INDEPENDENT BANK CORP
Form 10-Q
November 07, 2006

## Table of Contents

# SECURITIES AND EXCHANGE COMMISSION <br> WASHINGTON, D.C. 20549 <br> FORM 10-Q <br> QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE <br> SECURITIES EXCHANGE ACT OF 1934 <br> For the quarterly period ended September 30, 2006 <br> Commission File Number: 1-9047 <br> Independent Bank Corp. <br> (Exact name of registrant as specified in its charter) 

Massachusetts
(State or other jurisdiction of incorporation or organization)

288 Union Street, Rockland, Massachusetts 02370
(Address of principal executive offices, including zip code)
(781) 878-6100
(Registrant s telephone number, including area code)
Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

$$
\text { Yes } \mathrm{p} \quad \text { No o }
$$

Indicate by check mark whether the registrant is a large accelerated filer; an accelerated filer or a non-accelerated filer (as defined in Rule 12b-2 of the Exchange Act) (check one).

Large Accelerated Filer o Accelerated Filer p Non-accelerated Filer o
Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).
Yes o No p

As of November 1, 2006, there were $14,682,918$ shares of the issuer s common stock outstanding, par value $\$ 0.01$ per share.

## INDEX

PAGE
PART I. FINANCIAL INFORMATION
Item 1. Financial Statements
Consolidated Balance Sheets (unaudited) September 30, 2006 and December 31, 2005 ..... 3
Consolidated Statements of Income (unaudited) Three and Nine months ended September 30, 2006 and 2005 ..... 4
Consolidated Statements of Stockholders Equity (unaudited) Nine months ended September 30, 2006 and for the year ended December 31, 2005 ..... 5
Consolidated Statements of Cash Flows (unaudited) Nine months ended September 30, 2006 and 2005 ..... 6
Condensed Notes to Unaudited Consolidated Financial Statements September 30, 2006
Note 1 - Basis of Presentation ..... 7
Note 2 - Stock-Based Compensation ..... 7
Note 3 - Recent Accounting Developments ..... 13
Note 4 - Earnings Per Share ..... 16
Note 5 - Common Stock Repurchase Program ..... 18
Note 6 - Employee Benefits ..... 18
Note 7 - Repurchase Agreements ..... 19
Note 8 - Comprehensive Income ..... 20
Item 2. Management $s$ Discussion and Analysis of Financial Condition and Results of Operations ..... 22
Table 1 - Summary of Delinquency Information ..... 29
Table 2 - Nonperforming Assets / Loans ..... 30
Table 3 -Summary of Changes in the Allowance for Loan Losses ..... 33
Table 4 - Summary of Allocation of the Allowance for Loan Losses ..... 34
Table 5 - Average Balance, Interest Earned/Paid \& Average Yields Three Months Ended September 30, 2006 and 2005 ..... 38
Table 6 - Average Balance. Interest Earned/Paid \& Average Yields Nine Months Ended September 30, 2006 and 2005 ..... 39
Table 7 - Volume Rate Analysis ..... 40
Table 8 - New Markets Tax Credit Recognition Schedule ..... 43
Table 9 - Interest Rate Derivatives ..... 45
Table 10 - Fair Value of Residential Mortgage Loan Commitments and Forward Sales Agreements ..... 46
Table 11 - Interest Rate Sensitivity ..... 47
Table 12 - Contractual Obligations, Commitments and Off-Balance Sheet Financial Instruments by Maturity ..... 49
Item 3. Ouantitative and Oualitative Disclosures About Market Risk ..... 49
Item 4. Controls and Procedures ..... 50
PART II. OTHER INFORMATION ..... 50
Item 1. Legal Proceedings ..... 50
Item 1A. Risk Factors ..... 51
Item 2. Unregistered Sales of Equity Securities and Use of Proceeds ..... 51
Item 3. Defaults Upon Senior Securities ..... 51
Item 4. Submission of Matters to a Vote of Security Holders ..... 51
Item 5. Other Information ..... 51
Item 6. Exhibits ..... 51Signatures55Ex-31.1 Section 302 Certification of CEOEx-31.2 Section 302 Certification of CFOEx-32-1 Section 906 Certification of CEOEx-32-2 Section 906 Certification of CFO

## Table of Contents

## PART 1. FINANCIAL INFORMATION

Item 1. Financial Statements

## INDEPENDENT BANK CORP. CONSOLIDATED BALANCE SHEETS

 (Unaudited- Dollars in Thousands, Except Share and Per Share Amounts)|  | $\begin{gathered} \text { September } \\ 30, \\ 2006 \end{gathered}$ |  | $\begin{gathered} \text { December } \\ 31, \\ 2005 \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: |
| ASSETS |  |  |  |  |
| CASH AND DUE FROM BANKS | \$ | 64,403 | \$ | 66,289 |
| FEDERAL FUNDS SOLD AND SHORT TERM INVESTMENTS |  | 48,500 |  | 63,662 |
| SECURITIES |  |  |  |  |
| TRADING ASSETS |  | 1,588 |  | 1,557 |
| SECURITIES AVAILABLE FOR SALE |  | 494,422 |  | 581,516 |
| SECURITIES HELD TO MATURITY |  |  |  |  |
| (fair value \$99,596 and \$106,730) |  | 98,236 |  | 104,268 |
| FEDERAL HOME LOAN BANK STOCK |  | 22,634 |  | 29,287 |
| TOTAL SECURITIES |  | 616,880 |  | 716,628 |
| LOANS |  |  |  |  |
| COMMERCIAL AND INDUSTRIAL |  | 170,389 |  | 155,081 |
| COMMERCIAL REAL ESTATE |  | 730,213 |  | 683,240 |
| COMMERCIAL CONSTRUCTION |  | 128,469 |  | 140,643 |
| BUSINESS BANKING |  | 57,522 |  | 51,373 |
| RESIDENTIAL REAL ESTATE |  | 396,564 |  | 428,343 |
| RESIDENTIAL CONSTRUCTION |  | 9,122 |  | 8,316 |
| RESIDENTIAL LOANS HELD FOR SALE |  | 10,954 |  | 5,021 |
| CONSUMER HOME EQUITY |  | 278,879 |  | 251,852 |
| CONSUMER AUTO |  | 217,629 |  | 263,179 |
| CONSUMER OTHER |  | 51,554 |  | 53,760 |
| TOTAL LOANS |  | 2,051,295 |  | 2,040,808 |
| LESS: ALLOWANCE FOR LOAN LOSSES |  | $(26,814)$ |  | $(26,639)$ |
| NET LOANS |  | 2,024,481 |  | 2,014,169 |
| BANK PREMISES AND EQUIPMENT, NET |  | 37,110 |  | 37,431 |
| GOODWILL |  | 55,078 |  | 55,078 |
| CORE DEPOSIT INTANGIBLES |  | 1,538 |  | 1,780 |
| MORTGAGE SERVICING RIGHTS |  | 2,571 |  | 2,892 |
| BANK OWNED LIFE INSURANCE |  | 45,180 |  | 44,762 |
| OTHER REAL ESTATE OWNED |  | 190 |  |  |
| OTHER ASSETS |  | 38,397 |  | 38,994 |
| TOTAL ASSETS | \$ | 2,934,328 | \$ | 3,041,685 |

## LIABILITIES AND STOCKHOLDERS EQUITY

| DEPOSITS |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| DEMAND DEPOSITS | \$ | 509,518 | \$ | 511,920 |
| SAVINGS AND INTEREST CHECKING ACCOUNTS |  | 571,227 |  | 613,840 |
| MONEY MARKET |  | 508,865 |  | 550,677 |
| TIME CERTIFICATES OF DEPOSIT OVER \$100,000 |  | 198,226 |  | 167,242 |
| OTHER TIME CERTIFICATES OF DEPOSIT |  | 392,774 |  | 361,815 |
| TOTAL DEPOSITS |  | 2,180,610 |  | 2,205,494 |
| FEDERAL HOME LOAN BANK BORROWINGS |  | 340,389 |  | 417,477 |
| FEDERAL FUNDS PURCHASED AND ASSETS SOLD UNDER |  |  |  |  |
| REPURCHASE AGREEMENTS |  | 116,242 |  | 113,335 |
| JUNIOR SUBORDINATED DEBENTURES |  | 51,546 |  | 51,546 |
| TREASURY TAX AND LOAN NOTES |  | 1,606 |  | 5,452 |
| TOTAL BORROWINGS |  | 509,783 |  | 587,810 |
| OTHER LIABILITIES |  | 21,591 |  | 20,229 |
| TOTAL LIABILITIES | \$ | 2,711,984 | \$ | 2,813,533 |
| COMMITMENTS AND CONTINGENCIES |  |  |  |  |
| STOCKHOLDERS EQUITY |  |  |  |  |
| PREFERRED STOCK, \$0.01 par value. Authorized: 1,000,000 Shares |  |  |  |  |
| Outstanding: None | \$ |  | \$ |  |
| COMMON STOCK, \$0.01 par value. Authorized: 30,000,000 Issued and |  |  |  |  |
| Shares at December 31, 2005 |  | 147 |  | 154 |
| SHARES HELD IN RABBI TRUST AT COST 168,540 Shares at |  |  |  |  |
| September 30, 2006 and 170,488 Shares at December 31, 2005 |  | $(1,712)$ |  | $(1,577)$ |
| DEFERRED COMPENSATION OBLIGATION |  | 1,712 |  | 1,577 |
| ADDITIONAL PAID IN CAPITAL |  | 60,045 |  | 59,700 |
| RETAINED EARNINGS |  | 169,153 |  | 175,284 |
| ACCUMULATED OTHER COMPREHENSIVE LOSS, NET OF TAX |  | $(7,001)$ |  | $(6,986)$ |
| TOTAL STOCKHOLDERS EQUITY |  | 222,344 |  | 228,152 |
| TOTAL LIABILITIES AND STOCKHOLDERS EQUITY | \$ | 2,934,328 | \$ | 3,041,685 |

The accompanying notes are an integral part of these consolidated financial statements.

## Table of Contents

# INDEPENDENT BANK CORP. CONSOLIDATED STATEMENTS OF INCOME <br> (Unaudited Dollars in Thousands, Except Share and Per Share Data) 

|  | THREE MONTHS ENDED September 30, |  |  |  |  | NINE MONTHS ENDED September 30, |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 2006 |  | 2005 |  | 2006 |  | 2005 |
| INTEREST INCOME |  |  |  |  |  |  |  |  |
| Interest on Loans | \$ | 34,732 | \$ | 30,994 | \$ | 101,517 | \$ | 88,891 |
| Taxable Interest and Dividends on |  |  |  |  |  |  |  |  |
| Securities |  | 6,896 |  | 7,492 |  | 20,535 |  | 23,792 |
| Non-taxable Interest and Dividends on |  |  |  |  |  |  |  |  |
| Securities |  | 604 |  | 668 |  | 1,936 |  | 2,007 |
| Interest on Federal Funds Sold and |  |  |  |  |  |  |  |  |
| Short-Term Investments |  | 577 |  | 71 |  | 729 |  | 137 |
| Total Interest Income |  | 42,809 |  | 39,225 |  | 124,717 |  | 114,827 |
| INTEREST EXPENSE |  |  |  |  |  |  |  |  |
| Interest on Deposits |  | 11,229 |  | 6,616 |  | 29,093 |  | 17,949 |
| Interest on Borrowings |  | 5,751 |  | 5,890 |  | 17,680 |  | 17,946 |
| Total Interest Expense |  | 16,980 |  | 12,506 |  | 46,773 |  | 35,895 |
| Net Interest Income |  | 25,829 |  | 26,719 |  | 77,944 |  | 78,932 |
| PROVISION FOR LOAN LOSSES |  | 530 |  | 1,070 |  | 1,630 |  | 3,105 |
| Net Interest Income After Provision For |  |  |  |  |  |  |  |  |
| Loan Losses |  | 25,299 |  | 25,649 |  | 76,314 |  | 75,827 |
| NON-INTEREST INCOME |  |  |  |  |  |  |  |  |
| Service Charges on Deposit Accounts |  | 3,669 |  | 3,462 |  | 10,652 |  | 9,611 |
| Investment Management Services |  |  |  |  |  |  |  |  |
| Income |  | 1,438 |  | 1,348 |  | 4,497 |  | 3,999 |
| Mortgage Banking Income |  | 526 |  | 1,068 |  | 1,994 |  | 2,580 |
| BOLI Income |  | 479 |  | 462 |  | 2,729 |  | 1,360 |
| Net Gain/(Loss) on Sales of Securities |  |  |  |  |  | $(1,769)$ |  | 616 |
| Other Non-Interest Income |  | 937 |  | 797 |  | 2,588 |  | 2,330 |
| Total Non-Interest Income |  | 7,049 |  | 7,137 |  | 20,691 |  | 20,496 |
| NON-INTEREST EXPENSE |  |  |  |  |  |  |  |  |
| Salaries and Employee Benefits |  | 12,088 |  | 11,804 |  | 36,024 |  | 35,758 |
| Occupancy and Equipment Expenses |  | 2,378 |  | 2,273 |  | 7,618 |  | 7,465 |
| Data Processing and Facilities |  |  |  |  |  |  |  |  |
| Management |  | 1,166 |  | 1,070 |  | 3,262 |  | 3,023 |
| Other Non-Interest Expense |  | 4,341 |  | 5,095 |  | 14,187 |  | 14,186 |


| Total Non-Interest Expense | 19,973 |  | 20,242 |  | 61,091 |  | 60,432 |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| INCOME BEFORE INCOME TAXES |  | 12,375 |  | 12,544 |  | 35,914 |  |
| PROVISION FOR INCOME TAXES |  | 3,819 |  | 3,857 |  | 11,165 |  |
|  |  |  |  |  |  |  | 11,249 |
| NET INCOME | $\$$ | 8,556 | $\$$ | 8,687 | $\$$ | 24,749 | $\$$ |
|  |  |  |  |  |  | 24,642 |  |
| BASIC EARNINGS PER SHARE | $\$$ | 0.58 | $\$$ | 0.56 | $\$$ | 1.65 | $\$$ |
| DILUTED EARNINGS PER SHARE | $\$$ | 0.58 | $\$$ | 0.56 | $\$$ | 1.63 | $\$$ |

Weighted average common shares

## (Basic)

Common share equivalents
Weighted average common shares (Diluted)

14,696,065
178,433
$14,874,498 \quad 15,537,621$
15,180,017
15,518,039

The accompanying condensed notes are an integral part of these unaudited consolidated financial statements.

## Table of Contents

## INDEPENDENT BANK CORP. CONSOLIDATED STATEMENTS OF STOCKHOLDERS EQUITY (Unaudited Dollars in Thousands, Except Share \& Per Share Data)

ACCUMULATED<br>COMMON SHARES DEFERREDDDITIONAL OTHER<br>SHARES COMMONHELD ICOMPENSATIORAID-IN RETAINEIOMPREHENSIVE RABBI<br>OUTSTANDINGSTOCK TRUST OBLIGATIONCAPITAL EARNINGNCOME/(LOSS)TOTAL

| BALANCE |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| DECEMBER |  |  |  |  |  |  |  |  |  |
| 31, 2004 | 15,326,236 | \$ 153 | $(\$ 1,428)$ | \$ 1,428 | \$ 59,415 | \$ 150,241 | \$ | 934 | \$210,743 |
| Net Income |  |  |  |  |  | 33,205 |  |  | 33,205 |
| Cash Dividends |  |  |  |  |  |  |  |  |  |
| Declared (\$0.60 |  |  |  |  |  |  |  |  |  |
| Proceeds From |  |  |  |  |  |  |  |  |  |
| Exercise of |  |  |  |  |  |  |  |  |  |
| Stock Options | 76,155 | 1 |  |  |  | 1,071 |  |  | 1,072 |
| Tax Benefit on |  |  |  |  |  |  |  |  |  |
| Stock Option |  |  |  |  |  |  |  |  |  |
| Exercise |  |  |  |  | 282 |  |  |  | 282 |
| Stock-Based |  |  |  |  |  |  |  |  |  |
| Compensation |  |  |  |  | 3 |  |  |  | 3 |
| Change in Fair |  |  |  |  |  |  |  |  |  |
| Value of |  |  |  |  |  |  |  |  |  |
| Derivatives |  |  |  |  |  |  |  |  |  |
| During Period, |  |  |  |  |  |  |  |  |  |
| Net of Tax, and |  |  |  |  |  |  |  |  |  |
| Realized Gains |  |  |  |  |  |  |  | 870 | 870 |
| Deferred |  |  |  |  |  |  |  |  |  |
| Compensation |  |  |  |  |  |  |  |  |  |
| Obligation |  |  | (149) | 149 |  |  |  |  |  |
| Change in |  |  |  |  |  |  |  |  |  |
| Unrealized Gain on Securities |  |  |  |  |  |  |  |  |  |
| Available For |  |  |  |  |  |  |  |  |  |
| Sale, Net of Tax |  |  |  |  |  |  |  |  |  |
| Gains |  |  |  |  |  |  |  | $(8,790)$ | $(8,790)$ |
| BALANCE |  |  |  |  |  |  |  |  |  |
| DECEMBER |  |  |  |  |  |  |  |  |  |
| 31, 2005 | 15,402,391 | \$ 154 | $(\$ 1,577)$ | \$ 1,577 | \$ 59,700 | \$ 175,284 |  | (\$6,986) | \$228,152 |
| Net Income |  |  |  |  |  | 24,749 |  |  | 24,749 |
|  |  |  |  |  |  | $(7,163)$ |  |  | $(7,163)$ |

Cash Dividends
Declared (\$0.48
per share)
Purchase of Common Stock $\quad(800,000)$
Proceeds From
Exercise of
$\begin{array}{llll}\text { Stock Options } & 71,867 & 1,101 & 1,102\end{array}$
Tax Benefit on
Stock Option
Exercise $224 \quad 224$
Stock-Based
Compensation
Change in Fair
Value of
Derivatives
During Period,
Net of Tax, and
Realized Gains (640)
Deferred
Compensation
Obligation
(135) 135

Change in
Unrealized Gain on Securities
Available For
Sale, Net of Tax and Realized
Gains
625
625

BALANCE
SEPTEMBER
30, 2006
$14,674,258 \quad \$ 147 \quad(\$ 1,712) \quad \$ 1,712 \quad \$ 60,045 \quad \$ 169,153 \quad(\$ 7,001) \quad \$ 222,344$

The accompanying notes are an integral part of these consolidated financial statements.

