## PLUMAS BANCORP

Form 10-K
March 18, 2009

## Table of Contents



Indicate by check mark if the registrant is a well-known seasoned issuer, as defined in Rule 405 of the Securities Act. o Yes b No
Indicate by check mark if the registrant is not required to file reports pursuant to Section 13 or Section 15(d) of the Act.
o Yes p No
Indicate by check mark whether the registrant: (1) has filed all reports required to be filed by Section 13 or 15 (d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.
p Yes o No
Indicated by check mark if disclosure of delinquent filers pursuant to Item 405 of Regulation S-K is not contained herein, and will not be contained, to the best of Registrant s knowledge, in definitive proxy or information statements incorporated by reference in Part III of this Form 10-K or any amendment to this form 10-K. o Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer or a smaller reporting company. See definition of large accelerated filer, accelerated filer and smaller reporting company in Rule12b-2 of the Exchange Act:

Large Accelerated Filer o Accelerated Filer o Non-Accelerated Filer o Smaller Reporting Company p Indicate by check mark if the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).

> o Yes p No

As of June 30, 2008, the aggregate market value of the voting and non-voting common equity held by non-affiliates of the Registrant was approximately $\$ 45.6$ million, based on the closing price reported to the Registrant on that date of $\$ 10.63$ per share.
Shares of Common Stock held by each officer and director have been excluded in that such persons may be deemed to be affiliates. This determination of the affiliate status is not necessarily a conclusive determination for other purposes. The number of shares of Common Stock of the registrant outstanding as of March 17, 2009 was 4,776,339.
Documents Incorporated by Reference: Portions of the definitive proxy statement for the 2009 Annual Meeting of Shareholders to be filed with the Securities and Exchange Commission pursuant to SEC Regulation 14A are incorporated by reference in Part III, Items 10-14.

## TABLE OF CONTENTS

Page
PART I
Item 1. Business ..... 4
Item 1A. Risk Factors ..... 23
Item 1B. Unresolved Staff Comments ..... 23
Item 2. Properties ..... 24
Item 3. Legal Proceedings ..... 25
Item 4. Submission of Matters to a Vote of Security Holders ..... 25
PART II
Item 5. Market for Registrant s Common Equity, Related Stockholder Matters and Issuer Purchases of Equity Securities ..... 26
Item 6. Selected Financial Data ..... 28
Item 7. Management s Discussion and Analysis of Financial Condition and Results of Operations ..... 29
Item 7A. Quantitative and Qualitative Disclosures About Market Risk ..... 51
Item 8. Financial Statements and Supplementary Data ..... 51
Item 9. Changes in and Disagreements with Accountants on Accounting and Financial Disclosure ..... 52
Item 9A. Controls and Procedures ..... 52
Item 9B. Other Information ..... 53
PART III
Item 10. Directors. Executive Officers and Corporate Governance ..... 53
Item 11. Executive Compensation ..... 53
Item 12. Security Ownership of Certain Beneficial Owners and Management and Related Stockholder Matters ..... 53
Item 13. Certain Relationships and Related Transactions, and Director Independence ..... 54
Item 14. Principal Accountant Fees and Services ..... 54

## PART IV

Item 15. Exhibits and Financial Statement Schedules ..... 54
Signatures ..... 58
Exhibit 3.2Exhibit 10.1Exhibit 10.50Exhibit 10.51Exhibit 10.52Exhibit 10.53
Exhibit 10.54Exhibit 10.55Exhibit 10.56Exhibit 10.57Exhibit 10.58Exhibit 23Exhibit 31Exhibit 31.2
Exhibit 32.1Exhibit 32.2

## Table of Contents

## PART I

## Forward-Looking Information

This Annual Report on Form 10-K includes forward-looking statements and information is subject to the safe harbor provisions of Section 27A of the Securities Act of 1933 and Section 21E of the Securities Exchange Act of 1934. These forward-looking statements (which involve Plumas Bancorp s (the Company s) plans, beliefs and goals, refer to estimates or use similar terms) involve certain risks and uncertainties that could cause actual results to differ materially from those in the forward-looking statements. Such risks and uncertainties include, but are not limited to, the following factors:

> Competitive pressure in the banking industry, competition in the markets the Company operates in and changes in the legal, accounting and regulatory environment
> Changes in the interest rate environment and volatility of rate sensitive assets and liabilities
> Declines in the health of the economy, nationally or regionally, which could reduce the demand for loans,
> reduce the ability of borrowers to repay loans and/or reduce the value of real estate collateral securing most of the Company s loans
> Credit quality deterioration, which could cause an increase in the provision for loan and lease losses
> Devaluation of fixed income securities
> Asset/liability matching risks and liquidity risks
> Loss of key personnel
> Operational interruptions including data processing systems failure and fraud
> The Company undertakes no obligation to revise or publicly release the results of any revision to these forward-looking statements. For additional information concerning risks and uncertainties related to the Company and its operations, please refer to Item 1A of this Form 10-K entitled Risk Factors and other information in this Report.

