30,		For the Six Months Ended June 30,	
	2017	2018	2017	2018
	(in thousands)			
Revenue	\$292,258	\$287,770	\$587,395	\$579,126
Cost of revenue	146,583	130,746	295,332	264,652
Gross profit	145,675	157,024	292,063	314,474
Operating expense:				
Sales and marketing	72,106	66,546	144,878	133,902
Engineering and development	20,149	21,959	40,511	41,876
General and administrative	40,580	30,744	79,660	69,519
Transaction expenses	193	—	773	—
Total operating expense	133,028	119,249	265,822	245,297
Income from operations	12,647	37,775	26,241	69,177
Other income (expense):				
Interest income	185	227	303	431
Interest expense	(45,658 )	(38,346 )	(85,174 )	(74,396 )
Total other expense—net	(45,473 )	(38,119 )	(84,871 )	(73,965 )
Loss before income taxes and equity earnings of unconsolidated entities	(32,826 )	(344 )	(58,630 )	(4,788 )
Income tax expense (benefit)	2,628	1,650	8,402	4,267
Loss before equity earnings of unconsolidated entities	(35,454 )	(1,994 )	(67,032 )	(9,055 )
Equity (income) loss of unconsolidated entities, net of tax	(39 )	(25 )	(39 )	2
Net loss	\$(35,415 )	\$(1,969 )	\$(66,993 )	\$(9,057 )
Total net loss attributable to non-controlling interest	3,714	—	7,524	—
Net loss attributable to Endurance International Group Holdings, Inc.	\$(39,129 )	\$(1,969 )	\$(74,517 )	\$(9,057 )

## Comparison of Three Months Ended June 30, 2017 and 2018

## Revenue

	Three Months Ended June 30, 2018		Change	
	2017	2018	Amount	%
	(dollars in thousands)			

Revenue \$292,258 \$287,770 \$(4,488) (2)%

Revenue decreased by \$4.5 million, or 2%, from \$292.3 million for the three months ended June 30, 2017 to \$287.8 million for the three months ended June 30, 2018. This decrease was attributable to \$7.4 million in reduced revenue from our web presence segment and \$0.1 million in reduced revenue from our domain segment, offset by a \$3.1 million increase in revenue from our email marketing segment, each of which are further discussed below.

Web presence segment revenue decreased by \$7.4 million, or 5%, from \$160.1 million for the three months ended June 30, 2017 to \$152.7 million for the three months ended June 30, 2018. This decrease was primarily the result of lower revenue from the non-strategic brands discussed in the "Overview" section above.

Email marketing segment revenue increased by \$3.1 million, or 3%, from \$99.1 million for the three months ended June 30, 2017 to \$102.2 million for the three months ended June 30, 2018. This increase was due to an increase in the volume of sales to existing subscribers, combined with an increase in pricing.

Domain segment revenue decreased by \$0.1 million, or 0%, from \$33.1 million for the three months ended June 30, 2017 to \$32.9 million for the three months ended June 30, 2018. This decrease was primarily due to a decrease in revenue from certain of our international brands.

Our revenue is generated primarily from our products and services delivered on a subscription basis, which include web hosting, domains, website builders, email marketing, search engine marketing and other similar services. We also

generate non-subscription revenue through domain monetization and marketing development funds. Non-subscription revenue decreased

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from \$9.9 million, or 3% of total revenue for the three months ended June 30, 2017 to \$9.4 million, or 3% of total revenue for the three months ended June 30, 2018 primarily due to a lower volume of marketing development fund activity.

## Cost of Revenue

	Three Months Ended June 30,		2018	Change		
	2017			Amount	%	
	Amount	% of Revenue	Amount	% of Revenue	Amount	%
(dollars in thousands)						
Cost of revenue	\$146,583	50 %	\$130,746	45 %	\$(15,837)	(11)%

Cost of revenue decreased by \$15.8 million, or 11%, from \$146.6 million for the three months ended June 30, 2017 to \$130.7 million for the three months ended June 30, 2018. This decrease was primarily due to lower amortization expense of \$9.0 million relating to intangible assets arising from our acquisitions, and decreases in cost of revenue across our segments as discussed below.

Our cost of revenue contains a significant portion of non-cash expenses, in particular amortization expense for the intangible assets we have acquired through our acquisitions and any related impairments to those assets. The following table sets forth the significant non-cash components of cost of revenue:

	Three Months Ended June 30,	
	2017	2018
(in thousands)		
Amortization expense	\$34,940	\$25,978
Depreciation expense	\$11,950	\$10,889
Stock-based compensation expense	\$1,661	\$852

Cost of revenue for our web presence segment decreased by \$8.8 million, or 10%, from \$85.8 million for the three months ended June 30, 2017 to \$77.0 million for the three months ended June 30, 2018. This decrease was primarily due to the following factors: lower support costs of \$3.9 million, primarily due to cost savings from the consolidation of our U.S. support centers and other gains in customer support efficiencies; lower amortization expense of \$3.1 million; lower data center costs of \$1.2 million, primarily due to vendor pricing concessions; lower depreciation of \$1.0 million; lower stock-based compensation expense of \$0.8 million; and lower restructuring charges of \$0.4 million. These decreases were partially offset by increases in domain registration costs of \$1.0 million and an increase in overhead allocations of \$0.6 million.

Cost of revenue for our email marketing segment decreased by \$5.2 million, or 14%, from \$36.0 million for the three months ended June 30, 2017 to \$30.8 million for the three months ended June 30, 2018. This decrease was primarily due to lower amortization expense.

Cost of revenue for our domain segment decreased by \$1.8 million, or 7%, from \$24.8 million for the three months ended June 30, 2017 to \$23.0 million for the three months ended June 30, 2018. This decrease was primarily due to lower domain registration costs of \$1.2 million and lower amortization expense of \$0.5 million.

## Gross Profit

	Three Months Ended June 30,		2018	Change		
	2017			Amount	%	
	Amount	% of Revenue	Amount	% of Revenue	Amount	%
(dollars in thousands)						
Gross profit	\$145,675	50 %	\$157,024	55 %	\$11,349	8%

Gross profit increased by \$11.3 million, or 8%, from \$145.7 million for the three months ended June 30, 2017 to \$157.0 million for the three months ended June 30, 2018. This increase was primarily due to an \$8.3 million increase from our email marketing segment, due mostly to the increase in revenue and decrease in amortization expense discussed above, a \$1.7 million increase from our domain segment, and an increase of \$1.4 million in our web presence segment. Our gross profit as a percentage of revenue increased by five percentage points year over year, from 50% for the three months ended June 30, 2017 to 55% for the three months ended June 30, 2018.

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The following table sets forth gross profit and the significant non-cash components of cost of revenue as a percentage of revenue:

	Three Months Ended		
	June 30,		
	2017	2018	
	(dollars in thousands)		
Revenue	\$292,258	\$287,770	
Gross profit	\$145,675	\$157,024	
Gross profit as % of revenue	50	% 55	%
Amortization expense as % of revenue	12	% 9	%
Depreciation expense as % of revenue	4	% 4	%
Stock-based compensation expense as % of revenue	*	*	

\*Less than 1%.

Web presence segment gross profit increased by \$1.4 million, or 2%, from \$74.3 million for the three months ended June 30, 2017 to \$75.7 million for the three months ended June 30, 2018. This increase was primarily due to a decrease in cost of revenue, partially offset by the decline in web presence segment revenue, as described above. Our web presence gross profit as a percentage of revenue increased by four percentage points year over year, from 46% for the three months ended June 30, 2017 to 50% for the three months ended June 30, 2018.

Email marketing segment gross profit increased by \$8.3 million, or 13%, from \$63.1 million for the three months ended June 30, 2017 to \$71.4 million for the three months ended June 30, 2018. This increase was primarily due to increased revenue and decreased cost of revenue as described above. Our email marketing gross profit as a percentage of revenue increased by six percentage points year over year, from 64% for the three months ended June 30, 2017 to 70% for the three months ended June 30, 2018.

Domain segment gross profit increased by \$1.7 million, or 20%, from \$8.3 million for the three months ended June 30, 2017 to \$9.9 million for the three months ended June 30, 2018. This increase was primarily due to decreased cost of revenue as described above. Our domain gross profit as a percentage of revenue increased by five percentage points year over year, from 25% for the three months ended June 30, 2017 to 30% for the three months ended June 30, 2018.

## Operating Expenses

	Three Months Ended						
	June 30,			2018			
	2017			2018	Change		
	Amount	%	of Revenue	Amount	%	of Revenue	
	(dollars in thousands)						
Sales and marketing	\$72,106	25	%	\$66,546	23	%	\$(5,560 ) (8 )%
Engineering and development	20,149	7	%	21,959	8	%	1,810 9 %
General and administrative	40,580	14	%	30,744	11	%	(9,836 ) (24 )%
Transaction expenses	193	—	%	—	—	%	(193 ) (100)%
Total	\$133,028	46	%	\$119,249	41	%	\$(13,779) (10 )%

Sales and Marketing. Sales and marketing expense decreased by \$5.6 million, or 8%, from \$72.1 million for the three months ended June 30, 2017 to \$66.5 million for the three months ended June 30, 2018. Email marketing segment sales and marketing costs declined by \$0.9 million, web presence segment sales and marketing expenses declined by \$4.2 million, and domain sales and marketing costs declined by \$0.4 million.

Sales and marketing expense for our web presence segment decreased by \$4.2 million, or 10%, from \$42.5 million for the three months ended June 30, 2017 to \$38.3 million for the three months ended June 30, 2018. This decrease was primarily due to a decrease in stock-based compensation expense of \$1.4 million, a decrease of \$1.3 million in marketing program spend, a decrease of \$0.9 million in labor costs, and a decrease of \$0.6 million in restructuring costs.

Sales and marketing expense for our email marketing segment decreased by \$0.9 million, or 4%, from \$24.3 million for the three months ended June 30, 2017 to \$23.4 million for the three months ended June 30, 2018. The decrease was due primarily due to lower restructuring costs of \$0.5 million, with the balance primarily related to lower labor costs.

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Sales and marketing expense for our domain segment decreased by \$0.4 million, or 8%, from \$5.3 million for the three months ended June 30, 2017 to \$4.9 million for the three months ended June 30, 2018. The decrease was due primarily to decreases in program marketing spend and decreases in labor costs.

Engineering and Development. Engineering and development expense increased by \$1.8 million, or 9%, from \$20.1 million for the three months ended June 30, 2017 to \$22.0 million for the three months ended June 30, 2018. Email marketing segment engineering and development expenses increased by \$2.2 million and domain segment engineering and development expenses increased by \$0.4 million, while web presence segment engineering and development expenses decreased by \$0.8 million.

Engineering and development expense for our web presence segment decreased by \$0.8 million, or 7%, from \$10.6 million for the three months ended June 30, 2017 to \$9.9 million for the three months ended June 30, 2018. This decrease was due to \$0.5 million reduction in restructuring costs, with the balance primarily due to lower stock-based compensation expense.

Engineering and development expense for our email marketing segment increased by \$2.2 million, or 27%, from \$8.1 million for the three months ended June 30, 2017 to \$10.2 million for the three months ended June 30, 2018. This increase was primarily the result of increases in labor costs.

Engineering and development expense for our domain segment increased by \$0.4 million, or 28%, from \$1.5 million for the three months ended June 30, 2017 to \$1.9 million for the three months ended June 30, 2018. This increase was primarily the result of increases in labor costs.

General and Administrative. General and administrative expense decreased by \$9.8 million, or 24%, from \$40.6 million for the three months ended June 30, 2017 to \$30.7 million for the three months ended June 30, 2018. Web presence segment general and administrative expenses decreased by \$9.3 million and domain general and administrative expenses decreased by \$1.9 million while email marketing segment general and administrative expenses increased by \$1.3 million.

General and administrative expense for our web presence segment decreased by \$9.3 million, or 36%, from \$25.9 million for the three months ended June 30, 2017 to \$16.6 million for the three months ended June 30, 2018. This decrease was attributable to a \$4.9 million decrease in stock-based compensation expense, reduced labor costs of \$1.9 million, lower general corporate overhead allocations of \$1.6 million, and lower restructuring charges of \$1.0 million. General and administrative expense for our email marketing segment increased by \$1.3 million, or 15%, from \$9.0 million for the three months ended June 30, 2017 to \$10.4 million for the three months ended June 30, 2018. This increase was primarily the result of increases in reserves for sales and use tax of \$1.1 million, and other cost increases of \$0.2 million.

General and administrative expense for our domain segment decreased by \$1.9 million, or 34%, from \$5.7 million for the three months ended June 30, 2017 to \$3.8 million for the three months ended June 30, 2018. This decrease was primarily the result of lower stock-based compensation expense of \$0.9 million, lower labor costs of \$0.6 million, lower restructuring costs of \$0.2 million, and other net cost decreases of \$0.2 million.

Other Expense, Net

Three Months Ended		Change	
June 30,		Amount	%
2017	2018		
(dollars in thousands)			

Other expense, net \$(45,473) \$(38,119) \$(7,354) (16)%

Other expense, net decreased by \$7.4 million, or 16%, from \$45.5 million for the three months ended June 30, 2017 to \$38.1 million for the three months ended June 30, 2018. The decrease was attributable to \$7.3 million of reduced net interest expense, of which \$4.9 million related to lower costs incurred in connection with our refinancings, specifically deferred financing costs that were immediately expensed and a loss on debt extinguishment, both of which were higher in the 2017 period. In addition, the principal balances on our debt declined and the interest rate on our senior secured debt decreased as a result of the refinancings of our term loan in June 2017 (the "2017 Refinancing") and June 2018 (the "2018 Refinancing"). The reduction was also due, to a lesser extent, to higher interest income due to higher

cash and cash equivalent balances.

Income Tax Expense (Benefit)

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Three Months Ended  
June 30,                      Change  
2017    2018    Amount %  
(dollars in thousands)

Income tax expense (benefit) \$2,628 \$1,650 \$(978) (37)%

For the three months ended June 30, 2017 and 2018, we recognized tax expense of \$2.6 million and \$1.7 million, respectively, in the consolidated statements of operations and comprehensive loss. The income tax expense for the three months ended June 30, 2018 was primarily attributable to a federal and state deferred tax expense of \$2.1 million due primarily to the different book and tax treatment of goodwill, a federal and state current income tax benefit of \$0.2 million and a foreign current tax benefit of \$0.4 million. The income tax expense for the three months ended June 30, 2017 was primarily attributable to a federal and state deferred tax expense of \$1.7 million due primarily to the difference between book and tax treatment of goodwill, federal and state current income taxes of \$0.9 million, and a foreign current tax expense of \$0.8 million, partially offset by a foreign deferred tax benefit of \$0.8 million.

Comparison of Six Months Ended June 30, 2017 and 2018

Revenue

Six Months Ended  
June 30,                      Change  
2017    2018    Amount   %  
(dollars in thousands)

Revenue \$587,395 \$579,126 \$(8,269) (1)%

Revenue decreased by \$8.3 million, or 1%, from \$587.4 million for the six months ended June 30, 2017 to \$579.1 million for the six months ended June 30, 2018. This decrease was attributable to a decrease in revenue from our web presence segment, partially offset by growth from our email marketing segment and domain segment as discussed below.

Web presence segment revenue decreased by \$16.4 million, or 5%, from \$324.1 million for the six months ended June 30, 2017 to \$307.7 million for the six months ended June 30, 2018. This decrease was the result of lower revenue, primarily from our non-strategic brands.

Email marketing segment revenue increased by \$7.7 million, or 4%, from \$196.9 million for the six months ended June 30, 2017 to \$204.6 million for the six months ended June 30, 2018. This increase was due to higher revenue from existing customers of Constant Contact combined with price increases.

Domain segment revenue increased by \$0.4 million, or 1%, from \$66.4 million for the six months ended June 30, 2017 to \$66.8 million for the six months ended June 30, 2018. This increase was primarily due to growth in revenue from certain of our international brands.

Our revenue is generated primarily from our products and services delivered on a subscription basis, which include web hosting, domains, website builders, search engine marketing and other similar services. We also generate non-subscription revenue through domain monetization and marketing development funds. Non-subscription revenue decreased from \$18.8 million, or 3% of total revenue, for the six months ended June 30, 2017 to \$18.4 million, or 3% of revenue, for the six months ended June 30, 2018, due primarily to a decrease in marketing development fund revenue, partially offset by a slight increase in domain monetization revenue. Substantially all of our marketing development funds revenue is within the web presence segment. Substantially all of our domain monetization revenue is within our domain segment.

Cost of Revenue

Six Months Ended  
June 30,  
2017                      2018                      Change  
Amount    %                      Amount    %                      Amount    %  
                    of                      of

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	Revenue		Revenue		
	(dollars in thousands)				
Cost of revenue	\$295,332	50 %	\$264,652	46 %	\$(30,680) (10)%

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Cost of revenue decreased by \$30.7 million, or 10%, from \$295.3 million for the six months ended June 30, 2017 to \$264.7 million for the six months ended June 30, 2018. Web presence segment cost of revenue decreased by \$14.3 million, email marketing segment cost of revenue decreased by \$12.9 million, and domain segment cost of revenue decreased by \$3.4 million.

Our cost of revenue contains a significant portion of non-cash expenses, in particular amortization expense for the intangible assets we have acquired through our acquisitions and the acquisition by investment funds and entities affiliated with Warburg Pincus and Goldman, Sachs & Co. on December 22, 2011 of a controlling interest in us. The following table sets forth the significant non-cash components of cost of revenue:

	Six Months Ended June 30, 2017		2018	
	(dollars in thousands)			
Amortization expense	\$69,207	\$51,713		
Depreciation expense	\$22,897	\$22,015		
Stock-based compensation expense	\$3,167	\$2,395		

Cost of revenue for our web presence segment decreased by \$14.3 million, or 8%, from \$172.0 million for the six months ended June 30, 2017 to \$157.7 million for the six months ended June 30, 2018. This decrease was primarily due to lower support costs of \$5.9 million, primarily due to cost savings from the consolidation of our U.S. support centers and other gains in customer support efficiencies; lower amortization expense of \$5.7 million; lower data center costs of \$2.1 million and lower restructuring charges of \$1.5 million. These decreases were partially offset primarily by higher domain registration costs.

Cost of revenue for our email marketing segment decreased by \$12.9 million, or 17%, from \$74.0 million for the six months ended June 30, 2017 to \$61.0 million for the six months ended June 30, 2018. This decrease was primarily due to a reduction in amortization expense of \$10.6 million, lower data center costs of \$2.0 million and lower restructuring costs of \$0.7 million. These decreases were partially offset by \$0.4 million in increased support costs.

Cost of revenue for our domain marketing segment decreased by \$3.4 million, or 7%, from \$49.4 million for the six months ended June 30, 2017 to \$45.9 million for the six months ended June 30, 2018. This decrease was primarily due to decrease in amortization expense of \$1.2 million, with the balance of the decrease primarily related to lower domain registration costs.

