# Edgar Filing: FINANCIAL FEDERAL CORP - Form 10-Q 

FINANCIAL FEDERAL CORP
Form 10-Q
June 08, 2005

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            UNITED STATES SECURITIES AND EXCHANGE COMMISSION
                WASHINGTON, D.C. 20549
                    FORM 10-Q
                    QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d)
                OF THE SECURITIES EXCHANGE ACT OF 1934
                    For the quarter ended April 30, 2005
                    Commission file number 1-12006
                    FINANCIAL FEDERAL CORPORATION
                (Exact name of Registrant as specified in its charter)
Nevada
(State of incorporation)
733 Third Avenue, New York, New York 10017 (Address of principal executive offices)
(212) 599-8000
(Registrant's telephone number, including area code)
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Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or $15(\mathrm{~d})$ of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes $|X|$ No $I_{-}$

Indicate by check mark whether the registrant is an accelerated filer as defined in Rule 12b-2 of the Securities Exchange Act of 1934. Yes |X| No |_|

At June 1, 2005, 17,455,740 shares of the registrant's common stock, $\$ .50$ par value, were outstanding.

FINANCIAL FEDERAL CORPORATION AND SUBSIDIARIES
Quarterly Report on Form 10-Q
for the quarter ended April 30, 2005

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FINANCIAL FEDERAL CORPORATION AND SUBSIDIARIES
CONSOLIDATED BALANCE SHEETS
(In thousands, except par value)
\begin{tabular}{|c|c|}
\hline & April 30, 2005* \\
\hline ASSETS & \\
\hline Finance receivables & \$1,590,789 \\
\hline Allowance for credit losses & \((24,227)\) \\
\hline Finance receivables - net & 1,566,562 \\
\hline Cash & 6,324 \\
\hline Other assets & 11,805 \\
\hline TOTAL ASSETS & \$1,584,691 \\
\hline \multicolumn{2}{|l|}{LIABILITIES} \\
\hline \multicolumn{2}{|l|}{Debt:} \\
\hline Long-term (\$5,600 at April 30, 2005 and \(\$ 6,100\) at July 31, 2004 due to related parties) & \$1,017,000 \\
\hline Short-term & 172,600 \\
\hline Accrued interest, taxes and other liabilities & 62,312 \\
\hline
\end{tabular}
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## Total liabilities

## STOCKHOLDERS' EQUITY

Preferred stock - \$1 par value, authorized 5,000 shares --
Common stock - $\$ .50$ par value, authorized 100,000 shares, shares issued
and outstanding: 17,454 (net of 1,695 treasury shares) at April 30, 2005
and 17,269 (net of 1,672 treasury shares) at July 31, 2004 8,727
Additional paid-in capital 107,767
Retained earnings 216,285


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* Unaudited

See accompanying notes to consolidated financial statements

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FINANCIAL FEDERAL CORPORATION AND SUBSIDIARIES

CONSOLIDATED INCOME STATEMENTS *
(In thousands, except per share amounts)

|  | Three Months Ended April 30, |  | Nine Months Ended April 30, |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2005 | 2004 | 2005 | 2004 |
| Finance income | \$31,321 | \$29,029 | \$92,277 | \$88,840 |
| Interest expense | 10,878 | 8,213 | 30,632 | 25,453 |
| Net finance income before provision for credit losses on finance receivables | 20,443 | 20,816 | 61,645 | 63,387 |
| Provision for credit losses on finance receivables | 100 | 2,050 | 1,350 | 7,950 |
| Net finance income | 20,343 | 18,766 | 60,295 | 55,437 |
| Salaries and other expenses | 5,243 | 5,566 | 16,125 | 17,694 |
| Income before income taxes | 15,100 | 13,200 | 44,170 | 37,743 |
| Provision for income taxes | 5,858 | 5,164 | 17,130 | 14,764 |
| NET INCOME | \$ 9,242 | \$ 8,036 | \$27,040 | \$22,979 |
| EARNINGS PER COMMON SHARE: Diluted | $\$ 0.53$ | \$ 0.44 | \$ 1.56 | \$ 1.25 |

* Unaudited

See accompanying notes to consolidated financial statements

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FINANCIAL FEDERAL CORPORATION AND SUBSIDIARIES

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CONSOLIDATED STATEMENTS OF CHANGES IN STOCKHOLDERS' EQUITY *
    (In thousands)
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|  | Shares of Common Stock |  | Common Stock | Additional <br> Paid-In <br> Capital | Retained Earnings | Stockhold Eq |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| BALANCE AT JULY 31, 2004 | 17,269 | \$ | 8,634 | \$101,920 | \$193,336 | \$303 |
| Repurchases of common stock (20 shares retired and 23 shares held in treasury) | (43) |  | (21) | (1,001) | (605) | (1 |
| Employee stock plans: Shares issued | 228 |  | 114 | 3,928 | -- |  |
| Compensation recognized | -- |  | -- | 1,988 | -- |  |
| Tax benefits | -- |  | -- | 932 | -- |  |
| Common stock cash dividends | -- |  | -- | -- | $(3,486)$ | ( 3 |
| Net income | -- |  | -- | -- | 27,040 | 27 |
| BALANCE AT APRIL 30, 2005 | 17,454 | \$ | 8,727 | \$107, 767 | \$216, 285 | \$332 |

* Unaudited

See accompanying notes to consolidated financial statements

CONSOLIDATED STATEMENTS OF CASH FLOWS *

(In thousands)

| Nine Months Ended April 30, | 2005 |  | 2004 |  |
| :---: | :---: | :---: | :---: | :---: |
| Cash flows from operating activities: |  |  |  |  |
| Net income | \$ | 27,040 | \$ | 22,979 |
| Adjustments to reconcile net income to net cash provided by operating activities: |  |  |  |  |
| Provision for credit losses on finance receivables |  | 1,350 |  | 7,950 |
| Depreciation and amortization |  | 12,965 |  | 13,064 |
| Decrease in other assets |  | 8,906 |  | 14,907 |
| Decrease in accrued interest, taxes and other liabilities |  | $(4,716)$ |  | $(4,511)$ |
| Tax benefits from stock plans |  | 932 |  | 1,715 |
| Net cash provided by operating activities |  | 46,477 |  | 56,104 |
| Cash flows from investing activities: |  |  |  |  |
| Finance receivables originated |  | $(761,689)$ |  | $(559,958)$ |
| Finance receivables collected |  | 619,026 |  | 522,695 |
| Net cash used in investing activities |  | $(142,663)$ |  | $(37,263)$ |
| Cash flows from financing activities: |  |  |  |  |
| Asset securitization borrowings (repayments) |  | 39,000 |  | $(39,000)$ |
| Bank borrowings, net increase |  | 171,700 |  | 4,555 |
| Commercial paper, net increase (decrease) |  | 13,400 |  | $(30,613)$ |
| Proceeds from convertible debentures |  | -- |  | 175,000 |
| Proceeds from term note |  | -- |  | 5,000 |
| Repayments of term notes |  | $(127,500)$ |  | $(82,000)$ |
| Deferred debt issuance costs |  | -- |  | $(4,375)$ |
| Proceeds from stock option exercises |  | 3,320 |  | 3,308 |
| Common stock cash dividends |  | $(3,486)$ |  | -- |
| Repurchases of common stock |  | (905) |  | $(51,591)$ |
| Net cash provided by (used in) financing activities |  | 95,529 |  | $(19,716)$ |
| NET DECREASE IN CASH |  | (657) |  | (875) |
| Cash - beginning of period |  | 6,981 |  | 8,015 |
| CASH - END OF PERIOD | \$ | 6,324 | \$ | 7,140 |

## * Unaudited

See accompanying notes to consolidated financial statements

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FINANCIAL FEDERAL CORPORATION AND SUBSIDIARIES

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS
(Dollars in thousands, except share and per share amounts) (Unaudited)

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Description of Business
Financial Federal Corporation provides collateralized lending, financing and leasing services nationwide to middle-market businesses in the general construction, road and infrastructure construction and repair, road transportation, waste disposal and manufacturing industries. We lend against, finance and lease a wide range of new and used revenue-producing, essential-use equipment such as cranes, earthmovers, machine tools, personnel lifts, trailers and trucks.