## Table of Contents

## INDEPENDENT BANK CORP. CONSOLIDATED STATEMENTS OF CASH FLOWS <br> (Unaudited Dollars in Thousands)

|  | NINE MONTHS ENDED SEPTEMBER 30, |  |
| :---: | :---: | :---: |
|  | 2006 | 2005 |
| CASH FLOWS FROM OPERATING ACTIVITIES: |  |  |
| Net Income | \$ 24,749 | \$ 24,642 |
| ADJUSTMENTS TO RECONCILE NET INCOME TO |  |  |
| NET CASH PROVIDED FROM OPERATING ACTIVITIES: |  |  |
| Depreciation and amortization | 4,238 | 4,517 |
| Provision for loan losses | 1,630 | 3,105 |
| Deferred income tax expense | (127) | $(5,079)$ |
| Loans originated for resale | $(123,804)$ | $(149,935)$ |
| Proceeds from mortgage loan sales | 118,987 | 154,844 |
| Gain on sale of mortgages | $(1,116)$ | $(1,192)$ |
| Proceeds from Bank Owned Life Insurance | $(1,316)$ |  |
| Loss/(gain) on sale of investments | 1,769 | (616) |
| Other Real Estate Owned | (190) |  |
| Gain recorded from mortgage servicing rights, net of amortization | 321 | 325 |
| Stock based compensation expense | 121 |  |
| Tax benefit from stock option exercises |  | 206 |
| Changes in assets and liabilities: |  |  |
| Decrease in other assets | 526 | 766 |
| Increase in other liabilities | 1,331 | 3,035 |
| TOTAL ADJUSTMENTS | 2,370 | 9,976 |
| NET CASH PROVIDED FROM OPERATING ACTIVITIES | 27,119 | 34,618 |
| CASH FLOWS FROM INVESTING ACTIVITIES: |  |  |
| Proceeds from maturities and principal repayments of Securities Held to Maturity | 5,943 | 3,023 |
| Proceeds from maturities and principal repayments and sales of Securities |  |  |
| Available For Sale | 85,782 | 185,260 |
| Purchase of Securities Available For Sale |  | $(121,418)$ |
| Sale/(purchase) of Federal Home Loan Bank Stock | 6,653 | (874) |
| Net increase in Loans | $(6,008)$ | $(108,326)$ |
| Investment in Bank Premises and Equipment | $(2,994)$ | $(3,541)$ |
| NET CASH PROVIDED FROM (USED IN) INVESTING ACTIVITIES | 89,376 | $(45,876)$ |
| CASH FLOWS FROM FINANCING ACTIVITIES: |  |  |
| Net increase in Time Deposits | 61,943 | 72,006 |
| Net (decrease) increase in Other Deposits | $(86,827)$ | 40,249 |
| Net increase in Federal Funds Purchased and Assets Sold Under Repurchase |  |  |
| Agreements | 2,907 | 28,816 |
| Net decrease in Federal Home Loan Bank Borrowings | $(77,088)$ | $(114,414)$ |


| Net decrease in Treasury Tax and Loan Notes | $(3,846)$ |  | $(2,720)$ |
| :---: | :---: | :---: | :---: |
| Proceeds from exercise of stock options | 1,102 |  | 1,072 |
| Excess tax benefit from stock option exercises | 224 |  |  |
| Payments for purchase of common stock | $(24,826)$ |  |  |
| Dividends paid | $(7,132)$ |  | $(6,757)$ |
| NET CASH (USED IN) PROVIDED FROM FINANCING ACTIVITIES | $(133,543)$ |  | 18,252 |
| NET (DECREASE) INCREASE IN CASH AND CASH EQUIVALENTS | $(17,048)$ |  | 6,994 |
| CASH AND CASH EQUIVALENTS AT THE BEGINNING OF PERIOD | 129,951 |  | 65,696 |
| CASH AND CASH EQUIVALENTS AS OF SEPTEMBER 30, | \$ 112,903 | \$ | 72,690 |
| SUPPLEMENTAL DISCLOSURES OF CASH FLOW INFORMATION: <br> Cash paid during the nine months for: |  |  |  |
| Interest on deposits and borrowings | \$ 44,904 | \$ | 33,919 |
| Income taxes | 12,299 |  | 10,245 |
| SUPPLEMENTAL SCHEDULE OF NONCASH INVESTING AND |  |  |  |
| FINANCING ACTIVITIES: |  |  |  |
| Change in fair value of derivatives, net of tax and realized gains | (640) |  | 696 |
| Change in fair value of securities available for sale, net of tax and realized gains | 625 |  | $(7,132)$ |

The accompanying condensed notes are an integral part of these unaudited consolidated financial statements.

## Table of Contents

## CONDENSED NOTES TO UNAUDITED CONSOLIDATED FINANCIAL STATEMENTS NOTE 1 BASIS OF PRESENTATION

Independent Bank Corp. (the Company ) is a state chartered, federally registered bank holding company headquartered in Rockland, Massachusetts incorporated in 1986. The Company is the sole stockholder of Rockland Trust Company ( Rockland or the Bank ), a Massachusetts trust company chartered in 1907. The Company has established Independent Capital Trust III ( Trust III ) and Independent Capital Trust IV ( Trust IV ), each of which have issued trust preferred securities to the public. Trust III and Trust IV are not included in the Company s consolidated financial statements. The Bank s subsidiaries consist of: three Massachusetts securities corporations, RTC Securities Corp. I, RTC Securities Corp. X, and Taunton Avenue Securities Corp.; Taunton Avenue, Inc.; Rockland Trust Community Development LLC ( RTC CDE I ), Rockland Trust Community Development Corporation II ( RTC CDE II ), and Rockland Trust Community Development Corporation ( Parent CDE ). Taunton Avenue, Inc. was formed in May 2003 to hold loans, industrial development bonds and other assets. RTC CDE I and RTC CDE II were formed in August 2003 and August 2005, respectively, to make loans and to provide financial assistance to qualified businesses and individuals in low-income communities in accordance with the U.S. Treasury s New Markets Tax Credit Program criteria. Parent CDE was formed in August 2006 to act as the parent of both RTC CDE I and RTC CDE II. All material intercompany balances and transactions have been eliminated in consolidation. When necessary, certain amounts in prior year financial statements have been reclassified to conform to the current year s presentation.

The accompanying unaudited consolidated financial statements have been prepared in accordance with accounting principles generally accepted in the United States of America for interim financial information and with the instructions to Form 10-Q and Article 10 of Regulation S-X. Accordingly, they do not include all of the information and footnotes required by accounting principles generally accepted in the United States of America for complete financial statements. In the opinion of management, all adjustments considered necessary for a fair presentation of the financial statements, primarily consisting of normal recurring adjustments, have been included. Operating results for the quarter and nine months ended September 30, 2006 are not necessarily indicative of the results that may be expected for the year ended December 31, 2006 or any other interim period. For further information, refer to the consolidated financial statements and footnotes thereto included in the Company s Annual Report on Form 10-K for the year ended December 31, 2005 filed with the Securities and Exchange Commission ( SEC ).

## NOTE 2 STOCK-BASED COMPENSATION

The Company has five stock-based plans, all of which were approved by the Company s Board of Directors and shareholders, including the 2006 Plan (as defined below), which was approved by shareholders on April 13, 2006.

Amended and Restated 1987 Incentive Stock Option Plan ( the 1987 Plan )
1996 Non-Employee Directors Stock Option Plan ( the 1996 Plan )
1997 Employee Stock Option Plan ( the 1997 Plan )
2005 Employee Stock Plan ( the 2005 Plan )
2006 Non-Employee Director Stock Plan ( the 2006 Plan )

## Table of Contents

The following table presents the amount of cumulatively granted options and restricted stock awards, net of cancellations, through September 30, 2006.

|  | Authorized <br> Stock | Authorized <br> Restricted <br> Stock | Total | Cumulative <br> Granted, Net |
| :--- | :---: | :---: | :---: | :---: |
| Option Awards | Awards | of Cancellations |  |  |

(1) The Company may award up to a total of 800,000 shares as stock options or restricted stock awards.
(2) The Company may award up to a total of 50,000 shares as stock options or restricted stock awards.
(3) This amount represents 134,500 stock options and 10,600 restricted stock awards.
(4) This amount represents 10,000 stock options and 5,200 restricted stock awards.

At September 30, 2006, there were no shares available for grant under either the 1987 Plan or the 1996 Plan due to their expiration. Under the 2006 Plan, the 2005 Plan, the 1997 Plan, and the 1996 Plan the option exercise price equals the fair market value on the date of grant. All options granted under the 1997 Plan prior to December 15, 2005 vested between six months and two years from the date of grant and have ten-year contractual terms. All options granted on December 15, 2005 under either the 2005 Plan or the 1997 Plan vested immediately and have seven-year contractual terms. All options granted in 2006 under the 2005 Plan vest between six and 28 months from the date of grant and have seven-year contractual terms. All options granted under the 2006 Plan vest between the date of grant and approximately 21 months from the date of grant and have seven-year contractual terms. Options granted to date under all plans expire between 2007 and 2015. The Company issues shares for option exercises and restricted stock issuances from its pool of authorized but unissued shares.

On December 15, 2005, the Company s Board of Directors voted to accelerate the vesting of certain unvested out-of-the-money stock options awarded to employees pursuant to the 1997 Plan so that they immediately vested as of December 15, 2005. No other changes were made to the terms and conditions of the stock options affected by the Board vote. The Board vote approved the acceleration and immediate vesting of all unvested options with an exercise price of $\$ 31.44$ or greater per share. As a consequence of the Board vote, options to purchase 135,549 shares of the Company s common stock became exercisable immediately. The average of the high price and low price at which the Company s common stock traded on December 15, 2005, the date of the Board vote, was $\$ 28.895$ per share. The Company estimates that, as a result of this accelerated vesting, approximately $\$ 710,000$ of 2006 non-cash compensation expense and $\$ 8,000$ of 2007 non-cash compensation expense were eliminated that would otherwise have been recognized in the Company s earnings in accordance with Financial Accounting Standards Board ( FASB ) Statement No. 123 (revised 2004), Share-Based Payment ( SFAS No. 123R ).

On December 15, 2005, the Company granted 11,450 restricted stock awards to employees from the 2005 Plan. These awards vest evenly over a five-year period assuming continued employment with the Company. The holders of these awards participate fully in the rewards of stock ownership of the Company, including voting and dividend rights. The

## Edgar Filing: INDEPENDENT BANK CORP - Form 10-Q

## Table of Contents

employees are not required to pay any consideration to the Company for the restricted stock awards. The Company measured the fair value of the shares based on the average of the high price and low price at which the Company s common stock traded on the date of the grant.

On April 18, 2006, the Company granted 5,200 restricted stock awards to non-employee directors from the 2006 Plan. These awards vest at the end of a five-year period, or earlier if the director ceases to be a director for any reason other than cause, for example, retirement. If a non-employee director is removed from the Board for cause, the Company has ninety (90) days within which to exercise a right to repurchase any unvested portion of any restricted stock award from the non-employee director for the aggregate price of One Dollar (\$1.00). The holders of these awards participate fully in the rewards of stock ownership of the Company, including voting and dividend rights. The directors are not required to pay any consideration to the Company for the restricted stock awards. The Company measured the fair value of the awards based on the average of the high price and low price at which the Company s common stock traded on the date of the grant.

Prior to January 1, 2006, the Company accounted for its stock-based plans under the recognition and measurement provisions of Accounting Principles Board Opinion No. 25, Accounting for Stock Issued to Employees ( APB 25 ), and related Interpretations, as permitted by SFAS No. 123, Accounting for Stock-Based Compensation ( SFAS 123 ). No compensation cost was recognized for stock options in the Consolidated Statement of Income for the periods ended on or prior to December 31, 2005, as options granted under those plans had an exercise price equal to or greater than the market value of the underlying common stock on the date of grant. However, there was compensation expense recorded in the year ended December 31, 2005 related to restricted stock awards in accordance with APB 25 in the amount of approximately $\$ 3,000$ before tax.

Effective January 1, 2006, the Company adopted the fair value recognition provisions of SFAS 123R for all share-based payments, using the modified-prospective transition method. Under this transition method, compensation cost recognized in the quarter and nine months ended September 30, 2006 includes: (1) compensation expense recognized over the requisite service period for all share-based awards granted prior to, but not yet fully vested, as of January 1, 2006, based on the grant-date fair value estimated in accordance with the original provisions of SFAS 123, and (2) compensation cost for all share-based awards granted on or subsequent to January 1, 2006, based on the grant-date fair value estimated in accordance with the provisions of SFAS 123R. In accordance with the modified prospective transition method, the Company s Consolidated Financial Statements for prior periods have not been restated to reflect, and do not include, the impact of SFAS 123R. Upon adoption of SFAS 123R, the Company elected to retain its method of valuation for share-based awards granted using the Black-Scholes option-pricing model which was also previously used for the Company s pro forma information required under SFAS 123. The Company is recognizing compensation expense for its awards on a straight-line basis over the requisite service period for the entire award (straight-line attribution method), ensuring that the amount of compensation cost recognized at any date at least equals the portion of the grant-date fair value of the award that is vested at that time.

The total stock-based compensation expense before tax recognized in earnings by the Company in the quarter and nine months ended September 30, 2006 was approximately $\$ 40,000$ and $\$ 121,000$, respectively. The portion of this expense related to restricted stock awards was approximately $\$ 29,000$ and $\$ 68,000$ in the quarter and nine months ended September 30, 2006, respectively.

## Table of Contents

As required, prior to the adoption of SFAS 123R, the Company presented all tax benefits of deductions resulting from the exercise of stock options as operating cash flows in the Consolidated Statement of Cash Flows. SFAS 123R requires the cash flows resulting from the tax benefits from tax deductions in excess of the compensation cost recognized for those options (excess tax benefits) to be classified as financing cash flows. Therefore, the Company had $\$ 0$ and $\$ 224,000$ of excess tax benefits classified as a financing cash inflow during the quarter and nine months ended September 30, 2006, respectively.

Cash received from stock option exercises for the quarter and nine months ended September 30, 2006 was approximately $\$ 84,000$ and $\$ 1.1$ million, respectively. The actual tax benefit realized for the tax deductions from option exercises under all plans totaled $\$ 4,000$ and $\$ 77,000$ for the quarters ending September 30, 2006 and 2005, respectively, and $\$ 287,000$ and $\$ 206,000$ for the nine months ending September 30, 2006 and 2005, respectively. No cash was used by the Company to settle equity instruments granted under share-based compensation arrangements during the quarter or nine months ended September 30, 2006.

For purposes of pro forma disclosures for periods prior to January 1, 2006, the estimated fair value of the stock options is amortized into expense over the vesting period of the options. The Company s net income and earnings per share for the three and nine months ended September 30, 2005, had the Company elected to recognize compensation expense for the granting of options under SFAS 123 using the Black-Scholes option pricing model, would have been reduced to the following pro forma amounts:

Net Income:
Less: Total stock-based employee compensation expense determined under the fair value based method for all awards, net of tax

Basic EPS:

Diluted EPS:
Pro Forma

| As Reported | $\$$ | 0.56 | $\$$ | 1.60 |
| :--- | :--- | :--- | :--- | :--- |
| Pro Forma | $\$$ | 0.55 | $\$$ | 1.56 |
|  |  |  |  |  |
| As Reported | $\$$ | 0.56 | $\$$ | 1.59 |
| Pro Forma | $\$$ | 0.54 | $\$$ | 1.54 |

The fair value of each option grant is estimated on the date of the grant using the Black-Scholes option-pricing model with the following assumptions used for grants under the identified plans:

Expected volatility is based on the standard deviation of the historical volatility of the weekly adjusted closing price of the Company s shares for a period equivalent to the expected life of the option.

Expected life represents the period of time that the option is expected to be outstanding, taking into account the contractual term, historical exercise/forfeiture behavior, and the vesting period, if any.

## Edgar Filing: INDEPENDENT BANK CORP - Form 10-Q

## Table of Contents

Expected dividend yield is an annualized rate calculated using the most recent dividend payment at time of grant and the Company s average trailing twelve-month daily closing stock price.

The risk-free rate is based on the U.S. Treasury yield curve in effect at the time of grant for a period equivalent to the expected life of the option.

In addition, as SFAS 123R requires that the stock-based compensation expense recognized in earnings be based on the amount of awards ultimately expected to vest, a forfeiture assumption is estimated at the time of grant and revised, if necessary, in subsequent periods if actual forfeitures differ from those estimates. Stock-based compensation expense recognized in the third quarter of 2006 has been reduced for annualized estimated forfeitures of $5 \%$ for both restricted stock and stock option awards. Forfeitures were estimated based on historical experience.

|  |  | $\begin{aligned} & 2006 \\ & \text { Plan } \end{aligned}$ |  | $\begin{aligned} & 2005 \\ & \text { Plan } \end{aligned}$ |  | 1997 Plan |  | $\begin{aligned} & 1996 \\ & \text { Plan } \end{aligned}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Expected <br> Volatility | $\begin{aligned} & \text { September 30, } \\ & 2006 \end{aligned}$ | 27\% | (1) | 25\% | (2) | N/A |  | N/A |  |
|  | $\begin{aligned} & \text { Fiscal Year } \\ & 2005 \end{aligned}$ | N/A |  | 25\% | (3) | $\begin{aligned} & 25 \% \\ & 26 \% \end{aligned}$ | (3) (4) | 27\% | (5) |
| Expected Lives | $\begin{aligned} & \text { September 30, } \\ & 2006 \end{aligned}$ | 4 years | (1) | 4 years | (2) | N/A |  | N/A |  |
|  | $\begin{aligned} & \text { Fiscal Year } \\ & 2005 \end{aligned}$ | N/A |  | $\begin{array}{r} 3.5 \\ \text { years } \end{array}$ | (3) | 3.5 years | (3) |  |  |
|  |  |  |  |  |  | 3.5-4 years | (4) | $\begin{array}{r} 4.5 \\ \text { years } \end{array}$ | (5) |
| Expected <br> Dividend Yields | $\begin{aligned} & \text { September 30, } \\ & 2006 \end{aligned}$ | 2.36\% | (1) | 2.08\% | (2) | N/A |  | N/A |  |
|  | $\begin{aligned} & \text { Fiscal Year } \\ & 2005 \end{aligned}$ | N/A |  | 2.04\% | (3) | $\begin{array}{r} 2.04 \% \\ 1.91 \%-1.95 \% \end{array}$ | $\begin{aligned} & (3) \\ & (4) \end{aligned}$ | 2.21\% | (5) |
| Risk Free Interest Rate | $\begin{aligned} & \text { September 30, } \\ & 2006 \end{aligned}$ | 4.87\% | (1) | 4.73\% | (2) | N/A |  | N/A |  |
|  | $\begin{aligned} & \text { Fiscal Year } \\ & 2005 \end{aligned}$ | N/A |  | 4.38\% | (3) | $\begin{array}{r} 4.38 \% \\ 3.53 \%-3.80 \% \end{array}$ | $\begin{aligned} & (3) \\ & (4) \end{aligned}$ | 3.93\% | (5) |
| (1) On April 18, 2006, 10,000 options were granted from 2006 Plan to |  |  |  |  |  |  |  |  |  |

two members of the Company s
Board of
Directors. The risk free rate, expected dividend yield, expected life and expected volatility for this grant were determined on April 18, 2006.
(2) On

September 7, 2006, 5,000 options were granted from the 2005 Plan to a newly hired Senior Vice President. The risk free rate, expected dividend yield, expected life and expected volatility for this grant were determined on September 7, 2006.
(3) On

December 15, 2005, 137,000 options were granted from the 2005 Plan and 45,500 options were granted from the 1997
Plan to the Company s members of Senior Management. The risk free rate, expected dividend yield,
expected life and expected volatility for this grant were determined on December 15, 2005.
(4) On January 13, 2005, 34,500 options were granted from the 1997 Plan to certain First Vice Presidents and Vice Presidents of the Company. Also on January 13, 2005, 5,000 options were granted to the Senior Vice President and Director of Marketing, Strategy and Analysis. The risk free rate, expected dividend yield, expected life and expected volatility for these grants were determined on January 13, 2005. On September 1, 2005, 500
options were granted from the
1997 Plan to a Vice President of the Company. The risk free rate, expected dividend yield, expected life and expected volatility for
this grant was
determined on
September 1,
2005.
(5) On April 26,

2005, 11,000
options were
granted from the
1996 Plan to the
Company s
Board of
Directors. The
risk free rate, expected
dividend yield,
expected life
and expected
volatility for
this grant was
determined on
April 26, 2005.
A summary of the status of all the Company s Plans for the nine months ended September 30, 2006 is presented in the table below:

## Table of Contents

## Summary Status of All Plans

Nine Months Ended September 30, 2006


Balance at September 30, 2006

858,721 \$ 26.41
$6.3 \quad \$ \quad 5,784$
15,800 \$
29.99

Options Exercisable at September 30

846,889 \$ 26.32
6.2 \$ 5,779 n/a n/a

|  | Three Months Ended |  | Nine Months Ended |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
|  | September <br> $\mathbf{3 0 ,}$ | September 30, <br> $\mathbf{2 0 0 5}$ | September <br> $\mathbf{3 0 , 2 0 0 6}$ | September 30, <br> $\mathbf{2 0 0 5}$ |  |  |
| Weighted average grant date fair value of <br> options granted (\$ per share) | $\$ 7.35$ | $\$$ | 6.29 | $\$$ | 7.32 | $\$$ |
| 2006 |  |  |  |  |  |  |
| Total intrinsic value of share options <br> exercised | $\$ 10,000$ | $\$$ | 183,000 | $\$ 686,000$ | $\$$ | 490,000 |

The aggregate intrinsic value in the preceding tables represents the total pre-tax intrinsic value, based on the average of the high price and low price at which the Company s common stock traded on September 29, 2006 (the last trading day of the quarter) of $\$ 32.93$, which would have been received by the option holders had they all exercised their options as of that date.