**Gross Profit**

Six Months Ended									
June 30,									
2017		2018		Change					
Amount	% of Revenue	Amount	% of Revenue	Amount	%				
(dollars in thousands)									
Gross profit	\$292,063	50	%	\$314,474	54	%	\$22,411	8	%

Gross profit increased by \$22.4 million, or 8%, from \$292.1 million for the six months ended June 30, 2017 to \$314.5 million for the six months ended June 30, 2018. Email marketing gross profit increased by \$20.7 million, web presence gross profit decreased by \$2.1 million, and domain gross profit increased by \$3.8 million. Our gross profit as a percentage of revenue increased by four percentage points from 50% for the six months ended June 30, 2017 to 54% for the six months ended June 30, 2018, mainly due to the improvements in gross profit in our email marketing and domain segments. The following table sets forth gross profit and the significant non-cash components of cost of

revenue as a percentage of revenue:

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	Six Months Ended June 30,		
	2017	2018	
	(dollars in thousands)		
Revenue	\$587,395	\$579,126	
Gross profit	\$292,063	\$314,474	
Gross profit % of revenue	50	% 54	%
Amortization expense % of revenue	12	% 9	%
Depreciation expense % of revenue	4	% 2	%
Stock-based compensation expense % of revenue	*	*	

\*Less than 1%.

Web presence segment gross profit decreased by \$2.1 million, or 1%, from \$152.2 million for the six months ended June 30, 2017 to \$150.1 million for the six months ended June 30, 2018. This decrease was primarily due to the \$16.4 million decrease in revenue as described above, partially offset by a \$14.3 million decline in cost of revenue. Our web presence gross profit as a percentage of revenue increased by two percentage points year over year, from 47% for the six months ended June 30, 2017 to 49% for the six months ended June 30, 2018. This increase in gross profit percentage is primarily attributable to the reduction in cost of revenue, which decreased by a bigger percentage than the decrease in revenue.

Email marketing segment gross profit increased by \$20.7 million, or 17%, from \$122.9 million for the six months ended June 30, 2017 to \$143.6 million for the six months ended June 30, 2018. This increase was primarily due to the increase in email marketing revenue discussed above, combined with the decrease in cost of revenue. Our email marketing segment gross profit as a percentage of revenue increased by eight percentage points year over year, from 62% for the six months ended June 30, 2017 to 70% for the six months ended June 30, 2018. This increase was primarily the result of the reduction in cost of revenue.

Domain segment gross profit increased by \$3.8 million, or 23%, from \$17.0 million for the six months ended June 30, 2017 to \$20.8 million for the six months ended June 30, 2018. Our domain segment gross profit as a percentage of revenue increased by five percentage points year over year, from 26% for the six months ended June 30, 2017 to 31% for the six months ended June 30, 2018. This increase was primarily due to the decrease in cost of revenue described above.

## Operating Expense

	Six Months Ended June 30,						Change	
	2017		2018					
	Amount	% of Revenue	Amount	% of Revenue	Amount		%	
	(dollars in thousands)							
Sales and marketing	\$144,878	25 %	\$133,902	23 %	\$(10,976)	(8	)	%
Engineering and development	40,511	7 %	41,876	7 %	1,365	3	%	
General and administrative	79,660	14 %	69,519	12 %	(10,141	)	(13	)
Transaction expense	773	— %	—	— %	(773	)	(100)	%
Total	\$265,822	45 %	\$245,297	42 %	\$(20,525)	(8	)	%

Sales and Marketing. Sales and marketing expense decreased by \$11.0 million, or 8%, from \$144.9 million for the six months ended June 30, 2017 to \$133.9 million for the six months ended June 30, 2018. Web presence segment sales and marketing expenses decreased by \$7.2 million, and email marketing segment sales and marketing expense decreased by \$3.5 million, while sales and marketing for our domain segment remained relatively flat.

Sales and marketing expense for our web presence segment decreased by \$7.2 million, or 9%, from \$82.9 million for the six months ended June 30, 2017 to \$75.6 million for the six months ended June 30, 2018. This decrease was primarily due to a \$2.5 million reduction in labor costs; a \$2.3 million reduction in stock-based compensation expense; a \$1.3 million reduction in marketing program spend; a \$0.7 million reduction in restructuring charges; and a \$0.4 million net reduction of other marketing costs.

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Sales and marketing expense for our email marketing segment decreased by \$3.5 million, or 7%, from \$52.1 million for the six months ended June 30, 2017 to \$48.6 million for the six months ended June 30, 2018. This decrease was primarily due to a decrease in labor costs of \$3.6 million, and a decrease in restructuring charges of \$1.5 million. These decreases were partially offset by a \$1.6 million increase in marketing program spend.

Sales and marketing expense for our domain segment decreased by \$0.2 million, or 2%, from \$9.9 million for the six months ended June 30, 2017 to \$9.6 million for the six months ended June 30, 2018. The decrease was due primarily to labor related cost reductions.

Engineering and Development. Engineering and development expense increased by \$1.4 million, or 3%, from \$40.5 million for the six months ended June 30, 2017 to \$41.9 million for the six months ended June 30, 2018. Web presence segment engineering and development expenses decreased by \$1.2 million, email marketing segment engineering and development expenses increased by \$1.9 million, and domain segment engineering and development expenses increased by \$0.6 million.

Engineering and development expense for our web presence segment decreased by \$1.2 million, or 6%, from \$19.7 million for the six months ended June 30, 2017 to \$18.5 million for the six months ended June 30, 2018. This decrease was mostly attributable to reduction in depreciation expense of \$0.8 million, with the balance being related primarily to lower restructuring charges.

Engineering and development expense for our email marketing segment increased by \$1.9 million, or 11%, from \$18.1 million for the six months ended June 30, 2017 to \$20.0 million for the six months ended June 30, 2018. This increase was primarily related to labor cost increases of \$2.8 million and other cost increases of \$0.4 million, partially offset by lower restructuring costs of \$0.8 million and lower stock-based compensation expense of \$0.5 million.

Engineering and development expense for our domain segment increased by \$0.6 million, or 24%, from \$2.7 million for the six months ended June 30, 2017 to \$3.4 million for the six months ended June 30, 2018. This increase was primarily due to increased labor costs.

General and Administrative. General and administrative expense decreased by \$10.1 million, or 13%, from \$79.7 million for the six months ended June 30, 2017 to \$69.5 million for the six months ended June 30, 2018. Web presence general and administrative expenses decreased \$9.7 million, email marketing segment general and administrative expenses increased by \$1.0 million and domain segment general and administrative expenses decreased by \$1.5 million.

General and administrative expense for our web presence segment decreased by \$9.7 million, or 20%, from \$48.4 million for the six months ended June 30, 2017 to \$38.7 million for the six months ended June 30, 2018. This decrease was primarily related to lower stock-based compensation expense of \$9.0 million; lower labor costs of \$4.3 million; lower restructuring costs of \$1.3 million; and reduced integration costs of \$1.0 million. These decreases were partially offset by an increase in general and administrative expenses related to a \$5.5 million shareholder litigation reserve allocated to the web presence segment and other net cost increases of \$0.4 million.

General and administrative expense for our email marketing segment increased by \$1.0 million, or 5%, from \$20.6 million for the six months ended June 30, 2017 to \$21.6 million for the six months ended June 30, 2018, primarily due to a \$1.5 million shareholder litigation reserve allocated to the email marketing segment and a \$0.5 million increase in sales and use tax reserves. These increases were partially offset primarily by lower restructuring charges of \$0.6 million and lower stock-based compensation expense of \$0.4 million.

General and administrative expense for our domain segment decreased by \$1.5 million, or 14%, from \$10.7 million for the six months ended June 30, 2017 to \$9.2 million for the six months ended June 30, 2018, primarily due to a reduction in stock-based compensation expense of \$1.7 million and a \$1.0 million reduction in labor costs, partially

offset by a \$1.2 million shareholder litigation reserve allocated to the domain segment.

Transaction Expenses. Transaction expenses decreased by \$0.8 million, or 100%, from \$0.8 million for the six months ended June 30, 2017 to \$0.0 million for the six months ended June 30, 2018. The period-over-period decrease was primarily attributable to our reduction in acquisitions following the purchase of Constant Contact in February 2016.

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## Other Expense, Net

Six Months Ended		Change	
June 30,		Amount	%
2017	2018		

(dollars in thousands)

Other expense, net \$(84,871) \$(73,965) \$(10,906) (13)%

Other expense, net decreased by \$10.9 million, or 13%, from \$84.9 million for the six months ended June 30, 2017 to \$74.0 million for the six months ended June 30, 2018. The decrease was primarily due to a \$10.9 million decrease in interest expense, including service fees, of which \$4.9 million related to lower costs incurred in connection with our refinancings, specifically deferred financing costs that were immediately expensed and a loss on debt extinguishment, both of which were higher in the 2017 period. In addition, the principal balances on our debt declined and the interest rate on our senior secured debt decreased as a result of our refinancing activities.

## Income Tax Expense (Benefit)

Six Months		Change	
Ended		Amount	%
2017	2018		

(dollars in thousands)

Income tax expense \$8,402 \$4,267 \$(4,135) (49)%

For the six months ended June 30, 2017 and 2018, we recognized a tax expense of \$8.4 million and \$4.3 million, respectively, in the consolidated statements of operations and comprehensive loss. The income tax expense for the six months ended June 30, 2018 was attributable to a federal and state deferred tax expense of \$2.8 million due primarily to the different book and tax treatment of goodwill, a federal and state current tax expense of \$0.7 million million, and a foreign current tax expense of \$0.8 million.

The income tax expense for the six months ended June 30, 2017 was primarily attributable to a federal and state deferred tax expense of \$5.3 million related to the differences in the accounting treatment of goodwill under U.S. GAAP and tax accounting for goodwill, federal and state current income taxes of \$2.4 million, and a foreign current tax expense of \$1.7 million, partially offset by a foreign deferred tax benefit of \$1.0 million.

## Tax Cuts and Jobs Act

On December 22, 2017, the United States enacted tax reform legislation by passage of the commonly named Tax Cuts and Jobs Act which significantly changes the existing U.S. tax laws, including a reduction in the corporate tax rate from 35% to 21% and a move from a worldwide tax system to a territorial system, as well as other changes. As a result of enactment of the legislation, we incurred an additional one-time income tax benefit on the re-measurement of certain deferred tax assets and liabilities in the amount of \$16.9 million for the year ended December 31, 2017. As noted above, the legislation also introduced substantial international tax reform that moves the U.S. toward a territorial system, in which income earned in other countries will generally not be subject to U.S. taxation. The accumulated foreign earnings of U.S. shareholders of certain foreign corporations will be subject to a one-time transition tax. Amounts held in cash or cash equivalents will be subject to a 15.5% tax, while amounts held in illiquid assets will be subject to an 8% tax. Due to an accumulated deficit in the undistributed earnings of our foreign subsidiaries, the one-time transition tax will not apply to us. Additionally, the legislation also contains provisions which would generally limit our deduction for interest expense to 30% of adjusted taxable earnings before interest, taxes, depreciation and amortization ("Tax EBITDA"). The legislation includes provisions which provide a deduction related to intangible income that is owned in the U.S., an additional tax charge related to income from intangibles owned outside the U.S., and a new base-erosion and anti-abuse tax. Although we have substantially completed our work on the effects of the Tax Cuts and Jobs Act, we continue to evaluate certain sections of the new law that may be pertinent to the Company's tax situation. We have also adopted an accounting policy, as provided by the FASB in their January 10, 2018 Board Meeting, to account for the tax effects of the Global Intangible Low Tax Income ("GILTI") in the periods that we are subject to such tax. As a result of this accounting policy, we will not be recording the tax effect of

the deferred tax assets and liabilities associated with the GILTI tax.

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### Liquidity and Capital Resources

#### Sources of Liquidity

We have funded our operations since inception primarily with cash flow generated by operations, borrowings under our credit facilities and public offerings of our securities.

In November 2013, we entered into a \$1,050.0 million first lien term loan facility and a \$125.0 million revolving credit facility. On February 9, 2016, in connection with our acquisition of Constant Contact and the related financing of that transaction, we entered into a \$735.0 million incremental first lien term loan facility and a new \$165.0 million revolving credit facility, which replaced our previous revolving credit facility and which we refer to as the "2016 Revolver", and our wholly owned subsidiary, EIG Investors, issued \$350.0 million aggregate principal amount of 10.875% senior notes due 2024, or the "Senior Notes". On June 14, 2017, we refinanced our then-outstanding term loans and replaced them with a new \$1,697.3 million first lien term loan facility, which we refer to as the "2017 Term Loan". On June 20, 2018, we refinanced the 2017 Term Loan and replaced it with a new \$1,580.3 million first lien term loan facility, which we refer to as the "2018 Term Loan", and we also extended the maturity of \$106.3 million of the 2016 Revolver.

We refer to the 2018 Term Loan (or prior to June 20, 2018, the 2017 Term Loan) and the 2016 Revolver together as the "Senior Credit Facilities".

**2018 First Lien Term Loan Facility.** The 2018 Term Loan was issued at par and has a maturity date of February 9, 2023. The 2018 Term Loan automatically bears interest at an alternate base rate unless we give notice to opt for the LIBOR-based interest rate. The LIBOR-based interest rate for the 2018 Term Loan is 3.75% per annum plus the greater of an adjusted LIBOR and 1.00%. The alternate base rate for the 2018 Term Loan is 2.75% per annum plus the greatest of the prime rate, the federal funds effective rate plus 0.50%, an adjusted LIBOR for a one-month interest period plus 1.00%, and 2.00%. The 2018 Term Loan requires quarterly mandatory repayments of principal. During the six months ended June 30, 2018, we made one mandatory repayment of \$7.9 million and one voluntary prepayment of \$17.0 million following the refinancing of the 2017 Term Loan.

**2017 First Lien Term Loan Facility.** The 2017 Term Loan was issued at a price of 99.75% of par and had a maturity date of February 9, 2023. The 2017 Term Loan automatically bore interest at an alternate base rate unless we gave notice to opt for the LIBOR-based interest rate. The LIBOR-based interest rate for the 2017 Term Loan was 4.00% per annum plus the greater of an adjusted LIBOR and 1.00%. The alternate base rate for the 2017 Term Loan was 3.00% per annum plus the greatest of the prime rate, the federal funds effective rate plus 0.50%, an adjusted LIBOR for a one-month interest period plus 1.00%, and 2.00%. The 2017 Term Loan required quarterly mandatory repayments of principal. During the six months ended June 30, 2018, we made one mandatory repayment of \$8.5 million and one voluntary prepayment of \$17.0 million prior to the refinancing of the 2017 Term Loan.

**Revolving Credit Facility.** The 2016 Revolver consists of a non-extended tranche of approximately \$58.8 million and an extended tranche of approximately \$106.2 million. The non-extended tranche has a maturity date of February 9, 2021. The extended tranche has a maturity date of June 20, 2023, with a "springing" maturity date of November 10, 2022 if the 2018 Term Loan has not been repaid in full or otherwise extended to September 19, 2023 or later prior to November 10, 2022. We have the ability to draw down against the 2016 Revolver using a LIBOR-based interest rate or an alternate base rate. The LIBOR-based interest rate for a non-extended revolving loan is 4.00% per annum (subject to a leverage-based step-down) and for an extended revolving loan is 3.25% per annum (subject to a leverage-based step-down), in each case plus an adjusted LIBOR for a selected interest period. The alternate base rate for a non-extended revolving loan is 3.00% per annum (subject to a leverage-based step-down) and for an extended revolving loan is 2.25% per annum (subject to a leverage-based step-down), in each case plus the greatest of the prime rate, the federal funds rate plus 0.50% and an adjusted LIBOR or a one-month interest period plus 1.00%. We are also required to pay a commitment fee of 0.50% per annum (subject to a leverage-based step-down) to the lenders based on the average daily unused principal amount of the 2016 Revolver.

**Senior Notes.** The Senior Notes were issued at a price of 98.065% of par and have a maturity date of February 1, 2024. The Senior Notes bear interest at the rate of 10.875% per annum. On January 30, 2017, we completed a registered exchange offer for the Senior Notes, as required under the registration rights agreement we entered into with the initial purchasers of the Senior Notes. All of the \$350.0 million aggregate principal amount of the Senior

Notes was validly tendered for exchange as part of this exchange offer. The registration rights agreement also obligated us to use reasonable efforts to cause to become effective a registration statement providing for the registration of certain secondary transactions in the Senior Notes by Goldman, Sachs & Co. and its affiliates. This registration statement became effective on December 29, 2016.

The Senior Credit Facilities have been fully and unconditionally guaranteed and secured by us and certain of our subsidiaries (including Constant Contact and its subsidiaries). The Senior Notes have been fully and unconditionally guaranteed, on a senior unsecured basis, by us and our subsidiaries that guarantee the Senior Credit Facilities.

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As of June 30, 2018, we had cash and cash equivalents totaling \$75.5 million and negative working capital of \$311.5 million, which included the \$31.6 million current portion of the 2018 Term Loan. There was no balance outstanding on the 2016 Revolver as of June 30, 2018. In addition, we had approximately \$1,850.3 million of long term indebtedness, including deferred financing costs, outstanding under the 2018 Term Loan and the Senior Notes. We also had \$482.5 million of short-term and long-term deferred revenue, which is not expected to be payable in cash.

### Debt Covenants

#### Senior Credit Facilities

The Senior Credit Facilities require that we comply with a financial covenant to maintain a maximum ratio of consolidated senior secured indebtedness to Bank Adjusted EBITDA (as defined below).

The Senior Credit Facilities contain covenants that limit our ability to, among other things, incur additional debt or issue certain preferred shares; pay dividends on or make other distributions in respect of capital stock; make other restricted payments; make certain investments; sell or transfer certain assets; create liens on certain assets to secure debt; consolidate, merge, sell or otherwise dispose of all or substantially all of our assets; and enter into certain transactions with affiliates. These covenants are subject to a number of important limitations and exceptions.

Additionally, the Senior Credit Facilities require us to comply with certain negative covenants and specify certain events of default that could result in amounts becoming payable, in whole or in part, prior to their maturity dates.

With the exception of certain equity interests and other excluded assets under the terms of the Senior Credit Facilities, substantially all of our assets are pledged as collateral for the obligations under the Senior Credit Facilities.

#### Senior Notes

The indenture governing the Senior Notes contains covenants that limit our ability to, among other things, incur additional debt or issue certain preferred shares; pay dividends on or make other distributions in respect of capital stock; make other restricted payments; make certain investments; sell or transfer certain assets; create liens on certain assets to secure debt; consolidate, merge, sell or otherwise dispose of all or substantially all of our assets; and enter into certain transactions with affiliates. Upon a change of control as defined in the indenture, we or EIG Investors must offer to repurchase the Senior Notes at 101% of the aggregate principal amount thereof, plus accrued and unpaid interest, if any, up to, but not including, the repurchase date. These covenants are subject to a number of important limitations and exceptions.

The indenture also provides for events of default, which, if any of them occurs, may permit or, in certain circumstances, require the principal, premium, if any, interest and any other monetary obligations on all the then outstanding Senior Notes to be due and payable immediately.

We were in compliance with all covenants under the Senior Credit Facilities and the Senior Notes at June 30, 2018.