## Basis of Presentation

The accompanying unaudited consolidated financial statements were prepared according to the Securities and Exchange Commission's rules and regulations. Certain information and note disclosures normally included in financial statements prepared according to accounting principles generally accepted in the United States of America (GAAP) were condensed or omitted as permitted by such rules and regulations. The July 31, 2004 Consolidated Balance Sheet was derived from audited financial statements but does not include all disclosures required by GAAP. However, we believe the disclosures are sufficient to make the information presented not misleading. These Consolidated Financial Statements and note disclosures should be read with the Consolidated Financial Statements and note disclosures included in our Annual Report on Form 10-K for the fiscal year ended July 31, 2004.

In our opinion, the Consolidated Financial Statements include all adjustments (consisting of only normal recurring items) necessary to present fairly our financial position and results of operations for the periods presented. The results of operations for the three and nine months ended April 30, 2005 may not be indicative of full year results.

## Stock-Based Compensation

We continue to apply Accounting Principles Board Opinion ("APB") No. 25, "Accounting for Stock Issued to Employees," and related Interpretations to account for our stock options. Under APB No. 25, we do not record compensation expense for our stock options. If we applied the expense recognition provisions of Statement of Financial Accounting Standards ("SFAS") No. 123, "Accounting for Stock-Based Compensation," we would have recorded compensation expense for stock options based on their fair value calculated with an option-pricing model. The effect on net income and earnings per share had we recorded compensation expense under SFAS No. 123 follow:

| Three M | $\begin{aligned} & \text { nded } \\ & 30, \end{aligned}$ | Nine Months Ended April 30, |  |
| :---: | :---: | :---: | :---: |
| 2005 | 2004 | 2005 | 2004 |


| Net income, as reported | \$ | 9,242 | \$ | 8,036 | \$27,040 | \$22,979 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Add: Compensation expense recorded for stock awards (after-tax) |  | 395 |  | 364 | 1,216 | 1,093 |
| Deduct: Total stock-based compensation <br> expense determined under fair value based method for all awards (after-tax) |  | (905) |  | (871) | $(2,712)$ | $(2,411)$ |
| Pro forma net income | \$ | 8,732 | \$ | 7,529 | \$25,544 | \$21,661 |
| Diluted earnings per common share: |  |  |  |  |  |  |
| As reported | \$ | 0.53 | \$ | 0.44 | \$ 1.56 | \$ 1.25 |
| Pro forma |  | 0.50 |  | 0.41 | 1.47 | 1.17 |
| Basic earnings per common share: |  |  |  |  |  |  |
| As reported | \$ | 0.54 | \$ | 0.45 | \$ 1.59 | \$ 1.27 |
| Pro forma |  | 0.51 |  | 0.42 | 1.50 | 1.20 |

In December 2004, the Financial Accounting Standards Board issued SFAS No. $123(R)$, "Share-Based Payment", that requires measuring and recognizing compensation expense for all stock awards (including stock options). SFAS No. $123(R)$ is effective with our fiscal quarter ending October 31, 2005. We are evaluating the impact SFAS No. $123(R)$ will have on our operating results and financial condition.

Use of Estimates

We are required to make significant estimates and assumptions that affect amounts reported in the Consolidated Financial Statements and accompanying notes. Actual results could differ significantly from those estimates.

## NOTE 2 - FINANCE RECEIVABLES

Finance receivables comprise installment sale agreements and secured loans (including line of credit arrangements), collectively referred to as loans, with fixed or floating (indexed to the prime rate) interest rates, and direct financing leases as follows:

|  | $\begin{array}{r} \text { April } 30, \\ 2005 \end{array}$ | $\begin{array}{r} \text { July } 31, \\ 2004 \end{array}$ |
| :---: | :---: | :---: |
| Loans: |  |  |
| Fixed rate | \$1,322,481 | \$1,183,812 |
| Floating rate | 95,023 | 71,742 |
| Total loans | 1,417,504 | 1,255,554 |
| Direct financing leases * 205,355 |  |  |
| Finance receivables | \$1,590,789 | \$1,460,909 |
| * includes residual values of $\$ 36,000$ at April 30, 2005 and $\$ 42,200$ at July 31, 2004 |  |  |

Allowance for credit losses activity is summarized as follows:

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|  | Three Months Ended April 30, |  | Nine Months Ended April 30, |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2005 | 2004 | 2005 | 2004 |
| Beginning balance | \$24,250 | \$23,471 | \$24,081 | \$23,754 |
| Provision for credit losses | 100 | 2,050 | 1,350 | 7,950 |
| Write-downs | $(1,371)$ | $(2,366)$ | $(4,455)$ | $(9,417)$ |
| Recoveries | 1,248 | 465 | 3,251 | 1,333 |
| Ending balance | \$24,227 | \$23,620 | \$24,227 | \$23,620 |
| Percentage of finance receivables | 1.52\% | 1.65\% | 1.52\% | 1.65\% |
| Net charge-offs * | \$ 123 | \$ 1,901 | \$ 1,204 | \$ 8,084 |
| Loss ratio ** | 0.03\% | 0.54\% | $0.11 \%$ | $0.76 \%$ |

* write-downs less recoveries
** net charge-offs over average finance receivables, annualized

Non-performing assets comprise finance receivables classified as non-accrual (income recognition is suspended) and assets received to satisfy finance receivables (repossessed equipment, included in other assets) as follows:

|  | $\begin{array}{r} \text { April } 30, \\ 2005 \end{array}$ | $\begin{array}{r} \text { July } 31, \\ 2004 \end{array}$ |
| :---: | :---: | :---: |
| Finance receivables classified as non-accrual | \$24,473 | \$29,251 |
| Assets received to satisfy finance receivables | 2,136 | 3,177 |
| Non-performing assets | \$26,609 | \$32,428 |

The allowance for credit losses included \$400 at April 30, 2005 and $\$ 650$ at July 31, 2004 specifically allocated to $\$ 2,200$ and $\$ 7,500$, respectively, of impaired finance receivables.

We also provide commitments to extend credit. These commitments contain off-balance sheet risk. We use the same credit policies and procedures in providing these commitments that we use for finance receivables. At April 30, 2005 and July 31, 2004, the unused portion of these commitments was $\$ 11,000$ and $\$ 10,400$, respectively.

NOTE 3 - DEBT
Debt is summarized as follows:


Term Notes

On May 2, 2005, we issued $\$ 250,000$ of five-year, $5.0 \%$ fixed rate term notes. We received $\$ 200,000$ on May 2,2005 and will receive $\$ 50,000$ on August 2 , 2005. Interest on the notes is payable semi-annually. The notes are due at maturity on May 2 and August 2, 2010. Prepayment of the notes is subject to a premium based on a yield maintenance formula.

In February and April 2005 , we prepaid $\$ 107,500$ of floating rate term notes maturing between four months and five years at principal, without penalty. As a result, we expensed $\$ 200$ of unamortized deferred debt issuance costs (included in interest expense).

In May 2005, we prepaid $\$ 68,000$ of floating rate term notes maturing in three years at principal, without penalty with proceeds from the May 2005 term note issuance.

## Convertible Debentures

The convertible debentures were originally convertible into 3,969,000 shares of common stock at a conversion price of $\$ 44.10$ per share resulting in an initial conversion rate of 22.6778 shares for each $\$ 1$ (one thousand) of principal. In December 2004, we irrevocably elected to pay the value of converted debentures, not exceeding the principal amount, in cash. We will pay any value over principal with shares of common stock. This eliminated the 3,969,000 shares of common stock originally issuable upon conversion. At April 30, 2005, no event occurred that would have allowed for conversion of the debentures.

In April and January 2005, the conversion rate increased because we paid cash dividends. At April 30, 2005, the conversion rate was 22.80 , the conversion price was $\$ 43.86$ and we would have to deliver the value of $3,990,000$ shares upon conversion of all the debentures. Future cash dividends will cause further adjustments.

## Asset Securitization Financings

We have a $\$ 325,000$ asset securitization facility providing for committed revolving financing for one year. In April 2005, the facility was renewed for another year. If the facility is not renewed again before its current expiration date of April 28, 2006, we can convert borrowings outstanding into term debt. Finance receivables include $\$ 404,500$ and $\$ 347,900$ of securitized receivables at

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April 30, 2005 and July 31, 2004, respectively. At April 30, 2005, we could securitize an additional $\$ 226,500$ of finance receivables. The facility limits borrowings to $94 \%$ of securitized receivables.