A summary of the status of the Non-Employee Director Plans as of September 30, 2006 and changes during the nine months then ended is presented in the table below:

## Non-Employee Director Plans

Balance at January 1, 2006
Nine Months Ended September 30, 2006
1996 Plan
2006 Plan

|  | Weighted <br> Average | Stock <br> Options <br> and | Weighted <br> Average <br> Exercise <br> Price |
| :---: | :---: | :---: | :---: |
| Stock | Exercise <br> Price | Awards | $\$$ |
| Options | $\$ 8,000$ | $\$ 18.96$ |  |
|  | $\$$ | 10,000 | $\$ 32.23$ |

Granted
Options

| Restricted Stock Awards | $\mathrm{n} / \mathrm{a}$ |  | $\mathrm{n} / \mathrm{a}$ | 5,200 | $\$$ | 32.23 |
| :--- | ---: | ---: | ---: | ---: | ---: | :--- |
| Exercised | $(14,000)$ | $\$$ | 9.51 |  | $\$$ |  |
| Forfeited |  | $\$$ |  |  | $\$$ |  |
| Expired |  | $\$$ |  |  | $\$$ |  |
|  |  |  |  |  |  |  |
| Outstanding at September 30, 2006 | 84,000 | $\$$ | 20.54 | 15,200 | $\$$ | 32.23 |
|  |  |  |  |  |  |  |
| Options Exercisable at September 30 | 84,000 | $\$$ | 20.54 | 3,334 | $\$$ | 32.23 |

A summary of the status of the Company s nonvested awards under all Plans as of September 30, 2006 and changes during the nine months then ended is presented in the table below:

## Table of Contents

## Nonvested Awards Issued Under All Plans

| Nonvested at January 1, 2006 | 37,849 | $\$ 6.64$ | 11,450 | $\$ 28.90$ |
| :--- | :---: | :---: | :---: | :---: |
| Granted | 15,000 | $\$ 7.32$ | 5,200 | $\$ 32.23$ |
| Vested | $(39,201)$ | $\$ 6.70$ |  | $\$$ |
| Expired | $(1,816)$ | $\$ 6.73$ |  | $\$$ |
| Forfeited |  | $\$$ | $(850)$ | $\$ 28.90$ |
|  |  |  |  |  |
| Nonvested at September 30, 2006 | 11,832 | $\$ 7.31$ | 15,800 | $\$ 29.99$ |

Unrecognized compensation cost, including forfeiture estimate
\$66,000
\$350,000
Weighted average remaining recognition period (years)
1.7

The total fair value of stock options that vested during the quarters ended September 30, 2006 and 2005 was $\$ 20,000$ and $\$ 107,000$, respectively. The total fair value of stock options that vested during the nine months ended September 30, 2006 and 2005 was $\$ 262,000$ and $\$ 1.0$ million, respectively.

## NOTE 3 RECENT ACCOUNTING DEVELOPMENTS

FASB Staff Position ( FSP ) 123R-3 ( FSP 123R-3 ), Transition Election Related to Accounting for the Tax Effects of Share-Based Payment Awards In November 2005, the FASB issued FSP FAS 123R-3. This FSP provides a simplified, elective transition alternative to (1) calculating the beginning balance of the pool of excess tax benefits available to absorb tax deficiencies subsequent to the adoption of SFAS 123R ( APIC Pool ) and (2) determining the subsequent impact on the APIC Pool from the tax benefits of awards that are fully vested and outstanding upon the adoption of SFAS 123R. An entity shall follow either the transition guidance described in this FSP or the transition guidance described in SFAS 123R paragraph 81. An entity that adopted SFAS 123R using the modified prospective or modified retrospective application may make a one-time election to adopt the transition method described in this FSP. An entity may take up to one year from the later of its initial adoption of SFAS 123R or the effective date of this FSP to make this one-time election. The Company has not yet determined the transition method that will be applied in calculating the APIC pool after adopting SFAS 123R.

FSP FAS 123R-4, Classification of Options and Similar Instruments Issued as Employee Compensation That Allow for Cash Settlement upon the Occurrence of a Contingent Event In February 2006, the FASB issued FSP FAS 123R-4. This FSP addresses the classification of options and similar instruments issued as employee compensation that allow for cash settlement upon the occurrence of a contingent event. The guidance in this FSP amends certain paragraphs of SFAS 123R, which required that options or

## Edgar Filing: INDEPENDENT BANK CORP - Form 10-Q

## Table of Contents

similar instruments be classified as liabilities if the entity could be required under any circumstances to settle the option or similar instrument by transferring cash or other assets. These paragraphs are amended such that a cash settlement feature that can be exercised only upon the occurrence of a contingent event that is outside the employee s control does not meet the condition in those paragraphs of SFAS 123R until it becomes probable that the event will occur. This FSP was to be applied upon initial adoption of SFAS 123R. An entity that adopted SFAS 123R prior to the issuance of this FSP (such as the Company) is to apply the guidance in the first reporting period beginning after FSP FAS 123R-4 was made available. If in applying SFAS 123R an entity treated options or similar instruments that allow for cash settlement upon the occurrence of a contingent event in a manner consistent with the guidance in this FSP (such as the Company), then that entity would not be required to retrospectively apply the guidance in this FSP to prior periods. The adoption of FSP FAS 123R-4 did not have a material impact on the Company sfinancial position or results of operations because the Company treated options that allow for cash settlement upon the occurrence of a contingent event in a manner consistent with the guidance in this FSP upon adoption of SFAS 123R.

FSP SOP 94-6-1 ( FSP SOP 94-6-1 ), Terms of Loan Products That May Give Rise to a Concentration of Credit Risk In December 2005, the FASB issued FSP SOP 94-6-1. This FSP was issued in response to inquiries from constituents and discussions with the SEC staff and regulators of financial institutions to address the circumstances in which the terms of loan products give rise to a concentration of credit risk as that term is used in SFAS No. 107
Disclosures about Fair Value of Financial Instruments , and what disclosures apply to entities who deal with loan products whose terms may give rise to a concentration of credit risk. An entity shall provide the disclosures required by SFAS No. 107 for either an individual loan product type or a group of loan products with similar features that are determined to represent a concentration of credit risk in accordance with the guidance of SOP 94-6-1 for all periods presented in financial statements. This SOP is effective for interim and annual periods ending after December 19, 2005. The adoption of FSP SOP 94-6-1 did not have a material impact on the Company s financial position or results of operations.

SFAS No. 155 ( SFAS 155 ), Accounting for Certain Hybrid Financial Instruments an amendment of FASB Statements No. 133 and 140 In February 2006, the FASB issued SFAS 155. SFAS 155 amends SFAS 133
Accounting for Derivative Instruments and Hedging Activities ( SFAS 133 ) and SFAS 140 Accounting for Transfers and Servicing of Financial Assets and Extinguishments of Liabilities ( SFAS 140 ). This Statement permits fair value remeasurement for any hybrid financial instrument that contains an embedded derivative that otherwise would require bifurcation; clarifies which interest- and principal-only strips are not subject to SFAS 133; requires an evaluation of interests in securitized financial assets to identify interests that are freestanding derivatives or that are hybrid financial instruments that contain an embedded derivative requiring bifurcation; clarifies that concentrations of credit risk in the form of subordination are not embedded derivatives; and amends SFAS 140 to eliminate the prohibition on a qualifying special purpose entity from holding a derivative financial instrument that pertains to a beneficial interest other than another derivative financial instrument. This SFAS is effective for all financial instruments acquired or issued after the beginning of an entity s fiscal year that begins after September 15, 2006 and the fair value election may be applied upon adoption to hybrid financial instruments that had been bifurcated under SFAS 133 prior to the adoption of this statement. As this standard is effective for the Company beginning on January 1, 2007, if the Company were to acquire or issue financial instruments subsequent to that date the guidance in SFAS 155 would be applied and the Company will consider applying the fair value election to its hybrid financial instruments that have been bifurcated under SFAS 133.

## Table of Contents

SFAS No. 156 ( SFAS 156 ), Accounting for Servicing of Financial Assets an amendment of FASB Statement
No. 140 In March 2006, the FASB issued SFAS 156. SFAS 156 amends SFAS 140, Accounting for Transfers and Servicing of Financial Assets and Extinguishments of Liabilities . This Statement requires an entity to recognize a servicing asset or servicing liability when it undertakes an obligation to service a financial asset in certain situations; requires separately recognized servicing assets and servicing liabilities to be initially measured at fair value, if practicable; permits an entity to choose between an amortization or fair value measurement method for each class of separately recognized servicing assets and servicing liabilities; at initial adoption, permits a one-time reclassification of available-for-sale securities to trading securities by entities with recognized servicing rights; requires separate presentation of servicing assets and servicing liabilities subsequently measured at fair value in the statement of financial position and additional disclosures for all separately recognized servicing assets and servicing liabilities. SFAS 156 is to be adopted as of the beginning of an entity s fiscal year that begins after September 15, 2006, with earlier adoption permitted, provided the entity has not yet issued financial statements for any period of that fiscal year. The effective date of SFAS 156 is the date an entity adopts it, and an entity should apply the requirements for recognition and initial measurement of servicing assets and servicing liabilities prospectively to all transactions after the effective date. The Company has not yet adopted SFAS 156 and is not required to do so until the Company s fiscal year that begins on January 1, 2007. The Company does not believe that the adoption of SFAS 156 will have a material impact on the Company s financial position.

FASB Interpretation No. 48 ( FIN 48 ), Accounting for Uncertainty in Income Taxes In June 2006, the FASB issued FIN 48, an interpretation SFAS No. 109, Accounting for Income Taxes, in order to add clarity to the accounting for uncertainty in income taxes recognized in a Company s financial statements. The interpretation requires that only tax positions that are more likely than not to be sustained upon a tax examination are to be recognized in a Company s financial statements to the extent that the benefit is greater than $50 \%$ likely of being recognized. The differences that arise between the amounts recognized in the financial statements and the amounts recognized in the tax return will lead to an increase or decrease in current taxes, an increase or decrease to the deferred tax asset or deferred tax liability, respectively, or both. FIN 48 is effective for fiscal years beginning after December 15, 2006 with early application encouraged if interim financial statements have not yet been issued. The Company has not yet assessed the impact that the adoption of FIN 48 will have on the Company s financial position or results of operation.

SFAS No. 157 ( SFAS 157 ), Fair Value Measurements In September 2006, the FASB issued SFAS 157. SFAS 157 was issued to provide consistency and comparability in determining fair value measurements and to provide for expanded disclosures about fair value measurements. The definition of fair value maintains the exchange price notion in earlier definitions of fair value but focuses on the exit price of the asset or liability. The exit price is the price that would be received to sell the asset or paid to transfer the liability adjusted for certain inherent risks and restrictions. Expanded disclosures are also required about the use of fair value to measure assets and liabilities. The effective date is for financial statements issued for fiscal years beginning after November 15, 2007, and interim periods within those fiscal years. The Company does not believe that the adoption of SFAS 157 will have a material impact on the Company s financial position.

SFAS No. 158 ( SFAS 158 ), Employers Accounting for Defined Benefit Pension and Other Post Retirement Plans- An Amendment of FASB Statements No. 87, 88, 106, and 132(R), In September 2006, the FASB issued SFAS 158. SFAS 158 will require

## Table of Contents

companies to recognize the funded status of defined benefit plans (other than a multiemployer plan) to recognize any changes in funded status through comprehensive income in the year in which the changes occur. Additionally, SFAS 158 will require companies to measure the funded status of a plan as of the date of the fiscal year end financial statements with limited exceptions. The effective date for the recognition of the funded status of a defined benefit postretirement plan and to provide the required disclosures is as of the end of the fiscal year ending after December 15,2006 for publicly traded companies. The effective date for measuring plan assets and benefit obligations as of the fiscal year end is effective for fiscal years ending after December 15, 2008. The Company has not yet measured the impact of the adoption of SFAS 158 on the Company s financial position for its other post retirement plans including its supplemental executive retirement plans and its post retirement benefits plan. The Company does however know that its pension plan falls outside the scope of SFAS 158 because it is a multiemployer plan.

Staff Accounting Bulletin ( SAB ) No. 108 In September 2006, the SEC issued SAB No. 108. SAB No. 108 was issued to provide guidance on the consideration of the effects of prior year misstatements in quantifying current year misstatements for the purpose of a materiality assessment. SAB No. 108 addresses the diversity in practice in quantifying financial statement misstatements and will require Companies to quantify the effects of an identified unadjusted error on each financial statement and financial statement disclosure by considering the impact of prior year misstatements on the current year financial statements. Initial application of SAB No. 108 allows companies to elect not to restate prior periods but to reflect the initial application in their annual financial statements covering the first fiscal year ending after November 15, 2006. The cumulative effect of the initial application should be reported in the carrying amounts of assets and liabilities as of the beginning of that fiscal year, and the offsetting adjustment, net of tax, should be made to the opening balance of retained earnings for that year. Companies will need to disclose the nature and amount of each item, when and how each error being corrected arose, and the fact that the errors were previously considered immaterial. The Company has not yet determined the impact of the adoption of SAB No. 108 on its financial statements.

## NOTE 4 EARNINGS PER SHARE

Basic earnings per share ( EPS ) are calculated by dividing net income by the weighted average number of common shares outstanding before any dilution during the period. Diluted earnings per share have been calculated in a manner similar to that of basic earnings per share except that the weighted average number of common shares outstanding is increased to include the number of additional common shares that would have been outstanding if all potentially dilutive common shares (such as those resulting from the exercise of stock options) were issued during the period, computed using the treasury stock method.

Earnings per share consisted of the following components for the three and nine months ended September 30, 2006 and 2005:

## Table of Contents

## For the Three Months Ended September 30,

|  | Net Income |  |
| :---: | :---: | :---: |
|  | $\begin{array}{cc} 2006 & 2005 \\ \text { (Dollars in Thousands) } \end{array}$ |  |
| Net Income | \$ 8,556 | \$ 8,687 |
|  | Weighted Average Shares |  |
|  | 2006 | 2005 |
| Basic EPS | 14,696,065 | 15,391,937 |
| Effect of dilutive securities | 178,433 | 145,684 |
| Diluted EPS | 14,874,498 | 15,537,621 |
|  | Net Income Per Share |  |
|  | 2006 | 2005 |
| Basic EPS | \$ 0.58 | \$ 0.56 |
| Effect of dilutive securities | \$ 0.00 | \$ 0.00 |
| Diluted EPS | \$ 0.58 | \$ 0.56 |

For the Nine Months Ended September 30.

|  | Net Income |  |
| :---: | :---: | :---: |
|  | 2006 2005 <br> (Dollars in Thousands)  |  |
|  |  |  |
| Net Income | \$ 24,749 | \$ 24,642 |
|  | Weighted Average Shares |  |
|  | 2006 | 2005 |
| Basic EPS | 15,014,292 | 15,370,226 |
| Effect of dilutive securities | 165,725 | 147,813 |
| Diluted EPS | 15,180,017 | 15,518,039 |


|  | Net Income Per Share |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2006 |  |  | 2005 |
| Basic EPS | \$ | 1.65 |  | 1.60 |
| Effect of dilutive securities | \$ | 0.02 |  | 0.01 |
| Diluted EPS | \$ | 1.63 |  | 1.59 |

For the three months ended September 30, 2006, there were 161,904 options to purchase common stock and no shares of restricted stock excluded from the calculation of diluted earnings per share because they were anti-dilutive. For the nine months ended September 30, 2006, there were 171,013 options to purchase common stock and no shares of restricted stock excluded from the calculation of diluted earnings per share because they were anti-dilutive. For the three and nine months ended September 30, 2005, there were 328,295 and 329,927 , respectively, options to purchase common stock excluded from the calculation of diluted earnings per share because they were anti-dilutive. There was no restricted stock outstanding during the three or nine months ended September 30, 2005.

## Table of Contents

## NOTE 5 COMMON STOCK REPURCHASE PROGRAM

On January 19, 2006, the Company s Board of Directors approved a common stock repurchase program. Under the program, the Company was authorized to repurchase up to 800,000 shares, or approximately $5 \%$ of the Company $s$ outstanding common stock. During the quarter ended September 30, 2006, the Company completed its repurchase plan with a total of 800,000 shares of common stock repurchased at a weighted average share price of $\$ 31.04$. Additional information about the repurchase program is set forth in Part II, Item 2 of this Form 10-Q.

## NOTE 6 EMPLOYEE BENEFITS

## POST RETIREMENT BENEFITS AND SUPPLEMENTAL EXECUTIVE RETIREMENT PLANS

The following table illustrates the status of the post-retirement benefit plan and supplemental executive retirement plans ( SERPs ) as of September 30, for the periods presented:
Components of Net Periodic Benefit Cost

Service cost
Interest cost
Amortization of transition obligation
Amortization of prior service cost
Recognized net actuarial (gain)/loss

Net periodic benefit cost

## Components of Net Periodic Benefit Cost

Service cost
Interest cost
Amortization of transition obligation
Amortization of prior service cost
Recognized net actuarial (gain)/loss

Net periodic benefit cost

Post Retirement
Benefits SERPs
Three months ended September 30,
200620052006
(Unaudited - Dollars in Thousands)

| $\$$ | 23 | $\$$ | 23 | $\$$ | 50 | $\$$ | 44 |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |

$18 \quad 18 \quad 34$
$8 \quad 8$
$\begin{array}{llll}3 & 3 & 10 & 11\end{array}$
(1)
$\begin{array}{llllllll}\$ & 52 & \$ & 52 & \$ & 93 & \$ & 87\end{array}$

## Post Retirement

Benefits
SERPs
Nine months ended September 30, 200620052006
(Unaudited - Dollars in Thousands)
$\begin{array}{llllllll}\$ & 69 & \$ & 69 & \$ & 149 & \$ & 132\end{array}$
$\begin{array}{llll}54 & 54 & 102 & 96\end{array}$
$25 \quad 26$
$\begin{array}{llll}9 & 9 & 31 & 34\end{array}$
(3)
$\begin{array}{llllll}\$ & 157 & \$ & 158 & \$ & 279\end{array}$
\$ 262

The Company previously disclosed in its financial statements for the fiscal year ended December 31, 2005 that it expected to contribute $\$ 60,000$ to its post retirement benefit plan

## Table of Contents

and $\$ 112,000$ to its SERPs in 2006 and presently anticipates making these contributions. For the three months ended September 30, 2006, $\$ 7,000$ and $\$ 28,000$ of contributions have been made to the post retirement benefit plan and the SERPs, respectively, and for the nine months ended September 30, 2006, $\$ 41,000$ and $\$ 88,000$ of contributions have been made to the post retirement benefit plan and the SERPs, respectively.