#### Secured Net Leverage Ratio

The Senior Credit Facilities require that we comply with a financial covenant to maintain a maximum ratio of consolidated senior secured net indebtedness on the date of determination to an adjusted consolidated EBITDA measure, which we refer to as "Bank Adjusted EBITDA", for the most recently completed four quarters (which we refer to as trailing twelve months, or "TTM"). This net leverage ratio is tested as of the last day of each fiscal quarter and was required to be at or below 6.50 to 1.00 through December 31, 2016 and at or below 6.25 to 1.00 from March 31, 2017 through December 31, 2017, and may not exceed 6.00 to 1.00 from March 31, 2018 and thereafter. As of June 30, 2018, we were in compliance with this covenant.

The credit agreement governing the Senior Credit Facilities defines consolidated senior secured net indebtedness as our and our restricted subsidiaries' aggregate amount of indebtedness that is secured by a lien not expressly subordinated to the liens securing the Senior Credit Facilities. Consolidated senior secured net indebtedness is determined on a consolidated basis in accordance with GAAP and consists only of indebtedness for borrowed money, unreimbursed obligations under letters of credit, obligations with respect to capital lease obligations and debt obligations evidenced by promissory notes and similar instruments, minus the aggregate amount of cash and permitted investments, excluding cash and permitted investments that are restricted.

The credit agreement defines Bank Adjusted EBITDA as net income (loss) adjusted to exclude, among other things, interest expense, income tax expense (benefit), depreciation and amortization. Bank Adjusted EBITDA also adjusts net income (loss) by excluding certain non-cash foreign exchange gains (losses), certain gains (losses) from sale of

assets, stock-based compensation, unusual and non-recurring expenses (including acquisition related costs, gains or losses on early extinguishment of debt, and loss on impairment of tangible or intangible assets). It also adjusts net income (loss) for revenue on a billed basis, changes in deferred domain costs, share of loss (profit) of unconsolidated entities, and certain integration related costs. Finally,

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it adjusts net income (loss) to give pro forma effect to acquisitions, debt incurrences, repayments of debt, other specified transactions and certain cost savings on a TTM basis.

We use Bank Adjusted EBITDA to monitor our secured net leverage ratio and our ability to undertake key investing and financing functions such as making investments and incurring additional indebtedness, which may be prohibited by the covenants under our credit agreement unless we comply with certain financial ratios and tests.

Bank Adjusted EBITDA is a supplemental measure of our liquidity and is not presented in accordance with GAAP.

Bank Adjusted EBITDA is not a measurement of our financial performance under GAAP and should not be considered an alternative to revenue, net income (loss), cash flow, or any other performance measure derived in accordance with GAAP. Our presentation of Bank Adjusted EBITDA may not be comparable with similarly titled measures of other companies.

As of June 30, 2018, our secured net leverage ratio on a TTM basis was 4.05 to 1.00 and was calculated as follows:

	For the three months ended,				
	September	December	March	June 30,	TTM
	30, 2017	31, 2017	31, 2018	2018	
	(in thousands except ratios)				
Net (loss) income	\$(40,264)	\$7,473	\$(7,088)	\$(1,969)	\$(41,848)
Interest expense	35,850	36,119	36,050	38,346	146,365
Income tax expense (benefit)	2,982	(28,665)	2,617	1,650	(21,416)
Depreciation	13,571	14,451	12,068	12,796	52,886
Amortization of other intangible assets	35,347	35,800	25,735	25,978	122,860
Stock-based compensation	19,580	11,252	6,992	7,390	45,214
Integration and restructuring costs	4,488	1,228	1,529	1,295	8,540
Transaction expenses and charges	—	—	—	—	—
(Gain) loss of unconsolidated entities	(33)	(38)	27	(25)	(69)
Impairment of long-lived assets	14,448	17,012	—	—	31,460
Gain on assets, not ordinary course	—	—	—	—	—
Legal advisory and related expenses	9,220	1,994	10,501	710	22,425
Billed revenue to GAAP revenue adjustment	(1,778)	(7,528)	11,098	(2,431)	(639)
Adjustment for domain registration cost on a cash basis	191	2,220	(1,222)	1,258	2,447
Currency translation	21	19	(6)	(17)	17
Bank Adjusted EBITDA	\$93,623	\$91,337	\$98,301	\$84,981	\$368,242
Current portion of notes payable					31,606
Current portion of capital lease obligations					7,427
Notes payable - long term					1,815,221
Capital lease obligations - long term					4,013
Original issue discounts and deferred financing costs					58,576
Less:					
Unsecured notes					(350,000)
Cash					(75,499)
Certain permitted restricted cash					(149)
Net senior secured indebtedness					\$1,491,195
Net leverage ratio					4.05
Maximum net leverage ratio					6.00

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## Cash and Cash Equivalents

As of June 30, 2018, our cash and cash equivalents were primarily held for working capital purposes and for required principal and interest payments under our indebtedness. A majority of our cash and cash equivalents was held in operating accounts. Our cash and cash equivalents increased by \$9.0 million from \$66.5 million at December 31, 2017 to \$75.5 million at June 30, 2018. Of the \$75.5 million cash and cash equivalents we had at June 30, 2018, \$27.0 million was held in foreign countries, and due to tax and accounting reasons, we do not plan to repatriate this cash in the near future. We used cash on hand at December 31, 2017 and cash flows from operations to purchase property and equipment and to make our debt payments on our 2017 Term Loan and 2018 Term Loan, as described under "Financing Activities" below. Our future capital requirements will depend on many factors including, but not limited to our growth rate, our level of sales and marketing activities, the development and introduction of new and enhanced products and services, market acceptance of our solutions, potential settlements of legal proceedings, acquisitions, and our gross profits and operating expenses. We believe that our current cash and cash equivalents and operating cash flows will be sufficient to meet our anticipated working capital and capital expenditure requirements, as well as our required principal and interest payments under our indebtedness, for at least the next 12 months.

The following table shows our purchases of property and equipment, principal payments on capital lease obligations, depreciation, amortization and cash flows from operating activities, investing activities and financing activities for the stated periods:

	Six Months Ended	
	June 30,	
	2017	2018
	(dollars in thousands)	
Purchases of property and equipment	\$(19,295)	\$(13,381)
Principal payments on capital lease obligations	\$(3,908 )	\$(3,909 )
Depreciation	\$27,162	\$24,864
Amortization	\$74,846	\$57,076
Cash flows provided by operating activities	\$82,422	\$82,252
Cash flows used in investing activities	\$(20,688)	\$(13,381)
Cash flows used in financing activities	\$(35,898)	\$(59,332)

## Capital Expenditures

Our capital expenditures on the purchase of property and equipment for the six months ended June 30, 2017 and 2018 were \$19.3 million and \$13.4 million, respectively. The remaining balance payable on the capital leases is \$11.4 million as of June 30, 2018. We expect our capital expenditures to increase over the balance of fiscal year 2018 as we continue to upgrade and replace data center assets as these assets reach an end of their useful life, and to a lesser extent, continue to implement our disaster recovery program.

## Operating Activities

Cash provided by operating activities consists primarily of net income (loss) adjusted for certain non-cash items including depreciation, amortization, stock-based compensation expense and changes in deferred taxes, and the effect of changes in working capital, in particular in deferred revenue. As we add subscribers to our platform, we typically collect subscription fees at the time of initial billing and recognize revenue over the terms of the subscriptions.

Accordingly, we generate operating cash flows as we collect cash from our subscribers in advance of delivering the related products and services, and we maintain a significant deferred revenue balance. As we add subscribers and sell additional products and services, our deferred revenue balance increases.

Net cash provided by operating activities decreased marginally from \$82.4 million for the six months ended June 30, 2017 to \$82.3 million for the six months ended June 30, 2018. During the six months ended June 30, 2018, we paid \$8.0 million relating to our SEC investigations reserve and \$5.7 million relating to our 2018 interest rate cap. We also had lower subscriber billings, which resulted in a lower increase in our deferred revenue of \$8.3 million. These decreases in net cash provided by operating activities were partially offset by lower interest payments of \$7.7 million, primarily due to the 2017 Refinancing and to a reduction in our outstanding term loan balance due to mandatory and voluntary repayments. In addition, we paid approximately \$2.0 million less for restructuring expenses during 2018.

These increases were partially offset by increased operating profit, primarily from our email marketing and domain segments.

Investing Activities

Cash flows used in investing activities consist primarily of purchase of property and equipment, acquisition consideration payments, and changes in restricted cash balances.

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During the six months ended June 30, 2018, net cash used in investing activities was \$13.4 million, which was used to purchase property and equipment.

During the six months ended June 30, 2017, net cash used in investing activities was \$20.7 million. We used \$19.3 million to purchase property and equipment, which was partially offset by \$0.3 million proceeds from the sale of assets.

Financing Activities

Cash flow from financing activities consists primarily of the net change in our overall indebtedness, payment of associated financing costs, payment of deferred consideration for our acquisitions and the issuance or repurchase of equity.

During the six months ended June 30, 2018, cash flows used in financing activities was \$59.3 million. We paid \$1,630.7 million of principal payments related to our 2017 Term Loan and 2018 Term Loan, mainly as part of the 2018 Refinancing from which we received net proceeds from the 2018 Term Loan of \$1,580.3 million. Included in the \$1,630.7 million were mandatory repayments of \$16.4 million, and voluntary prepayments of \$34.0 million. We also made \$3.9 million of principal payments related to capital lease obligations and \$4.2 million of deferred consideration payments relating to AppMachine. In addition, we paid \$1.3 million for deferred financing costs related to the 2018 Repricing. These payments were partially offset by \$0.5 million of proceeds that we received from the exercise of stock options.

During the six months ended June 30, 2017, cash flows used in financing activities was \$35.9 million. We paid \$1,714.7 million of principal payment related to our term loans, mainly as part of our 2017 Refinancing from which we received net proceeds from the 2017 Term Loan of \$1,693.0 million. In addition, we made \$3.9 million of principal payments related to capital lease obligations, paid an aggregate of \$5.4 million in deferred consideration for our final deferred payment for Mojones, Inc. and for the first deferred payment for AppMachine, and \$6.1 million of deferred financing costs related to the 2017 Refinancing. These payments were partially offset by \$1.1 million of proceeds that we received from the exercise of stock options.

Free Cash Flow

Free cash flow, or FCF, is a non-GAAP financial measure that we calculate as GAAP cash flow from operations less capital expenditures and capital lease obligations. We believe that FCF provides investors with an indicator of our ability to generate positive cash flows after meeting our obligations with regard to capital expenditures (including capital lease obligations).

The following table reflects the reconciliation of cash flow from operations to free cash flow (all data in thousands):

	Three Months		Six Months Ended	
	Ended June 30,		June 30,	
	2017	2018	2017	2018
Cash flow from operations	\$48,748	\$29,892	\$82,422	\$82,252
Less:				
Capital expenditures and capital lease obligations <sup>(1)</sup>	(11,908)	(9,806)	(23,203)	(17,290)
Free cash flow	\$36,840	\$20,086	\$59,219	\$64,962

(1) Capital expenditures during the three and six months ended June 30, 2017 includes \$1.9 million and \$3.9 million, respectively, of principal payments under a three year capital lease for software. Capital expenditures during the three and six months ended June 30, 2018 includes \$1.7 million and \$3.9 million, respectively, of principal payments under a three year capital lease for software. The remaining balance on the capital lease is \$11.4 million as of June 30, 2018. Free cash flow decreased by \$16.8 million from \$36.8 million for the three months ended June 30, 2017 to \$20.1 million for the three months ended June 30, 2018. Free cash flow was adversely impacted by our payment of \$8.0 million for the settlement of our SEC investigation and our payment of \$5.7 million for our 2018 interest rate cap, with the balance of the decrease relating primarily to vendor payments that were delayed from the first quarter of 2018. Free cash flow was favorably impacted by reduced capital expenditures and capital lease obligations of \$2.1 million.

Free cash flow increased by \$5.8 million from \$59.2 million for the six months ended June 30, 2017 to \$65.0 million for the six months ended June 30, 2018. Please refer to the "Liquidity and Capital Resources - Operating Activities" section above for a discussion of the main changes in cash flow provided by operating activities. In addition, free cash flow was favorably impacted by reduced capital expenditures and capital lease obligations of \$5.9 million.

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## Net Operating Loss (NOL) Carry-Forwards

As of December 31, 2017, we had NOL carry-forwards available to offset future U.S. federal taxable income of approximately \$157.6 million and future state taxable income of approximately \$128.6 million. These NOL carry-forwards expire on various dates through 2037.

As of December 31, 2017, we had NOL carry-forwards in foreign jurisdictions available to offset future foreign taxable income by approximately \$26.7 million. We have loss carry-forwards that begin to expire in 2021 in China totaling \$0.7 million. We have loss carry-forwards that begin to expire in 2020 in the Netherlands totaling \$12.6 million. We also have loss carry-forwards in the United Kingdom and Singapore of \$13.2 million and \$0.2 million, respectively, which have an indefinite carry-forward period.

Utilization of the NOL carry-forwards may be subject to an annual limitation due to the ownership percentage change limitations under Section 382 of the Internal Revenue Code (“Section 382 limitation”). Ownership changes can limit the amount of net operating loss and other tax attributes that a company can use each year to offset future taxable income and taxes payable. In connection with a change in control in 2011, we were subject to Section 382 annual limitations of \$77.1 million against the balance of NOL carry-forwards generated prior to the change in control in 2011. Through December 31, 2013, we accumulated the unused amount of Section 382 limitations in excess of the amount of NOL carry-forwards that were originally subject to limitation. Therefore, these unused NOL carry-forwards are available for future use to offset taxable income. We have completed an analysis of changes in our ownership from 2011, through our IPO, to December 31, 2013. We concluded that there was not a Section 382 ownership change during this period and therefore any NOLs generated through December 31, 2013, are not subject to any new Section 382 annual limitations on NOL carry-forwards.

On November 20, 2014, we completed a follow-on offering of 13,000,000 shares of common stock. The underwriters also exercised their overallotment option to purchase an additional 1,950,000 shares of common stock from the selling stockholders. On March 11, 2015, we closed a follow-on offering of our common stock, in which selling stockholders sold 12,000,000 shares of common stock at a public offering price of \$19.00 per share. The underwriter also exercised its overallotment option to purchase an additional 1,800,000 shares of common stock from the selling stockholders. We performed an analysis of the impact of these offerings and determined that no Section 382 change in ownership occurred as a result of either offering.

## Contractual Obligations and Commitments

There have been no significant changes in our contractual obligations from those disclosed in our Annual Report on Form 10-K filed with the SEC on February 22, 2018, except as it relates to our long-term debt obligations. The following table summarizes these debt-related contractual obligations as of June 30, 2018:

	Payments due by period				
	Total	Less than 1 year	1-3 years	3-5 years	More than 5 years
	(in thousands)				
Long-term debt obligations:					
Principal payments on term loan facility and notes	\$ 1,905,403	\$ 31,606	\$ 63,212	\$ 63,212	\$ 1,747,373
Total principal payments relating to our long-term debt obligations	\$ 1,905,403	\$ 31,606	\$ 63,212	\$ 63,212	\$ 1,747,373

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### Recently Issued Accounting Pronouncements

For information on recent accounting pronouncements, see Recent Accounting Pronouncements in the notes to the consolidated financial statements appearing in Part I, Item 1 of this Quarterly Report on Form 10-Q.

### Off-Balance Sheet Arrangements

We do not have any special purpose entities or off-balance sheet arrangements.

## Item 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

### Quantitative and Qualitative Disclosure About Market Risk

We have operations both within the United States and internationally, and we are exposed to market risk in the ordinary course of our business. These risks include primarily foreign exchange risk, interest rate and inflation.

#### Foreign Currency Exchange Risk

A significant majority of our subscription agreements and our expenses are denominated in U.S. dollars. We do, however, have sales in a number of foreign currencies as well as business operations in Brazil and India and are subject to the impacts of currency fluctuations in those markets. The impact of these currency fluctuations is insignificant relative to the overall financial results of our company.

#### Interest Rate Sensitivity

We had cash and cash equivalents of \$75.5 million at June 30, 2018, the majority of which was held in operating accounts for working capital purposes and other general corporate purposes, which includes payment of principal and interest under our indebtedness. As of June 30, 2018, we had approximately \$1,555.4 million outstanding under our 2018 Term Loan, \$350.0 million outstanding under the Senior Notes and \$0.0 million outstanding under the 2016 Revolver.

The 2018 Term Loan automatically bears interest at the bank's reference rate unless we give notice to opt for the LIBOR-based interest rate. The LIBOR-based interest rate for a term loan is 3.75% per annum plus the greater of an adjusted LIBOR and 1.00%. The reference rate for a term loan is 2.75% per annum plus the greatest of the prime rate, the federal funds effective rate plus 0.50%, an adjusted LIBOR for a one-month interest period plus 1.00%, or 2.00%. We have the ability to draw down against the 2016 Revolver using a LIBOR-based interest rate or an alternate base rate. The LIBOR-based interest rate for a non-extended revolving loan is 4.00% per annum (subject to a leverage-based step-down) and for an extended revolving loan is 3.25% per annum (subject to a leverage-based step-down), in each case plus an adjusted LIBOR for a selected interest period. The alternate base rate for a non-extended revolving loan is 3.00% per annum (subject to a leverage-based step-down) and for an extended revolving loan is 2.25% per annum (subject to a leverage-based step-down), in each case plus the greatest of the prime rate, the federal funds rate plus 0.50% and an adjusted LIBOR or a one-month interest period plus 1.00%. We are also required to pay a commitment fee of 0.50% per annum (subject to a leverage-based step-down) to the lenders based on the average daily unused principal amount of the 2016 Revolver.

Based on our aggregate indebtedness outstanding under our 2018 Term Loan of \$1,555.4 million as of June 30, 2018, a 100 basis point increase in the adjusted LIBOR above the LIBOR floor would result in a \$15.8 million increase in our aggregate interest payments over a 12-month period, and a 100 basis point decrease at the current LIBOR rate would result in a \$15.8 million decrease in our interest payments.

We have entered into two interest rate caps as part of our risk management strategy. The three-year interest rate cap we entered into in December 2015 limits our exposure beginning on February 29, 2016 to interest rate increases over 2.0% on \$500.0 million of our 2018 Term Loan (and prior to June 20, 2018, our 2017 Term Loan). The three-year interest rate cap we entered into in June 2018 limits our exposure beginning on August 28, 2018 to interest rate increases over 3.0% on \$800.0 million of our 2018 Term Loan. The interest rate applicable to our 2018 Term Loan as of June 30, 2018 was approximately 2.32%.

#### Inflation Risk

We do not believe that inflation has a material effect on our business, financial condition or results of operations. If our costs were to become subject to significant inflationary pressures, we may not be able to fully offset such higher costs through price increases. Our inability to do so could harm our business, financial condition and results of operations.



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Item 4. CONTROLS AND PROCEDURES

Evaluation of Disclosure Controls and Procedures

As of June 30, 2018, our management, with the participation of our chief executive officer and chief financial officer, evaluated the effectiveness of our disclosure controls and procedures. The term “disclosure controls and procedures,” as defined in Rules 13a-15(e) and 15d-15(e) under the Exchange Act, means controls and other procedures of a company that are designed to ensure that information required to be disclosed by a company in the reports that it files or submits under the Exchange Act is recorded, processed, summarized and reported, within the time periods specified in the SEC’s rules and forms. Disclosure controls and procedures include, without limitation, controls and procedures designed to ensure that information required to be disclosed by a company in the reports that it files or submits under the Exchange Act is accumulated and communicated to the company’s management, including its principal executive and principal financial officers, as appropriate to allow timely decisions regarding required disclosure. Management recognizes that any controls and procedures, no matter how well designed and operated, can provide only reasonable assurance of achieving their objectives and management necessarily applies its judgment in evaluating the cost-benefit relationship of possible controls and procedures. Based upon that evaluation of our disclosure controls and procedures as of June 30, 2018, our chief executive officer and chief financial officer concluded that, as of such date, our disclosure controls and procedures were effective at the reasonable assurance level.