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Bank Borrowings

We have $\$ 395,000$ of committed unsecured revolving credit facilities with several banks expiring as follows; $\$ 212,500$ in one year and $\$ 182,500$ between July 2007 and March 2010.

Other

The debt agreements of our major operating subsidiary have restrictive covenants including limitations on the subsidiary's indebtedness, encumbrances, investments, dividends and other distributions to us, sales of assets, mergers and other business combinations, capital expenditures, interest coverage and net worth. None of the agreements have a material adverse change clause. All of our debt is senior.

Long-term debt comprised the following:

|  | $\begin{array}{r} \text { April } 30, \\ 2005 \end{array}$ |  |  | $\begin{array}{r} \text { July } 31, \\ 2004 \end{array}$ |
| :---: | :---: | :---: | :---: | :---: |
| Term notes * | \$ | 338,900 | \$ | 409,350 |
| Convertible debentures |  | 175,000 |  | 175,000 |
| Asset securitization financings |  | 202,400 |  | 126,700 |
| Bank borrowings and commercial paper supported by bank credit facilities expiring after one year * |  | 300,700 |  | 115,600 |
| Total long-term debt |  | 017,000 | \$ | 826,650 |

* $\$ 118,000$ of term notes and $\$ 132,000$ of bank borrowings due in less than one year were classified as long-term at April 30, 2005 because they were refinanced with the $\$ 250,000$ May 2005 five-year notes


## NOTE 4 - DERIVATIVES

In March 2005, we entered into two $\$ 25,000$ interest rate locks; locking in the five-year U.S. Treasury Notes rate, at $4.075 \%$ for one month, that would be used to determine the interest rate of our May 2005 issuance of five-year fixed rate term notes. We chose not to designate the locks as hedging instruments. We terminated the locks when the interest rate was fixed on the term note issuance. The five-year Treasury rate was $4.18 \%$ at the time. We received $\$ 200$ from settling the locks and, since we did not designate the locks as hedges, we recognized this gain in March 2005 as a reduction of interest expense. If we made the hedge designation, the $\$ 200$ gain would have been deferred and recognized over the life of the term notes.

At April 30, 2005 and July 31, 2004, the notional amount of our interest rate swaps was $\$ 143,250$. We designated the swaps as fair value hedges of fixed rate term notes. We receive fixed rates equal to the rates of the hedged notes

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and pay floating rates indexed to six-month LIBOR on the swaps' notional amounts. The swaps expire on the notes' maturity dates. The fair value of the swaps was a liability of $\$ 3,600$ and $\$ 2,900$ at April 30, 2005 and July 31, 2004, respectively. The weighted average receive and pay rates on the swaps were $4.88 \%$ and $4.81 \%$, respectively at April 30, 2005, and 4.88\% and 3.01\%, respectively, at July 31, 2004.

NOTE 5 - STOCKHOLDERS' EQUITY

In 2005, we received 20,000 shares of common stock from certain officers at an average price of $\$ 37.93$ in exchange for their exercise of 39,000 stock options. These shares were retired. In March 2005, we received 23,000 shares of common stock from certain officers at $\$ 37.85$ as payment of income taxes we were required to withhold when shares of their restricted stock vested. These shares were held in treasury at April 30, 2005. At April 30, 2005, \$18, 372 was available for future repurchases under our repurchase program.

In December 2004, we initiated a quarterly cash dividend and paid dividends of $\$ 0.10$ per share of common stock in April 2005 and January 2005.

## NOTE 6 - STOCK PLANS

In March 2005, we granted 91,000 stock options with a $\$ 37.52$ exercise price to employees under our 1998 Stock Option and Restricted Stock Plan (the "1998 Plan"). These options vest evenly over three years starting in July 2005 and expire in March 2009. In October 2004 , we granted 11,000 stock options with a $\$ 36.97$ exercise price to employees under the 1998 Plan. These options vest evenly over four years starting in October 2006 and expire in October 2010.

In March 2005, we awarded 31,000 shares of restricted stock to certain officers under the 1998 Plan. These shares vest annually over three to eight year periods. In October 2004, we awarded 10,000 shares of restricted stock to our Chief Executive Officer under the 2001 Management Incentive Plan as part of the Chief Executive Officer's fiscal 2004 bonus. The shares vest annually over five years. Vesting of the 41,000 shares may be accelerated and unvested shares are subject to forfeiture.

NOTE 7 - EARNINGS PER COMMON SHARE

Earnings per common share ("EPS") was calculated as follows (in thousands, except per share amounts):

|  | Three Months Ended April 30, |  | Nine Months Ended April 30, |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2005 | 2004 | 2005 | 2004 |
| Net income | \$ 9, 242 | \$ 8,036 | \$27,040 | \$22,979 |
| Weighted average common shares outstanding (used for basic EPS) | 17,070 | 17,928 | 16,979 | 18,096 |



On September 30, 2004, the Emerging Issues Task Force ("EITF") Issued EITF No. 04-8, "The Effect of Contingently Convertible Debt on Diluted Earnings per Share." EITF No. 04-8 eliminated excluding convertible debentures with a contingent conversion feature in calculating diluted earnings per share. Our convertible debentures contain this feature. In December 2004, we irrevocably elected to pay the value of converted debentures, not exceeding the principal amount, in cash. We will pay any value over principal with shares of common stock. This eliminated the $3,990,000$ shares (as adjusted) of common stock issuable upon conversion. As a result, EITF 04-8 will not affect diluted earnings per share.

The debentures will not lower diluted EPS until the price of our common stock exceeds the adjusted conversion price of $\$ 43.86$. In fiscal periods that the average price of our common stock exceeds $\$ 43.86$, we must include the number of shares of common stock needed to deliver the value of the debentures over principal as shares outstanding in calculating diluted EPS. Our common stock closed at $\$ 35.30$ on April 30, 2005.

## Item 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

## OVERVIEW

Financial Federal Corporation is an independent financial services company operating through three wholly-owned subsidiaries. We do not have any unconsolidated subsidiaries, partnerships or joint ventures. We also do not have any off-balance sheet assets or liabilities (other than commitments to extend credit) or goodwill and we are not involved in any income tax shelters. We have one fully consolidated special purpose entity that we established for our on-balance-sheet asset securitization facility.

We have one line of business; lending money in the form of secured loans and leases (collectively referred to as finance receivables) to small and medium sized businesses for their equipment financing needs. Our revenue is generated solely by interest and other fees earned on our finance receivables. We need to borrow most of the money we lend; therefore liquidity is very important. Typically, we borrow from banks and insurance companies and issue commercial paper to money market funds and other investors. At April 30, 2005, approximately $75 \%$ of our finance receivables were funded with debt.

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quality of our receivables and managing our interest rate risk. Interest rates earned on our finance receivables are 94\% fixed and 6\% floating, and interest rates incurred on our debt are 45\% fixed and 55\% floating (as adjusted to reflect the May 2005 fixed rate term note issuance). Therefore, changes in market interest rates can affect our profitability significantly. The credit quality of our finance receivables can also affect our profitability significantly. Credit quality can affect revenue, provisions for credit losses and operating expenses through reclassifying receivables to or from non-accrual status, incurring charge-offs and incurring costs associated with non-performing assets. We use various strategies to manage our interest rate risk and credit risk.

Our main areas of focus are asset quality, liquidity and interest rate risk. Each is discussed in detail in separate sections of this discussion. These areas are integral to our long-term profitability. Our key performance measures are net charge-offs and loss ratio, non-performing assets, delinquencies, receivables growth, leverage, available liquidity, net interest margin and net interest spread and expense and efficiency ratios.

## CRITICAL ACCOUNTING POLICIES AND ESTIMATES

Accounting principles generally accepted in the United States require us to make judgments, assumptions and estimates that affect the amounts reported in the Consolidated Financial Statements and accompanying notes. Note 1 to the Consolidated Financial Statements in our Annual Report on Form $10-\mathrm{K}$ for the fiscal year ended July 31,2004 describes the significant accounting policies and methods used in preparing the Consolidated Financial Statements. The following critical accounting policies are impacted significantly by judgments, assumptions and estimates.