Not included in the above summary are the components of net periodic benefit cost for the noncontributory defined benefit pension plan administered by Pentegra ( the Fund ). The Fund does not segregate the assets or liabilities of all participating employers and, accordingly, disclosure of accumulated vested and non-vested benefits is not possible. The pension plan year is July 1st through June 30th. The Company anticipates that contributions paid in 2006 to the defined benefit pension plan related to the 2006-2007 plan year will be $\$ 1.2$ million, of which $\$ 776,000$ has been paid to date. Contributions for the 2005-2006 plan year were all paid in 2005. Pension expense associated with this plan was $\$ 2.4$ million for the year 2005 and is expected to be $\$ 2.1$ million for the full year 2006 of which $\$ 300,000$ has been recognized during the three months ended September 30, 2006 and $\$ 1.8$ million has been recognized year to date.

Effective July 1, 2006, the Company froze the pension plan by eliminating all future benefit accruals, with the exception of the employees that are participants on July 1, 2006 but that are not yet fully vested. These employees will earn benefits up to the year in which they are fully vested and at that point there will be no more future benefit accruals. All benefits accrued up to July 1, 2006 will remain in the pension plan and the participants frozen benefit will be determined as of July 1, 2006. Also effective July 1, 2006, the Company implemented a new defined contribution plan in which employees, with one year of service, will receive a $5 \%$ cash contribution of eligible pay up to the social security limit and a $10 \%$ cash contribution of eligible pay over the social security limit up to the maximum amount permitted by law. Benefits conferred to employees under the new defined contribution plan vest immediately.

## NOTE 7 REPURCHASE AGREEMENTS

Both wholesale and retail repurchase agreements are collateralized by mortgage-backed securities and U.S. Government obligations. At September 30, 2006, the Company had $\$ 25.0$ million securities of repurchase agreements outstanding with third party brokers and $\$ 91.2$ million of customer repurchase agreements outstanding. The related securities are included in the securities available for sale portfolio.

## Table of Contents

## NOTE 8 COMPREHENSIVE INCOME

Information on the Company s comprehensive income, presented net of taxes, is set forth below for the three and nine months ended September 30, 2006 and 2005 .

## Table of Contents

Comprehensive income (loss) is reported net of taxes, as follows:
(Unaudited Dollars in Thousands)

|  | FOR THE THREE |  | FOR THE NINE |  |
| :---: | :---: | :---: | :---: | :---: |
|  | MONTHS ENDED |  | MONTHS ENDED |  |
|  | SEPTEMBER 30, |  | SEPTEMBER 30, |  |
|  | $\mathbf{2 0 0 6}$ | $\mathbf{2 0 0 5}$ | $\mathbf{2 0 0 6}$ | $\mathbf{2 0 0 5}$ |
| Net Income |  |  |  |  |
|  | $\$ 8,556$ | $\$ 8,687$ | $\$ 24,749$ | $\$ 24,642$ |

Other Comprehensive Income/(Loss), Net of Tax:
Increase (decrease) in fair value of securities available for sale, net of tax of $\$ 2,982$ and $\$ 2,878$ for the three months ended September 30, 2006 and 2005, respectively, and $\$ 278$ and $\$ 4,045$ for the nine months ended September 30, 2006 and 2005, respectively.

Less: reclassification adjustment for realized losses/(gains) included in net income, net of tax of $\$ 0$ and $\$ 0$ for the three months ended September 30, 2006 and 2005 , respectively, and $\$ 637$ and $\$ 230$ for the nine months ended September 30, 2006 and 2005, respectively.

Net change in fair value of securities available for sale, net of tax of $\$ 2,982$ and $\$ 2,878$ for the three months ended September 30, 2006 and 2005, respectively, and $\$ 359$ and $\$ 4,275$ for the nine months ended September 30, 2006 and 2005, respectively.
$4,864 \quad(4,827) \quad 625$
(Decrease) increase in fair value of derivatives, net of tax of $\$ 1,594$ and $\$ 854$ for the three months ended September 30, 2006 and 2005, respectively, and $\$ 133$ and $\$ 994$ for the nine months ended September 30, 2006 and 2005 , respectively.

Less: reclassification of realized gains on derivatives, net of tax of $\$ 78$ and $\$ 189$ for the three months ended September 30, 2006 and 2005, respectively, and $\$ 331$ and $\$ 387$ for the nine months ended September 30, 2006 and 2005, respectively.

Net change in fair value of derivatives, net of tax of
(640)

1,229 $\$ 1,672$ and $\$ 665$ for the three months ended September 30, 2006 and 2005, respectively, and $\$ 464$ and $\$ 607$, for the nine months ended September 30, 2006 and

2005, respectively.

| Other Comprehensive Income/(Loss), Net of Tax: |  | 2,556 | $(3,914)$ | $(15)$ | $(6,436)$ |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Comprehensive Income | $\$ 11,112$ | $\$ 4,773$ | $\$ 24,734$ | $\$ 18,206$ |  |
|  | 21 |  |  |  |  |

## Table of Contents

## Item 2. Management s Discussion and Analysis of Financial Condition and Results of Operations

The following discussion should be read in conjunction with the consolidated financial statements, notes and tables included in the Company s Annual Report on Form 10-K for the fiscal year ended December 31, 2005, filed with the Securities and Exchange Commission.

## Cautionary Statement Regarding Forward-Looking Statements

A number of the presentations and disclosures in this Form 10-Q, including, without limitation, statements regarding the level of allowance for loan losses, the rate of delinquencies and amounts of charge-offs, the rates of loan growth, and any statements preceded by, followed by, or which include the words may, could, should, will, woulc hope, might, believe, expect, anticipate, estimate, intend, plan, assume or similar expressions constit forward-looking statements.

These forward-looking statements, implicitly and explicitly, include the assumptions underlying the statements and other information with respect to the Company s beliefs, plans, objectives, goals, expectations, anticipations, estimates, intentions, financial condition, results of operations, future performance and business, including the Company s expectations and estimates with respect to the Company s revenues, expenses, earnings, return on equity, return on assets, efficiency ratio, asset quality and other financial data and capital and performance ratios.

Although the Company believes that the expectations reflected in the Company sforward-looking statements are reasonable, these statements involve risks and uncertainties that are subject to change based on various important factors (some of which are beyond the Company s control). The following factors, among others, could cause the Company s financial performance to differ materially from the Company s goals, plans, objectives, intentions, expectations and other forward-looking statements:
a weakening in the strength of the United States economy in general and the strength of the regional and local economies within the New England region and Massachusetts which could result in a deterioration of credit quality, a change in the allowance for loan losses or a reduced demand for the Company s credit or fee-based products and services;
adverse changes in the local real estate market, as most of the Company s loans are concentrated in southeastern Massachusetts and Cape Cod and a substantial portion of these loans have real estate as collateral, could result in a deterioration of credit quality and an increase in the allowance for loan losses;
the effects of, and changes in, trade, monetary and fiscal policies and laws, including interest rate policies of the Board of Governors of the Federal Reserve System could affect the Company s business environment or affect the Company s operations;
the effects of, any changes in, and any failure by the Company to comply with tax laws generally and requirements of the federal New Markets Tax Credit program in particular could adversely affect the Company s tax provision and its financial results;
inflation, interest rate, market and monetary fluctuations could reduce net interest income and could increase credit losses;

## Edgar Filing: INDEPENDENT BANK CORP - Form 10-Q

## Table of Contents

adverse changes in asset quality could result in increasing credit risk-related losses and expenses;
competitive pressures could intensify and affect the Company s profitability, including as a result of continued industry consolidation and the increase in non-banks providing financial services;
a deterioration in the conditions of the securities markets could adversely affect the value or credit quality of the Company s assets, the availability and terms of funding necessary to meet the Company s liquidity needs and the Company s ability to originate loans;
the potential to adapt to changes in information technology could adversely impact the Company s operations and require increased capital spending;
changes in consumer spending and savings habits could negatively impact the Company sfinancial results; and
future acquisitions may not produce results at levels or within time frames originally anticipated and may result in unforeseen integration issues.
If one or more of the factors affecting the Company s forward-looking information and statements proves incorrect, then the Company s actual results, performance or achievements could differ materially from those expressed in, or implied by, forward-looking information and statements contained in this Form 10-Q. Therefore, the Company cautions you not to place undue reliance on the Company s forward-looking information and statements.

The Company does not intend to update the Company s forward-looking information and statements, whether written or oral, to reflect change. All forward-looking statements attributable to the Company are expressly qualified by these cautionary statements.

## EXECUTIVE LEVEL OVERVIEW

The Company s results of operations are largely dependent on net interest income, which is the difference between the interest earned on loans and securities and interest paid on deposits and borrowings. The results of operations are also affected by the level of income/fees from loans, deposits, mortgage banking, and investment management activities, as well as operating expenses, the provision for loan losses, the impact of federal and state income taxes, and the relative levels of interest rates and economic activity.

The Company reported an increase in earnings on a per share diluted basis of $\$ 0.02$, or $3.6 \%$, to $\$ 0.58$ for the quarter ending September 30, 2006 as compared to the same period in 2005. Net income for the quarter was $\$ 8.6$ million, a decrease of $1.5 \%$ from the $\$ 8.7$ million reported for the quarter ended September 30, 2005. Year to date earnings on a diluted per share basis increased $\$ 0.04$, or $2.5 \%$, to $\$ 1.63$ and net income of $\$ 24.7$ million increased by $\$ 107,000$ as compared to the same period in 2005. The Company s return on average assets, return on average equity and net interest margin were $1.17 \%, 15.56 \%$ and $3.89 \%$, respectively, for the three month period ending September 30, 2006, representing strong profitability metrics. The Company s return on average assets, return on average equity and net interest margin were $1.17 \%, 15.49 \%$ and $3.93 \%$, respectively, for the three month period ending September 30, 2005.

## Table of Contents

Management continues to focus on earning asset growth in the commercial and home equity lending segments, while placing less emphasis on indirect auto, portfolio residential lending and the securities portfolio. While this strategy has resulted in a somewhat smaller balance sheet and slowed earnings growth, management believes it is a prudent strategy in the current interest rate environment. Emphasis on the securities portfolio continues to decrease on both a relative basis (as a percent of earning assets) as well as on an actual basis, reflecting the current flat yield curve (defined below) environment which management believes not to be conducive to growing the securities portfolio. Management also continues to de-emphasize auto loan originations due to what management currently believes to be poor return characteristics on certain segments of that business. As a result of Management s disciplined approach to quality asset generation, as well as in-market competition, earning asset growth is expected to be minimal for the remainder of 2006.

The following pie charts depict the continuing shift in the composition of earning assets into the high value areas of commercial and home equity lending as of September 30, 2005 and 2006.

The following graph depicts the historical U.S. Treasury yield curve as of September 30, for the years 20042006.

## Table of Contents

A yield curve is a graphic line chart that shows interest rates at a specific point for all securities having equal risk, but different maturity dates. ${ }^{1}$ A flat yield curve is one in which there is little difference between short-term and long-term rates for bonds of the same credit quality. When short- and long-term bonds are offering equivalent yields, there is usually little benefit in holding the longer-term instruments that is, the investor does not gain any excess compensation for the risks associated with holding longer-term securities. For example, a flat yield curve on U.S. Treasury Securities would be one in which the yield on a two-year bond is $5 \%$ and the yield on a 30 -year bond is 5.1\%. ${ }^{2}$

1 The Free
Dictionary.com
2 Investopedia.com
The following graph presents the decline in the Company s securities portfolio from September 2005 into 2006:

## Table of Contents

Total deposits of $\$ 2.2$ billion at September 30, 2006 decreased $\$ 24.9$ million, or $1.1 \%$, compared to December 31, 2005, due in part to the competitive pricing environment. For the quarter ending September 30, 2006 deposits increased $\$ 3.2$ million, or $0.2 \%$, partially attributable to promotions in the time deposit categories. The Company remains committed to deposit generation, with careful management of deposit pricing and selective deposit promotion, in an effort to control the Company s cost of funds. In the current interest rate environment the Company is focused on pricing deposits for customer retention as well as core deposit growth and does not feel a need to aggressively grow non-core deposits to fund balance sheet growth.

The net interest margin for the third quarter of 2006 was $3.89 \%$ as compared to $3.93 \%$ for the same period in 2005. The net interest margin was negatively impacted by a higher cost of deposits than anticipated as well as a large Fed fund sold position created by excess liquidity, averaging $\$ 44$ million for the quarter. Collectively these factors negatively impacted the margin by a total of 9 basis points. The margin was also positively impacted by the recognition of the Federal Home Loan Bank of Boston s ( FHLBB ) dividend received during the third quarter which was paid out on a six month basis to adjust for lack of a dividend in the second quarter. This additional dividend positively impacted net interest income and pre-tax earnings by $\$ 342,000$ and the net interest margin by 6 basis points.

While changes in the prevailing interest rate environment (see Historical U.S. Treasury Yield Curve graph above) have and will continue to have an impact on the Company s earnings, management strives to mitigate volatility in net interest income resulting from changes in benchmark interest rates through adjustable rate asset generation, effective liability management, and utilization of off-balance sheet interest rate derivatives. (For a discussion of interest rate derivatives and interest rate sensitivity see the Asset/Liability Management section, Table 9 Interest Rate Derivatives , and Market Risk section, Table 10 Interest Rate Sensitivity within the Management s Discussion and Analysis of Financial Condition and Results of Operations hereof.)

Net charge-off performance during 2006 continues to be very good at 9 basis points of average loans on an annualized basis compared to 12 basis points of average loans on annualized basis at September 30, 2005. The Company s allowance for loan loss is at $1.31 \%$ as a percentage of loans for the fifth consecutive quarter. Nonperforming assets were $\$ 7.0$ million at September 30, 2006, an increase of $\$ 3.7$ million from December 31. 2005. See Table 2- Nonperforming Assets/ Loans for detail on nonperforming assets.

A large portion of the increase in nonperforming assets is attributable to a single commercial credit, for which Management does not foresee potential loss beyond current levels of reserves. The Company had one foreclosure in the third quarter, an infrequent occurrence over the last several years. The Company has seen good performance over the last several years across all loan portfolios, as demonstrated by the net recoveries achieved in its commercial portfolio for a number of years. The Company s credit quality has been good and, while Management remains confident in the quality of the Company s credit portfolios, there is some possibility of loss in the future.

The following graph depicts the Company s non-performing assets to total assets at the periods indicated:

## Table of Contents

Some of the Company s other highlights for the first nine months of 2006 included:
o opening of a new commercial banking office in New Bedford, MA staffed by two new seasoned bankers from that market,
o hiring of three additional seasoned commercial bankers in other markets, which increases the Company stotal staff of commercial bankers by $10 \%$,
o strengthening the residential mortgage banking business by hiring a new senior vice president to lead the department, as well as the hiring of two new experienced mortgage loan originators,
o the award on June 1, 2006 of $\$ 45$ million of tax credit allocation authority under the New Markets Tax Credit Program to a subsidiary of the Bank,
o continued disciplined capital management, as reflected by:
§ Completion of the previously announced common stock repurchase program by repurchasing 800,000 common shares of the Company s outstanding stock at a weighted average share price of $\$ 31.04$;
§ Management s announcement of the anticipated refinancing of the Company s current Trust Preferred Securities in the latter part of the fourth quarter of 2006, saving approximately $\$ 1.0$ million in interest expense, on an annualized basis, beginning in 2007, (the Company will also write-off unamortized issuance costs associated with the debt of approximately $\$ 995,000$ in December of 2006 and $\$ 905,000$ in April of 2007 when the existing Trust Preferred Securities are called); and, by

## Edgar Filing: INDEPENDENT BANK CORP - Form 10-Q

## Table of Contents

§ The $6.7 \%$ increase in the quarterly dividend to $\$ 0.16$ per share.

## FINANCIAL POSITION

Loan Portfolio Total loans increased by $\$ 10.5$ million, or $0.5 \%$, during the nine months ended September 30, 2006. The increases were mainly in commercial real estate which increased by $\$ 47.0$ million, or $6.9 \%$, the consumer-home equity portfolio which increased by $\$ 27.0$ million, or $10.7 \%$, and commercial and industrial lending which increased by $\$ 15.3$ million, or $9.9 \%$. Business banking loans totaled $\$ 57.5$ million, an increase of $\$ 6.1$ million, representing growth of $12.0 \%$. Partially offsetting these increases are decreases in the consumer-auto portfolio of $\$ 45.6$ million, or $17.3 \%$, as this segment of the loan portfolio has been de-emphasized due to poor return characteristics, decreases in the residential lending portfolio of $\$ 25.0$ million, or $5.7 \%$, and decreases in commercial construction of $\$ 12.2$ million, or $8.7 \%$ primarily attributable to one large credit.

The Bank considers a concentration of credit to a particular industry to exist when the aggregate credit exposure to a borrower, an affiliated group of borrowers or a non-affiliated group of borrowers engaged in one industry exceeds $10 \%$ of the Bank s loan portfolio which includes direct, indirect or contingent obligations. As of September 30, 2006, loans made by the Company to the industry concentration of lessors of non-residential buildings grew to $10.5 \%$ of the Company s total loan portfolio.

Asset Quality Rockland Trust Company actively manages all delinquent loans in accordance with formally drafted policies and established procedures. In addition, Rockland Trust Company s Board of Directors reviews delinquency statistics, by loan type, on a monthly basis.

Delinquency The Bank s philosophy toward managing its loan portfolios is predicated upon careful monitoring which stresses early detection and response to delinquent and default situations. The Bank seeks to make arrangements to resolve any delinquent or default situation over the shortest possible time frame. Generally, the Bank requires that a delinquency notice be mailed to a borrower upon expiration of a grace period (typically no longer than 15 days beyond the due date). Reminder notices and telephone calls may be issued prior to the expiration of the grace period. If the delinquent status is not resolved within a reasonable time frame following the mailing of a delinquency notice, the Bank s personnel charged with managing its loan portfolios contacts the borrower to determine the reasons for delinquency and the prospects for payment. Any subsequent actions taken to resolve the delinquency will depend upon the nature of the loan and the length of time that the loan has been delinquent. The borrower s needs are considered as much as reasonably possible without jeopardizing the Bank s position. A late charge is usually assessed on loans upon expiration of the grace period.