Changes in Internal Control over Financial Reporting

During the three months ended June 30, 2018, there has not been any change in our internal control over financial reporting (as such term is defined in Rules 13a-15(f) and 15d-15(f) under the Exchange Act) during the most recent fiscal quarter that has materially affected, or is reasonably likely to materially affect, our internal control over financial reporting.

PART II. OTHER INFORMATION

ITEM 1. LEGAL PROCEEDINGS

From time to time we are involved in legal proceedings or subject to claims arising in the ordinary course of our business. We are not presently involved in any such legal proceeding or subject to any such claim that, in the opinion of our management, would have a material adverse effect on our business, operating results or financial condition. However, the results of such legal proceedings or claims cannot be predicted with certainty, and regardless of the outcome, can have an adverse impact on us because of defense and settlement costs, diversion of management resources and other factors. Neither the ultimate outcome of the matters listed below nor an estimate of any probable losses or any reasonably possible losses (other than the reserves specifically discussed below) can be assessed at this time.

Endurance

We received a subpoena dated December 10, 2015 from the Boston Regional Office of the SEC, requiring the production of certain documents, including, among other things, documents related to our financial reporting, including operating and non-GAAP metrics, refund, sales and marketing practices and transactions with related parties. On June 5, 2018, we announced that we had settled both this investigation and the Constant Contact investigation discussed below by consenting to the SEC's entry of a cease and desist order (the "Order"), without admitting or denying the SEC's findings set forth in the Order, and by paying a civil monetary penalty. We accrued the penalty in our fiscal quarter ended September 30, 2017 and paid the penalty in the fiscal quarter ended June 30, 2018. On May 4, 2015, Christopher Machado, a purported holder of our common stock, filed a civil action in the United States District Court for the District of Massachusetts against us and our former chief executive officer and our former chief financial officer, captioned Machado v. Endurance International Group Holdings, Inc., et al., Civil Action No. 1:15-cv-11775-GAO. The plaintiff filed an amended complaint on December 8, 2015, and a second amended complaint on March 18, 2016. We moved to dismiss the second amended complaint, but before the court ruled on our motion, with our assent, the plaintiff filed a third amended complaint on June 30, 2017. In the third amended complaint, plaintiffs Christopher Machado and Michael Rubin allege claims for violations of Section 10(b) and 20(a) of the Exchange Act, and Sections 11, 12(a)(2), and 15 of the Securities Act, on behalf of a purported class of

purchasers of our securities between October 25, 2013 and December 16, 2015, including persons or entities who purchased or acquired our shares pursuant or traceable to the registration statement and prospectus issued in connection with our October 25, 2013 initial public offering. The plaintiffs challenge as false or misleading certain of our disclosures about the total number of subscribers, average revenue per subscriber, the number of customers paying over \$500 per year for our products and services, and the average number of products sold per subscriber. The plaintiffs seek, on behalf of themselves and the purported class, compensatory damages, rescissory damages as to class members who purchased shares pursuant to the offering and the plaintiffs' costs and expenses of litigation. We moved to dismiss the third amended complaint on August 29, 2017. The plaintiffs' memorandum in opposition to our motion to dismiss was filed on October 30,

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2017, and our reply memorandum was filed on December 14, 2017. On January 12, 2018, the parties filed a joint motion to stay all proceedings pending the outcome of a mediation between the parties scheduled for February 23, 2018. The court granted the stay on February 21, 2018. The parties did not resolve the matter at the mediation on February 23, 2018, but continued thereafter to productively discuss a potential resolution of this matter. The court extended the stay to allow the parties to continue their discussions. On May 17, 2018, the parties executed a term sheet memorializing their agreement in principal to settle the action. The parties then negotiated the terms and conditions of a stipulation and agreement of settlement and related papers, which provide for the release of all claims asserted against us and our former chief executive officer and our former chief financial officer. On July 6, 2018, the plaintiffs filed an unopposed motion seeking preliminary approval of the proposed settlement, certification of the proposed settlement class for settlement purposes only, and approval of notice to the settlement class. The court has not yet ruled on this motion. Our contribution to the settlement pool under the proposed settlement would be approximately equal to the amount we reserved in connection with a possible settlement of this action. The aggregate amount of this reserve and the reserve for the Constant Contact McGee litigation discussed below was originally \$8.5 million recorded during the three months ended March 31, 2018, and subsequently adjusted to \$8.3 million during the three months ended June 30, 2018. We cannot make any assurances as to whether the settlement will be approved by the court.

### Constant Contact

On December 10, 2015, Constant Contact received a subpoena from the Boston Regional Office of the SEC, requiring the production of documents pertaining to Constant Contact's sales, marketing, and customer retention practices, as well as periodic public disclosure of financial and operating metrics. As discussed above, on June 5, 2018, we announced that we had settled both this investigation and the Endurance investigation discussed above by consenting to the SEC's entry of the Order, without admitting or denying the SEC's findings set forth in the Order, and by paying a civil monetary penalty. We accrued the penalty in our fiscal quarter ended September 30, 2017 and paid the penalty in the fiscal quarter ended June 30, 2018.

On August 7, 2015, a purported class action lawsuit, William McGee v. Constant Contact, Inc., et al, was filed in the United States District Court for the District of Massachusetts against Constant Contact and two of its former officers. An amended complaint, which named an additional former officer as a defendant, was filed December 19, 2016. The lawsuit asserts claims under Sections 10(b) and 20(a) of the Exchange Act, and is premised on allegedly false and/or misleading statements, and non-disclosure of material facts, regarding Constant Contact's business, operations, prospects and performance during the proposed class period of October 23, 2014 to July 23, 2015. The parties mediated the claims on March 27, 2018, and as a result of that mediation reached an agreement in principle with the lead plaintiff to settle the action. The parties then negotiated the terms and conditions of a stipulation and agreement of settlement and related papers, which provide for the release of all claims asserted against Constant Contact and its former officers. On May 18, 2018, the plaintiffs filed an unopposed motion seeking preliminary approval of the proposed settlement, certification of the proposed settlement class for settlement purposes only, and approval of notice to the settlement class. The court has not yet ruled on this motion. Our contribution to the settlement pool under the proposed settlement would be approximately equal to the amount we reserved in connection with a possible settlement of this action. The aggregate amount of this reserve and the reserve for the Endurance Machado litigation discussed above was originally \$8.5 million recorded during the three months ended March 31, 2018, and subsequently adjusted to \$8.3 million during the three months ended June 30, 2018. We cannot make any assurances as to whether the settlement will be approved by the court.

### ITEM 1A. Risk Factors

Our business, financial condition, results of operations and future growth prospects could be materially and adversely affected by the following risks or uncertainties. The risks and uncertainties described below are those that we have identified as material, but they are not the only risks and uncertainties we face. Our business is also subject to general risks and uncertainties that affect many other companies, including overall economic and industry conditions, as well as other risks not currently known to us or that we currently consider immaterial. If any of such risks and uncertainties actually occurs, our business, financial condition, results of operations and growth prospects could differ materially from the plans, projections and other forward-looking statements included in the section titled "Management's

Discussion and Analysis of Financial Condition and Results of Operations” and elsewhere in this Quarterly Report on Form 10-Q and in our other public filings.

**Risks Related to Our Business and Our Industry**

We may not be able to add new subscribers, retain existing subscribers or increase sales to existing subscribers, which could adversely affect our operating results.

Our growth is dependent on our ability to continue to attract and acquire new subscribers while retaining existing subscribers and expanding the products and services we sell to them. Growth in the demand for our products and services may be inhibited, and we may be unable to grow our subscriber base, for a number of reasons, including, but not limited to:

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our failure to develop or offer new or enhanced products and services in a timely manner that keeps pace with new technologies, competitor offerings and the evolving needs of our subscribers;

difficulties providing or maintaining a high level of subscriber satisfaction, which could cause our existing subscribers to cancel their subscriptions or stop referring prospective subscribers to us;

increases in our subscriber churn rates or our failure to convert subscribers from introductory, discounted products to full priced solutions;

perceived or actual security, availability, integrity, privacy, reliability, quality or compatibility problems with our solutions, including related to unscheduled downtime, outages or network security breaches;

our inability to maintain awareness of our brands, including due to fragmentation of our marketing efforts due to our historical approach of maintaining a portfolio of multiple brands rather than focusing our resources on a single brand or a few brands;

continued or increased competition in the SMB market, including greater marketing efforts or investments by our competitors in advertising and promoting their brands or in product development;

changes in search engine ranking algorithms or in search terms used by potential subscribers; or

our inability to market our solutions in a cost-effective manner to new subscribers or to our existing subscribers due to changes in regulation, or changes in the enforcement of existing regulation, that would affect our marketing or pricing practices.

Our total subscriber base decreased during the twelve months ended June 30, 2018, and we expect that it will continue to decrease for the foreseeable future. Key factors contributing to the decrease in our subscriber base are discussed in Part I, Item 2 - Management's Discussion and Analysis of Financial Condition and Results of Operations. If we are not successful in addressing these factors or the other factors listed above, we may not be able to return to or maintain positive subscriber growth in the future, which could have a material adverse effect on our business and financial results.

We must keep up with rapid and ongoing technological change, marketing trends and shifts in consumer demand to remain competitive in a rapidly evolving industry.

The cloud-based technology and online marketing tool industries are characterized by rapid and ongoing technological change, frequent new product and service introductions and evolving industry standards. The manner in which we market to our subscribers and potential subscribers must keep pace with technological change, legal requirements, market trends, and shifts in how our solutions are found, purchased and used by subscribers. For example, application marketplaces, mobile platforms, advertising and marketing efforts by competitors, and new search engines and search methods are changing the way consumers find, purchase and use our solutions. Our future success will depend on our ability to adapt to rapidly changing technologies, to adapt our solutions and marketing practices to evolving industry standards and to anticipate subscriber needs and preferences. If we are not able to offer compelling and innovative solutions, take advantage of new technology, make our products effective for access and use on mobile devices, adapt our marketing practices or anticipate changing trends, we may be unable to continue to attract new subscribers or sell additional solutions to our existing subscribers. In addition, if existing technologies or systems, such as the domain name system which directs traffic on the Internet, become obsolete, or if we fail to anticipate and manage technologies that prevent or harm our offerings, such as technology intended to block email marketing, our revenue and operating results may be adversely affected.

We face significant competition for our solutions in the SMB market, which we expect will continue to intensify. As a result of such competitive pressures, we may not be able to maintain or improve our competitive position or market share.

The SMB market for cloud-based technologies and online marketing tools is highly competitive and constantly evolving. We expect competition to increase from existing competitors as well as potential new market entrants. Some of our competitors have greater marketing, engineering, product development and other resources, more brand recognition and consumer awareness, more diversified or better integrated product offerings, greater international scope or larger subscriber bases than we do, or may partner with large Internet companies that can offer these resources. As a result, we may not be able to compete successfully against them.

We have faced and expect to continue to face competition in our web presence and domain segments, both domestically and internationally, from competitors in the domain, hosting and website builder markets such as GoDaddy, 1 and 1, Wix, Squarespace, Weebly, Web.com and Wordpress.com, as well as from large companies like Amazon, Microsoft and Google, which offer web hosting or website builders, domain registration and other cloud-based services, and eBay and Facebook, which offer Internet marketing platforms. For our email marketing segment, we expect continued competition from MailChimp and other SMB-focused lower-cost email marketing vendors, as well as additional competition from providers of marketing automation software and larger companies such as Microsoft.

We believe that our business has been, and may continue to be, affected by changes in the behavior of consumers when searching for web presence and marketing solutions. In particular, consumers have increasingly been searching for these solutions using brand related search terms as opposed to unbranded search terms, such as hosting, website builders or email

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marketing. We believe this trend has benefited competitors who have invested more heavily in, and used a broader array of marketing channels in, building consumer awareness of their brand than we have. In addition, global searches for specific products such as “cloud hosting,” “logos” and “e-commerce,” are growing, which we believe has benefited competitors who market more heavily in these and other specific product areas.

There are also relatively few barriers to entry in this market, especially for providers of niche services, which often have low capital and operating expenses and the ability to quickly bring products that meet specific subscriber needs to market. Accordingly, as this market continues to develop, the number of competitors may increase. The continued entry of competitors into the markets for cloud-based technologies and online marketing tools, and the rapid growth of some competitors that have already entered these markets, have made and may continue to make it difficult for us to maintain our market position.

In addition, in an attempt to gain market share, competitors have and may continue to offer more aggressive price discounts or alternative pricing models, such as “freemium” pricing in which a basic offering is provided for free with advanced features provided for a fee, on the services they offer, bundle several services at reduced prices, or increase commissions paid to their referral sources. These pricing pressures have in the past required and may continue to require us to match these discounts and commissions in order to remain competitive, which could reduce our margins or cause us to fail to attract new subscribers that decide to purchase the discounted service offerings of our competitors.

Our business and operations have become increasingly complex over the past several years due to acquisitions and organizational change, which has and may continue to result in operational and other challenges.

As a result of acquisitions and internal growth, we increased our revenue from \$629.8 million in the year ended December 31, 2014 to \$1.2 billion in the year ended December 31, 2017. During this time period, we completed numerous acquisitions, including the acquisition of the Directi web presence business in January 2014, which significantly expanded our international operations, and the acquisition of Constant Contact in February 2016.

Due to our history of acquisitions, we offer our products and services through numerous brands that operate from different websites, control panels, billing systems, information technology and other systems. As a result, compliance assessments, compliance-related changes, roll-outs of new products and product and technology upgrades, and changes in business processes often need to be implemented more than once. This level of complexity has sometimes resulted and may continue to result in difficulties maintaining effective internal controls, additional compliance costs and risks, product roll-out inefficiencies, and other operational challenges.

In particular, differences across our multiple billing systems have at times made it challenging for us to accurately and consistently determine certain enterprise-wide operational metrics, such as total subscribers. Total subscribers and other operational metrics, which we voluntarily disclose, historically have not been subject to the same level of reporting controls as our financial statements and other financial information we are required to disclose. Also, we have identified in the past, and may in the future identify, errors or bugs in the systems we use to generate operational metrics. We are working to improve our controls and processes for total subscribers and other operational metrics, but errors with respect to these metrics could still occur. In addition, as a public company, we are required by the Sarbanes-Oxley Act of 2002 to maintain, evaluate, test and document internal controls over financial reporting, and our multiple brands and systems make this process more complicated and costly than it would be otherwise. Any errors, delays, inconsistencies in data reporting, or similar challenges could negatively impact our business decisions, impede our ability to produce accurate financial statements on a timely basis, or otherwise lead to inaccurate disclosure, which could harm our operating results, our ability to operate our business and our investors’ view of us.

In 2018, we plan to make significant investments to improve our customer experience and better integrate our business. Although we believe that these investments will position us for growth in the future, we will recognize most of the costs associated with these investments earlier than most of the anticipated benefits, and the return on these investments may be lower or may develop more slowly than we expect. If we do not achieve the benefits anticipated from these investments, if the achievement of these benefits is delayed, if we are otherwise not successful in simplifying our business or in managing our complexity effectively, our operating results may be negatively affected. Our growth will be adversely affected if we cannot continue to successfully retain, hire, train and manage our key employees.

Our ability to successfully pursue our growth strategy will depend on our ability to attract, retain and motivate key employees across our business, particularly engineering and development employees and our senior executive team. Our engineering and development team has undergone several management transitions and a significant amount of organizational change in recent years. These changes, combined with high demand from other technology companies for skilled engineering and technical employees, have made and may continue to make it more challenging to retain key employees or hire replacements if they leave. In addition, candidates making employment decisions, particularly in high-technology industries, often consider the value of any equity they may receive from prospective employers. As a result, any significant volatility in the

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market price of our common stock, or concerns by potential employees about the performance of our stock, may also contribute to these challenges.

We are also limited in our ability to recruit global talent for our U.S. offices by U.S. immigration laws, and the regulatory environment related to immigration under the current presidential administration may increase the likelihood that immigration laws may be modified in a way that further limits our ability to recruit globally.

Our current executives are not contractually obligated to remain employed by us and may leave at any time. The loss of any of these individuals could significantly delay or prevent the achievement of, or make it more difficult for us to pursue and execute on, our business objectives.

Our inability to attract and retain qualified individuals could have an adverse effect on our ability to carry out our business plans and objectives and, as a result, our ability to compete could decrease and our operating results could suffer.

We have experienced system, software, Internet, data center, network, and customer support center failures and have not yet implemented a complete disaster recovery plan or a business continuity plan, and any interruptions, delays or failures in our services could harm our reputation, cause us to lose subscribers, or result in unanticipated costs.

We must be able to maintain and operate our applications and systems without interruption. Since our ability to retain and attract subscribers depends on the performance, reliability and availability of our services, as well as in the delivery of our products and services to subscribers, even minor interruptions in our service or losses of data could harm our reputation, particularly if they frequently reoccur. Our applications, network, systems, equipment, power supplies, customer support centers and data centers are subject to various points of failure, including: human error or accidents; improper maintenance and change control; Internet connectivity downtime; computer viruses; physical or electronic security breaches; inadequate systems monitoring; intentional bad acts such as sabotage, vandalism or terrorism; and natural disasters.

We have experienced system failures, delays and periodic interruptions in service, or outages, due to factors such as power outages and network equipment, storage system, and network configuration failures. In addition, we have experienced outages in the course of ongoing maintenance or when new versions, enhancements and updates to applications, software or systems are released by us or third parties. We may experience future outages that disrupt the operation of our solutions due to these or other factors.

Our systems supporting our web presence and domain segments are not fully redundant, and we have not yet implemented a complete and tested disaster recovery plan or a business continuity plan. Although the redundancies we do have in place will permit us to respond, at least to some degree, to failures of applications and systems, our data centers are vulnerable in the event of failure. Most of our web presence subscribers, and a significant portion of our domain subscribers, are hosted across five U.S.-based data centers, one of which is owned by us and the rest of which are co-located, and accordingly, any failure or downtime in these data center facilities would affect a significant percentage of our subscribers. While we have a disaster recovery system that covers most of our email marketing subscribers, this system may not be able to recover all data and services in the event of a significant outage. We do not yet have adequate structures or systems in place to recover from a data center's severe impairment or total destruction, and recovery from the total destruction or severe impairment of any of our major data centers would be extremely difficult and may not be possible at all. Closing any of these data centers without adequate notice could result in lengthy, if not permanent, interruptions in the availability of our solutions and loss of vast amounts of subscriber data. Our data centers are also susceptible to impairment resulting from electrical power outages due to the amount of power and cooling they require to operate. Since we rely on third parties to provide our data centers with power sufficient to meet our needs, we cannot control whether our data centers will have an adequate amount of electrical resources necessary to meet our subscriber requirements. We attempt to limit exposure to system downtime due to power outages by using backup generators and power supplies. However, these protections may not limit our exposure to power shortages or outages entirely. We also rely on third parties to provide Internet connectivity to our data centers. If the connectivity these parties provide is discontinued, disrupted, or does not provide adequate data transmission capacity, our ability to provide services to our subscribers could be compromised.