The allowance for credit losses on finance receivables is our estimate of losses inherent in our finance receivables at the balance sheet date. The allowance is difficult to determine and requires a significant degree of judgment. The allowance is based on total finance receivables, charge-off experience, non-accrual and delinquent finance receivables and our current assessment of the risks inherent in our finance receivables from national and regional economic conditions, industry conditions, concentrations, the financial condition of counterparties (includes the obligor/lessee and other parties we may have recourse to such as equipment vendors/manufacturers and owners/affiliates of the obligor/lessee), collateral values and other factors. We may need to change the allowance level significantly because of unexpected changes in these factors. Increases in the allowance would reduce net income through higher provisions for credit losses. The allowance was $\$ 24.2$ million (1.52\% of finance receivables) at April 30, 2005 including $\$ 0.4$ million specifically allocated to impaired receivables.

The allowance includes amounts specifically allocated to impaired receivables and a general amount to provide for losses inherent in the remainder of finance receivables. In evaluating the net realizable value of impaired receivables, we may record a write-down or establish a specific allowance based on the probability of loss. We record write-downs based on the fair value of the underlying collateral. We establish specific allowances when collecting all amounts due is not fully supported solely by the value of the underlying primary equipment collateral depending on the level and type of other items supporting collectibility. The general allowance is supported by a quarterly analysis of historical losses (charge-offs) covering two years (comparable with the average life of our receivables) from which we develop percentage loss ranges that we apply to receivables based on their assigned risk profile. Risk profiles are assigned to receivables based on industry and past due status. We adjust the calculated range of losses for expected recoveries and we may also adjust the range for differences between current and historical loss trends and other

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factors. At April 30, 2005, we adjusted the range upward to account for the potential effects that significantly higher oil prices could have on our customers' cash flows and ability to remit payments to us and on the economy. Although our methodology is designed to calculate probable losses, because of the significance of the estimates used, the calculated range of losses, as adjusted, may differ significantly from actual losses.

We record impaired finance receivables at their current estimated net realizable value (if less than their carrying amount). We record assets received to satisfy receivables at their current estimated fair value less selling costs (if less than their carrying amount). We estimate these values based on our evaluation of the expected cash flows and market value and condition of the collateral or assets. We evaluate market vale by analyzing recent sales of similar equipment and used equipment publications, using our market knowledge and making inquiries of equipment vendors. Unexpected adverse changes in or incorrect conclusions on expected cash flows, market value and condition of collateral or assets or time needed to sell equipment would require us to record a write-down. This would lower net income. Impaired finance receivables and assets received to satisfy receivables totaled $\$ 26.6$ million (1.67\% of finance receivables) at April 30, 2005.

We record residual values on direct financing leases at the lowest of (i) any stated purchase option, (ii) the present value at the end of the initial lease term of rentals due under any renewal options or (iii) our projection of the equipment's fair value at the end of the lease. We may not fully realize recorded residual values because of unexpected adverse changes in equipment values. This would lower net income. Residual values were $\$ 36.0$ million (2.27\% of finance receivables) at April 30, 2005. Historically, we have realized the recorded residual values upon disposition.

## SIGNIFICANT EVENTS

On May 2, 2005, our major operating subsidiary issued $\$ 250.0$ million of five-year, 5.0\% fixed rate term notes. We received $\$ 200.0$ million on May 2 , 2005 and will receive $\$ 50.0$ million on August 2, 2005. We used the May 2005 proceeds to repay $\$ 132.0$ million of borrowings under bank credit facilities and $\$ 68.0$ million of floating rate term notes. The August proceeds will replace the $\$ 50.0$ million $8.62 \%$ term notes maturing in June 2005. Interest on the notes is payable semi-annually. The notes are due at maturity on May 2 and August 2, 2010. Prepayment of the notes is subject to a premium based on a yield maintenance formula. The note agreement has substantially the same restrictive covenants that are in the subsidiary's existing note agreements including limits on the subsidiary's indebtedness, encumbrances, investments, dividends and other distributions to us, sales of assets, mergers and other business combinations, capital expenditures, interest coverage and net worth. The note agreement does not have a material adverse change clause.

We recently prepaid $\$ 175.5$ million of floating rate term notes at principal, without penalty. This includes the $\$ 68.0$ million prepaid in May 2005 and $\$ 107.5$ million prepaid in the third quarter of fiscal 2005 with borrowings under bank credit facilities (that we subsequently repaid with proceeds from the May 2005 debt issuance). The prepaid notes' remaining terms ranged from four months to five years (weighted average slightly over two years), and their weighted average rate, based on current market interest rates, would have been $4.6 \%$.

These transactions will lower our weighted average cost of funds, and

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reduced our exposure to rising short-term market interest rates (the fixed rate portion of our debt increased to $45 \%$ from $28 \%$ and the floating rate portion decreased to 55\% from 72\%), extended maturities of our debt and increased liquidity.

RESULTS OF OPERATIONS

Comparison of three months ended April 30, 2005 to three months ended April 30, 2004

| (\$ in millions, except per share amounts) | Three Months Ended April 30, |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2005 | 2004 | \$ | Change | \% | nge |
| Finance income | \$31.3 | \$29.0 |  | \$ 2.3 |  | 8\% |
| Interest expense | 10.9 | 8.2 |  | 2.7 |  | 32 |
| Net finance income before provision for credit losses | 20.4 | 20.8 |  | (0.4) |  | (2) |
| Provision for credit losses | 0.1 | 2.1 |  | (2.0) |  | (95) |
| Salaries and other expenses | 5.2 | 5.6 |  | (0.4) |  | (6) |
| Provision for income taxes | 5.9 | 5.1 |  | 0.8 |  | 13 |
| Net income | 9.2 | 8.0 |  | 1.2 |  | 15 |
| Diluted earnings per share | 0.53 | 0.44 |  | 0.09 |  | 20 |
| Basic earnings per share | 0.54 | 0.45 |  | 0.09 |  | 20 |

Net income increased by $15 \%$ to $\$ 9.2$ million in the third quarter of fiscal 2005 from $\$ 8.0$ million in the third quarter of fiscal 2004 . The increase resulted from the effects of significantly fewer non-performing assets and receivables growth, partially offset by the effects of significantly higher short-term market interest rates.

Finance income increased by $8 \%$ to $\$ 31.3$ million in the third quarter of fiscal 2005 from $\$ 29.0$ million in the third quarter of fiscal 2004 . The increase resulted from the $10 \%$ increase in average finance receivables ( $\$ 137.0$ million) to $\$ 1.556$ billion in the third quarter of fiscal 2005 from $\$ 1.419$ billion in the third quarter of fiscal 2004 and, to a lesser extent, higher yields on floating rate receivables (from prime rate increases) and lower non-accrual receivables. Partially offsetting these positive factors were lower yields on fixed rate finance receivables caused by continued low long-term market interest rates and,
to a lesser extent, one less day in the third quarter of fiscal 2005 (last year was a leap year). The net yield on finance receivables was 8.25\% in the third quarter of fiscal 2005 compared to $8.32 \%$ in the third quarter of fiscal 2004.

Interest expense, incurred on borrowings used to fund finance receivables, increased by $32 \%$ to $\$ 10.9$ million in the third quarter of fiscal 2005 from $\$ 8.2$ million in the third quarter of fiscal 2004 . The increase resulted from higher average short-term market interest rates and the 13\% ( $\$ 134.0$ million) increase in average debt. Increases in short-term market interest rates, partially offset by the lower average rate on our fixed rate term debt, raised our weighted average cost of funds to 3.85\% in the third quarter of fiscal 2005 from $3.26 \%$ in the third quarter of fiscal 2004. Interest expense for the third quarter of fiscal 2005 includes two offsetting, nonrecurring items; a $\$ 0.2$ million gain

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recognized on interest rate locks (see the Market Interest Rates and Sensitivity section for further discussion) and a $\$ 0.2$ million expense representing the unamortized deferred debt issuance costs on debt prepaid during the quarter.

Net finance income before provision for credit losses on finance receivables decreased by $2 \%$ to $\$ 20.4$ million in the third quarter of fiscal 2005 from $\$ 20.8$ million in the third quarter of fiscal 2004 . Net interest margin (net finance income before provision for credit losses expressed as an annual percentage of average finance receivables) decreased to 5.39\% in the third quarter of fiscal 2005 from 5.96\% in the third quarter of fiscal 2004. Net interest margin decreased because our weighted average cost of funds was higher, the net yield on our finance receivables was lower and our leverage increased.