On loans secured by one-to-four family owner-occupied properties, the Bank attempts to work out an alternative payment schedule with the borrower in order to avoid foreclosure action. If such efforts do not result in a satisfactory arrangement, the loan is referred to legal counsel to initiate foreclosure proceedings. At any time prior to a sale of the property at foreclosure, the Bank may and will terminate foreclosure proceedings if the borrower is able to work out a satisfactory payment plan. On loans secured by commercial real estate or other

## Table of Contents

business assets, the Bank similarly seeks to reach a satisfactory payment plan so as to avoid foreclosure or liquidation. The following table sets forth a summary of certain delinquency information as of the dates indicated:

## Table 1 Summary of Delinquency Information

At September 30, 2006
At December 31, 2005
60-89 days $\quad 90$ days or more $\quad$ 60-89 days $\quad 90$ days or more Number
of $\quad$ Principal $\begin{gathered}\text { Number } \\ \text { of }\end{gathered} \quad$ Principal $\begin{gathered}\text { Number } \\ \text { of }\end{gathered} \quad \begin{gathered}\text { Principal } \\ \text { of }\end{gathered} \quad \begin{gathered}\text { Number }\end{gathered}$ of Loans Balance Loans Balance Loans Balance Loans Balance (Unaudited - Dollars in Thousands)

| Commercial and Industrial |  | $\$$ |  | 7 | $\$$ | 373 | 2 | $\$$ | 24 | 4 | $\$$ |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Commercial Real Estate | 1 |  | 22 | 5 |  | 3,004 | 3 | 2,892 | 2 | 288 |  |
| Commercial Construction |  |  |  |  |  |  |  |  |  |  |  |
| Business Banking | 5 |  | 83 | 6 | 117 | 5 | 97 | 3 | 47 |  |  |
| Residential Real Estate <br> Residential Construction | 2 | 180 | 4 | 1,594 | 4 | 1,337 | 2 | 373 |  |  |  |
| Consumer Home Equity | 1 |  | 7 | 4 | 206 |  |  |  |  |  |  |
| Consumer Auto | 65 | 739 | 61 | 643 | 65 | 597 | 61 | 572 |  |  |  |
| Consumer Other | 15 | 140 | 13 | 34 | 18 | 112 | 17 | 110 |  |  |  |
| Total |  |  |  |  |  |  |  |  |  |  |  |

The 90 days or more category for September 30, 2006 is mainly composed of one commercial credit of $\$ 2.4$ million and one residential real estate credit of $\$ 1.0$ million.

Nonaccrual Loans As permitted by banking regulations, consumer loans and home equity loans past due 90 days or more continue to accrue interest. In addition, certain commercial and real estate loans that are more than 90 days past due may be kept on an accruing status if the loan is well secured and in the process of collection. As a general rule, a commercial or real estate loan more than 90 days past due with respect to principal or interest is classified as a nonaccrual loan. Income accruals are suspended on all nonaccrual loans and all previously accrued and uncollected interest is reversed against current income. A loan remains on nonaccrual status until it becomes current with respect to principal and interest (and in certain instances remains current for up to three months), when the loan is liquidated, or when the loan is determined to be uncollectible and it is charged-off against the allowance for loan losses.

Nonperforming Assets Nonperforming assets are comprised of nonperforming loans, nonperforming securities and Other Real Estate Owned ( OREO ). Nonperforming loans consist of loans that are more than 90 days past due but still accruing interest and nonaccrual loans. OREO includes properties held by the Bank as a result of foreclosure or by acceptance of a deed in lieu of foreclosure. As of September 30, 2006, nonperforming assets totaled $\$ 7.0$ million, an increase of $\$ 3.7$ million, or $111.1 \%$, compared to December 31, 2005. The increase in nonperforming assets is mainly due to one large commercial credit. Nonperforming assets represented $0.24 \%$ of total assets at September 30, 2006 and $0.11 \%$ at December 31, 2005. The Bank had one property held as OREO for the period ending September 30, 2006 which was valued at $\$ 190,000$.

Repossessed automobile loan balances continue to be classified as nonperforming loans, and not as other assets, because the borrower has the potential to satisfy the obligation within twenty days from the date of repossession (before the Bank can schedule disposal of the collateral). The borrower can redeem the property by payment in full at any time prior to the disposal of it by the Bank. Repossessed automobile loan balances amounted to $\$ 451,000$

## Table of Contents

$\$ 509,000$ and $\$ 644,000$ for the periods ending September 30, 2006, December 31, 2005, and September 30, 2005, respectively.

The following table sets forth information regarding nonperforming assets held by the Company at the dates indicated.

Table 2 Nonperforming Assets / Loans (Unaudited Dollars in Thousands)

|  | As of <br> September <br> $\mathbf{3 0}$ | As of <br> December <br> $\mathbf{3 1 ,}$ | As of <br> September <br> $\mathbf{3 0 ,}$ |  |
| :--- | :---: | :---: | :---: | :---: |
|  |  | $\mathbf{2 0 0 6}$ |  | $\mathbf{2 0 0 5}$ |

Loans accounted for on a nonaccrual basis (1)

| Commercial and Industrial | $\$$ | 642 | $\$$ | 245 | $\$$ | 1 |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| Business Banking |  | 117 |  | 47 | 8 |  |
| Commercial Real Estate |  | 3,004 |  | 313 |  | 252 |
| Residential Real Estate | 1,838 |  | 1,876 |  | 1,238 |  |
| Consumer Home Equity | 200 |  |  |  | 644 |  |
| Consumer F Auto | 451 |  | 509 | 87 |  |  |
| Consumer Other |  | 23 |  | 122 |  | 8 |
| Total | $\$$ | 6,275 | $\$$ | 3,112 | $\$$ | 2,230 |
|  |  |  |  |  |  |  |
| Total nonperforming loans | $\$$ | 6,858 | $\$$ | 3,339 | $\$$ | 2,462 |


| Other real estate owned | $\$$ | 190 | $\$$ |  | $\$$ | 5 |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
| Total nonperforming assets | $\$$ | 7,048 | $\$$ | 3,339 | $\$$ | 2,467 |
| Restructured loans |  |  |  |  |  |  |
|  |  |  |  |  |  |  |
| Nonperforming loans as a percent of gross loans | $\$$ |  | $\$$ | 377 | $\$$ | 388 |
| Nonperforming assets as a percent of total assets |  | $0.33 \%$ |  | $0.16 \%$ |  | $0.12 \%$ |
|  |  |  | $0.24 \%$ |  | $0.11 \%$ |  |

(1)

There were no
restructured
nonaccruing
loans at
September 30, 2006,
December 31, 2005 and
September 30, 2005.

In the course of resolving nonperforming loans, the Bank may choose to restructure the contractual terms of certain commercial and real estate loans. Terms may be modified to fit the ability of the borrower to repay in line with its current financial status. It is the Bank s policy to maintain restructured loans on nonaccrual status for approximately six months before management considers its return to accrual status. At September 30, 2006 the Bank had no restructured loans and at September 30, 2005 and December 31, 2005, the Bank had \$388,000 and \$377,000, respectively, of restructured loans.

Potential problem loans are any loans, which are not included in nonaccrual or non-performing loans and which are not considered troubled debt restructures, where known information about possible credit problems of the borrowers causes management to have concerns as to the ability of such borrowers to comply with present loan repayment terms. At September 30, 2006 the Bank had twelve potential problem loan relationships and at December 31, 2005 the Bank had nine potential problem loan relationships, which are not included in nonperforming loans. Outstanding balances on these loans totaled $\$ 23.7$ million and $\$ 30.3$ million at September 30, 2006 and December 31, 2005, respectively. At September

## Table of Contents

30, 2006, these problem loans continued to perform and the Company s management actively monitors these loans to minimize any possible adverse impact to the Bank.

Real estate acquired by the Bank through foreclosure proceedings or the acceptance of a deed in lieu of foreclosure is classified as OREO. When property is acquired, it is recorded at the lesser of the loan s remaining principal balance or the estimated fair value of the property acquired, less estimated costs to sell. Any loan balance in excess of the estimated fair value less estimated cost to sell on the date of transfer is charged to the allowance for loan losses on that date. All costs incurred thereafter in maintaining the property, as well as subsequent declines in fair value are charged to non-interest expense.

Interest income that would have been recognized for both the three months ended September 30, 2006, and 2005, if nonperforming loans at the respective dates had been performing in accordance with their original terms approximated $\$ 76,000$ and $\$ 70,000$. Interest income that would have been recognized for both the nine months ended September 30, 2006, and 2005, if nonperforming loans at the respective dates had been performing in accordance with their original terms approximated $\$ 195,000$ and $\$ 193,000$. The actual amount of interest that was collected on these nonaccrual and restructured loans during the three months ended September 30, 2006 and 2005 and included in interest income was approximately $\$ 0$ and $\$ 16,000$, respectively. The actual amount of interest that was collected on these nonaccrual and restructured loans during the nine months ended September 30, 2006 and 2005, and included in interest income was approximately $\$ 47,000$ and $\$ 70,000$, respectively.

A loan is considered impaired when, based on current information and events, it is probable that the Bank will be unable to collect the scheduled payments of principal or interest when due according to the contractual terms of the loan agreement. Factors considered by management in determining impairment include payment status, collateral value, and the probability of collecting scheduled principal and interest payments when due. Loans that experience insignificant payment delays and payment shortfalls generally are not classified as impaired. Management determines the significance of payment delays and payment shortfalls on a case-by-case basis, taking into consideration all of the circumstances surrounding the loan and the borrower, including the length of the delay, the reasons for the delay, the borrower s prior payment record, and the amount of the shortfall in relation to the principal and interest owed.

Impairment is measured on a loan by loan basis for commercial, commercial real estate and construction by either the present value of expected future cash flows discounted at the loan $s$ effective interest rate, the loan s obtainable market price, or the fair value of the collateral if the loan is collateral dependent. Large groups of homogeneous loans are collectively evaluated for impairment. As such, the Bank does not typically identify individual loans within these groupings for impairment evaluation and disclosure.

At September 30, 2006, impaired loans include all commercial real estate loans and commercial and industrial loans on nonaccrual status and certain potential problem loans. Total impaired loans at September 30, 2006 and December 31, 2005 were $\$ 3.6$ million and $\$ 935,000$, respectively.

Allowance For Loan Losses While management uses available information to recognize losses on loans, future additions to the allowance may be necessary based on increases in nonperforming loans, changes in economic conditions, or for other reasons.

## Table of Contents

Various regulatory agencies, as an integral part of their examination process, periodically review the Bank s allowance for loan losses.

The allowance for loan losses is maintained at a level that management considers adequate to provide for probable loan losses based upon evaluation of known and inherent risks in the loan portfolio. The allowance is increased by provisions for loan losses and by recoveries of loans previously charged-off and is reduced by loans charged-off.

As of September 30, 2006, the allowance for loan losses totaled $\$ 26.8$ million, or $1.31 \%$, of total loans as compared to $\$ 26.6$ million, or $1.31 \%$, of total loans at December 31, 2005. Based on the analyses described herein, management believes that the level of the allowance for loan losses at September 30, 2006 is adequate.

## Table of Contents

The following table summarizes changes in the allowance for loan losses and other selected loan data for the periods presented:

## Table 3 Summary of Changes in the Allowance for Loan Losses

|  | $\begin{gathered} \text { September } \\ 30, \\ 2006 \end{gathered}$ |  |  |  |  | ter to |  |  | $\begin{gathered} \text { September } \\ 30, \\ 2005 \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | $\begin{gathered} \text { June 30, } \\ 2006 \end{gathered}$ |  | $\begin{gathered} \text { March 31, } \\ 2006 \end{gathered}$ |  | $\begin{gathered} \text { December } \\ 31, \\ 2005 \\ \text { tousands) } \end{gathered}$ |  |  |  |
| Average loans |  | 038,194 |  | 2,051,032 |  | 042,984 | \$ | 2,028,820 | \$ | 2,004,389 |
| Allowance for loan losses, beginning of period | \$ | 26,811 | \$ | 26,746 | \$ | 26,639 | \$ | 26,455 | \$ | 26,050 |
| Charged-off loans: |  |  |  |  |  |  |  |  |  |  |
| Commercial and Industrial |  |  |  |  |  | 141 |  |  |  | 120 |
| Business Banking |  | 69 |  | 49 |  | 48 |  | 111 |  | 196 |
| Commercial Real Estate |  |  |  |  |  |  |  |  |  |  |
| Residential Real Estate |  |  |  |  |  |  |  |  |  |  |
| Commercial Construction |  |  |  |  |  |  |  |  |  |  |
| Residential Construction |  |  |  |  |  |  |  |  |  |  |
| Consumer Home Equity |  |  |  |  |  |  |  |  |  |  |
| Consumer Auto |  | 469 |  | 292 |  | 454 |  | 592 |  | 333 |
| Consumer Other |  | 262 |  | 158 |  | 249 |  | 327 |  | 285 |
| Total charged-off loans |  | 800 |  | 499 |  | 892 |  | 1,030 |  | 934 |
| Recoveries on loans previously charged-off: |  |  |  |  |  |  |  |  |  |  |
| Commercial and Industrial |  | 99 |  | 29 |  | 49 |  | 14 |  | 15 |
| Business Banking |  | 1 |  | 11 |  |  |  | 1 |  | 2 |
| Commercial Real Estate |  |  |  |  |  |  |  |  |  | 127 |
| Residential Real Estate |  |  |  |  |  |  |  |  |  |  |
| Commercial Construction |  |  |  |  |  |  |  |  |  |  |
| Residential Construction |  |  |  |  |  |  |  |  |  |  |
| Consumer Home Equity |  |  |  |  |  |  |  |  |  |  |
| Consumer Auto |  | 111 |  | 129 |  | 151 |  | 88 |  | 91 |
| Consumer Other |  | 62 |  | 45 |  | 49 |  | 41 |  | 34 |
| Total recoveries |  | 273 |  | 214 |  | 249 |  | 144 |  | 269 |
| Net loans charged-off |  | 527 |  | 285 |  | 643 |  | 886 |  | 665 |
| Provision for loan losses |  | 530 |  | 350 |  | 750 |  | 1,070 |  | 1,070 |
| Total allowance for loan losses, end of period | \$ | 26,814 | \$ | 26,811 | \$ | 26,746 | \$ | 26,639 | \$ | 26,455 |

Net loans charged-off as a $\begin{array}{llllll}\text { percent of average total loans } & 0.03 \% & 0.01 \% & 0.03 \% & 0.04 \% & 0.03 \%\end{array}$

Total allowance for loan losses as a percent of total loans
Total allowance for loan losses as a percent of nonperforming loans Net loans charged-off as a percent of allowance for loan losses

| $1.31 \%$ | $1.31 \%$ | $1.31 \%$ | $1.31 \%$ | $1.31 \%$ |
| ---: | ---: | ---: | ---: | ---: |
| $390.99 \%$ | $544.16 \%$ | $578.04 \%$ | $797.81 \%$ | $1,074.53 \%$ |
|  |  |  |  |  |
| $1.97 \%$ | $1.06 \%$ | $2.40 \%$ | $3.33 \%$ | $2.51 \%$ |
| $34.13 \%$ | $42.97 \%$ | $27.91 \%$ | $13.98 \%$ | $28.80 \%$ |

Recoveries as a percent of $\begin{array}{llllll}\text { charge-offs } & 34.13 \% & 42.97 \% & 27.91 \% & 13.98 \% & 28.80 \%\end{array}$

The allowance for loan losses is allocated to various loan categories as part of the Bank s process of evaluating its adequacy. The amount of allowance allocated to these loan

## Table of Contents

categories was $\$ 25.3$ million at September 30, 2006, compared to $\$ 24.1$ million at December 31, 2005. The distribution of allowances allocated among the various loan categories as of September 30, 2006 was categorically similar to the distribution as of December 31, 2005. Increases or decreases in the amounts allocated to each category, as compared to those shown as of December 31, 2005, generally, reflect changes in portfolio balances outstanding due to new loan originations, loans paid off, changes in levels of credit line usage and the results of ongoing credit risk assessments of the loan portfolio.

The following table summarizes the allocation of the allowance for loan losses for the dates indicated:
Table 4 Summary of Allocation of the Allowance for Loan Losses (Unaudited Dollars In Thousands)

Allocated Allowances:
Commercial and Industrial
Business Banking
Commercial Real Estate
Real Estate Construction
Real Estate Residential
Consumer Home Equity
Consumer Auto
Consumer Other
Imprecision Allowance

Total Allowance for Loan Losses

AT SEPTEMBER 30, 2006 Percent of Loans

| Allowance | In Category |
| :---: | :---: |
|  | To Total |
| Amount | Loans |


| $\$ 3,249$ | $8.3 \%$ |
| ---: | ---: |
| 1,299 | $2.8 \%$ |
| 12,858 | $35.6 \%$ |
| 3,376 | $6.7 \%$ |
| 595 | $19.9 \%$ |
| 1,030 | $13.6 \%$ |
| 2,177 | $10.6 \%$ |
| 704 | $2.5 \%$ |
| 1,526 | NA |

AT DECEMBER 31, 2005 Percent of Loans
Allowance

Amount
In Category To Total Loans
\$ 3,134 7.6\%

| 1,193 | $2.5 \%$ |
| ---: | ---: |
| 11,554 | $33.5 \%$ |

3,474 7.3\%
7.3\%
$100.0 \% \quad \$ 26,639$
$100.0 \%$
Allocated allowance for loan losses are determined using both a formula-based approach applied to groups of loans and an analysis of certain individual loans for impairment.

The formula-based approach evaluates groups of loans to determine the allocation appropriate within each portfolio section. Individual loans within the commercial and industrial, commercial real estate and real estate construction loan portfolio sections are assigned internal risk ratings to group them with other loans possessing similar risk characteristics. The level of allowance allocable to each group of risk-rated loans is then determined by management applying a loss factor that estimates the amount of probable loss inherent in each category. The assigned loss factor for each risk rating is a formula-based assessment of historical loss data, portfolio characteristics, economic trends, overall market conditions, past experience and management s analysis of considerations of probable loan loss based on these factors.

Allocations for business banking, residential real estate and other consumer loan categories are principally determined by applying loss factors that represent management s estimate of probable or expected losses inherent in those categories. In each section, inherent losses are estimated, based on a formula-based assessment of historical loss data, portfolio characteristics, economic trends, overall market conditions, past loan loss experience and management s considerations of probable loan loss based on these factors.

## Edgar Filing: INDEPENDENT BANK CORP - Form 10-Q

## Table of Contents

The other method used to allocate allowances for loan losses entails the assignment of allowance amounts to individual loans on the basis of loan impairment. Certain loans are evaluated individually and are judged to be impaired when management believes it is probable that the Bank will not collect all of the contractual interest and principal payments as scheduled in the loan agreement. Under this method, loans are selected for evaluation based upon a change in internal risk rating, occurrence of delinquency, loan classification or non-accrual status. A specific allowance amount is allocated to an individual loan when such loan has been deemed impaired and when the amount of a probable loss is able to be estimated on the basis of: (a) the present value of anticipated future cash flows or on the loan s observable fair market value or (b) the fair value of collateral if the loan is collateral dependent. Loans with a specific allowance and the amount of such allowance totaled $\$ 2.4$ million and $\$ 164,000$, respectively, at September 30, 2006 and $\$ 558,000$ and $\$ 1,000$, respectively, at December 31, 2005. In addition, at September 30, 2006, there were $\$ 1.2$ million of residential loans that were evaluated individually for which a specific allowance of $\$ 194,000$ has been assigned to.