Our customer support centers are also vulnerable in the event of failure caused by total destruction or severe impairment. The teams in each customer support center are trained to provide brand-specific support services for a

discrete subset of our brands, which, along with staffing constraints and differences in software systems between our brands, limits our ability to re-route calls, email and chat from one customer support center to another customer support center. Accordingly, if any of our customer support centers (particularly one of our primary support centers, such as our Arizona, Colorado, Massachusetts or Texas centers or our third-party India and Philippines centers) were to be impaired or destroyed, our ability to re-route calls, email and chat to operational customer support centers or to provide the type of customer support services that the non-operational customer support center had provided to subscribers of a particular brand or brands may be limited.

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Any of these events could materially increase our expenses or reduce our revenue, damage our reputation, cause our subscribers to seek reimbursement for services paid for and not received, cause our subscribers to stop referring new subscribers to us, and cause us to lose current and potential subscribers, which would have a material adverse effect on our operating results and financial condition. Moreover, the property and business interruption insurance we carry may not have adequate coverage to compensate us fully for losses that may occur.

If we are unable to achieve or maintain a high level of subscriber satisfaction, demand for our solutions could suffer. We believe that our future revenue growth depends on our ability to provide subscribers with quality service that meets our stated commitments, meets or exceeds our subscribers' evolving needs and expectations and is conducive to our ability to continue to sell new solutions to existing subscribers. We are not always able to provide our subscribers with this level of service, and our subscribers occasionally encounter interruptions in service and other technical challenges, including as a result of outages, errors or bugs in our software or third-party software, human error, or migrations of subscribers as part of internal platform consolidation efforts. If we are unable to achieve or maintain a high level of subscriber satisfaction, we could experience higher subscriber churn, lower than expected renewal rates, disputes and litigation, or negative publicity, any of which could have a negative effect on our business, financial condition and operating results.

In addition, we may from time to time fail to meet the needs of specific subscribers in order to best meet the service expectations of our overall subscriber base. For example, we may suspend a subscriber's website when it breaches our terms of service, harms other subscribers' websites or disrupts servers supporting those websites, such as when a cybercriminal installs malware on a subscriber's website without that subscriber's authorization or knowledge. Although such service interruptions are not uncommon in a cloud-based or online environment, we risk subscriber dissatisfaction by interrupting one subscriber's service to prevent further attacks on or data breaches for other subscribers, and this could damage our reputation and have an adverse effect on our business.

Security and privacy incidents or fraud may harm our business.

We collect, handle, store and transmit large amounts of sensitive, confidential, personal and proprietary information, including payment card information and information we receive from or maintain on behalf of our subscribers. Unauthorized access to, use of, or loss of this type of information may cause damage to our platforms, service interruptions to our subscribers, harm our reputation and result in increased security costs, litigation, regulatory investigations or other liabilities. These type of incidents can result from numerous sources, including: physical or electronic security breaches; viruses, ransomware or other malware; hardware vulnerabilities such as Meltdown and Spectre; accident or human error by our own personnel or those of our partners; criminal activity or malfeasance (including by our own personnel); fraud or impersonation scams perpetrated against us; or security events impacting our third-party service providers. We have experienced security events such as these in the past and expect they will continue in the future. To date, we do not believe that any of these events has had a material effect on us, but we may experience larger and more serious incidents in the future.

In addition, many states and countries in which we have subscribers have enacted regulations requiring us to notify subscribers in the event that certain subscriber information is accessed or acquired, or believed to have been accessed or acquired, without authorization, and in some cases also develop proscriptive policies to protect against such unauthorized access or acquisition. Such notifications can result in private causes of action being filed against us, or government investigations into the adequacy of security controls or handling of any security event. Should we experience a loss of protected data, efforts to respond to the incident and enhance our controls, as well as potential penalties imposed by regulators, could increase our costs.

Organizations generally, and Internet-based organizations in particular, remain vulnerable to targeted attacks aimed at exploiting network and system applications or weaknesses. Techniques used to obtain unauthorized access to, or to sabotage, networks and systems often are not recognized until launched against a target. Cyber criminals are increasingly using powerful new tactics including evasive applications, proxies, tunneling, encryption techniques, vulnerability exploits, buffer overflows, distributed denial of service attacks, or DDoS attacks, botnets and port scans. For example, we are frequently the targets of DDoS attacks in which attackers attempt to block access to our websites or our subscribers' websites, as well as attempts to place illegal or abusive content on our or our subscribers' websites. If we are unable to avert a DDoS or other attack for any significant period, we could sustain substantial revenue loss

from lost sales and subscriber dissatisfaction.

While we have dedicated resources to overall information and cybersecurity risk management, our program has not reached a level of operational maturity to anticipate and proactively address the cyber risks that we face. We may not have the resources or technical sophistication to anticipate or prevent rapidly evolving types of cyber-attacks. Moreover, we may not be able to immediately detect that such an attack has been launched, if, for example, unauthorized access to our systems was obtained without our knowledge in preparation for an attack contemplated to commence in the future. Cyber-attacks may target us, our subscribers, our partners, banks, credit card processors, delivery services, e-commerce in general or the communication infrastructure on which we depend. We also rely on third parties to provide physical security for most of our data centers and

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other facilities. Any physical security breach to our data centers or other facilities could result in unauthorized access or damage to our systems.

Our employees, including our employee and contract support agents are often targeted by, and may be vulnerable to, e-mail scams, phishing, social media or similar attacks, as well as social engineering tactics used to perpetrate fraud. We have experienced and may in the future experience security attacks that cause our support agents to divulge confidential information about us or our subscribers, or to introduce viruses, worms or other malicious software programs onto their computers, allowing the perpetrators to, among other things, gain access to our systems or our subscribers' accounts. Our subscribers have in the past, and may in the future, use weak passwords, accidentally disclose their passwords or store them on a mobile device that is lost or stolen, or otherwise compromise or fail to ensure the security of their data, creating the perception that our systems are not secure against third-party access when their accounts are compromised and used maliciously by third parties. In addition, if third parties with which we work, such as vendors, partners or developers, violate applicable laws or our policies or disclose our confidential information due to human error or technical issues, such violations or incidents may also put our information and our subscribers' information at risk and could in turn have an adverse effect on our business and reputation.

If an actual or perceived security breach occurs, the market's perception of our security measures could be harmed and we could lose sales and current and potential subscribers. We might also be required to expend significant capital and resources to investigate, protect against or address these problems. Any significant violations of data security could result in the loss of business, litigation and regulatory investigations and penalties that could damage our reputation and adversely affect our operating results and financial condition. Furthermore, if a high profile security breach occurs with respect to another provider of cloud-based technologies or online marketing tools, our subscribers and potential subscribers may lose trust in the security of these business models generally, which could harm our ability to retain existing subscribers or attract new ones. We cannot guarantee that our backup systems, regular data backups, security protocols, network protection mechanisms and other procedures currently in place, or that may be in place in the future, will be adequate to prevent network and service interruption, system failure, damage to one or more of our systems or data loss in the event of a security breach or attack on our network.

If we do not maintain a low rate of credit card chargebacks, protect against breach of the credit card information we store and comply with payment card industry standards, we will face the prospect of financial penalties and could lose our ability to accept credit card payments from subscribers, which would have a material adverse effect on our business, financial condition and operating results.

A majority of our revenue is processed through credit card transactions. Under current credit card industry practices, we are liable for fraudulent and disputed credit card transactions because we do not obtain the cardholder's signature at the time of the transaction, even though the financial institution issuing the credit card may have authorized the transaction. Although we focus on keeping our rate of credit card refunds and chargebacks low, if our refunds or chargebacks increase, our credit card processors could require us to maintain or increase reserves, increase our processing fees, impose fines, terminate their contracts with us or decline to serve as credit card processors for new joint ventures or brands, which would have an adverse effect on our financial condition.

We could also incur significant fines or lose our ability to process payments using credit cards if we fail to follow payment card industry data security standards, or PCI DSS, even if there is no compromise of subscriber information. During the course of compliance reviews during 2016, we discovered control gaps in our current adherence to the PCI DSS 3.2 standard. Although we are in the process of remediating these gaps, if we are unable to complete the remediation process in a timely manner, we may incur financial penalties, our payment networks may increase the processing fees they charge to us, or we may lose our ability to process credit cards, any of which could have a material adverse effect on our financial results. In addition, we may have difficulty negotiating competitive rates with payment networks for as long as the control gaps remain.

Our failure to limit fraudulent transactions conducted on our websites (such as through the use of stolen credit card numbers) below levels consistent with credit card association guidelines has sometimes resulted, and may in the future result, in third-party audit requirements and additional expense to change our processes to reduce fraud. It could also subject us to liability or require us to increase reserves with our credit card processors. Under credit card association rules, penalties may be imposed at the discretion of the association. Any such potential penalties would be imposed on

our credit card processors by the credit card association. Under our contracts with our credit card processors, we are required to reimburse the credit card processors for such penalties. Although we believe that our current level of fraud monitoring is adequate, we face the risk that we may fail to maintain an adequate level of fraud monitoring in the future, or that one or more credit card associations may, at any time, assess penalties against us or terminate our ability to accept credit card payments from subscribers, which would have a material adverse effect on our business, financial condition and operating results.

In addition, we could be liable if there is a breach of the credit card or other payment information we store. Online commerce and communications depend on the secure transmission of confidential information over public networks. We rely on encryption and authentication technology that we have developed internally, as well as technology that we license from third

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parties, to provide security and authentication for the transmission of confidential information, including subscriber credit card numbers. However, we cannot ensure that this technology can prevent breaches of the systems that we use to protect subscriber credit card data. Although we maintain network security insurance, we cannot be certain that our coverage will cover, in whole or in part, liabilities actually incurred or that insurance will continue to be available to us on reasonable terms, or at all. In addition, some of our third-party partners also collect information from transactions with our customers, and we may be subject to litigation or our reputation may be harmed if our partners fail to protect our subscribers' information or if they use it in a manner that is inconsistent with our practices. Data breaches can also occur as a result of non-technical issues. Under our contracts with our card processors, if there is unauthorized access to, or disclosure of, credit card information that we store, we could be liable to the credit card issuing banks for their cost of issuing new cards and related expenses.

Our quarterly and annual operating results may be adversely affected due to a variety of factors, which could make our future results difficult to predict and could cause our operating results to fall below investor or analyst expectations. Our quarterly and annual operating results and key metrics have varied from period to period in the past, and we expect they may continue to fluctuate as a result of a number of factors, many of which are outside of our control, including:

- our ability to cost-effectively attract, retain, and increase sales to subscribers;
- the impact of competition;
- the timing and success of introductions of new products or product enhancements;
- the amount and timing of our marketing expenditures;
- the amount and timing of capital expenditures or extraordinary expenses, such as litigation, regulatory or other dispute-related settlement payments (including, for example, any potential settlements of the pending legal proceedings described in Item 1 - Legal Proceedings);
- the mix of products we sell;
- higher than expected refunds to our subscribers;
- systems, data center and Internet failures, breaches and service interruptions;
- negative publicity about us or our brands;
- loss of key employees or difficulties recruiting new employees;
- the impact of changes in legislation or regulations, or to interpretations of existing legislation and regulations;
- litigation or governmental enforcement actions against us due to actual or alleged failures to comply with applicable laws or regulations;
- failures to comply with industry standards such as the payment card industry data security standards;
- interest rate fluctuations;
- goodwill and other intangible asset impairments;
- terminations of, disputes with, or material changes to our relationships with third-party partners; and
- costs, integration problems, or other liabilities associated with past or future acquisitions, strategic investments or joint ventures.

In the past, we have from time to time reported financial results that were below our expectations and the expectations of equity research analysts and investors, and it is possible that this could occur again in one or more future periods, due to any of the factors listed above, a combination of those factors or other reasons. In that event, our stock price could decline substantially.

Our business depends on establishing and maintaining strong brands. If we are not able to effectively promote our brands, or if the reputation of our brands is damaged, our ability to expand our subscriber base will be impaired and our business and operating results will be harmed.

We market our solutions through various brands, including Bluehost, HostGator, iPage, Domain.com, BigRock, ResellerClub, Constant Contact and SinglePlatform, among others.

We believe that establishing and maintaining our brands is critical to our efforts to expand our subscriber base. If we do not build awareness of our key brands, we could be at a competitive disadvantage to companies whose brands are, or become, more recognizable than ours. For instance, we believe that our business has been, and may continue to be, affected by the increasing tendency of consumers to search for web presence and marketing solutions using brand

related search terms as opposed to unbranded search terms such as hosting, website builders or email marketing. We believe this trend has benefited competitors who have invested more heavily in, and used a broader array of marketing channels in, building consumer awareness of their brand than we have. To attract and retain subscribers and to promote and maintain our brands in response to competitive pressures, we may have to substantially increase our financial commitment to creating and maintaining distinct brand loyalty among subscribers, particularly since a number of our competitors have invested heavily in their brands in the past and may be able to devote more resources than we can to brand awareness going forward.

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If subscribers, as well as our third-party referral marketing, distribution and reseller partners, do not perceive our existing solutions to be reliable and of high quality, if we introduce new services or enter into new business ventures that are not favorably received by such parties, or if our brands become associated with any fraudulent or deceptive conduct on the part of our subscribers, the value of our brands could be diminished, thereby decreasing the attractiveness of our solutions to such parties. As a result, our operating results may be adversely affected by decreased brand recognition and harm to our reputation.

The rate of growth of the SMB market for our solutions could be significantly lower than our estimates. The success of our products depends on the expansion and reliability of the Internet infrastructure and the continued growth and acceptance of email as a communications tool. If demand for our products and services does not meet expectations, our ability to generate revenue and meet our financial targets could be adversely affected.

The rate of growth of the SMB market may not meet our expectations, which would adversely affect our business. Our expectations for future revenue trends are based in part on assumptions reflecting our industry knowledge and experience serving SMBs, as well as our assumptions regarding demographic shifts, growth in the Internet infrastructure internationally and macroeconomic conditions. However, SMB spending patterns are difficult to predict and are sensitive to the general economic climate, the economic outlook specific to SMBs and overall consumer confidence, which makes it difficult to forecast market trends accurately. If any of our assumptions regarding the SMB market proves to be inaccurate, our revenue could be significantly lower than expected.

Our ability to compete depends on our ability to offer products and services that enable our subscribers to establish, manage and grow their businesses. Our web presence and commerce offerings are predicated on the assumption that an online presence will continue to be an important factor in our subscribers' abilities to establish, expand, manage and monetize their businesses affordably. If we are incorrect in this assumption, for example due to the introduction of a new technology or industry standard (or evolution of existing technology such as social media or mobile messaging and "conversational commerce" applications such as WeChat) that supersedes the importance of an online presence or renders our existing or future solutions obsolete, then our ability to retain existing subscribers and attract new subscribers could be adversely affected, which could harm our ability to generate revenue and meet our financial targets.

The future success of our email marketing solution depends on the continued and widespread adoption of email as a primary means of communication. Security problems such as "viruses," "worms," and other malicious programs, reliability issues arising from outages and damage to the Internet infrastructure, or publicity about leaked emails of high-profile users could create the perception that email is not a safe and reliable means of communication. Use of email by businesses and consumers also depends on the ability of email providers to prevent unsolicited bulk email, or "spam," from overwhelming consumers' inboxes. If security problems become widespread or frequent or if email providers cannot effectively control spam, the use of email as a means of communication may decline as consumers find alternative ways to communicate. We could also be harmed if, in an attempt to limit unsolicited email, email providers restrict or limit emails sent by our customers using our email marketing solution. In addition, if alternative communications tools, such as social media, text messaging or services like WeChat, gain widespread acceptance, the need for email may decrease. Any of these events could materially increase our expenses or reduce demand for our email marketing solution and harm our business.

In addition, our business depends on the ability of our customers to access the Internet. The adoption of any laws or regulations adversely affecting the growth, popularity, accessibility or use of the Internet, including laws impacting Internet neutrality, could decrease the demand for our products, require us to make modifications to our products, or increase our operating costs. In December 2017, the Federal Communications Commission repealed rules adopted in 2015 that generally prohibited Internet service providers from charging some Internet content providers higher rates than others for the delivery of their content. With the repeal of these rules, Internet service providers could impose higher fees or deliver our content with less speed, reliability or otherwise on a non-neutral basis as compared to other market participants, which could adversely impact our business.

Our success depends in part on our strategic relationships and partnerships or other alliances with third parties.

We rely on third-party relationships and alliances, such as with referrers and promoters of our brands and solutions, as well as with our providers of solutions and services that we offer to subscribers. If any of the third parties on which we

rely fails to perform as expected, breaches or terminates their agreement with us, or becomes engaged in a dispute with us, our reputation could be adversely affected and our business could be harmed.

We rely on third-party referral partners and other marketing partners to acquire subscribers. If these partners fail to promote our brands or to refer new subscribers to us, begin promoting competing brands in addition to or instead of ours, fail to comply with regulations, are forced to change their marketing practices in response to new or existing regulations or cease to be viewed as credible sources of information by our potential subscribers, we may face decreased demand for our solutions, higher than expected subscriber acquisition costs, and loss of revenue. For instance, in the past, we were impacted when an important referral source began featuring competing web hosting brands on their website, rather than just our brand. It is possible that in

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the future, this referral source or another, similar referral source will continue to add competing web hosting options or even remove us as an option, which could have a negative impact on us.

Our ability to offer domain name services to our subscribers depends on certain third-party relationships. For example, certain of our subsidiaries are accredited by ICANN and various domain name registries as a domain name registrar. If we fail to comply with domain name registry requirements or if domain name registry requirements change, we could lose our accreditation, be required to increase our expenditures, comply with additional requirements or alter our service offerings, any of which could have a material adverse effect on our business, financial condition or results of operations.

We also have relationships with product partners whose solutions, including shopping carts and security tools, we offer to our subscribers. Particularly in our email marketing segment, we rely on some of our partners to create integrations with third-party applications and platforms used by our subscribers. We may be unable to continue our relationship with any of these partners if, for example, they decline to continue to work with us or are acquired by third parties. In such an event, we may not be able to continue to offer these third-party tools to our subscribers or we may be forced to find an alternative that may be inferior to the solution that we had previously offered, which could harm our business and our operating results.

We also rely on software licensed from or hosted by third parties to offer our solutions to our subscribers. In addition, we may need to obtain future licenses from third parties to use intellectual property associated with the development of our solutions, which might not be available to us on acceptable terms, or at all. Any loss of the right to use any software or other intellectual property required for the development and maintenance of our solutions could result in delays in the provision of our solutions until equivalent technology is either developed by us, or, if available, is identified, obtained and integrated, which could harm our business and operating results.

The international nature of our business exposes us to business risks that could limit the effectiveness of our growth strategy and cause our operating results to suffer.