The provision for credit losses on finance receivables decreased to \$0.1 million in the third quarter of fiscal 2005 from $\$ 2.1$ million in the third quarter of fiscal 2004. The decrease resulted from significantly lower net charge-offs and improved asset quality, partially offset by receivables growth. The provision for credit losses is the amount needed to change the allowance for credit losses to the appropriate estimated level. Net charge-offs (write-downs of finance receivables less recoveries) decreased to \$0.1 million in the third quarter of fiscal 2005 from $\$ 1.9$ million in the third quarter of fiscal 2004. The loss ratio (net charge-offs expressed as an annual percentage of average finance receivables) decreased to $0.03 \%$ in the third quarter of fiscal 2005 from $0.54 \%$ in the third quarter of fiscal 2004. Net charge-offs decreased because of higher recoveries, fewer non-accrual receivables and improved equipment values.

Salaries and other expenses decreased by 6\% to $\$ 5.2$ million in the third quarter of fiscal 2005 from $\$ 5.6$ million in the third quarter of fiscal 2004. The decrease resulted from cost savings generated by significantly fewer non-performing assets. Salary expense did not change significantly. The expense ratio (salaries and other expenses expressed as an annual percentage of average finance receivables) decreased to $1.38 \%$ in the third quarter of fiscal 2005 from $1.60 \%$ in the third quarter of fiscal 2004 because of the decrease in expenses and the increase in receivables. The efficiency ratio (expense ratio expressed as a percentage of net interest margin) decreased to $25.64 \%$ in the third quarter of fiscal 2005 from $26.74 \%$ in the third quarter of fiscal 2004 because of the decrease in expenses.

Diluted earnings per share increased by $20 \%$ to $\$ 0.53$ per share in the third quarter of fiscal 2005 from $\$ 0.44$ per share in the third quarter of fiscal 2004, and basic earnings per share increased by $20 \%$ to $\$ 0.54$ per share in the third quarter of fiscal 2005 from $\$ 0.45$ per share in the third quarter of fiscal 2004. The percentage increases in diluted and basic earnings per share were higher than the percentage increase in net income because of the repurchase of 1.5 million shares of common stock in April 2004.

Comparison of nine months ended April 30, 2005 to nine months ended April 30, 2004

| (\$ in millions, except per share amounts) | Nine Months Ended April 30, |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2005 | 2004 | \$ | Change | \% | nge |
| Finance income | \$ 92.3 | \$88.8 |  | \$ 3.5 |  | 4\% |
| Interest expense | 30.7 | 25.4 |  | 5.3 |  | 20 |
| Net finance income before provision for credit losses | 61.6 | 63.4 |  | (1.8) |  | (3) |
| Provision for credit losses | 1.4 | 8.0 |  | (6.6) |  | (83) |
| Salaries and other expenses | 16.1 | 17.7 |  | (1.6) |  | (9) |

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| Provision for income taxes | 17.1 | 14.7 | 2.4 | 16 |
| :--- | :--- | :--- | :--- | :--- |
| Net income | 27.0 | 23.0 | 4.0 | 18 |
|  |  |  |  |  |
| Diluted earnings per share | 1.56 | 1.25 | 0.31 | 25 |
| Basic earnings per share | 1.59 | 1.27 | 0.32 | 25 |
| $========================================================================$ |  |  |  |  |

Net income increased by $18 \%$ to $\$ 27.0$ million in the first nine months of fiscal 2005 from $\$ 23.0$ million in the first nine months of fiscal 2004. The increase resulted from the effects of significantly fewer non-performing assets and, to a lesser extent, receivables growth, partially offset by the effects of significantly higher short-term market interest rates, continued low long-term market interest rates, and, to a lesser extent, increased costs associated with being a public company (includes external and internal audit fees, Sarbanes-Oxley compliance costs, legal fees, insurance and board of directors fees).

Finance income increased by $4 \%$ to $\$ 92.3$ million in the first nine months of fiscal 2005 from $\$ 88.8$ million in the first nine months of fiscal 2004. The increase resulted from the $7 \%$ increase in average finance receivables (\$101.0 million) to $\$ 1.515$ billion in the first nine months of fiscal 2005 from \$1.414 billion in the first nine months of fiscal 2004 and, to a lesser extent, lower non-accrual receivables. Partially offsetting these positive factors was the lower net yield of finance receivables. Continued low long-term market interest rates reduced the net yield on finance receivables to 8.14\% in the first nine months of fiscal 2005 from 8.39\% in the first nine months of fiscal 2004.

Interest expense increased by $20 \%$ to $\$ 30.7$ million in the first nine months of fiscal 2005 from $\$ 25.4$ million in the first nine months of fiscal 2004. The increase resulted from higher average short-term market interest rates and the $10 \%$ ( $\$ 104.0$ million) increase in average debt. Increases in short-term market interest rates, partially offset by the lower average rate on our fixed rate term debt, raised our weighted average cost of funds to $3.63 \%$ in the first nine months of fiscal 2005 from 3.32\% in the first nine months of fiscal 2004.

Net finance income before provision for credit losses on finance receivables decreased by $3 \%$ to $\$ 61.6$ million in the first nine months of fiscal 2005 from $\$ 63.4$ million in the first nine months of fiscal 2004. Net interest margin decreased to 5.44\% in the first nine months of fiscal 2005 from 5.99\% in the first nine months of fiscal 2004. Net interest margin decreased because our weighted average cost of funds was higher, the net yield on our finance receivables was lower and our leverage increased.

The provision for credit losses on finance receivables decreased to \$1.4 million in the first nine months of fiscal 2005 from $\$ 8.0$ million in the first nine months of fiscal 2004. The decrease resulted from significantly lower net charge-offs and improved asset quality, partially offset by receivables growth. Net charge-offs decreased to $\$ 1.2$ million in the first nine months of fiscal 2005 from $\$ 8.1$ million in the first nine months of fiscal 2004 . The loss ratio decreased to $0.11 \%$ in the first nine months of fiscal 2005 from $0.76 \%$ in the first nine months of fiscal 2004. Net charge-offs decreased because of higher recoveries, fewer non-accrual receivables and improved equipment values.

Salaries and other expenses decreased by $9 \%$ to $\$ 16.1$ million in the first nine months of fiscal 2005 from $\$ 17.7$ million in the first nine months of fiscal 2004. The decrease resulted from cost savings generated by fewer non-performing assets partially offset by higher costs associated with being a public company. Salary expense did not change significantly. The expense ratio decreased to

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1.42\% in the first nine months of fiscal 2005 from $1.67 \%$ in the first nine months of fiscal 2004 because of the decrease in expenses and increase in receivables. The efficiency ratio decreased to $26.16 \%$ in the first nine months of fiscal 2005 from 27.91\% in the first nine months of fiscal 2004 because of the decrease in expenses.

Diluted earnings per share increased by $25 \%$ to $\$ 1.56$ per share in the first nine months of fiscal 2005 from $\$ 1.25$ per share in the first nine months of fiscal 2004, and basic earnings per share increased by 25\% to $\$ 1.59$ per share in the first nine months of fiscal 2005 from $\$ 1.27$ per share in the first nine months of fiscal 2004. The percentage increases in diluted and basic earnings per share were higher than the percentage increase in net income because of the repurchase of 1.5 million shares of common stock in April 2004.