A portion of the allowance for loan losses is not allocated to any specific section of the loan portfolio. This non-specific allowance is maintained for two primary reasons: (a) there exists an inherent subjectivity and imprecision to the analytical processes employed and (b) the prevailing business environment, as it is affected by changing economic conditions and various external factors, may impact the portfolio in ways currently unforeseen. Moreover, management has identified certain risk factors, which could impact the degree of loss sustained within the portfolio. These include: (a) market risk factors, such as the effects of economic variability on the entire portfolio, and (b) unique portfolio risk factors that are inherent characteristics of the Bank s loan portfolio. Market risk factors may consist of changes to general economic and business conditions that may impact the Bank s loan portfolio customer base in terms of ability to repay and that may result in changes in value of underlying collateral. Unique portfolio risk factors may include industry concentration or covariant industry concentrations, geographic concentrations or trends that may exacerbate losses resulting from economic events which the Bank may not be able to fully diversify out of its portfolio.

Due to the imprecise nature of the loan loss estimation process and ever changing conditions, these risk attributes may not be adequately captured in data related to the formula-based loan loss components used to determine allocations in the Bank s analysis of the adequacy of the allowance for loan losses. Management, therefore, has established and maintains an imprecision allowance for loan losses reflecting the uncertainty of future economic conditions within the Bank s market area. The amount of this measurement imprecision allocation was $\$ 1.5$ million and $\$ 2.5$ million at September 30, 2006 and December 31, 2005, respectively.

Inflationary concerns resulting from higher energy and commodity prices, downward pressure on housing prices, fluctuating interest rates, and changes in the level of employment are just some of the drivers that could impact local and regional economic growth and the banking environment in the near term. Unforeseen changes in the economy can impact the risk characteristics of the Bank s loan portfolio. As such, management maintains the imprecision allowance based on its analysis of regional and local economic conditions.

As of September 30, 2006, the allowance for loan losses totaled $\$ 26.8$ million as compared to $\$ 26.6$ million at December 31, 2005. Based on the processes described above, management believes that the level of the allowance for possible loan losses at September 30, 2006 is adequate.

## Table of Contents

Goodwill and Core Deposit Intangibles Goodwill and Core Deposit Intangibles ( CDI ) decreased $\$ 242,000$, or $0.4 \%$, to $\$ 56.6$ million at September 30, 2006 from December 31, 2005, resulting from the normal amortization of the CDI.

Securities Securities decreased by $\$ 99.7$ million, or $13.9 \%$, during the nine months ending September 30, 2006. This decrease resulted mainly from the sale of $\$ 31.4$ million in lower coupon securities in the first quarter of 2006 and the decision not to reinvest normal year to date runoff on the portfolio in the current rate environment. The ratio of securities to total assets as of September 30, 2006 was $21.0 \%$, as compared to $23.6 \%$ at December 31, 2005 and $24.8 \%$ at September 30, 2005.

Deposits Total deposits of $\$ 2.2$ billion at September 30, 2006 decreased $\$ 24.9$ million, or $1.1 \%$, compared to December 31, 2005. The Company experienced a decrease in core deposits of $\$ 86.8$ million, or $5.2 \%$, offset by an increase in time deposits of $\$ 61.9$ million, or $11.7 \%$. Management believes intense competition for deposits is the major factor contributing to the decreased deposit balances.

Borrowings Total borrowings decreased $\$ 78.0$ million, or $13.3 \%$, to $\$ 509.8$ million at September 30, 2006 from December 31, 2005, as excess cash flow from the securities portfolio and certain loan categories were used to decrease wholesale borrowings.

Stockholders Equity Stockholders equity as of September 30, 2006 totaled $\$ 222.3$ million, as compared to $\$ 228.2$ million at December 31, 2005. This amount decreased due to stock repurchases of $\$ 24.8$ million, dividends declared of $\$ 7.2$ million, and the net change in the fair value of derivatives of $\$ 0.6$ million, offset by net income of $\$ 24.7$ million, stock option exercise proceeds of $\$ 1.1$ million, and a net decrease in unrealized losses on securities of $\$ 0.6$ million.

Equity to Assets Ratio The ratio of equity to assets was 7.6\% at September 30, 2006 and $7.5 \%$ at December 31, 2005.

## RESULTS OF OPERATIONS

Summary of Results of Operations The Company reported net income of $\$ 8.6$ million, a $\$ 131,000$, or $1.5 \%$ decrease, for the third quarter of 2006 over the third quarter of 2005. Diluted earnings per share were $\$ 0.58$ for the three months ended September 30, 2006, compared to $\$ 0.56$ for the three months ended September 30, 2005. The Company reported net income of $\$ 24.7$ million, a $\$ 107,000$, or $0.4 \%$, increase for the nine months ended September 30, 2006 as compared with the same period in 2005. Diluted earnings per share were $\$ 1.63$ for the nine months ended September 30, 2006, as compared to $\$ 1.59$ for the nine months ended September 30, 2005.

Net Interest Income The amount of net interest income is affected by changes in interest rates and by the volume and mix of interest earning assets and interest bearing liabilities.

On a fully tax equivalent basis, net interest income for the third quarter of 2006 decreased $\$ 903,000$, or $3.3 \%$, to $\$ 26.3$ million, as compared to the third quarter of 2005. The

## Table of Contents

Company s net interest margin was $3.89 \%$ for the quarter ended September 30, 2006 as compared to $3.93 \%$ for the quarter ended September 30, 2005. The Company s interest rate spread (the difference between the weighted average yield on interest-earning assets and the weighted average cost of interest-bearing liabilities) was $3.28 \%$ for the third quarter of 2006, 19 basis points less than the comparable period in the prior year.

The net interest margin in the third quarter of 2006 was positively impacted by the recognition of the Federal Home Loan Bank of Boston s ( FHLBB ) dividend received during the third quarter which was paid out on a six month basis to adjust for lack of a dividend in the second quarter. This additional dividend positively impacted net interest income and pre-tax earnings by $\$ 342,000$.

The following table presents the Company s average balances, net interest income, interest rate spread, and net interest margin for the three and nine months ending September 30, 2006 and 2005. For purposes of the table and the following discussion, income from interest-earning assets and net interest income are presented on a fully-taxable equivalent basis by adjusting income and yields earned on tax-exempt interest received on loans to qualifying borrowers and on certain of the Company s securities to make them equivalent to income and yields on fully-taxable investments, assuming a federal income tax rate of $35 \%$.

## Table of Contents

Table 5 Average Balance, Interest Earned/Paid \& Average Yields (Unaudited Dollars in Thousands)

|  | INTEREST |  |  | INTEREST |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | AVERAGEEARNEAV ERAGEA VERAGEEARNEAVERAGE |  |  |  |  |  |
|  | BALANCE | PAIDIE | LD/RAT | IEALANCE | PAIDIE | LD/RATE |
| FOR THE THREE MONTHS ENDED SEPTEMBER 30, Interest-earning Assets: | 2006 | 2006 | 2006 | 2005 | 2005 | 2005 |
|  |  |  |  |  |  |  |
| Federal Funds Sold and Short Term Investments | \$ 44,168 | \$ 577 | 5.23\% | \$ 8,437 | \$ 71 | 3.37\% |
| Securities: |  |  |  |  |  |  |
| Trading Assets | 1,534 | 12 | 3.13\% | 1,539 | 11 | 2.86\% |
| Taxable Investment Securities | 564,393 | 6,884 | 4.88\% | 688,230 | 7,481 | 4.35\% |
| Non-taxable Investment Securities (1) | 56,266 | 929 | 6.60\% | 61,924 | 1,028 | 6.64\% |
| Total Securities: | 622,193 | 7,825 | 5.03\% | 751,693 | 8,520 | 4.53\% |
| Loans (1) | 2,038,194 | 34,846 | 6.84\% | 2,004,389 | 31,086 | 6.20\% |
| Total Interest-Earning Assets | \$ 2,704,555 | \$ 43,248 | 6.40\% | \$2,764,519 | \$ 39,677 | 5.74\% |
| Cash and Due from Banks | 59,846 |  |  | 68,481 |  |  |
| Other Assets | 152,524 |  |  | 143,538 |  |  |
| Total Assets | \$2,916,925 |  |  | \$2,976,538 |  |  |
| Interest-bearing Liabilities: |  |  |  |  |  |  |
| Deposits: |  |  |  |  |  |  |
| Savings and Interest Checking Accounts | \$ 555,666 | \$ 1,326 | 0.95\% | \$ 593,464 | \$ 712 | 0.48\% |
| Money Market | 520,632 | 4,055 | 3.12\% | 513,681 | 2,432 | 1.89\% |
| Time Deposits | 582,526 | 5,848 | 4.02\% | 512,092 | 3,472 | 2.71\% |
| Total interest-bearing deposits: | 1,658,824 | 11,229 | 2.71\% | 1,619,237 | 6,616 | 1.63\% |
| Borrowings: |  |  |  |  |  |  |
| Federal Home Loan Bank Borrowings | \$ 340,400 | \$ 3,700 | 4.35\% | \$ 445,716 | \$ 4,362 | 3.91\% |
| Federal Funds Purchased and Assets Sold Under Repurchase |  |  |  |  |  |  |
| Agreement | 122,842 | 926 | 3.02\% | 86,750 | 399 | 1.84\% |
| Junior Subordinated Debentures | 51,546 | 1,117 | 8.67\% | 51,546 | 1,117 | 8.67\% |
| Treasury Tax and Loan Notes | 708 | 8 | 4.52\% | 1,452 | 12 | 3.31\% |
| Total borrowings: | 515,496 | 5,751 | 4.46\% | 585,464 | 5,890 | 4.02\% |
| Total Interest-Bearing Liabilities | \$2,174,320 | \$ 16,980 | 3.12\% | \$2,204,701 | \$ 12,506 | 2.27\% |
| Demand Deposits | 505,134 |  |  | 530,115 |  |  |
| Other Liabilities | 17,473 |  |  | 17,369 |  |  |
| Total Liabilities | 2,696,927 |  |  | 2,752,185 |  |  |
| Stockholders Equity | 219,998 |  |  | 224,353 |  |  |

Total Liabilities and Stockholders Equity \$2,916,925 \$2,976,538

| Net Interest Income | \$ 26,268 |  |  | \$ 27,171 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Interest Rate Spread (2) |  |  | 3.28\% |  |  | 3.47\% |
| Net Interest Margin (2) |  |  | 3.89\% |  |  | 3.93\% |
| Supplemental Information: |  |  |  |  |  |  |
| Total Deposits, including Demand Deposits | \$2,163,958 | \$ 11,229 |  | \$2,149,352 | \$ |  |
| Cost of Total Deposits |  |  | 2.08\% |  |  | 1.23\% |
| Total Funding Liabilities, including Demand Deposits | \$ 2,679,454 | \$ 16,980 |  | \$2,734,816 |  |  |
| Cost of Total Funding Liabilities |  |  | 2.53\% |  |  | 1.83\% |

(1) The total
amount of
adjustment to
present interest
income and
yield on a fully
tax-equivalent
basis is $\$ 439$
and $\$ 452$ for the
three months
ended
September 30,
2006 and 2005, respectively.
Also,
non-accrual
loans have been included in the
average loan category;
however, unpaid
interest on
non-accrual
loans has not
been included
for purposes of determining interest income.
(2) Interest rate spread
represents the
difference between the weighted average yield on interest-earning assets and the weighted average cost of interest-bearing liabilities. Net interest margin represents
annualized net interest income as a percent of average interest-earning assets.

## Table of Contents

Table 6 Average Balance, Interest Earned/Paid \& Average Yields (Unaudited Dollars in Thousands)

|  | INTEREST |  |  |  | INTEREST |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | AVERAGE EARNERNERAGEAVERAGE EARNERNERAGE |  |  |  |  |  |  |  |  |
|  | $\begin{gathered} \text { BALANCE } \\ 2006 \end{gathered}$ | PAIVIELD/RATEALANCE |  |  |  |  | PAIVIELD/RATE |  |  |
| FOR THE NINE MONTHS ENDED SEPTEMBER 30, |  |  | 2006 | 2006 |  | 2005 |  | 2005 | 2005 |
| Interest-earning Assets: |  |  |  |  |  |  |  |  |  |
| Federal Funds Sold and Short Term Investments | \$ 19,469 | \$ | 729 | 4.99\% | \$ | 6,130 |  | \$ 137 | 2.98\% |
| Securities: |  |  |  |  |  |  |  |  |  |
| Trading Assets | 1,562 |  | 31 | 2.65\% |  | 1,546 |  | 27 | 2.33\% |
| Taxable Investment Securities | 595,510 |  | 20,504 | 4.59\% |  | 723,031 |  | 23,765 | 4.38\% |
| Non-taxable Investment Securities (1) | 58,594 |  | 2,978 | 6.78\% |  | 62,339 |  | 3,088 | 6.60\% |
| Total Securities: | 655,666 |  | 23,513 | 4.78\% |  | 786,916 |  | 26,880 | 4.55\% |
| Loans (1) | 2,044,053 |  | 101,820 | 6.64\% |  | 1,973,697 |  | 89,156 | 6.02\% |
| Total Interest-Earning Assets | \$2,719,188 |  | 126,062 | 6.18\% |  | 2,766,743 |  | \$ 116,173 | 5.60\% |
| Cash and Due from Banks | 59,842 |  |  |  |  | 65,145 |  |  |  |
| Other Assets | 151,815 |  |  |  |  | 142,989 |  |  |  |
| Total Assets | \$ 2,930,845 |  |  |  |  | 2,974,877 |  |  |  |
| Interest-bearing Liabilities: |  |  |  |  |  |  |  |  |  |
| Deposits: |  |  |  |  |  |  |  |  |  |
| Savings and Interest Checking Accounts | \$ 563,270 | \$ | 3,234 | 0.77\% |  | 596,458 |  | \$ 2,032 | 0.45\% |
| Money Market | 528,893 |  | 10,906 | 2.75\% |  | 515,623 |  | 6,596 | 1.71\% |
| Time Deposits | 556,514 |  | 14,953 | 3.58\% |  | 504,108 |  | 9,321 | 2.47\% |
| Total interest-bearing deposits: | 1,648,677 |  | 29,093 | 2.35\% |  | 1,616,189 |  | 17,949 | 1.48\% |
| Borrowings: |  |  |  |  |  |  |  |  |  |
| Federal Home Loan Bank Borrowings | \$ 379,621 | \$ | 12,031 | 4.23\% |  | 485,418 |  | \$ 13,704 | 3.76\% |
| Federal Funds Purchased and Assets Sold Under |  |  |  |  |  |  |  |  |  |
| Repurchase Agreement | 112,726 |  | 2,261 | 2.67\% |  | 73,902 |  | 862 | 1.56\% |
| Junior Subordinated Debentures | 51,546 |  | 3,352 | 8.67\% |  | 51,546 |  | 3,352 | 8.67\% |
| Treasury Tax and Loan Notes | 1,120 |  | 36 | 4.29\% |  | 1,714 |  | 28 | 2.18\% |
| Total borrowings: | 545,013 |  | 17,680 | 4.33\% |  | 612,580 |  | 17,946 | 3.91\% |
| Total Interest-Bearing Liabilities | \$ 2,193,690 | \$ | 46,773 | 2.84\% |  | 2,228,769 |  | \$ 35,895 | 2.15\% |
| Demand Deposits | 494,762 |  |  |  |  | 510,839 |  |  |  |
| Other Liabilities | 18,182 |  |  |  |  | 17,267 |  |  |  |
| Total Liabilities | 2,706,634 |  |  |  |  | 2,756,875 |  |  |  |
| Stockholders Equity | 224,211 |  |  |  |  | 218,002 |  |  |  |


| Total Liabilities and Stockholders Equity | \$ 2,930,845 |  |  | \$ 2,974,877 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net Interest Income |  |  | 79,289 |  | \$ | 80,278 |  |
| Interest Rate Spread (2) |  |  |  |  |  |  | 3.45\% |
| Net Interest Margin (2) |  |  |  |  |  |  | 3.87\% |
| Supplemental Information: |  |  |  |  |  |  |  |
| Total Deposits, including Demand Deposits | \$ 2,143,439 | \$ | 29,093 | \$ 2,127,028 | \$ | 17,949 |  |
| Cost of Total Deposits |  |  |  |  |  |  | 1.13\% |
| Total Funding Liabilities, including Demand Deposits | \$ 2,688,452 | \$ | 46,773 | \$ 2,739,608 | \$ | 35,895 |  |
| Cost of Total Funding Liabilities |  |  |  |  |  |  | 1.75\% |

(1) The total amount of adjustment to present interest income and yield on a fully tax-equivalent basis is $\$ 1,345$ and $\$ 1,346$ for the nine months ended
September 30, 2006 and 2005, respectively.
Also,
non-accrual loans have been included in the average loan category; however, unpaid interest on non-accrual loans has not been included for purposes of determining interest income.
(2) Interest rate
spread
represents the difference


#### Abstract

between the weighted average yield on interest-earning assets and the weighted average cost of interest-bearing liabilities. Net interest margin represents annualized net interest income as a percent of average interest-earning assets. Despite a smaller balance sheet, interest income for the third quarter of 2006 increased by $\$ 3.6$ million, or $9.0 \%$, to $\$ 43.2$ million from the comparative quarter last year, as the 64 basis point increase in the yield on loans coupled with a $1.7 \%$ growth in average outstanding loan balances served to offset reduced income associated with a smaller securities portfolio. The 64 basis point increase in yield on loans is largely attributable to variable rate loans


## Table of Contents

repricing higher with increases in the underlying rate index (e.g., LIBOR, Prime). The decline in the securities portfolio is deliberate, as Management has decided to not reinvest the normal amortization of the securities in the current low rate environment.

The decrease in net interest income for the third quarter of 2006 compared to the third quarter of 2005 was mainly due to an increase in the cost of interest-bearing deposits, which increased by $\$ 4.6$ million, or $69.7 \%$, contributing to an increase in the total cost of funds of 70 basis points, to $2.53 \%$ at September 30, 2006 from $1.83 \%$ at September 30, 2005.

For the nine months ending September 30, 2006 average loan balances grew by $\$ 70.4$ million from the comparative period in 2005, while the yield on loans expanded by 62 basis points from $6.02 \%$ to $6.64 \%$. On an average basis, the securities portfolio decreased to $\$ 655.6$ million at September 30, 2006 from $\$ 786.9$ million at September 30, 2005, while the yield on securities increased 23 basis points from $4.55 \%$ to $4.78 \%$.

Interest expense increased by $\$ 10.9$ million and the total cost of funds increased by 57 basis points from $1.75 \%$ to $2.32 \%$ primarily attributable to competition.

The following table presents certain information on a fully tax-equivalent basis regarding changes in the Company s interest income and interest expense for the periods indicated. For each category of interest-earning assets and interest-bearing liabilities, information is provided with respect to changes attributable to: (1) changes in rate (change in rate multiplied by old volume), (2) changes in volume (change in volume multiplied by old rate), and (3) changes in volume/rate (change in volume multiplied by change in rate).