We currently maintain offices and workforces, and conduct operations, primarily in the United States, Brazil, India and the Netherlands and have third-party support arrangements in India, China and the Philippines. We also have localized versions of our Bluehost and HostGator sites targeted to customers in several other countries. Conducting operations in international markets or establishing international locations subjects us to challenges that we have not generally faced in the United States, including:

- adapting our solutions and marketing practices to international markets, including translation into foreign languages;
- compliance with foreign laws, including more stringent laws in foreign jurisdictions relating to consumer privacy and protection of data collected from individuals and other third parties;
- difficulties in collecting payments from subscribers or in automatically renewing their contracts with us, especially due to the more limited availability and popularity of credit cards in certain countries;
- greater difficulty in enforcing contracts, including our terms of service and other agreements;
- management, communication, compliance and integration problems resulting from cultural or language differences and geographic dispersion;
- sufficiency of qualified labor pools and greater influence of organized labor in various international markets;
- compliance by our employees, business partners and other agents with anti-bribery laws, economic sanction laws and regulations, export controls, and other U.S., foreign and local laws and regulations regarding international and multi-national business operations;
- potentially adverse tax consequences, including the complexities of foreign value added tax (or sales, service, use or other tax) systems, and our inadvertent failure to comply with all relevant foreign tax rules and regulations due to our lack of familiarity with the jurisdiction's tax laws;
- restrictions and withholdings on the repatriation of earnings;
- foreign currency exchange risk;
- uncertain political, regulatory and economic climates in some countries, which could result in unpredictable or frequent changes in applicable regulations or in the general business environment that could negatively impact us; and
- reduced protection for intellectual property rights in some countries.

These factors have caused our international costs of doing business to exceed our comparable domestic costs. A negative impact from our international business efforts could adversely affect our business, operating results and financial condition as a whole.

In addition, our ability to expand internationally and attract and retain non-U.S. subscribers may be adversely affected by concerns about the extent to which U.S. governmental and law enforcement agencies may obtain data under the Foreign Intelligence Surveillance Act and Patriot Act and similar laws and regulations, and by privacy laws in other jurisdictions (such as the European Union's General Data Protection Regulation) that are generally more protective of subscriber data than U.S. law. Non-U.S. subscribers may decide that the privacy risks of storing data with a U.S.-based company outweigh the benefits and opt to seek solutions from a company based outside of the United States. In addition, certain foreign governments require

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local storage of their citizens' data. If we become subject to such requirements, it may require us to increase the number of non-U.S. data centers or servers we maintain, increase our costs or adversely affect our ability to attract, retain or cost-effectively serve non-U.S. subscribers.

Acquisitions, joint ventures and other strategic investments may not achieve the intended benefits or may disrupt our current plans and operations.

Acquisitions have historically been an important component of our growth strategy. In February 2016, we acquired Constant Contact, and in the past we have acquired the businesses and assets of numerous other companies. We have also made strategic investments in and entered into joint ventures with third parties, typically with small companies focused on developing or marketing products that may complement our own. We may complete transactions of this type in the future. These transactions involve numerous risks, including the following:

- difficulties or delays in integrating the acquired businesses, which could prevent us from realizing the anticipated benefits of acquisitions;
- reliance on third parties for transition services prior to subscriber migration;
- difficulties in supporting and migrating acquired subscribers, if any, to our platforms, which could cause subscriber churn, unanticipated costs and damage to our reputation;
- disruption of our ongoing business and diversion of management and other resources from existing operations;
- the incurrence of additional debt or the issuance of equity securities, resulting in dilution to existing stockholders, in order to fund an acquisition;
- assumption of debt or other actual or contingent liabilities of the acquired company, including litigation risk;
- differences in corporate culture, compliance protocols, and risk management practices between us and acquired companies;
- potential loss of an acquired business' key employees;
- potential loss of the subscribers or partners of an acquired business due to the actual or perceived impact of the acquisition;
- difficulties associated with governance, management and control matters in majority or minority investments or joint ventures;
- unforeseen or undisclosed liabilities or challenges associated with the companies, businesses or technologies we acquire;
- adverse tax consequences, including exposure of our entire business to taxation in additional jurisdictions; and
- accounting effects, including potential impairment charges and requirements that we record deferred revenue at fair value.

Any of these risks could result in our acquisitions disrupting our business and/or failing to achieve their intended objectives.

We have a history of losses and may not be able to achieve or maintain profitability.

We have had a net loss in each year since inception. We had a net loss attributable to Endurance International Group Holdings, Inc. of \$25.8 million for fiscal year 2015, \$72.8 million for fiscal year 2016 and \$107.3 million for fiscal year 2017, and we may incur losses in the future. In connection with our acquisitions, we have recorded long-lived assets at fair value. We record amortization expense in each reporting period related to the long-lived assets, which impacts the amount of net loss or income we record in each reporting period.

We have made and expect to continue to make significant expenditures to maintain, develop and expand our business. Our revenue and subscriber growth may be insufficient to achieve or maintain profitability in light of our expenditure levels. As further discussed in Part I, Item 2 - Management's Discussion and Analysis of Financial Condition and Results of Operations, our total subscriber base decreased during the twelve months ended June 30, 2018, and revenue in our web presence segment declined year over year. If we are not successful in addressing the factors that have contributed to these developments, we may not be able to either increase subscriber and revenue growth or maintain current subscriber and revenue levels, which could result in a material adverse effect on our business and financial results. We may incur significant losses in the future for these or a number of other reasons, including interest expense related to our substantial indebtedness and the other risks described in this report.

We may need additional equity, debt or other financing in the future, which we may not be able to obtain on acceptable terms, or at all, and any additional financing may result in restrictions on our operations or substantial dilution to our stockholders.

We may need to raise funds in the future, for example, to develop new technologies, expand our business, respond to competitive pressures, acquire businesses, or respond to unanticipated situations. Our ability to obtain debt or equity funding will depend on a number of factors, including market conditions, interest rates, our operating performance and investor interest.

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In addition, incurring additional debt may not be permitted under our credit agreement or indenture governing our 10.875% senior notes due 2024 (which we refer to as the "Notes"), or may require lender or noteholder consent. As such, additional funding may not be available to us on acceptable terms or at all.

If adequate funds are not available, we may be required to reduce expenditures, including curtailing our growth strategies, foregoing acquisitions or reducing our product development efforts. If we succeed in raising additional funds through the issuance of equity or convertible securities, then the issuance could result in substantial dilution to existing stockholders. If we raise additional funds through the issuance of debt securities or preferred stock, these new securities would have rights, preferences and privileges senior to those of the holders of our common stock. In addition, any preferred equity issuance or debt financing that we may obtain in the future could have restrictive covenants relating to our capital raising activities and other financial and operational matters, which may make it more difficult for us to obtain additional capital and to pursue business opportunities, including potential acquisitions. To the extent any such new indebtedness is secured and is at higher interest rates than on our existing first lien term loan facility, the interest rates on our existing first lien term loan facility could increase as a result of the "most-favored nation" pricing provision in our existing credit agreement. Further, to the extent that we incur additional indebtedness or such other obligations, the risks associated with our substantial leverage described elsewhere in this report, including our possible inability to service our debt, would increase.

We rely on data centers to deliver our services. If we are unable to renew our data center agreements on favorable terms, or at all, our business could be adversely affected. In addition, our ownership of our largest data center subjects us to potential costs and risks associated with real property ownership.

We currently serve most of our subscribers from six data center facilities located in Massachusetts (three), Texas (two), and Utah (one). We own the Utah data center and occupy the remaining data centers pursuant to co-location service agreements with third-party data center facilities which have built and maintain the co-located data centers for us and other parties. Although we own the servers in these data centers and engineer and architect the systems upon which our platforms run, we do not control the operation of the facilities we do not own.

The terms of our existing co-located data center agreements vary in length and expire on various dates through 2023. The owners of these or our other co-located data centers have no obligation to continue such arrangements beyond their current terms, nor are they obligated to renew their agreements with us on terms acceptable to us, or at all. These agreements may not provide us with adequate time to transfer operations to a new facility in the event of early termination. If we were required to move our equipment to a new facility without adequate time to plan and prepare for such migration, we would face significant challenges due to the technical complexity, risk and high costs of the relocation. Any such migration could result in downtime or other disruptions to our services, which could damage our reputation, cause subscriber losses and harm our operating results and financial condition.

If we are able to renew the agreements on our existing co-located data center facilities, the lease rates may be higher than those we pay under our existing agreements. In addition, the complexities and risks of data center migrations, even when we have adequate time to plan for them, can sometimes make it impractical to leave our current data center facilities, even when we may be able to obtain economic or other terms with a new data center provider that would be better for us over the long term. If we fail to increase our revenue by amounts sufficient to offset any increases in lease rates for our existing data center facilities, or cannot take advantage of potentially better terms with new data center providers because of migration challenges, our operating results may be materially and adversely affected.

With respect to the data center facility that we own, we are subject to risks, and may incur significant costs, related to our ownership of the facility and the land on which it is located, including costs or risks related to building repairs or upgrades and compliance with various federal, state and local laws applicable to real property owners, including environmental laws.

If our solutions and software contain serious errors or defects, or if human error on our part results in damage to our subscribers' businesses, then we may lose revenue and market acceptance and may incur costs to defend or settle claims.

Complex technology platforms, software applications and systems such as ours often contain errors or defects, such as errors in computer code, vulnerabilities or other systems errors, particularly when first introduced or when new versions, enhancements or updates are released. Because we also rely on third parties to develop many of our

solutions, our products and services may contain additional errors or defects as a result of the integration of the third party's product. Despite quality assurance measures, internal testing and beta testing by our subscribers, we cannot guarantee that our current and future solutions will be free of serious defects, which could result in lost revenue or a delay in market acceptance. Such errors in computer code, vulnerabilities or other system errors have in the past and may in the future result in performance issues, loss of data, data breaches, malware outbreaks, DDoS attacks staged by using our resources, and other issues. To date, we do not believe that any of these errors has had a material effect on us, but we may experience larger and more serious incidents in the future.

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Since our subscribers use our solutions to, among other things, maintain an online presence for their business, it is not uncommon for subscribers to allege that errors, defects, or other performance problems result in damage to their businesses. They could elect to cancel or not to renew their agreements, delay or withhold payments to us, or bring claims or file suit seeking significant compensation from us for the losses they or their businesses allege to have suffered. For instance, from time to time, our customer support personnel have inadvertently deleted subscriber data due to human error, technical problems or miscommunication with customers. These lost data cases have sometimes led to subscribers commencing litigation against us, settlement payments to subscribers, subscription cancellations, and negative social media attention. Although our subscriber agreements typically contain provisions designed to limit our exposure to specified claims, including data loss claims, existing or future laws or unfavorable judicial decisions could negate or diminish these limitations. Even if not successful, defending against claims brought against us can be time-consuming and costly and could seriously damage our reputation in the marketplace, making it harder for us to acquire and retain subscribers.

Because we are required to recognize revenue for our subscription-based services over the term of the applicable subscriber agreement, changes in our sales may not be immediately reflected in our operating results. In addition, we may not have adequate reserves in the event that our historical levels of refunds increase, which could adversely affect our liquidity and profitability.

We recognize revenue from our subscribers ratably over the respective terms of their agreements with us in accordance with U.S. generally accepted accounting principles. These contracts are generally for service periods of up to 36 months. Accordingly, increases in sales during a particular period do not translate into corresponding increases in revenue during that same period, and a substantial portion of the revenue that we recognize during a quarter is derived from deferred revenue from our agreements with subscribers that we entered into during previous quarters.

As a result, we may not generate net earnings despite substantial sales activity during a particular period, since we are not allowed under applicable accounting rules to recognize all of the revenue from these sales immediately, and because we are required to record a significant portion of our related operating expenses during that period.

Conversely, the existence of substantial deferred revenue may prevent deteriorating sales activity from becoming immediately apparent in our reported operating results.

In connection with our domain registration services, as a registrar, we are required under our agreements with domain registries to prepay the domain registry for the term for which a domain is registered. We recognize this prepayment as an asset on our consolidated balance sheet and record domain revenue and the domain registration expense ratably over the term that a domain is registered. This cash payment to the domain registry may lead to fluctuations in our liquidity that is not immediately reflected in our operating results.

In addition, our standard terms of service permit our subscribers to seek refunds from us in certain instances, and we maintain reserves to provide such refunds. The amount of such reserves is based on the amount of refunds that we have provided in the past. If our actual level of refund claims exceeds our estimates and our refund reserves are not adequate to cover such claims, our liquidity or profitability could be adversely affected. Furthermore, if we experience an unexpected decline in our revenue, we may not be able to adjust spending in a timely manner to compensate for such shortfall, and any significant shortfall in revenue relative to planned expenditures could adversely affect our business and operating results.

We are subject to laws and regulations related to privacy, data protection and information security. Our actual or perceived failure to comply with such obligations could harm our business, and changes in such regulations or laws could require us to modify our products or our marketing, market research and advertising practices.

We collect personally identifiable information and other data from our subscribers and prospective subscribers. We use this information to provide services to our subscribers, to support, expand and improve our business and, subject to each subscriber's or prospective subscriber's right to decline or opt out, we may use this information to market other products and services to them. We may also share subscribers' personally identifiable information with certain third parties as authorized by the subscriber or as described in our privacy policy.

The U.S. federal and various state and foreign governments have adopted or proposed guidelines or rules for the collection, distribution, use and storage of information collected from or about consumers or their devices. The U.S. Federal Trade Commission, or FTC, and various U.S. state and local governments and agencies regularly use their

authority under laws prohibiting unfair or deceptive marketing and trade practices to investigate and penalize companies for practices related to the collection, use, handling, disclosure, dissemination and security of personal data of U.S. consumers. Several foreign countries and governmental bodies, including the countries of the European Union, or EU, and Canada, have laws and regulations dealing with the collection and use of personal data obtained from their residents, which are often more restrictive than those in the United States. Laws and regulations in these jurisdictions apply broadly to the collection, use, storage, disclosure and security of personal information that identifies or may be used to identify an individual, such as names, contact information, and, in some jurisdictions, certain unique identifiers. These laws and regulations are subject to frequent revisions and differing interpretations, and have generally become more stringent over time.

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On May 25, 2018, the EU-wide General Data Protection Regulation, or GDPR, took effect, replacing the data protection laws of each EU member state. The GDPR implemented more stringent operational requirements for processors and controllers of personal data, including, for example, expanded disclosures about how personal information is to be used, increased requirements to erase an individual's information upon request and comply with other requests from individuals, mandatory data breach notification requirements, restrictions on automated decision-making and profiling, and higher standards for data controllers to demonstrate that they have obtained valid consent for certain data processing activities. The GDPR also significantly increased penalties for non-compliance, including where we act as a service provider (e.g., controller or processor). In addition, we face uncertainty about how the requirements of the GDPR will coexist with our obligations as a registrar accredited by ICANN, since certain GDPR requirements may conflict with those of ICANN. If our privacy or data security measures fail to comply with applicable current or future laws and regulations, including if we fail to fully notify subscribers and prospective subscribers of our data processing activities and obtain their consent where needed, we may be subject to litigation, regulatory investigations, or enforcement actions (including enforcement notices requiring us to change the way we use personal data or our marketing practices, fines, or other liabilities), as well as negative publicity and a potential loss of business and revenue. Under the GDPR, fines of up to 20,000,000 Euros or up to 4% of the total worldwide annual turnover of the preceding financial year, whichever is higher, may be imposed.

Future data privacy laws or regulations, or modifications to existing laws or regulations, could impair our ability to collect, transfer and/or use subscriber information that we use to provide targeted advertising to our subscribers, thereby impairing our ability to maintain and grow our subscriber base and increase revenue. Future restrictions on the collection, use, transfer, sharing or disclosure of our subscribers' data or additional requirements for obtaining the consent of subscribers for the use and disclosure of such information could require us to modify our solutions and features, possibly in a material manner, and could limit our ability to develop new services and features. For example, regulation of cookies, web beacons and similar technology for online behavioral advertising may lead to broader restrictions on our activities, including our collection and use of online usage information in order to attract and retain customers. Such regulation may also increase the potential for civil liability under consumer protection laws. In addition, providers of major browsers have and may continue to include features that allow users to limit the collection of certain data about their Internet usage, which could also inhibit our ability to track and analyze user data. We rely on third parties to carry out a number of services for us, including processing personal data on our behalf, and while we enter into contractual arrangements to help ensure that they only process such data according to our instructions and have sufficient security measures in place, any security breach or non-compliance with our contractual terms or breach of applicable law by such third parties could result in governmental enforcement actions, litigation, fines and penalties or adverse publicity and could cause our subscribers to lose trust in us, which could have an adverse impact on our reputation and business. In particular, under certain circumstances, we may be considered liable for non-compliance of our third-party partners with the GDPR or other privacy laws and regulations. In addition, we collect personally identifiable data from our employees as part of our standard human resources procedures. This type of information is also subject to various laws and regulations in the jurisdictions where we operate, and it is possible that we or our third party contractors may not comply with applicable requirements, which could result in liability for us.

New laws, regulations or standards or new interpretations of existing laws, regulations or standards, including those in the areas of data security, data privacy, consumer protection and regulation of email providers, could require us to incur additional costs and restrict our business operations. Failure by us to comply with applicable requirements may result in governmental enforcement actions, litigation, fines and penalties or adverse publicity, which could have an adverse effect on our reputation and business.

We are subject to consumer protection laws that regulate our marketing practices and prohibit unfair or deceptive acts or practices. Our actual or perceived failure to comply with such obligations could harm our business, and changes in such regulations or laws could require us to modify our products, marketing or advertising efforts.

In connection with the marketing, telemarketing or advertisement of our products and services by us or our affiliates or referral partners, we could be the target of claims relating to false, misleading or deceptive advertising or marketing

practices, including under the auspices of the FTC and state consumer protection statutes. Among other things, our failure to implement any disclosures or functionality required by the FTC or state consumer protection statutes in connection with our various brand websites, customer communications or products or services could subject us to adverse regulatory action, litigation or other adverse consequences. We also rely on third parties to provide marketing and advertising of our products and services, and we could be liable for, or face reputational harm as a result of, their marketing practices if, for example, they fail to comply with applicable statutory and regulatory requirements. In the EU and in other jurisdictions outside of the United States, we could be the target of similar claims under consumer protection laws, regulation of cloud services, e-commerce and distance selling regulation, advertising regulation, unfair competition rules or similar legislation.

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Future consumer protection laws or regulations, or modifications to existing laws or regulations (such as, for example, requirements to obtain additional consents from subscribers or to provide them with additional disclosures in order to be permitted to automatically renew their subscriptions), could impair our ability to retain or attract subscribers. Such regulation may also increase the potential for civil liability under consumer protection laws.

The U.S. Controlling the Assault of Non Solicited Pornography and Marketing Act of 2003, or CAN-SPAM Act, establishes certain requirements for commercial email messages and specifies penalties for the transmission of commercial email messages that are intended to deceive the recipient as to source or content. The CAN-SPAM Act, among other things, obligates the sender of commercial emails to provide recipients with the ability to opt out of receiving future emails from the sender. In addition, some states and countries have passed laws regulating commercial email practices that are significantly more punitive and difficult to comply with than the CAN-SPAM Act, such as Canada's Anti-Spam Legislation, or CASL, and the GDPR. The ability of our subscribers' customers to opt out of receiving commercial emails may minimize the effectiveness of our products, particularly Constant Contact's email marketing solution. Moreover, non-compliance with the CAN-SPAM Act carries significant financial penalties. If we are found to have breached any consumer protection, e-commerce and distance selling, anti-spam, advertising, unfair competition laws or other laws or regulations in any country, including any laws regulating cloud services, we may be subject to enforcement actions that require us to change our business practices in a manner which may negatively impact us. This could also result in litigation, fines, penalties and adverse publicity that could cause reputational harm and loss of subscriber trust, which could have an adverse effect on our business.