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## RECEIVABLE PORTFOLIO AND ASSET QUALITY

We discuss trends and characteristics of our finance receivables and our approach to managing credit risk in this section. The key aspect of this section is asset quality. Asset quality statistics measure our underwriting standards, skills and policies and procedures and can indicate the direction and levels of future charge-offs.

| (\$ in millions) | $\begin{gathered} \text { April 30, } \\ 2005 \text { * } \end{gathered}$ | $\begin{aligned} & \text { July 31, } \\ & 2004 \text { * } \end{aligned}$ | \$ | Change | \% | nge |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Finance receivables | \$1,590.8 | \$1,460.9 | \$ | 129.9 |  | 9\% |
| Allowance for credit losses | 24.2 | 24.1 |  | 0.1 |  | -- |
| Non-performing assets | 26.6 | 32.4 |  | (5.8) |  | (18) |
| Delinquent finance receivables | 11.1 | 15.0 |  | (3.9) |  | (26) |
| Net charge-offs | 1.2 | 5.8 |  | (4.6) |  | (79) |
| As a percentage of receivables: |  |  |  |  |  |  |
| Allowance for credit losses | 1. $52 \%$ | 1. $65 \%$ |  |  |  |  |
| Non-performing assets | 1.67 | 2.22 |  |  |  |  |
| Delinquent finance receivables | 0.70 | 1.03 |  |  |  |  |
| Net charge-offs (annualized) | 0.11 | 0.54 |  |  |  |  |

* as of and for the nine months ended

Finance receivables comprise installment sale agreements and secured loans (collectively referred to as loans) and direct financing leases. Finance receivables outstanding increased by $8 \%$ ( $\$ 129.9$ million) to $\$ 1.591$ billion at April 30, 2005 from $\$ 1.461$ billion at July 31, 2004. At April 30, 2005, loans were $89 \%$ ( $\$ 1,417.5$ billion) of finance receivables and leases were $11 \%$ ( $\$ 173.3$ million).

Finance receivables originated in the third quarter of fiscal 2005 and 2004 were $\$ 269$ million and $\$ 211$ million, respectively, and in the first nine months of fiscal 2005 and 2004 were $\$ 762$ million and $\$ 560$ million, respectively. Originations increased because of greater demand for domestic equipment financing and increases in marketing personnel. Finance receivables collected in the third quarter of fiscal 2005 and 2004 were $\$ 208$ million and $\$ 179$ million, respectively, and in the first nine months of fiscal 2005 and 2004 were $\$ 619$

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million and $\$ 523$ million, respectively. Collections increased because of higher average receivables and increased pre-payments.

Maintaining the credit quality of our receivables is our primary focus. We manage our credit risk by using disciplined and proven underwriting policies and procedures, by monitoring our receivables closely and by effectively handling non-performing accounts. Our underwriting policies and procedures require obtaining a first lien on equipment financed. We focus on financing equipment that has an economic life exceeding the term of the transaction, historically low levels of technological obsolescence, use in multiple industries, ease of access and transporting, and a broad, established resale market. Securing our receivables with such equipment can mitigate potential charge-offs. We may also obtain additional equipment or other collateral, third-party guarantees, advanced payments or hold back a portion of the amount financed. We do not finance or lease aircraft or railcars, computer related equipment, telecommunications equipment or equipment located outside the United States, and we do not lend to consumers.

Our underwriting policies limit our credit exposure with any single customer. At April 30, 2005, this limit was $\$ 29.5$ million and our ten largest customers accounted for $\$ 89.6$ million (5.6\%) of total finance receivables.

The allowance for credit losses was $\$ 24.2$ million at April 30, 2005 and $\$ 24.1$ million at July 31, 2004. The allowance level declined to $1.52 \%$ of finance receivables at January 31, 2005 from 1.65\% at July 31, 2004 because of the decrease in credit losses and improvement in asset quality. We periodically review the allowance to determine that its level is appropriate. The allowance level may decline further if our asset quality statistics remain at favorable levels.

Net charge-offs of finance receivables (write-downs less recoveries) decreased to $\$ 1.2$ million in the first nine months of fiscal 2005 from $\$ 5.8$ million in the last nine months of fiscal 2004 and the loss ratio decreased to $0.11 \%$ from $0.54 \%$. Net charge-offs decreased to $\$ 0.1$ million in the third quarter of fiscal 2005 from $\$ 0.3$ million in the second quarter of fiscal 2005 and the loss ratio decreased to $0.03 \%$ from $0.08 \%$. Net charge-offs decreased to $\$ 1.2$ million in the first nine months of fiscal 2005 from $\$ 8.1$ million in the first nine months of fiscal 2004 and the loss ratio decreased to $0.11 \%$ from $0.76 \%$. Net charge-offs have been decreasing because of higher recoveries of prior write-offs, fewer non-performing assets and improved economic conditions and equipment values.

Non-performing assets comprise non-accrual finance receivables and repossessed equipment (assets received to satisfy receivables) as follows (in millions) :

|  | $\begin{array}{r} \text { April } 30, \\ 2005 \end{array}$ | $\begin{array}{r} \text { July } 31, \\ 2004 \end{array}$ |
| :---: | :---: | :---: |
| Non-accrual finance receivables * | \$24.5 | \$29.2 |
| Repossessed equipment | 2.1 | 3.2 |
| Total non-performing assets | \$26.6 | \$32.4 |

The net investment in delinquent finance receivables (transactions with

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more than a nominal portion of a contractual payment 60 or more days past due) was $\$ 11.1$ million at April 30,2005 compared to $\$ 15.0$ million at July 31,2004 .

Our asset quality statistics stayed at favorable levels during the quarter. Net charge-offs, repossessed equipment and delinquencies were far below expected levels. Therefore, we do not expect further improvement in these measures and reasonable increases would not necessarily indicate the start of a negative trend. Non-accrual finance receivables may decline further (decreases in non-accrual receivables typically trail decreases in delinquencies because several months of payment performance must occur to reclassify a receivable to accrual status). At April 30, 2005, 75\% of non-accrual finance receivables were not delinquent. Decreases in net charge-offs and non-accrual receivables have a positive effect on earnings through decreases in the provision for credit losses and by increasing finance income.

Although we expect our asset quality statistics to stay at favorable levels, significantly higher oil prices and market interest rates could adversely affect our statistics. Gasoline and interest are significant costs for most of our customers and higher than normal increases in these costs could adversely impact their operating cash flows and their ability to remit payments to us. Increases in these costs can also adversely affect the economy. In addition, we have several customers that owe us over $\$ 5.0$ million. If any of these receivables became delinquent, impaired or repossessed, our asset quality statistics could worsen even though the overall trend may remain positive.

## LIQUIDITY AND CAPITAL RESOURCES

We describe our needs for substantial amounts of capital (debt and equity), our approach to managing liquidity and our current funding sources in this section. Key indicators are leverage, available liquidity and credit ratings. Our credit rating was raised in July 2004 , our leverage is low by finance company standards, we have ample liquidity available and the maturities of our term debt are staggered and exceed the maturities of our finance receivables.

Liquidity and access to capital are vital to our operations and growth. We need continued availability of funds to originate or acquire finance receivables, to purchase portfolios of finance receivables and to repay maturing debt. To ensure that we have enough liquidity we project our financing needs based on estimated receivables growth and maturing debt, we monitor capital markets closely and we diversify our funding sources. We can obtain funds from many sources, including operating cash flow, private and public issuances of term debt, conduit and term securitizations of finance receivables, committed unsecured revolving credit facilities, dealer placed and direct issued commercial paper and sales of common and preferred equity. We believe that our liquidity sources are well diversified and we are not dependent on any funding source or any credit provider.

At April 30, 2005, we had $\$ 94.3$ million available under our bank credit facilities (net of commercial paper outstanding). This amount increased to $\$ 226.3$ million after the May 2005 debt issuance. We also have the ability to issue an additional $\$ 213.0$ million of asset securitization financings and additional term debt. We believe, but cannot assure, that sufficient liquidity is available to us to support our future operations and growth.

Our term debt is rated 'BBB+' by Fitch Ratings, Inc. ("Fitch") and our major operating subsidiary's commercial paper (\$104.9 million at April 30,2005) is rated 'F2' by Fitch. Both ratings have a stable outlook. Our access to capital markets and our credit spreads are partly dependent on these investment grade credit ratings.

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Our major operating subsidiary's debt agreements have restrictive covenants including limits on indebtedness, encumbrances, investments, dividends and other distributions to us, sales of assets, mergers and other business combinations, capital expenditures, interest coverage and net worth. None of the agreements have a material adverse change clause.

In the first nine months of fiscal 2005, debt increased by 9\% (\$95.9 million) to $\$ 1.190$ billion from $\$ 1.094$ billion and stockholders' equity increased by $10 \% ~(\$ 28.9$ million) to $\$ 332.8$ million from $\$ 303.9$ million. Leverage (debt-to-equity ratio) remained at a low 3.6 allowing for substantial asset growth. Historically, our leverage has not exceeded 5.5.