Table 7 Volume Rate Analysis

Three Months Ended September 30, 2006 Compared to 2005

Change

| Change | Change | Change <br> Due to |  |
| :---: | :---: | :---: | :---: |
| Due to | Due to | Volume/ | Total |
| Rate | Volume | Rate | Change | (Unaudited - Dollars in Thousands)

Nine Months Ended September 30, 2006 Compared to 2005
Change
Change Change Due to Due to Due to Volume/ Total Rate Volume Rate Change (Unaudited - Dollars in Thousands)

## Income on

 interest-earning assets:Federal funds sold
Securities:
Taxable securities
Non-taxable
securities (1)
Trading assets
\$ $\quad 39 \quad \$ 301$
\$ 166 \$ 506
\$ $\quad 93 \quad \$ 298 \quad \$ 201$
592

Total Securities:
Loans (1) (2)
Total
(164) (597)

1,130
$(4,192)$
(199)
(94) 1 (99)

80
(185)
(110)

4

| 908 | $(1,440)$ | $(163)$ | $(695)$ | 1,214 | $(4,377)$ |  | $(204)$ | $(3,367)$ |  |  |
| ---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 3,182 | 524 |  | 54 | 3,760 | 9,159 | 3,178 |  | 327 | 12,664 |  |
| $\$ 4,129$ | $\$$ | $(615)$ | $\$$ | 57 | $\$ 3,571$ | $\$ 10,466$ | $\$$ | $(901)$ | $\$$ | 324 |


| Money Market | 1,569 | 33 |  | 21 |  | 1,623 |  | 4,036 | 170 |  | 104 | 4,310 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Time deposits | 1,669 | 477 |  | 230 |  | 2,376 |  | 4,224 | 969 |  | 439 | 5,632 |
| Total interest-bearing deposits: Borrowings: | 3,942 | 465 |  | 206 |  | 4,613 |  | 9,653 | 1,026 |  | 465 | 11,144 |
| Federal Home Loan Bank borrowings | \$ 483 | \$ $(1,031)$ | \$ | (114) | \$ | (662) | \$ | 1,680 | \$ $(2,987)$ | \$ | (366) | \$ $(1,673)$ |
| Federal funds purchased and assets sold under repurchase agreements | 255 | 166 |  | 106 |  | 527 |  | 620 | 453 |  | 326 | 1,399 |
| Junior Subordinated Debentures |  |  |  |  |  |  |  |  |  |  |  |  |
| Treasury tax and loan notes | 4 | (6) |  | (2) |  | (4) |  | 27 | (10) |  | (9) | 8 |
| Total borrowings: | 742 | (871) |  | (10) |  | (139) |  | 2,327 | $(2,544)$ |  | (49) | (266) |
| Total | \$ 4,684 | \$ (406) | \$ | 196 |  | 4,474 |  | 11,980 | \$ $(1,518)$ | \$ | 416 | \$ 10,878 |
| Change in net interest income | \$ (555) | \$ (209) | \$ | (139) |  | (903) |  | $(1,514)$ | \$ 617 | \$ | (92) | \$ (989) |

(1) The total
amount of adjustment to present income and yield on a fully tax-equivalent basis is $\$ 439$ and $\$ 452$ for the three months ended
September 30, 2006 and 2005, respectively, and $\$ 1,345$ and \$1,346 for the nine months ended September 30, 2006 and 2005, respectively.
(2) Loans include portfolio loans,
loans held for
sale and
nonperforming
loans; however
unpaid interest
on nonaccrual
loans has not
been included
for purposes of determining interest income.

## Table of Contents

Provision For Loan Losses The provision for loan losses represents the charge to expense that is required to maintain an adequate level of allowance for loan losses. Management speriodic evaluation of the adequacy of the allowance considers past loan loss experience, known and inherent risks in the loan portfolio, adverse situations which may affect the borrowers ability to repay, the estimated value of the underlying collateral, if any, and current and prospective economic conditions. Substantial portions of the Bank s loans are secured by real estate in Massachusetts. Accordingly, the ultimate collectibility of a substantial portion of the Bank s loan portfolio is susceptible to changes in property values within the state.

The provision for loan losses decreased to $\$ 530,000$ and $\$ 1.6$ million for the three months and nine months ended September 30, 2006, respectively, compared with the $\$ 1.1$ million and $\$ 3.1$ million reported in the comparable year-ago periods. The reduced provisioning levels are a result of continued strong asset quality as well as a revised forecast for loan growth.

Provision for loan losses for the nine months ended covered net charge-offs of $\$ 1.5$ million by 1.1 times. The ratio of the allowance for loan losses to total loans remained at $1.31 \%$. The allowance for loan losses at September 30, 2006 was $390.99 \%$ of nonperforming loans, as compared to $797.81 \%$ at December 31, 2005 and $1,074.53 \%$ at September 30, 2005.

The provision for loan losses is based upon management $s$ evaluation of the level of the allowance for loan losses in relation to the estimate of loss exposure in the loan portfolio. An analysis of individual loans and the overall risk characteristics and size of the different loan portfolios is conducted on an ongoing basis. This managerial evaluation is reviewed periodically by a third-party loan review consultant. As adjustments are identified, they are reported in the earnings of the period in which they become known.

Non-Interest Income Non-interest income decreased by $\$ 88,000$, or $1.2 \%$, and increased by $\$ 195,000$, or $1.0 \%$, during the three and nine months ended September 30, 2006, respectively, as compared to the same periods in the prior year.

Service charges on deposit accounts increased by $\$ 207,000$, or $6.0 \%$, and by $\$ 1.0$ million, or $10.8 \%$, for the three and nine months ended September 30, 2006, as compared to the same periods in 2005, primarily reflecting increased overdraft fees and debit card interchange revenue.

Investment management revenue increased by $\$ 90,000$, or $6.7 \%$, and $\$ 498,000$, or $12.5 \%$, for the three and nine months ended September 30, 2006, compared to the same periods in 2005 due to growth in managed assets. Assets under administration at September 30, 2006 were $\$ 744.2$ million, an increase of $\$ 92.3$ million, or $14.2 \%$, as compared to September 30, 2005.

Mortgage banking income decreased by $\$ 542,000$, or $50.8 \%$, and by $\$ 586,000$, or $22.7 \%$, for the three and nine months ended September 30, 2006, as compared to the same periods in 2005. The decrease in the three and nine month periods ending September 30, 2006 is primarily attributable to a lower volume of mortgage sales in 2006 as compared to 2005. The balance of the mortgage servicing asset is $\$ 2.6$ million and loans serviced amounted to $\$ 303.9$ million as of September 30, 2006.

## Table of Contents

Bank owned life insurance ( BOLI ) income increased $\$ 17,000$, or $3.7 \%$, and $\$ 1.4$ million, or $100.7 \%$ for the three and nine months ended September 30, 2006, as compared to the same periods ended September 30, 2005. The increase in the nine month period is due to tax exempt BOLI death benefit proceeds, realized during the first quarter of 2006, which amounted to $\$ 1.3$ million. This amount is classified as an operating cash flow in the Company s Consolidated Statement of Cash Flows.

There were no gains or losses on the sale of securities in the third quarter of 2006 and 2005. Net losses of $\$ 1.8$ million were recorded in the nine months ended September 30, 2006 on the sale of securities and a gain of $\$ 616,000$ was recorded in the nine months ended September 30, 2005.

Other non-interest income increased by $\$ 140,000$, or $17.6 \%$, and by $\$ 258,000$, or $11.1 \%$, for the three and nine months ended September 30, 2006, as compared to the same periods in 2005. The quarter to date increase is primarily due to a gain on the sale of other real estate owned of $\$ 56,000$ and unrealized gains on trading assets of $\$ 48,000$. The year to date increase is primarily a result of improved checkbook revenue of $\$ 155,000$ and commercial loan late charge fees of $\$ 108,000$.

Non-Interest Expense Non-interest expense decreased by $\$ 269,000$, or $1.3 \%$, and increased by $\$ 659,000$, or $1.1 \%$, for the three and nine months ended September 30, 2006, as compared to the same periods in 2005.

Salaries and employee benefits increased by $\$ 284,000$, or $2.4 \%$, and by $\$ 266,000$, or $0.7 \%$, for the three and nine months ended September 30, 2006, as compared to the same periods in 2005. The increases are largely attributable to the increased cost of retirement and medical benefits.

Occupancy and equipment related expense increased by $\$ 105,000$, or $4.6 \%$, and by $\$ 153,000$, or $2.1 \%$, for the quarter and year to date ending September 30, 2006, as compared to the same periods in 2005.

Data processing and facilities management expense has increased $\$ 96,000$, or $9.0 \%$, and $\$ 239,000$, or $7.9 \%$, for the three and nine months ended September 30, 2006, compared to the same periods in 2005, largely attributable to the outsourcing of computer desktop support services.

Other non-interest expense decreased by $\$ 754,000$, or $14.8 \%$, for the three months ended September 30, 2006, and was essentially flat for the nine months ended September 30, 2006, as compared to the same periods in the prior year. The decrease from the comparative three month period is primarily attributable to decreases in advertising and debit card and ATM processing expense.

Income Taxes For the quarters ending September 30, 2006 and September 30, 2005, the Company recorded combined federal and state income tax provisions of $\$ 3.8$ million and $\$ 3.9$ million, respectively. These provisions reflect effective income tax rates of $30.9 \%$ and $30.7 \%$ for the quarters ending September 30, 2006 and September 30, 2005, respectively.

During the second quarter of 2004, the Company announced that one of its subsidiaries (a Community Development Entity, or CDE ), had been awarded $\$ 30.0$ million in tax credit

## Edgar Filing: INDEPENDENT BANK CORP - Form 10-Q

## Table of Contents

allocation authority under the New Markets Tax Credit ( NMTC ) Program of the United States Department of Treasury. In both 2004 and 2005, the Bank invested $\$ 15.0$ million in the CDE providing it with the capital necessary to begin assisting qualified businesses in low-income communities throughout its market area. Based upon the Bank s total $\$ 30.0$ million investment, it is eligible to receive tax credits over an eight year period totaling $39.0 \%$ of its investment, or $\$ 11.7$ million. The Company recognized $\$ 375,000$ and $\$ 1.1$ million benefit of these tax credits for the three and nine months ending September 30, 2006. The Company recognized $\$ 438,000$ and $\$ 1.1$ million benefit of these tax credits for the three and nine months ending September 30, 2005. The following table details the remaining expected tax credit recognition by year based upon the two $\$ 15.0$ million investments made in 2004 and 2005

## Table 8 New Markets Tax Credit Recognition Schedule (Dollars in Thousands)



During the second quarter of 2006, another CDE subsidiary of the Company was awarded $\$ 45.0$ million in tax credit allocation authority under the NMTC Program. The Bank has not yet invested funds into its other CDE subsidiary and therefore has not begun recognizing the associated tax credits. The $\$ 45$ million in tax credit allocation authority will result in an overall $39.0 \%$, or $\$ 17.6$ million tax credit in the aggregate once fully deployed. Tax credits will be recognized over a seven year period, commencing in the year the Bank makes capital contributions in its other CDE subsidiary in return for tax credits. Credits will be recognized at a rate of $5 \%$ in each of the first three years and $6 \%$ in each of the final four years. Management has not yet determined when the Bank will begin to make capital contributions to its other CDE subsidiary and consequently has not determined when the tax credits will be recognized.

The tax effects of all income and expense transactions are recognized by the Company in each year s consolidated statements of income regardless of the year in which the transactions are reported for income tax purposes.

Return on Average Assets and Equity The annualized consolidated returns on average equity and average assets for the three months ended September 30, 2006 were $15.56 \%$ and $1.17 \%$, respectively, compared to $15.49 \%$ and $1.17 \%$ reported for the same period last year. For the nine months ended September 30, 2006, annualized consolidated returns on average equity and average assets were $14.72 \%$ and $1.13 \%$, respectively, compared to $15.07 \%$ and $1.10 \%$, for the nine months ended September 30, 2005.

## Asset/Liability Management

The Bank s asset/liability management process monitors and manages, among other things, the interest rate sensitivity of the balance sheet, the composition of the securities portfolio, funding needs and sources, and the liquidity position. All of these factors, as well as projected asset growth, current and potential pricing actions, competitive influences, national monetary and fiscal policy, and the regional economic environment are considered in the asset/liability management process.

## Table of Contents

The Asset/Liability Management Committee, whose members are comprised of the Bank s senior management, develops procedures consistent with policies established by the Board of Directors, which monitor and coordinate the Bank s interest rate sensitivity and the sources, uses, and pricing of funds. Interest rate sensitivity refers to the Bank s exposure to fluctuations in interest rates and its effect on earnings. If assets and liabilities do not re-price simultaneously and in equal volume, the potential for interest rate exposure exists. It is management s objective to maintain stability in the growth of net interest income through the maintenance of an appropriate mix of interest-earning assets and interest-bearing liabilities and, when necessary, within prudent limits, through the use of off-balance sheet hedging instruments such as interest rate swaps, floors and caps. The Committee employs simulation analyses in an attempt to quantify, evaluate, and manage the impact of changes in interest rates on the Bank s net interest income. In addition, the Bank engages an independent consultant to render advice with respect to asset and liability management strategy.

The Bank is careful to increase deposits without adversely impacting the weighted average cost of those funds. Accordingly, management has implemented funding strategies that include Federal Home Loan Bank ( FHLB ) advances and repurchase agreement lines. These non-deposit funds are also viewed as a contingent source of liquidity and, when profitable lending and investment opportunities exist, access to such funds provides a means to leverage the balance sheet.

From time to time, the Bank has utilized interest rate swap agreements and interest rates caps and floors as hedging instruments against interest rate risk. An interest rate swap is an agreement whereby one party agrees to pay a floating rate of interest on a notional principal amount in exchange for receiving a fixed rate of interest on the same notional amount for a predetermined period of time from a second party. Interest rate caps and floors are agreements whereby one party agrees to pay a floating rate of interest on a notional principal amount for a predetermined period of time to a second party if certain market interest rate thresholds are realized. The assets relating to the notional principal amount are not actually exchanged.

At September 30, 2006 and December 31, 2005 the Company had interest rate swaps, designated as cash flow hedges. The purpose of these swaps is to hedge the variability in the cash outflows of LIBOR-based borrowings attributable to changes in interest rates. The table below shows interest rate derivatives the Company held as of September 30, 2006 and December 31, 2005:

## Table of Contents

Table 9 Interest Rate Derivatives

As of September 30, 2006


As of December 31, 2005


|  |  |  | 3 Month LIBOR |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Total | \$ 110,000,000 |  |  |  | Total | \$ | 1,966,579 |
| Interest Rate Caps |  |  |  |  |  |  |  |
|  | \$ 100,000,000 | 27-Jan-051-Jan-051-Jan-08 | 3 Month LIBOR | 4.26\% | 4.00\% | \$ | 1,655,184 |
|  |  |  |  |  | Grand |  |  |
| Grand Total | \$ 210,000,00 |  |  |  | Total | \$ | 3,621,763 |

During February 2006, the Company entered into two forward-starting swaps, each with a $\$ 25.0$ million notional amount. These swaps have an effective date of December 28, 2006, and it is currently the intent of the Company that both Independent Capital Trusts III and IV will exercise the option to call their Trust Preferred Securities on or soon after the first callable dates of December 31, 2006 and April 30, 2007, respectively. It is also the intent of the Company to replace the outstanding Trust Preferred Securities by issuing new Trust Preferred Securities at variable interest rates based on LIBOR plus a spread through a newly formed Capital Trust. The Company is utilizing the forward-starting swaps to hedge itself against interest rate risk until the issuance of the new Trust Preferred Securities, and will then be hedging itself against the changes in interest rates over the life of the new Trust Preferred Securities.

During January 2006, the Company sold an interest rate swap that was hedging $\$ 25.0$ million of 3 month LIBOR revolving FHLB borrowings with a maturity date of November 21, 2006 in connection with the Company s decision not to re-enter into these borrowings. A gain of approximately $\$ 237,000$ was recognized during the three months ending March 31, 2006 against the interest expense on FHLB borrowings.

Additionally, the Company enters into commitments to fund residential mortgage loans with the intention of selling them in the secondary markets. The Company also enters into forward sales agreements for certain funded loans and loan commitments to protect against changes in interest rates. The Company records unfunded commitments and forward sales agreements at fair value with changes in fair value as a component of Mortgage Banking Income.

The following table set forth the fair value of residential mortgage loan commitments and forward sales agreements at the periods indicated:

Table 10 Fair Value of Residential Mortgage Loan Commitments and Forward Sales Agreements


> Changes in these fair values are recorded as a component of mortgage banking income.

Market Risk Market risk is the sensitivity of income to changes in interest rates, foreign exchange rates, commodity prices and other market-driven rates or prices. The Company has no trading operations and thus is only exposed to non-trading market risk.

Interest-rate risk is the most significant non-credit risk to which the Company is exposed. Interest-rate risk is the sensitivity of income to changes in interest rates. Changes in interest rates, as well as fluctuations in the level and duration of assets and liabilities, affect net interest income, the Company s primary source of revenue. Interest-rate risk arises directly from the Company s core banking activities. In addition to directly impacting net interest income, changes in the level of interest rates can also affect the amount of loans originated, the timing of cash flows on loans and securities and the fair value of securities and derivatives as well as other affects.

The primary goal of interest-rate risk management is to control this risk within limits approved by the Board. These limits reflect the Company s tolerance for interest-rate risk over both short-term and long-term horizons. The Company attempts to control interest-rate risk by identifying, quantifying and, where appropriate, hedging its exposure. The Company manages its interest-rate exposure using a combination of on and off-balance sheet instruments, primarily fixed rate portfolio securities, and interest rate swaps.

The Company quantifies its interest-rate exposures using net interest income simulation models, as well as simpler gap analysis, and Economic Value of Equity (EVE) analysis. Key assumptions in these simulation analyses relate to behavior of interest rates and behavior of the Company s deposit and loan customers. The most material assumptions relate to the prepayment of mortgage assets (including mortgage loans and mortgage-backed securities) and the life and sensitivity of nonmaturity deposits (e.g. DDA, NOW, savings and money market). The risk of prepayment tends to increase when interest rates fall. Since future prepayment behavior of loan customers is uncertain, the resultant interest rate sensitivity of loan assets cannot be determined exactly.

To mitigate these uncertainties, the Company gives careful attention to its assumptions. In the case of prepayment of mortgage assets, assumptions are derived from published dealer median prepayment estimates for comparable mortgage loans.

## Table of Contents

The Company manages the interest-rate risk inherent in its mortgage banking operations by entering into forward sales contracts. An increase in market interest rates between the time the Company commits to terms on a loan and the time the Company ultimately sells the loan in the secondary market will have the effect of reducing the gain (or increasing the loss) the Company records on the sale. The Company attempts to mitigate this risk by entering into forward sales commitments in amounts sufficient to cover all closed loans and a majority of rate-locked loan commitments.

The Company s policy on interest-rate risk simulation specifies that if interest rates were to shift gradually up or down 200 basis points, estimated net interest income for the subsequent 12 months should decline by less than $6.0 \%$.