Failure to adequately protect and enforce our intellectual property rights could substantially harm our business and operating results.

In order to protect our intellectual property, proprietary technologies and processes, we rely upon a combination of trademark, patent and trade secret law, as well as confidentiality procedures and contractual restrictions. These afford only limited protection, may not prevent disclosure of confidential information, and may not provide an adequate remedy in the event of misappropriation or unauthorized disclosure. Despite our efforts to protect our intellectual property rights, unauthorized parties, including employees, subscribers and third parties, have made, and in the future may make, unauthorized or infringing use of our products, services, software and other functionality, in whole or in part, or obtain and use information that we consider proprietary.

Policing our proprietary rights and protecting our brands and domain names is difficult and costly and may not always be effective. In addition, we may need to enforce our rights under the laws of countries that do not protect proprietary rights to as great an extent as do the laws of the United States and any changes in, or unexpected interpretations of, the intellectual property laws in any country in which we operate may compromise our ability to enforce our intellectual property rights.

Litigation or proceedings before the U.S. Patent and Trademark Office or other governmental authorities and administrative bodies in the United States and abroad may be necessary to enforce our intellectual property rights or to defend against claims of infringement or invalidity. Such litigation or proceedings could be costly, time-consuming and distracting to our management, result in a diversion of resources, the impairment or loss of portions of our intellectual property, and have a material adverse effect on our business and operating results.

We could incur substantial costs as a result of any claim of infringement of another party's intellectual property rights. In recent years, there has been significant litigation in the United States and abroad involving patents and other intellectual property rights. Companies providing Internet-based products and services are increasingly bringing and becoming subject to suits alleging infringement of proprietary rights, particularly patent rights. The risk of patent litigation has been amplified by the increase in certain third parties, so-called "non-practicing entities," whose sole business is to assert patent claims and against which our own intellectual property portfolio may provide little deterrent value.

We could incur substantial costs in prosecuting or defending any intellectual property litigation and we have incurred such costs in the past. If we sue to enforce our rights or are sued by a third party that claims that our solutions infringe its rights, the litigation could be expensive and could divert our management's time and attention. Even a threat of litigation could result in substantial expense and time. In addition, some of our agreements with partners and others require us to indemnify those parties for third-party intellectual property infringement claims, which would increase

the cost to us resulting from an adverse ruling on any such claim.

Any intellectual property litigation to which we might become a party, or for which we are required to provide indemnification, may require us to do one or more of the following:

- cease selling or using solutions that incorporate the intellectual property that our solutions allegedly infringe;
- make substantial payments for legal fees, settlement payments or other costs or damages;

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obtain a license or enter into a royalty agreement, which may not be available on reasonable terms or at all, to sell or use the relevant technology; or redesign the allegedly infringing solutions to avoid infringement, which could be costly, time-consuming or impossible.

If we are required to make substantial payments or undertake any of the other actions noted above as a result of any intellectual property infringement claims against us, our business or operating results could be harmed.

In addition, many companies are devoting significant resources to obtaining patents that could affect many aspects of our business, and our competitors and others may have significantly larger and more mature patent portfolios than we have. Since we do not have, and are not attempting to develop, a significant patent portfolio, this may prevent us from deterring patent infringement claims as well as limit our ability to develop product enhancements that are similar to patented third-party technology.

Our use of “open source” software could adversely affect our ability to sell our services and subject us to possible litigation.

We use open source software, such as MySQL and Apache, in providing a substantial portion of our solutions, and we may incorporate additional open source software in the future. Such open source software is generally licensed by its authors or other third parties under open source licenses. If we fail to comply with these licenses, we may be subject to certain conditions, including requirements that we offer our solutions that incorporate the open source software for no cost; that we make available source code for modifications or derivative works we create based upon, incorporating or using the open source software; and/or that we license such modifications or derivative works under the terms of the particular open source license. In addition, if a third-party software provider has incorporated open source software into software that we license from such provider, we could be required to disclose any of our source code that incorporates or is a modification of such licensed software. If an author or other third party that distributes such open source software were to allege that we had not complied with the conditions of one or more of these licenses, we could be required to incur significant legal expenses defending such allegations and could be subject to significant damages, enjoined from the sale of our solutions that contained the open source software, and required to comply with the foregoing conditions, which could disrupt the distribution and sale of some of our solutions. In addition, there have been claims challenging the ownership of open source software against companies that incorporate open source software into their products. As a result, we could be subject to suits by parties claiming ownership of what we believe to be open source software. Such litigation could be costly for us to defend, have a negative effect on our operating results and financial condition or require us to devote additional research and development resources to change our products.

We could face liability, or our reputation might be harmed, as a result of the activities of our subscribers, the content of their websites, the data they store on our servers or the emails that they send.

Our role as a provider of cloud-based solutions, including website hosting services, domain registration services and email marketing, may subject us to potential liability for the activities of our subscribers on or in connection with their websites or domain names or for the data they store on or send using our servers. Although our subscriber terms of use prohibit illegal use of our services by our subscribers and permit us to take down websites or take other appropriate actions for illegal use, subscribers may nonetheless engage in prohibited activities or upload, transmit or store content with us in violation of applicable law, third-party rights, or the subscriber’s own policies, which could subject us to liability.

Several U.S. federal statutes may apply to us with respect to various subscriber activities:

• The Digital Millennium Copyright Act of 1998, or DMCA, provides recourse for owners of copyrighted material who believe that their rights under U.S. copyright law have been infringed on the Internet. Under the DMCA, based on our current business activity as an online service provider that does not monitor, own or control website content posted by our subscribers, we generally are not liable for copyright infringing content posted by our subscribers or other third parties, provided that we follow the procedures for handling copyright infringement claims set forth in the DMCA. Generally, if we receive a proper notice from, or on behalf of, a copyright owner alleging infringement of copyrighted material located on websites we host, and we fail to expeditiously remove or disable access to the allegedly infringing material or otherwise fail to meet the requirements of the safe harbor provided by the DMCA, the copyright owner may seek to impose liability on us. We have in the past faced, and could in the future face, liability for copyright

infringement due to technical mistakes in complying with the detailed DMCA take-down procedures.

The Communications Decency Act of 1996, or CDA, generally protects interactive computer service providers such as us, from liability for certain online activities of their customers, such as the publication of defamatory or other objectionable content. As an interactive computer services provider, we do not monitor hosted websites or prescreen the content placed by our subscribers on their sites. Accordingly, under the CDA, we are generally not responsible for the subscriber-created content hosted on our servers. However, the CDA does not apply in foreign jurisdictions, and new or proposed legislation now or in the future, such as the recently enacted Allow States and Victims to Fight Online Sex Trafficking Act of 2017, or FOSTA, may reduce the immunity provided to us by the CDA. This could require us to develop or purchase tools that automatically screen for certain types of customer content, which would likely be expensive and time-consuming. Further, despite the CDA, we may nonetheless be brought into disputes

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between our subscribers and third parties which would require us to devote management time and resources to resolve such matters. We could also be the target of negative publicity about these types of disputes or about our hosting of websites or facilitating of email messages containing objectionable content (including, for example, alleged terrorist or racist content), particularly since there has recently been increasing pressure on companies providing social media platforms and other technology companies to screen for and remove these types of content. Such publicity could also have an adverse effect on our reputation and therefore our business.

In addition to the CDA, the Securing the Protection of our Enduring and Established Constitutional Heritage Act, or the SPEECH Act, provides a statutory exception to the enforcement by a U.S. court of a foreign judgment that is less protective of free speech than the United States. Generally, the exception applies if the law applied in the foreign court did not provide at least as much protection for freedom of speech and press as would be provided by the First Amendment of the U.S. Constitution or by the constitution and law of the state in which the U.S. court is located, or if no finding of a violation would be supported under the First Amendment of the U.S. Constitution or under the constitution and law of the state in which the U.S. court is located. Although the SPEECH Act may protect us from the enforcement of foreign judgments in the United States, it does not affect the enforceability of the judgment in the foreign country that issued the judgment. Given our international presence, we may therefore, nonetheless, have to defend against or comply with any foreign judgments made against us, which could take up substantial management time and resources and damage our reputation.

Although these statutes and case law in the United States have generally shielded us from liability for subscriber activities to date, court rulings in pending or future litigation, or future legislative or regulatory actions, may narrow the scope of protection afforded us under these laws. Several court decisions and the enactment of FOSTA arguably have already narrowed the scope of the immunity provided to interactive computer services in the United States under the CDA. In addition, laws governing these activities are unsettled in many international jurisdictions, or may prove difficult or impossible for us to comply with in some international jurisdictions. Also, notwithstanding the exculpatory language of these bodies of law, we may be embroiled in complaints and lawsuits which, even if ultimately resolved in our favor, add cost to our doing business and may divert management's time and attention. Finally, other existing bodies of law, including the criminal laws of various states, may be deemed to apply or new statutes or regulations may be adopted in the future, any of which could expose us to further liability and increase our costs of doing business.

We could also face liability under the Stored Communications Act, or SCA, which generally regulates voluntary and compelled disclosures of stored wire and electronic communications and transactional records by electronic communication service providers and remote computing service providers, which we believe includes us. The SCA broadly prevents disclosure of such communications and records with certain exceptions. We regularly receive requests for customer data in the ordinary course of business from law enforcement, government entities or from civil subpoenas. While we have processes and procedures for responding to requests for customer data, we have in the past faced, and may in the future face, liability if we produce customer data in violation of the SCA. This could subject us to litigation, payment of damages, or reputational harm and take up management time and increase our costs of doing business.

We may face liability in connection with ownership or control of subscriber accounts, domain names or email contact lists or in connection with domain names we own.

As a provider of cloud-based solutions, including as a registrar of domain names and related services, we may face liability or costs related to ownership or control of subscriber accounts, websites, domain names or email contact lists, or in connection with domain names we own, including the following:

- Liability for our failure to renew a subscriber's domain or for our role in the wrongful transfer of control or ownership of accounts, websites or domain names;
- Liability for other forms of account, website or domain name "hijacking," including misappropriation by third parties of subscriber accounts, websites or domain names;
- Liability for providing the identity and contact details of a domain name registrant who has purchased our domain privacy service, including in connection with the implementation of the GDPR compliance measures, even though our

terms of service reserve the right to provide the underlying WHOIS information and/or to cancel privacy services on domain names in certain circumstances;

• Liability for not providing such information where the underlying WHOIS information is no longer available due to GDPR compliance measures;

• Liability for trademark infringement if one or more domain names in our domain name portfolios that we own and provide for resale is alleged to violate another party's trademark; and

• Liability for the infringement of third party trademarks or copyrights if advertisements displayed on websites associated with domains registered by us contain allegedly infringing content placed by third parties.

Occasionally a subscriber may register a domain name that is identical or similar to another party's trademark or the name of a living person. Disputes involving registration or control of domain names are often resolved through the Uniform

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Domain Name Dispute Resolution Policy, or UDRP, ICANN's administrative process for domain name dispute resolution, or through litigation under the Anticybersquatting Consumer Protection Act, or ACPA, or under general theories of trademark infringement or dilution. The UDRP generally does not impose liability on registrars, and the ACPA provides that registrars may not be held liable for registering or maintaining a domain name absent a showing of bad faith, intent to profit or reckless disregard of a court order by the registrar. However, we may face liability if we fail to comply in a timely manner with procedural requirements under these rules. In addition, these processes typically require at least limited involvement by us and, therefore, could result in increased costs for us.

We are subject to export controls and economic sanctions laws that could impair our ability to compete in international markets and subject us to liability if we are not in full compliance with applicable laws.

Our business activities are subject to various restrictions under U.S. export controls and trade and economic sanctions laws, including the U.S. Commerce Department's Export Administration Regulations and economic and trade sanctions regulations administered by the U.S. Treasury Department's Office of Foreign Assets Control, or OFAC, which prohibit certain transactions with U.S. embargoed or sanctioned countries, governments, persons and entities. Although we take precautions and have implemented, and continue to seek to enhance, compliance measures to prevent transactions with U.S. sanction targets, from time to time we have identified, and we expect to continue to identify, instances of non-compliance with these laws, rules and regulations and transactions which we are required to block and report to OFAC. In particular, as we enhance the systems we use to screen out prohibited transactions, we may identify additional instances of non-compliance. In addition, as a result of our acquisition activities, we have acquired, and we may acquire in the future, companies for which we could face potential liability or penalties for violations if they have not implemented sufficient compliance measures to prevent transactions with targets of U.S. and other applicable sanctions laws. Failure to comply with these laws and regulations could subject us to civil or criminal penalties, government investigations, and reputational harm. In addition, if our third-party resellers fail to comply with these laws and regulations in their dealings, we could face potential liability or penalties for violations. Changes in our solutions or changes in export and import regulations may create delays in the introduction and sale of our solutions in international markets, prevent our subscribers with international operations from deploying our solutions or, in some cases, prevent the export or import of our solutions to certain countries, governments or persons altogether. Any limitations or prohibitions on, or delays affecting, our ability to export or sell our solutions could adversely affect our business, financial condition and operating results.

Due to the global nature of our business, we could be adversely affected by violations of anti-bribery laws.

The global nature of our business requires us (including our employees and business partners or agents acting on our behalf) to comply with laws and regulations that prohibit bribery and corruption anywhere in the world. The U.S. Foreign Corrupt Practices Act, or the FCPA, the U.K. Bribery Act 2010, or the Bribery Act, and similar anti-bribery laws in India, Brazil or other jurisdictions where we do business generally prohibit companies and their intermediaries from making improper payments to government officials and other persons for the purpose of obtaining or retaining business or an improper business advantage. In addition, the FCPA requires public companies to maintain records that accurately and fairly represent their transactions and have an adequate system of internal accounting controls. We currently operate in areas of the world that have a reputation for heightened risks of corruption and, in certain circumstances, compliance with anti-bribery laws may conflict with local customs and practices. In addition, changes in laws could result in increased regulatory requirements and compliance costs which could adversely affect our business, financial condition and results of operations. We cannot assure that our employees, business partners or other agents will not engage in prohibited conduct and expose us to the risk of liability under the FCPA, the Bribery Act, or other anti-bribery laws. If we are found to be in violation of the FCPA, the Bribery Act or other anti-bribery laws, we could suffer criminal and civil penalties, other sanctions, and reputational damage, which could have a material adverse effect on our business.

Impairment of goodwill and other intangible assets would result in a decrease in earnings.

Current accounting rules provide that goodwill and other intangible assets with indefinite useful lives may not be amortized, but instead must be tested for impairment at least annually. These rules also require that intangible assets with definite useful lives be amortized over their respective estimated useful lives to their estimated residual values, and reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount of such

assets may not be recoverable. Additionally, a reorganization or change in the number of reporting units could result in the reassignment of goodwill between reporting units and may trigger an impairment assessment. We have substantial goodwill and other intangible assets, and we would be required to record a significant charge to earnings in our financial statements during the period in which any impairment of our goodwill or intangible assets is determined. Any impairment charges or changes to the estimated amortization periods could have a material adverse effect on our financial results. We recorded charges for impairment of goodwill and other intangible assets during 2016 and 2017, and it is possible we will record additional impairment charges in the future.

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### Risks Related to Our Substantial Indebtedness

Our substantial level of indebtedness could materially and adversely affect our financial condition.

We now have, and expect to continue to have, significant indebtedness that could result in a material and adverse effect on our business. As of June 30, 2018, we had approximately \$1.8 billion of aggregate indebtedness, net of original issue discounts of \$23.5 million and deferred financing costs of \$35.0 million. Under our first lien term loan facility entered into on June 20, 2018, which refinanced our prior first lien term loan facility, we are required to repay approximately \$7.9 million of principal at the end of each quarter and are required to pay accrued interest upon the maturity of each interest accrual period. We estimate that our interest payments on our new first lien term loan facility will be approximately \$94.6 million for 2018. The interest accrual periods under our Senior Credit Facilities are typically three months in duration, except for LIBOR-based revolver loans, which are generally one or three months in duration. The actual amounts of our debt servicing payments vary based on the amounts of indebtedness outstanding, whether we borrow on a LIBOR or base rate basis, the applicable interest accrual periods and the applicable interest rates, which vary based on prescribed formulas. We are also required to pay accrued interest on the Notes on a semi-annual basis. We paid approximately \$19.0 million of interest on the Notes during the six months ended June 30, 2018, and estimate that our remaining interest payments on the Notes for 2018 will be \$19.0 million and will take place in the third quarter of 2018.

We may be able to incur substantial additional debt in the future. The terms of our Senior Credit Facilities and the indenture governing the Notes permit us to incur additional debt subject to certain conditions. This high level of debt could have important consequences, including:

- making it more difficult for us to make payments on our indebtedness;
- increasing our vulnerability to general adverse financial, business, economic and industry conditions, as well as other factors that are beyond our control;
- requiring us to refinance, or resulting in our inability to refinance, all or a portion of our indebtedness at or before maturity, on favorable terms or at all, whether due to uncertain credit markets, our business performance, or other factors;
- requiring us to dedicate a substantial portion of our cash flow from operations to payments on our indebtedness, thereby reducing the availability of our cash flow to fund working capital, capital expenditures, acquisitions, research and development efforts and other general corporate purposes;
- limiting our flexibility in planning for, or reacting to, changes in our business and the industry in which we operate and placing us at a disadvantage compared to our competitors that are less highly leveraged;
- restricting our ability to pay dividends on our capital stock or redeem, repurchase or retire our capital stock or indebtedness;
- limiting our ability to borrow additional funds;
- exposing us to the risk of increased interest rates as certain of our borrowings are, and may in the future be, at variable interest rates;
- requiring us to sell assets or incur additional indebtedness if we are not able to generate sufficient cash flow from operations to fund our liquidity needs; and
- making it more difficult for us to fund other liquidity needs.

The occurrence of any one of these events or our failure to generate sufficient cash flow from operations could have a material adverse effect on our business, financial condition, results of operations and ability to satisfy our obligations under our indebtedness. If new debt is added to our current debt levels, the related risks that we now face, as described further herein, could intensify and we may not be able to meet all our debt obligations.

The terms of our Senior Credit Facilities and the indenture governing the Notes impose restrictions on our business, reducing our operational flexibility and creating default risks. Failure to comply with these restrictions, or other events, could result in default under the relevant agreements that could trigger an acceleration of our indebtedness that we may not be able to repay.

Our Senior Credit Facilities and the indenture governing the Notes require compliance with a set of financial and non-financial covenants. These covenants contain numerous restrictions on our ability to, among other things:

- incur additional debt;

make restricted payments (including any dividends or other distributions in respect of our capital stock and any investments);  
sell or transfer assets;  
enter into affiliate transactions;  
create liens;  
consolidate, merge, sell or otherwise dispose of all or substantially all of our assets; and  
take other actions.