Debt comprised the following (\$ in millions):

|  | April 31, 2005 |  |  | July 31, 2004 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Amount |  | Percent | Amount |  | Percent |
| Term notes | \$ | 392.5 | 33\% | \$ | 520.0 | 48\% |
| Asset securitization financings |  | 325.0 | 27 |  | 286.0 | 26 |
| Convertible debentures |  | 175.0 | 15 |  | 175.0 | 16 |
| Borrowings under bank credit facilities |  | 183.7 | 15 |  | 12.0 | 1 |
| Commercial paper |  | 117.0 | 10 |  | 103.6 | 9 |
| Total principal |  | 193.2 | 100\% |  | , 096.6 | 100\% |
| Fair value adjustment of hedged debt |  | (3.6) |  |  | (2.9) |  |
| Total debt |  | 189.6 |  |  | , 093.7 |  |

## Term Notes

In January 2005 , we repaid $\$ 20.0$ million of $6.68 \%$ fixed rate term notes at maturity with proceeds from borrowings under bank credit facilities.

At April 30, 2005, the $\$ 392.5$ million of term notes outstanding comprised $\$ 347.5$ million of private placements and medium term notes with insurance companies and $\$ 45.0$ million of bank term loans.

Asset Securitization Financings

We have a $\$ 325.0$ million asset securitization facility that we established in July 2001. The facility was renewed for the fourth time in April 2005 and currently expires in April 2006 subject to further renewal. In January 2005 , we borrowed the $\$ 39.0$ million available under the facility and repaid bank borrowings with the proceeds. The facility limits borrowings to a minimum level of securitized receivables. If borrowings exceed the minimum level, we must repay the excess or securitize more receivables. We can securitize more receivables during the term of the facility. Upon expiration and non-renewal of the facility, we must repay borrowings outstanding or convert them into term debt. The term debt would be repaid monthly based on the balance of securitized receivables. Currently, we would exercise the conversion option upon non-renewal. Based on the contractual payments of the $\$ 404.5$ million of

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securitized receivables at April 30, 2005, the term debt would be fully repaid by May 2008.

The unsecured debt agreements of our major operating subsidiary allow $40 \%$ of its finance receivables to be securitized; approximately $\$ 631.0$ million at April 30, 2005. Therefore, we can securitize an additional $\$ 226.5$ million of finance receivables at April 30, 2005. The facility limits borrowings to 94\% of securitized receivables.

## Convertible Debentures

The convertible debentures were convertible into 4.0 million shares (as adjusted) of common stock at the adjusted conversion price of $\$ 43.86$ per share resulting in an adjusted conversion rate of 22.80 shares for each $\$ 1,000$ of principal. In December 2004, we irrevocably elected to pay the value of converted debentures, not exceeding the principal amount, in cash. We will pay any value over principal with shares of common stock. This eliminated the 4.0 million shares of common stock issuable upon conversion. At April 30, 2005, no event occurred that would have allowed for conversion of the debentures.

## Bank Credit Facilities

We have $\$ 395.0$ million of committed unsecured revolving credit facilities from nine banks (a $\$ 55.0$ million increase from July 31, 2004). This includes $\$ 212.5$ million of facilities with original terms ranging from three to five years and $\$ 182.5$ million of facilities with a one year original term. These facilities are a dependable, low-cost source of funds and support our commercial paper program. We can borrow the full amount under each facility. None of the facilities are for commercial paper back-up only. These facilities may be renewed upon expiration.

## Commercial Paper

We issue commercial paper direct and through a $\$ 350.0$ million program. Commercial paper is unsecured and matures between 1 and 270 days. As a condition of our credit rating, our unused committed revolving bank credit facilities must exceed commercial paper outstanding. Therefore, at April 30, 2005, the combined amount of commercial paper and
bank borrowings outstanding, $\$ 300.7$ million at April 30, 2005 ( $\$ 168.7$ million as adjusted for the May 2005 debt issuance), was limited to $\$ 395.0$ million.

## MARKET INTEREST RATE RISK AND SENSITIVITY

We discuss how (i) changes in market interest rates can affect our profitability and (ii) our approach to managing interest rate risk in this section. Short-term market interest rates have risen $2.0 \%$ during the past twelve months and are expected to continue to rise. This has and would continue to reduce our net income as explained below.

Our earnings are sensitive to changes in market interest rates (includes LIBOR, rates on U.S. Treasury securities, money market rates, swap rates and the prime rate). Changes in these rates affect our finance income and interest expense. Rate increases would reduce earnings (this is occurring currently) and rate decreases would increase earnings because floating rate debt (includes short-term debt) exceeds floating rate finance receivables significantly. When market interest rates rise, the resulting increase in interest expense would

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exceed the resulting increase in finance income significantly. Conversely, when market interest rates decline, the resulting decrease in interest expense would exceed the resulting decrease in finance income significantly. These effects would diminish over time. In addition, since our interest earning assets exceed our interest bearing liabilities, eventually, continued low market interest rates would reduce earnings and continued high rates would increase earnings. These broad statements do not consider the effects of economic and other conditions that may accompany interest rate changes. Higher short-term market interest rates increased interest expense by approximately $\$ 3.0$ million and $\$ 6.0$ million in the third quarter and first nine months of fiscal 2005 , respectively.

Our earnings are subject to the risk of rising short-term interest rates at April 30, 2005 because floating rate debt exceeded floating rate receivables by $\$ 557.7$ million (as shown in the table below). The terms and prepayment experience of our receivables mitigate this risk. Finance receivables are repaid monthly over fairly short periods of two to five years that have been accelerated by prepayments. At April 30, 2005, \$568.0 million (38\%) of fixed rate finance receivables are due in one year and the weighted average remaining maturity of fixed rate finance receivables is under two years. We do not match the maturities of our debt to our finance receivables.

| (\$ in millions) | Fixed Rate |  |  | Floating Rate |  | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Amount | Percent | Amount | Percent |  |
| Finance receivables |  | , 495.1 | 94\% | \$ 95.7 | 6\% | \$1,590.8 |
| Debt (principal) * | \$ | 536.2 | 45\% | \$653.4 | 55\% | \$1,189.6 |
| Stockholders' equity |  | 332.8 | 100 | -- | -- | 332.8 |
| Total debt and equity | \$ | 869.0 | 57\% | \$653.4 | 43\% | \$1,522. 4 |

* as adjusted for the May 2005 fixed rate term note issuance

Floating rate debt (asset securitization financings, fixed rate term notes swapped to floating rates, commercial paper, bank borrowings and floating rate term notes) at April 30, 2005 (as adjusted for the May 2005 fixed rate term note issuance) reprices (interest rate changes) as follows: \$501.3 million (77\%) in one month; $\$ 39.6$ million (6\%), in two to three months and $\$ 112.5$ million (17\%) in four to nine months. Most of the floating rate swaps of fixed rate notes last repriced in April 2005. The repricing periods of floating rate debt at April 30, 2005 (as adjusted for the May 2005 fixed rate term note issuance) follow (in millions) :

|  | Balance | Repricing Frequency |
| :---: | :---: | :---: |
| Asset securitization financings | \$325.0 | generally daily |
| Floating rate swaps of fixed rate notes | 143.3 | semi-annually |
| Commercial paper | 117.0 | 1 to 250 days (18 day average) |
| Bank borrowings | 51.7 | generally daily |
| Floating rate notes | 20.0 | monthly |

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We quantify interest rate risk by calculating the effect on net income of a hypothetical, immediate 100 basis point (1.0\%) rise in market interest rates. At April 30, 2005, such a hypothetical adverse change in rates would reduce quarterly net income by approximately $\$ 0.5$ million based on scheduled repricings of floating rate debt and fixed rate term debt maturing within one year, the expected effects on the yield of new receivables and the May 2005 fixed rate term note issuance. We
believe this amount represents an acceptable level of risk considering the lower cost of floating rate debt. Actual future changes in market interest rates and the effect on net income may differ materially from this amount. In addition, other factors that may accompany an actual immediate 100 basis point increase in market interest rates were not considered in the calculation.

We monitor and manage our exposure to changes in market interest rates through risk management procedures that include using certain derivative financial instruments and changing the proportion of our fixed rate and floating rate debt. We may use derivatives to hedge our exposure to interest rate risk on existing and contemplated debt. We do not speculate with nor do we trade derivatives.