The following table sets forth the estimated effects on the Company s net interest income over a 12 -month period following the indicated dates in the event of the indicated increases or decreases in market interest rates:

## Table 11 Interest Rate Sensitivity

|  | 200 Basis <br> Point <br> Rate Increase | 200 Basis <br> Point <br> Rate Decrease |
| :--- | :---: | :---: |
| September 30, 2006 | $(3.18 \%)$ | $(0.20 \%)$ |
| September 30, 2005 | $(1.23 \%)$ | $(1.14 \%)$ |

The results implied in the above table indicate estimated changes in simulated net interest income for the subsequent 12 months assuming a gradual shift up or down in market rates of 200 basis points across the entire yield curve. It should be emphasized, however, that the results are dependent on material assumptions such as those discussed above. For instance, asymmetrical rate behavior can have a material impact on the simulation results. If competition for deposits forced the Company to raise rates on those liabilities quicker than is assumed in the simulation analysis without a corresponding increase in asset yields net interest income may be negatively impacted. Alternatively, if the Company is able to lag increases in deposit rates as loans re-price upward net interest income would be positively impacted.

The most significant factors affecting market risk exposure of the Company s net interest income during the third quarter of 2006 were (i) changes in the composition and prepayment speeds of mortgage assets and loans, (ii) the shape of the U.S. Government securities and interest rate swap yield curve, (iii) the level of U.S. prime interest rates, and (iv) the level of rates paid on deposit accounts.

The Company s earnings are not directly and materially impacted by movements in foreign currency rates or commodity prices. Movements in equity prices may have an indirect but modest impact on earnings by affecting the volume of activity or the amount of fees from investment-related business lines.

Liquidity Liquidity, as it pertains to the Company, is the ability to generate adequate amounts of cash in the most economical way for the institution to meet its ongoing obligations to pay deposit withdrawals and to fund loan commitments. The Company s primary sources of funds are deposits, borrowings, and the amortization, prepayment and maturities of loans and securities.

## Table of Contents

The Bank utilizes its extensive branch network to access retail customers who provide a stable base of in-market core deposits. These funds are principally comprised of demand deposits, interest checking accounts, savings accounts, and money market accounts. Deposit levels are greatly influenced by interest rates, economic conditions, and competitive factors. The Bank has also established repurchase agreements with major brokerage firms as potential sources of liquidity. At September 30, 2006, the Company had $\$ 25.0$ million outstanding of such repurchase agreements. In addition to agreements with brokers, the Bank also had customer repurchase agreements outstanding amounting to $\$ 91.2$ million at September 30, 2006. As a member of the Federal Home Loan Bank, the Bank has access to approximately $\$ 598.1$ million of borrowing capacity. On September 30, 2006, the Bank had $\$ 340.4$ million outstanding in FHLB borrowings.

The Company, as a separately incorporated bank holding company, has no significant operations other than serving as the sole stockholder of the Bank. Its commitments and debt service requirement, at September 30, 2006, consist of junior subordinated debentures, including accrued interest, issued to two unconsolidated entities, $\$ 25.8$ million to Independent Capital Trust III and $\$ 25.8$ million to Independent Capital Trust IV, in connection with the issuance of $8.625 \%$ Capital Securities due in 2031 and $8.375 \%$ Capital Securities due in 2032, respectively. The Parent s only obligations relate to its reporting obligations under the Securities and Exchange Act of 1934, as amended and related expenses as a publicly traded company. The Company funds virtually all expenses through dividends paid by the Bank.

The Company actively manages its liquidity position under the direction of the Asset/Liability Management Committee. Periodic review under prescribed policies and procedures is intended to ensure that the Company will maintain adequate levels of available funds. At September 30, 2006, the Company s liquidity position was well above policy guidelines. Management believes that the Bank has adequate liquidity available to respond to current and anticipated liquidity demands.

Capital Resources and Dividends The Federal Reserve Board, the Federal Deposit Insurance Corporation, and other regulatory agencies have established capital guidelines for banks and bank holding companies. Risk-based capital guidelines issued by the federal regulatory agencies require banks to meet a minimum Tier 1 risk-based capital ratio of $4.0 \%$ and a total risk-based capital ratio of $8.0 \%$. At September 30, 2006, the Company had a Tier 1 risk-based capital ratio of $10.50 \%$ and a total risk-based capital ratio of $11.75 \%$. The Bank had a Tier 1 risk-based capital ratio of $10.13 \%$ and a total risk-based capital ratio of $11.38 \%$ as of the same date.

A minimum requirement of $4.0 \%$ Tier 1 leverage capital is also mandated. On September 30, 2006, the Company and the Bank had Tier 1 leverage capital ratios of $7.78 \%$ and $7.49 \%$, respectively.

On September 21, 2006, the Company s Board of Directors declared a cash dividend of $\$ 0.16$ per share, a $6.7 \%$ increase from September 2005, to stockholders of record as of the close of business on September 28, 2006. This dividend was paid on October 6, 2006. On an annualized basis, the dividend payout ratio amounted to $28.4 \%$ of the trailing four quarters earnings.

## Table of Contents

Contractual Obligations, Commitments, Contingencies, and Off-Balance Sheet Financial Instruments The Company has entered into contractual obligations and commitments and off-balance sheet financial instruments. The following tables summarize the Company s contractual cash obligation and other commitment and off-balance sheet financial instruments at September 30, 2006:
Table 12 Contractual Obligations, Commitments and Off-Balance Sheet Financial Instruments by Maturity (Unaudited Dollars in Thousands)

\left.|  | Payments Due - By Period |  |  |  |  |  |
| :--- | ---: | :---: | :---: | :---: | :---: | :---: | :---: |
| One to |  |  |  |  |  |  |
| Three |  |  |  |  |  |  |
| Four to |  |  |  |  |  |  |
| Five |  |  |  |  |  |  |$\right)$

(1) The Company has hedged short-term borrowings.
(2) Retirement
benefit
obligations
include
expected
contributions to
the Company s
pension plan,
post retirement
plan, and
supplemental
executive
retirement
plans. Expected
contributions for the pension plan
have been
included only
through plan
year July 1,
2006 June 30,
2007.

Contributions
beyond this plan
year can not be
quantified as
they will be
determined based upon the return on the investments in the plan.
Expected contributions for the post retirement plan and
supplemental
executive
retirement plans
include
obligations that are payable over the life of the participants.
(3) Interest rate
swaps on
borrowings
(Rockland Trust
Company pays
fixed, receives variable).
(4) Interest rate cap on borrowings
(4.00\% 3-month

LIBOR strike rate).
Item 3. Quantitative and Qualitative Disclosures About Market Risk
Information required by this Item 3 is included in Item 2 of Part I of this Form 10-Q, entitled Management s Discussion and Analysis of Financial Condition and Results of Operations.

## Edgar Filing: INDEPENDENT BANK CORP - Form 10-Q

## Table of Contents

## Item 4. Controls and Procedures

Conclusion Regarding the Effectiveness of Disclosure Controls and Procedures. The Company carried out an evaluation, under the supervision and with the participation of the Company s management, including the Company s Chief Executive Officer along with the Company s Chief Financial Officer, of the effectiveness of the design and operation of the Company s disclosure controls and procedures, as such term is defined under Rule 13a-15(e) promulgated under the Securities Exchange Act of 1934, as amended (the Exchange Act). Based upon that evaluation, the Company s Chief Executive Officer along with the Company s Chief Financial Officer concluded that the Company s disclosure controls and procedures are effective as of the end of the period covered by this quarterly report.

Changes in Internal Controls over Financial Reporting. There were no changes in our internal control over financial reporting that occurred during the third quarter of 2006 that have materially affected or are reasonably likely to materially affect the Company s internal controls over financial reporting.

## PART II. OTHER INFORMATION

## Item 1. Legal Proceedings

The Company expects that the federal judge presiding over the pending case known as Rockland Trust Company v. Computer Associates International. Inc., United States District Court for the District of Massachusetts Civil Action No. 95-11683-DPW, will issue a final trial court decision, in the form of Findings Of Fact and Conclusions Of Law, sometime soon. The case arises from a 1991 License Agreement (the Agreement ) between the Bank and Computer Associates International, Inc. ( CA ) for an integrated system of banking software products.

In July 1995 the Bank filed a Complaint against CA in federal court in Boston which asserted claims for breach of the Agreement, breach of express warranty, breach of the implied covenant of good faith and fair dealing, fraud, and for unfair and deceptive practices in violation of section 11 of Chapter 93A of the Massachusetts General Laws (the 93A Claim ). The Bank is seeking damages of at least $\$ 1.23$ million from CA. If the Bank prevails on the 93A Claim, it shall be entitled to recover its attorney fees and costs and may also recover double or triple damages. CA asserted a Counterclaim against the Bank for breach of the Agreement. CA seeks to recover damages of at least $\$ 1.1$ million from the Bank.

The non-jury trial of the case was conducted in January 2001. The trial concluded with post-trial submissions to and argument before the Court in February 2001. On March 29, 2006 the court indicated that it anticipates rendering a decision in approximately three weeks. The court, however, has not yet rendered a decision.

The Company has considered the potential impact of this case, and all cases pending in the normal course of business, when preparing its financial statements. While the court s decision in the CA case may affect the Company s operating results for the quarter in which the decision is rendered in either a favorable or unfavorable manner, the final outcome of this case will not likely have any material, long-term impact on the Company sfinancial condition.

## Table of Contents

In addition to the foregoing, the Company is involved in routine legal proceedings occurring in the ordinary course of business which in the aggregate are believed by us to be immaterial to our financial condition and results of operations.

## Item 1A. Risk Factors

Our 2005 Annual Report on Form 10-K in Item 1A. Risk Factors includes a detailed discussion of our risk factors, which are incorporated herein by reference.

## Item 2. Unregistered Sales of Equity Securities and Use of Proceeds

(a) (b) Not applicable.
(c) The following table sets forth information with respect to any purchase made by or on behalf of Independent Bank Corp. or any affiliated purchaser, as defined in 204.10b-18(a)(3) under the Securities Exchange Act of 1934, of shares of Independent Bank Corp. common stock during the indicated periods:

|  |  |  | er Pur | ses of Equity Secur Total number of shares purchased as part of | Maximum number of shares that may yet be |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Period | Total number of shares purchased |  | age <br> paid | publicly announced plans | purchased under the plans or programs (1) |
| January 1st-31st, 2006 | 43,700 | \$ | 29.56 | 43,700 | 756,300 |
| February 1st - 28th, 2006 | 81,500 | \$ | 29.42 | 81,500 | 674,800 |
| March 1st - 31st, 2006 | 68,100 | \$ | 30.67 | 68,100 | 606,700 |
| April 1st - 30th, 2006 | 196,450 | \$ | 31.30 | 196,450 | 410,250 |
| May 1st May 31st, 2006 | 160,286 | \$ | 31.63 | 160,286 | 249,964 |
| June 1st June 30th, 2006 | 161,800 | \$ | 31.07 | 161,800 | 88,164 |
| July 1st July 31st, 2006 | 75,000 | \$ | 31.62 | 75,000 | 13,164 |
| August 1st August 31st, 2006 | 13,164 | \$ | 33.09 | 13,164 |  |
| Total | 800,000 | \$ | 31.04 | 800,000 |  |

[^0]
## Table of Contents

## Exhibits Index

No. Exhibit
3.(i) Restated Articles of Organization, as amended as of February 10, 2005, incorporated by reference to the Company s Form 8-K filed on May 18, 2005.
3.(ii) Amended and Restated Bylaws of the Company, as amended as of February 10, 2005, incorporated by reference to the Company s Form 8-K filed on May 18, 2005.
4.1 Specimen Common Stock Certificate, incorporated by reference to the Company s annual report on Form 10-K for the year ended December 31, 1992.
4.2 Specimen preferred Stock Purchase Rights Certificate, incorporated by reference to the Company s Form 8-A Registration Statement filed by the Company on November 5, 2001.
4.3 Indenture of Registrant relating to the $8.625 \%$ Junior Subordinated Debentures issued to Independent Capital Trust III, incorporated by reference to the Form 8-K filed by the Company on April 18, 2002.
4.4 Form of Certificate of $8.625 \%$ Junior Subordinated Debenture (included as Exhibit A to Exhibit 4.3).

Amended and Restated Declaration of Trust for Independent Capital Trust III, incorporated by reference to the Form 8-K filed by the Company on April 18, 2002.
4.6 Form of Preferred Security Certificate for Independent Capital Trust III (included as Exhibit D to exhibit 4.5).
4.7 Preferred Securities Guarantee Agreement of Independent Capital Trust III, incorporated by reference to the Form 8-K filed by the Company on April 18, 2002.

Indenture of Registrant relating to the $8.375 \%$ Junior Subordinated Debentures issued to Independent Capital Trust IV, incorporated by reference to the Form 8-K filed by the Company on April 18, 2002.

Form of Certificate of 8.375\% Junior Subordinated Debenture (included as Exhibit A to Exhibit 4.8).
4.10 Amended and Restated Declaration of Trust for Independent Capital Trust IV, incorporated by reference to the Form 8-K filed by the Company on April 18, 2002.
4.11 Form of Preferred Security Certificate for Independent Capital Trust IV (included as Exhibit D to Exhibit 4.10).
4.12 Preferred Securities Guarantee Agreement of Independent Capital Trust IV, incorporated by reference to the Form 8-K filed by the Company on April 18, 2002.
10.1 Amended and Restated Independent Bank Corp. 1987 Incentive Stock Option Plan ( Stock Option Plan ) (Management contract under Item 601 (10)(iii)(A)). Incorporated by reference to the Company s annual report on Form 10-K for

## Table of Contents

No.
10.2 Independent Bank Corp. 1996 Non-Employee Directors Stock Option Plan (Management contract under Item 601 (10)(iii)(A)). Incorporated by reference to the Company s Definitive Proxy Statement for the 1996 Annual Meeting of Stockholders filed with the Commission on March 19, 1996.
10.3 Independent Bank Corp. 1997 Employee Stock Option Plan (Management contract under Item 601 (10)(iii)(A)). Incorporated by reference to the Company s Definitive Proxy Statement for the 1997 Annual Meeting of Stockholders filed with the Commission on March 20, 1997.
10.4 Independent Bank Corp. 2005 Employee Stock Plan incorporated by reference to Form S-8 filed by the Company on July 28, 2005.
10.5 Renewal Rights Agreement noted as of September 14, 2000 by and between the Company and Rockland, as Rights Agent (Exhibit to Form 8-K filed on October 23, 2000).
10.6 Independent Bank Corp. Deferred Compensation Program for Directors (restated as amended as of December 1, 2000). Incorporated by reference to the Company s annual report on Form 10-K for the year ended December 31, 2000.
10.7 Master Securities Repurchase Agreement, incorporated by reference to Form S-1 Registration Statement filed by the Company on September 18, 1992.
10.8 First Amended and Restated Employment Agreement between Christopher Oddleifson and the Company and Rockland Trust dated April 14, 2005 is filed as an exhibit under the Form 8-K filed on April 14, 2005.
10.9 Revised employment agreement between Raymond G. Fuerschbach, Edward F. Jankowski, Ferdinand T. Kelley, Jane L. Lundquist, Edward H. Seksay and Denis K. Sheahan and the Company and Rockland Trust (Management Contracts under Item 601 (10)(iii)(A)) dated December 6, 2004 are filed as an exhibit under the Form 8-K filed on December 9, 2004.
10.10 Options to acquire shares of the Company s Common Stock pursuant to the Independent Bank Corp. 1997 Employee Stock Option Plan were awarded to Christopher Oddleifson, Raymond G. Fuerschbach, Edward F. Jankowski, Ferdinand T. Kelley, Jane L. Lundquist, Edward H. Seksay and Denis K. Sheahan pursuant to option agreements dated December 9, 2004. The form of these option agreements were filed as exhibits under the Form 8-K filed on December 15, 2004.
10.11 On-Site Outsourcing Agreement by and between Fidelity Information Services, Inc. and Independent Bank Corp., effective as of November 1, 2004. Incorporated by reference to the Company s annual report on Form 10-K for the year ended December 31, 2004 filed on March 4, 2005. (PLEASE NOTE: Portions of this contract, and its exhibits and attachments, have been omitted pursuant to a request for confidential treatment sent on March 4, 2005 to the Securities and Exchange Commission. The locations where material has been omitted are indicated by the following notation: $\{* * * *\}$. The entire contract, in unredacted form, has been filed separately with the Commission with the request for confidential treatment.)
10.12

New Markets Tax Credit program Allocation Agreement between the Community Development Financial Institutions Fund of the United States

## Table of Contents

No. Exhibit
Department of the Treasury and Rockland Community Development with an Allocation Effective Date of September 22, 2004 is filed as an exhibit under the Form 8-K filed on October 14, 2004.
10.13 Options to acquire shares of the Company s Common Stock pursuant to the Independent Bank Corp. 2005 Employee Stock Plan were awarded to Christopher Oddleifson, Raymond G. Fuerschbach, Edward F. Jankowski, Ferdinand T. Kelley, Jane L. Lundquist, Edward H. Seksay, and Denis K. Sheahan pursuant to option agreements dated December 15, 2005. The form of option agreements used for these awards were filed as exhibits under the Form 8-K filed on December 20, 2005.
10.14 Independent Bank Corp. and Rockland Trust Company Executive Officer Performance Incentive Plan (the 2006 Executive Incentive Plan ) (Management contract under Item 601 (10)(iii)(A)). Incorporated by reference to the Company s Form 10-Q for the quarter ended March 31, 2006, filed on May 9, 2006. (PLEASE NOTE: Portions of the 2006 Executive Incentive Plan, and its exhibits and attachments, have been omitted pursuant to a request for confidential treatment sent on May 8, 2006 to the Securities and Exchange Commission. The locations where material has been omitted are indicated by the following notation: $\left\{{ }^{* * * *\}}\right.$. The entire 2006 Executive Incentive Plan, in unredacted form, has been filed separately with the Commission with the request for confidential treatment.)
10.15 Independent Bank Corp. 2006 Non-Employee Director Stock Plan incorporated by reference to Form S-8 filed by the Company on April 17, 2006.
10.16 Independent Bank Corp. Stock Option Agreement for Non-Employee Director is filed as an exhibit under the Form 10-Q filed on May 9, 2006.
10.17 Independent Bank Corp. Restricted Stock Agreement for Non-Employee Director is filed as an exhibit under the Form 10-Q filed on May 9, 2006.
31.1

Section 302 Certification of Sarbanes-Oxley Act of 2002 is attached hereto.*
31.2 Section 302 Certification of Sarbanes-Oxley Act of 2002 is attached hereto.*
32.1 Section 906 Certification of Sarbanes-Oxley Act of 2002 is attached hereto.+
32.2 Section 906 Certification of Sarbanes-Oxley Act of 2002 is attached hereto.+

* Filed herewith
+ Furnished herewith


## Table of Contents

## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

INDEPENDENT BANK CORP.
(registrant)

Date: November 2, 2006

Date: November 2, 2006
/s/ Christopher Oddleifson
Christopher Oddleifson
President and
Chief Executive Officer

/s/ Denis K. Sheahan

Denis K. Sheahan
Chief Financial Officer
and Treasurer
(Principal Financial and
Principal Accounting Officer)
INDEPENDENT BANK CORP.
(registrant)
55


[^0]:    (1) On January 19,

    2006, the
    Company
    announced a
    common stock
    repurchase
    program to
    repurchase up to
    800,000 shares.
    Item 3. Defaults Upon Senior Securities None
    Item 4. Submission of Matters to a Vote of Security Holders None
    Item 5. Other Information None
    Item 6. Exhibits