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As a result, we may be restricted from engaging in business activities that may otherwise improve our business or from financing future operations or capital needs. We are also required to comply with a financial covenant to maintain a maximum ratio of consolidated senior secured net indebtedness to an adjusted consolidated EBITDA measure. Failure to comply with the covenants, if not cured or waived, could result in an event of default that could trigger acceleration of our indebtedness, which would require us to repay all amounts owing under our Senior Credit Facilities and the Notes and could have a material adverse impact on our business. Our Senior Credit Facilities and the indenture governing the Notes also contain provisions that trigger repayment obligations, including in some cases upon a change of control, as well as various representations and warranties which, if breached, could lead to events of default. We cannot be certain that our future operating results will be sufficient to ensure compliance with the covenants in our Senior Credit Facilities or the indenture governing the Notes or to remedy any defaults under our Senior Credit Facilities or the indenture governing the Notes. In addition, in the event of any event of default and related acceleration, we may not have or be able to obtain sufficient funds to make any accelerated payments.

EIG Investors, the borrower under our Senior Credit Facilities and the Issuer of the Notes, is a holding company, and may not be able to generate sufficient cash to service all of its indebtedness.

EIG Investors Corp, or EIG Investors, the borrower under our Senior Credit Facilities and the issuer of the Notes, has no direct operations and no significant assets other than the stock of its subsidiaries. Because it conducts its operations through its operating subsidiaries, EIG Investors depends on those entities to generate the funds necessary to meet its financial obligations, including its required obligations under our Senior Credit Facilities and the Notes. The ability of our subsidiaries to make transfers and other distributions to EIG Investors is subject to, among other things, the terms of any debt instruments of those subsidiaries then in effect, applicable law, prevailing economic and competitive conditions and certain financial, business and other factors beyond our control. If transfers or other distributions from our subsidiaries to EIG Investors were eliminated, delayed, reduced or otherwise impaired, its ability to make payments on its obligations would be substantially impaired.

Furthermore, if EIG Investors' cash flows and capital resources are insufficient to fund its debt service obligations, we may be forced to reduce or delay investments and capital expenditures, seek additional capital, restructure or refinance EIG Investors' or our indebtedness, or sell assets. We may not be able to accomplish any of these alternatives on a timely basis, on satisfactory terms, or at all, which would limit EIG Investors' ability to meet its scheduled debt service obligations (including in respect of our Senior Credit Facilities or the Notes). Our ability to restructure or refinance our indebtedness will depend on the condition of the capital markets and the financial condition of EIG Investors and us at the time. Any refinancing of EIG Investors' debt could be at higher interest rates and may require EIG Investors to comply with more onerous covenants, which could further restrict our business operations. Our Senior Credit Facilities and the indenture governing the Notes will also restrict our ability to use the proceeds from asset sales. We may not be able to consummate those asset sales to raise capital or sell assets at prices that we believe are fair, and any proceeds that we receive may not be adequate to meet any debt service obligations then due. In addition, any failure to make payments of interest and principal on EIG Investors' outstanding indebtedness on a timely basis could result in an event of default that would trigger acceleration of our indebtedness and would likely result in a reduction of EIG Investors' credit rating, which could harm our ability to incur additional indebtedness.

EIG Investors may not be able to repurchase the Notes upon a change of control or pursuant to an asset sale offer, which would cause a default under the indenture governing the Notes and our Senior Credit Facilities.

Upon the occurrence of specific kinds of change of control events, EIG Investors will be required under the indenture governing the Notes to offer to repurchase all outstanding Notes at 101% of their principal amount plus accrued and unpaid interest, if any, unless the Notes have been previously called for redemption. The source of funds for any such purchase of the Notes will be EIG Investors' available cash or cash generated from its subsidiaries' operations or other sources, including borrowings, sales of assets or sales of equity. EIG Investors may not be able to repurchase the Notes upon a change of control because it may not have sufficient financial resources to purchase all of the Notes that are tendered upon a change of control. Further, the terms of our Senior Credit Facilities and any of EIG Investors' future debt agreements may restrict EIG Investors from repurchasing all of the Notes tendered by holders upon a change of control. Accordingly, EIG Investors may not be able to satisfy its obligations to purchase the Notes unless it is able to refinance or obtain waivers under our Senior Credit Facilities. EIG Investors' failure to repurchase the Notes

upon a change of control would cause an event of default under the indenture governing the Notes and a cross-default under our Senior Credit Facilities. Our Senior Credit Facilities also provide that a change of control is an event default that permits lenders to accelerate the maturity of borrowings thereunder. Any of EIG Investors' future debt agreements may contain similar provisions.

In addition, in certain circumstances following a non-ordinary course asset sale as specified in the indenture governing the Notes, EIG Investors may be required to commence an offer to purchase the Notes with the proceeds from the asset sale at a price equal to 100% of their principal amount plus accrued and unpaid interest. Our Senior Credit Facilities and any of EIG Investors' future debt agreements may contain restrictions that would limit or prohibit EIG Investors from completing any such offer. EIG Investors' failure to purchase any such Notes when required under the indenture would be an event of default and a cross-default under our Senior Credit Facilities.

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### Risks Related to Ownership of Our Common Stock

Our stock price has been and may in the future be volatile, which could cause holders of our common stock to incur substantial losses.

The trading price of our common stock has been and may in the future be subject to substantial price volatility. As a result of this volatility, our stockholders could incur substantial losses. The market price of our common stock may fluctuate significantly in response to numerous factors, many of which are beyond our control, including the factors listed below and other factors described in this “Risk Factors” section:

- low trading volume, which could cause even a small number of purchases or sales of our stock to have an impact on the trading price of our common stock;
- price and volume fluctuations in the overall stock market from time to time;
- significant volatility in the market price and trading volume of comparable companies;
- actual or anticipated changes in our earnings or any financial projections we may provide to the public, or fluctuations in our operating results;
- changes in expectations for, or evaluations of, our stock by securities analysts, or decisions by securities or industry analysts not to publish or to cease publishing research or reports about us, our business or our market;
- ratings changes by debt ratings agencies;
- short sales, hedging and other derivative transactions involving our capital stock;
- announcements of technological innovations, new products, strategic alliances, or significant agreements by us or by our competitors;
- litigation or regulatory proceedings involving us; and
- recruitment or departure of key personnel.

Securities class action litigation is sometimes brought against companies that experience periods of volatility in the market price of their securities. In May 2015, a class action securities lawsuit was filed against us, and in August 2015, a separate class action securities lawsuit was filed against Constant Contact; both lawsuits remain pending. In the future we may be the target of additional securities litigation related to volatility in our stock, which could result in substantial costs and divert management’s attention and resources from our business.

Future sales of shares of our common stock could cause the market price of our common stock to drop significantly, even if our business is doing well.

A substantial portion of our issued and outstanding common stock can be traded without restriction at any time, and the remaining shares of our issued and outstanding common stock can be sold subject to volume limitations and other requirements applicable to affiliate sales under the federal securities laws. As such, sales of a substantial number of shares of our common stock in the public market could occur at any time. These sales, or the perception in the market that the holders of a large number of shares intend to sell shares, could reduce the market price of our common stock. In addition, we have registered 38,000,000 shares of common stock that have been issued or reserved for future issuance under our Amended and Restated 2013 Stock Incentive Plan and 14,346,830 shares of common stock that have been issued or reserved for future issuance under our Constant Contact, Inc. Second Amended and Restated 2011 Stock Incentive Plan. Of these shares, as of June 30, 2018, a total of 25,831,495 shares of our common stock are subject to outstanding options, restricted stock units and restricted stock awards, of which 16,080,384 shares are exercisable or have vested. The exercise of these options or the vesting of restricted stock units and shares of restricted stock and the subsequent sale of the common stock underlying such options or upon the vesting of such restricted stock units and restricted stock awards could cause a decline in our stock price. These sales also might make it difficult for us to sell equity securities in the future at a time and at a price that we deem appropriate. We cannot predict the size of future issuances or the effect, if any, that any future issuances may have on the market price for our common stock.

In addition, holders of an aggregate of 65,693,919 shares of our common stock have rights, subject to some conditions, to require us to file registration statements covering their shares or to include their shares in registration statements that we may file for ourselves or other stockholders. Once we register these shares, they can be freely sold in the public market upon issuance, subject to any applicable vesting requirements.

Insiders have substantial control over us, which could limit your ability to influence the outcome of key transactions, including a change of control.

As of June 30, 2018, our directors, executive officers and their affiliates beneficially own, in the aggregate, 50.4% of our issued and outstanding common stock. Specifically, investment funds and entities affiliated with Warburg Pincus own, in the aggregate, 36.7% of our issued and outstanding common stock, and investment funds and entities affiliated with Goldman Sachs own, in the aggregate, approximately 10.7% of our issued and outstanding common stock. As a result, these stockholders, if they act together, could have significant influence over the outcome of matters submitted to our stockholders

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for approval. Our stockholders' agreement contains agreements among the parties with respect to certain matters, including the election of directors, and certain restrictions on our ability to effect specified corporate transactions. If these stockholders were to act together, they could have significant influence over the management and affairs of our company. This concentration of ownership may have the effect of delaying or preventing a change in control of our company and might affect the market price of our common stock. In particular, the significant ownership interest of investment funds and entities affiliated with Warburg Pincus and Goldman Sachs in our common stock could adversely affect investors' perceptions of our corporate governance practices.

Anti-takeover provisions in our restated certificate of incorporation, our amended and restated bylaws and our stockholders agreement, as well as provisions of Delaware law, might discourage, delay or prevent a change in control of our company or changes in our management and, therefore, depress the trading price of our common stock.

Our restated certificate of incorporation, our amended and restated bylaws, our stockholders agreement and Delaware law contain provisions that may discourage, delay or prevent a merger, acquisition or other change in control that stockholders may consider favorable, including transactions in which you might otherwise receive a premium for your shares of our common stock. These provisions may also prevent or frustrate attempts by our stockholders to replace or remove our management. Our corporate governance documents include provisions:

- authorizing blank check preferred stock, which could be issued without stockholder approval and with voting, liquidation, dividend and other rights superior to our common stock;
- limiting the liability of, and providing indemnification to, our directors and officers;
- limiting the ability of our stockholders to call and bring business before special meetings;
- providing that any action required or permitted to be taken by our stockholders must be taken at a duly called annual or special meeting of such stockholders and may not be taken by any consent in writing by such stockholders;
- requiring advance notice of stockholder proposals for business to be conducted at meetings of our stockholders and for nominations of candidates for election to our board of directors, subject to limited exceptions set forth in our stockholders agreement;
- controlling the procedures for the conduct and scheduling of board of directors and stockholder meetings;
- providing our board of directors with the express power to postpone previously scheduled annual meetings and to cancel previously scheduled special meetings;
- establishing a classified board of directors so that not all members of our board are elected at one time;
- establishing Delaware as the exclusive jurisdiction for specified types of stockholder litigation involving us or our directors;
- providing that for so long as investment funds and entities affiliated with Warburg Pincus have the right to designate at least three directors for election to our board of directors, certain actions required or permitted to be taken by our stockholders, including amendments to our restated certificate of incorporation or amended and restated bylaws and certain specified corporate transactions, may be effected only with the affirmative vote of 75% of our board of directors, in addition to any other vote required by applicable law;
- providing that for so long as investment funds and entities affiliated with Warburg Pincus have the right to designate at least one director for election to our board of directors and for so long as investment funds and entities affiliated with Goldman Sachs have the right to designate one director for election to our board of directors, in each case, a quorum of our board of directors will not exist without at least one director designee of each of Warburg Pincus and Goldman Sachs present at such meeting, subject to limited exceptions set forth in our stockholders agreement;
- limiting the determination of the number of directors on our board of directors and the filling of vacancies or newly created seats on the board to our board of directors then in office; subject to limited exceptions set forth in our stockholders agreement; and
- providing that directors may be removed by stockholders only for cause by the affirmative vote of the holders of at least 75% of the votes that all our stockholders would be entitled to cast in an annual election of directors; provided that any director designated by investment funds and entities affiliated with either Warburg Pincus or Goldman Sachs may be removed with or without cause only by Warburg Pincus or Goldman Sachs, respectively.

As a Delaware corporation, we are also subject to provisions of Delaware law, including Section 203 of the Delaware General Corporation Law, which prevents some stockholders holding more than 15% of our issued and outstanding

common stock from engaging in certain business combinations without approval of the holders of substantially all of our issued and outstanding common stock. Since the investment funds and entities affiliated with Warburg Pincus and Goldman Sachs became holders of more than 15% of our issued and outstanding common stock in a transaction that was approved by our board of directors, the restrictions of Section 203 of the Delaware General Corporation law would not apply to a business combination transaction with any investment funds or entities affiliated with either Warburg Pincus or Goldman Sachs. In addition, our restated certificate of incorporation expressly exempts investment funds and entities affiliated with either Warburg Pincus or Goldman Sachs from the applicability of Section 203 of the Delaware General Corporation Law. Any provision of our restated certificate of incorporation or amended and restated bylaws or Delaware law that has the effect of delaying or deterring a

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change in control could limit the opportunity for our stockholders to receive a premium for their shares of our common stock and could also affect the price that some investors are willing to pay for our common stock. The existence of the foregoing provisions and anti-takeover measures could limit the price that investors might be willing to pay in the future for shares of our common stock. They could also deter potential acquirers of our company, thereby reducing the likelihood that you could receive a premium for your common stock in an acquisition. Certain of our stockholders have the right to engage or invest in the same or similar businesses as us. Investment funds and entities affiliated with Warburg Pincus or Goldman Sachs, together, hold a significant interest in our company. Warburg Pincus, Goldman Sachs and their respective affiliates have other investments and business activities in addition to their ownership of our company. Warburg Pincus, Goldman Sachs and their respective affiliates have the right, and have no duty to abstain from exercising the right, to engage or invest in the same or similar businesses as us. To the fullest extent permitted by law, we have, on behalf of ourselves, our subsidiaries and our and their respective stockholders, renounced any interest or expectancy in, or in being offered an opportunity to participate in, any business opportunity that may be presented to Warburg Pincus, Goldman Sachs or any of their respective affiliates, partners, principals, directors, officers, members, managers, employees or other representatives, and no such person has any duty to communicate or offer such business opportunity to us or any of our subsidiaries or shall be liable to us or any of our subsidiaries or any of our or its stockholders for breach of any duty, as a director or officer or otherwise, by reason of the fact that such person pursues or acquires such business opportunity, directs such business opportunity to another person or fails to present such business opportunity, or information regarding such business opportunity, to us or our subsidiaries, unless, in the case of any such person who is a director or officer of ours, such business opportunity is expressly offered to such director or officer in writing solely in his or her capacity as a director or officer of ours.

We may not pay any dividends on our common stock for the foreseeable future.

We do not currently anticipate that we will pay any cash dividends to holders of our common stock in the foreseeable future. Instead, we expect to retain any earnings to invest in our business. In addition, our ability to pay cash dividends is currently limited by the terms of our Senior Credit Facilities and the indenture governing the Notes, and any future credit agreement may contain terms prohibiting or limiting the amount of dividends that may be declared or paid on our common stock. Accordingly, investors must rely on sales of their common stock after price appreciation, which may never occur, to realize any return on their investment.

## ITEM 6. EXHIBITS

Exhibit Number	Description of Exhibit	Incorporated by Reference			Exhibit Number	Filed Herewith
		Form	File Number	Date of Filing		
2.1*	<u>Agreement and Plan of Merger, dated October 30, 2015, by and among Constant Contact, Inc., the Registrant, and Paintbrush Acquisition Corporation</u>	8-K	001-36131	November 2, 2015	2.1	
3.1	<u>Restated Certificate of Incorporation of the Registrant</u>	S-1/A	333-191061	October 23, 2013	3.3	
3.2	<u>Amended and Restated By-Laws of the Registrant</u>	8-K	001-36131	January 30, 2017	3.1	
4.1	<u>Specimen certificate evidencing shares of common stock of the Registrant</u>	S-1/A	333-191061	October 8, 2013	4.1	
4.2	<u>Second Amended and Restated Registration Rights Agreement, dated as of October 24, 2013, by and among the Registrant and the other parties thereto</u>	10-Q	001-36131	November 7, 2014	4.2	
4.3	<u>Stockholders Agreement, dated as of October 24, 2013, by and among the Registrant and certain</u>	10-Q	001-36131	November 7, 2014	4.3	

holders of the Registrant's common stock

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4.4	<u>Indenture (including form of Note), dated as of February 9, 2016, among EIG Investors Corp., the Registrant, the Endurance Guarantors party thereto and Wilmington Trust, National Association, as trustee</u>	8-K	001-36131	February 10, 2016	4.1
4.5	<u>Exchange and Registration Rights Agreement, dated as of February 9, 2016, among EIG Investors Corp., the Registrant, the Endurance Guarantors party thereto, Goldman, Sachs &amp; Co., Credit Suisse Securities (USA) LLC and Jefferies LLC</u>	10-Q	001-36131	May 9, 2016	4.6
10.1	<u>Fourth Amendment to Third Amended and Restated Credit Agreement, dated as of June 20, 2018, among Endurance International Group Holdings, Inc., EIG Investors Corp., the other Loan Parties party thereto, the lenders party thereto and Credit Suisse AG, Cayman Islands Branch, as issuing bank and administrative agent</u>	8-K	001-36131	June 21, 2018	10.1
10.2+	<u>Master Services Agreement Amendment No. 4 dated as of April 19, 2018 between The Endurance International Group, Inc. and Tregaron India Holdings, LLC</u>				X
10.3#	<u>Form of Restricted Stock Unit Agreement under the 2013 Stock Incentive Plan (3 year vesting, with tax rate option)</u>				X
10.4#	<u>Form of Stock Option Agreement under the 2013 Stock Incentive Plan (3 year vesting)</u>				X
31.1	<u>Certification of Principal Executive Officer Pursuant to Rule 13a-14(a)/15d-14(a) of the Securities Exchange Act of 1934, as amended</u>				X
31.2	<u>Certification of Principal Financial Officer Pursuant to Rule 13a-14(a)/15d-14(a) of the Securities Exchange Act of 1934, as amended</u>				X
32.1	<u>Certification of Principal Executive Officer Pursuant to 18 U.S.C. § 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002</u>				X
32.2	<u>Certification of Principal Financial Officer Pursuant to 18 U.S.C. § 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002</u>				X
101.INS	XBRL Instance Document				X
101.SCH	XBRL Taxonomy Extension Schema Document				X
101.CAL	XBRL Taxonomy Extension Calculation Linkbase Document				X
101.DEF	XBRL Taxonomy Extension Definition Linkbase Document				X
101.LAB	XBRL Taxonomy Extension Label Linkbase Document				X
101.PRE	XBRL Taxonomy Extension Presentation Linkbase Document				X

\* Schedules have been omitted pursuant to Item 601(b)(2) of Regulation S-K. Endurance agrees to furnish supplementally to the Securities and Exchange Commission a copy of any omitted schedule or exhibit upon request.

# Management contract or any compensatory plan, contract or agreement.

+ Confidential treatment requested as to portions of the exhibit. Confidential materials omitted and filed separately with the Securities and Exchange Commission.

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SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

ENDURANCE INTERNATIONAL GROUP HOLDINGS, INC.

Date: August 2, 2018 By: /s/ Marc Montagner  
Marc Montagner  
Chief Financial Officer  
(Principal Financial Officer)