In March 2005, we entered into two $\$ 25.0$ million interest rate locks; locking in the five-year U.S. Treasury Notes rate (was trending higher at the time), at $4.075 \%$ for one month, that would be used to determine the interest rate of our May 2005 issuance of five-year fixed rate term notes. We chose not to designate the locks as hedging instruments because of their short duration and our expectation that the settlement amount would not be material. We terminated the locks within three weeks of issuance when the interest rate was fixed on the term note issuance. The five-year Treasury rate was $4.18 \%$ at the time. We received $\$ 0.2$ million from settling the locks and, since we did not designate the locks as hedges, we recognized this gain in March 2005. If we made the hedge designation, the $\$ 0.2$ million gain would have been deferred and recognized over the life of the term notes.

At April 30, 2005, fixed rate notes swapped to floating rates totaled $\$ 143.3$ million. We receive fixed rates equal to the rates on the hedged notes and pay floating rates indexed to six-month LIBOR (3.41\% at April 30, 2005). The weighted average receive rate ( $4.88 \%$ ) exceeded the current weighted average pay rate (4.81\%) by 7 basis points ( $0.07 \%$ ) at April 30, 2005. Information on our swaps at April 30, 2005 follows ( $\$$ in millions):

| Issued | Expires | Notional Amount | Receive Rate | Pay Rate | Reprices |
| :---: | :---: | :---: | :---: | :---: | :---: |
| April 2003 | April 2010 | \$12.5 | 4.96\% | 4.56\% | October 2005 |
| July 2003 | April 2008 | 25.0 | 4.37 | 4.20 | October 2005 |
| July 2003 | June 2008 | 12.5 | 4.37 | 4.89 | October 2005 |
| July 2003 | June 2008 | 25.0 | 4.37 | 4.70 | October 2005 |
| July 2003 | June 2010 | 12.5 | 4.96 | 4.87 | October 2005 |
| August 2003 | April 2008 | 24.5 | 4.37 | 4.10 | October 2005 |
| April 2004 | August 2007 | 31.3 | 6.23 | 5.99 | July 2005 |

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The net yield of finance receivables less the weighted average cost of borrowed funds represents the net interest spread, a key measure of a finance company's profitability.

|  | Three Months Ended April 30, |  | Nine Months Ended April 30, |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2005 | 2004 | 2005 | 2004 |
| Net yield of finance receivables | 8.25\% | 8. $32 \%$ | $8.14 \%$ | 8.39\% |
| Weighted average cost of borrowed funds | 3.85 | 3.26 | 3.63 | 3.32 |
| Net interest spread | 4.40\% | $5.06 \%$ | $4.51 \%$ | 5.07\% |

The net interest spread has been declining in fiscal 2005 because of increases in our borrowing costs resulting from rising short-term market interest rates. The net yield on our finance receivables has been increasing slightly in fiscal 2005 because of equipment financing demand and higher market interest rates, although it remained below the yield in fiscal 2004 because of continued low-long term market interest rates.

## NEW ACCOUNTING STANDARDS

In December 2004, the Financial Accounting Standards Board issued SFAS No. $123(R)$, "Share-Based Payment", that requires measuring and recognizing compensation expense for all stock awards. SFAS No. 123(R) is effective with our fiscal quarter ending October 31, 2005. We are evaluating the impact SFAS No. 123(R) will have on our operating results and financial condition.

On September 30, 2004, the Emerging Issues Task Force ("EITF") Issued EITF No. 04-8, "The Effect of Contingently Convertible Debt on Diluted Earnings per Share." EITF No. 04-8 eliminated excluding convertible debentures with a contingent conversion feature in calculating diluted earnings per share. Our convertible debentures contain this feature. In December 2004, we irrevocably elected to pay the value of converted debentures, not exceeding the principal amount, in cash. We will pay any value over principal with shares of common stock. This eliminates the 4.0 million shares of common stock issuable upon conversion. As a result, EITF $04-8$ will not affect diluted earnings per share.

## FORWARD-LOOKING STATEMENTS

Certain statements in this document may include the words or phrases "can be," "expects," "plans," "may," "may affect," "may depend," "believe," "trending," "hopeful," "endeavor," "estimate," "intend," "could," "should," "would," "if" and similar words and phrases that constitute "forward-looking statements" within the meaning of Section 27A of the Securities Act of 1933 and Section $21 E$ of the Securities Exchange Act of 1934 . Forward-looking statements are subject to various known and unknown risks and uncertainties and our actual results could differ materially from those anticipated by such forward-looking

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statements due to several factors, some beyond our control, including, (i) our ability to obtain funding on acceptable terms, (ii) changes in the risks inherent in finance receivables and the adequacy of our allowance for credit losses, (iii) changes in market interest rates, (iv) changes in economic, financial and market conditions, (v) changes in competitive conditions and (vi) the loss of key executives or personnel. Forward-looking statements apply only when made and we are not required to update forward-looking statements for future or unanticipated events or circumstances.

Item 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

See the Market Interest Rate Risk and Sensitivity section in Item 2

Item 4. CONTROLS AND PROCEDURES
a. Evaluation of disclosure controls and procedures. Our Chief Executive Officer and Chief Financial Officer have conducted an evaluation of our disclosure controls and procedures (as defined in Rules 13a-15(e) and 15d-15 (e) of the Securities Exchange Act of 1934) as of the end of the period covered by this report and each has concluded that such disclosure controls and procedures were effective as of such date to ensure that information required to be disclosed in our reports filed under the Securities Exchange Act of 1934 is recorded, processed, summarized and reported within the time periods specified in Securities and Exchange Commission rules and forms.
b. Changes in internal control over financial reporting. There were no changes in our internal control over financial reporting that occurred during the last fiscal quarter that has affected materially, or is reasonably likely to affect materially, our internal control over financial reporting.

PART II

Item 2. UNREGISTERED SALES OF EQUITY SECURITIES AND USE OF PROCEEDS

ISSUER PURCHASES OF EQUITY SECURITIES
For the Quarter Ended April 30, 2005


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We established our common stock repurchase program in August 1996 and expanded it to include repurchases of convertible debt. A total of $\$ 40.7$ million has been authorized for repurchases of common stock and convertible debt, and through April 30, 2005, we repurchased $\$ 15.1$ million of common stock and $\$ 7.2$ million of convertible debt.

Item 5. OTHER INFORMATION
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On June 6, 2005, we issued a press release reporting our results for the quarter ended April 30, 2005. The press release is attached hereto as Exhibit 99.1. Exhibit 99.1 shall not be deemed "filed" for purposes of Section 18 of the Securities Exchange Act of 1934, as amended (the "Exchange Act"), or subject to the liabilities of that section, nor shall it be deemed incorporated by reference in any filing under the Securities Act of 1933, as amended, or the Exchange Act, except as shall be expressly set forth by specific reference in such a filing.

On June 6, 2005, we issued a press release announcing that our Board of Directors declared a quarterly dividend of $\$ 0.10$ per share on our common stock. The dividend is payable on July 29, 2005 to stockholders of record at the close of business on June 8, 2005. The dividend rate is the same as the previous quarter.

Item 6. EXHIBITS

Exhibit No. Description of Exhibit

| 31.1 | Rule $13 a-14(a) / 15 d-14(a)$ Certification of Chief Executive Officer |
| :--- | :--- |
| 31.2 | Rule 13a-14(a)/15d-14(a) Certification of Chief Financial Officer |
| 32.1 | Section 1350 Certification of Chief Executive Officer |
| 32.2 | Section 1350 Certification of Chief Financial Officer |
| 99.1 | Press release dated June 6, 2005 |
| 99.2 | Press release dated June 6, 2005 |

## SIGNATURES

[^1]FINANCIAL FEDERAL CORPORATION
(Registrant)

## By: /s/ Steven F. Groth

Senior Vice President and
Chief Financial Officer
(Principal Financial Officer)

# By: /s/ David H. Hamm <br> Vice President and Controller <br> (Principal Accounting Officer) 

June 7, 2005
(Date)


[^0]:    We earn interest income on our finance receivables and incur interest expense on our debt. We focus on maximizing the spread between the rates we earn on our receivables and the rates we incur on our debt, maintaining the credit

[^1]:    Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