## Table of Contents

## ITEM 1. BUSINESS

## General

The Company. Plumas Bancorp (the Company ) is a California corporation registered as a bank holding company under the Bank Holding Company Act of 1956, as amended, and is headquartered in Quincy, California. The Company was incorporated in January 2002 and acquired all of the outstanding shares of Plumas Bank (the Bank ) in June 2002. The Company s principal subsidiary is the Bank, and the Company exists primarily for the purpose of holding the stock of the Bank and of such other subsidiaries it may acquire or establish. At the present time, the Company s only other subsidiaries are Plumas Statutory Trust I and Plumas Statutory Trust II, which were formed in 2002 and 2005 solely to facilitate the issuance of trust preferred securities.
The Company s principal source of income is dividends from the Bank, but the Company may explore supplemental sources of income in the future. The cash outlays of the Company, including (but not limited to) the payment of dividends to shareholders, if and when declared by the Board of Directors, costs of repurchasing Company common stock, and the cost of servicing debt, will generally be paid from dividends paid to the Company by the Bank.
At December 31, 2008, the Company had consolidated assets of $\$ 457$ million, deposits of $\$ 372$ million, other liabilities of $\$ 50$ million and shareholders equity of $\$ 35$ million. The Company s liabilities include $\$ 10.3$ million in junior subordinated deferrable interest debentures issued in conjunction with the trust preferred securities issued by Plumas Statutory Trust I (the Trust I ) in September 2002 and Plumas Statutory Trust II (the Trust II ) in September 2005. Both Trust I and Trust II are further discussed in the section titled Trust Preferred Securities.
References herein to the Company, we, us and our refer to Plumas Bancorp and its consolidated subsidiary, unless context indicates otherwise. Our operations are conducted at 35 South Lindan Avenue, Quincy, California. Our annual, quarterly and other reports, required under the Securities Exchange Act of 1934 and filed with the Securities and Exchange Commission, (the SEC ) are posted and are available at no cost on the Company s website, www.plumasbank.com, as soon as reasonably practicable after the Company files such documents with the SEC. These reports are also available through the SEC s website at www.sec.gov.
The Bank. The Bank is a California state-chartered bank that was incorporated in July 1980 and opened for business in December 1980. The Bank is not a member of the Federal Reserve System. The Bank s Administrative Office is also located at 35 South Lindan Avenue, Quincy, California. At December 31, 2008 the Bank had approximately $\$ 457$ million in assets, $\$ 359$ million in net loans and $\$ 372$ million in deposits (including a deposit of $\$ 0.7$ million from the Bancorp). It is currently the largest independent bank headquartered in Plumas County. The Bank s deposit accounts are insured by the Federal Deposit Insurance Corporation (the FDIC ) up to maximum insurable amounts. The Bank is participating in the Federal Deposit insurance Corporation (FDIC) Transaction Account Guarantee Program. Under the program, through December 31, 2009, all noninterest-bearing transaction accounts are fully guaranteed by the FDIC for the entire amount in the account. Coverage under the Transaction Account Guarantee Program is in addition to and separate from the coverage under the FDIC s general deposit insurance rules. The Bank s primary service area covers the Northeastern portion of California, with Lake Tahoe to the South and the Oregon border to the North. The Bank, through its thirteen branch network, serves the seven contiguous counties of Plumas, Nevada, Sierra, Placer, Lassen, Modoc and Shasta. The branches are located in the communities of Quincy, Portola, Greenville, Westwood, Truckee, Fall River Mills, Alturas, Susanville, Chester, Tahoe City, Kings Beach, Loyalton and Redding. The Bank maintains fifteen automated teller machines ( ATMs ) tied in with major statewide and national networks. In addition to its branch network, the Bank operates a commercial lending office in Reno, Nevada and a lending office specializing in government-guaranteed lending in Auburn, California. The Bank s primary business is servicing the banking needs of these communities. Its marketing strategy stresses its local ownership and commitment to serve the banking needs of individuals living and working in the Bank s primary service areas.

## Table of Contents

With a predominant focus on personal service, the Bank has positioned itself as a multi-community independent bank serving the financial needs of individuals and businesses within the Bank s geographic footprint. Our principal retail lending services include consumer and home equity loans. Our principal commercial lending services include term real estate, land development and construction loans. In addition, we provide commercial and industrial term, government-guaranteed and agricultural loans as well as credit lines.
The Bank s Government-guaranteed lending center, headquartered in Auburn, California with additional personnel in Truckee, provides Small Business Administration and USDA Rural Development loans to qualified borrowers throughout Northern California and Northern Nevada. During 2007 the Bank was granted nationwide Preferred Lender status with the U.S. Small Business Administration and we expect government-guaranteed lending to become an important part of our overall lending operation. Also we maintain a significant participation loan portfolio. Participations with commitments totaling $\$ 5.5$ million and outstanding balances of $\$ 4.9$ million, all of which were acquired through our Reno, Nevada lending office, were purchased during 2008. Total participations of $\$ 47.6$ million and $\$ 43.3$ million were included in the Company s loan portfolio as of December 31, 2008 and 2007.
The Agricultural Credit Centers located in Susanville and Alturas provide a complete line of credit services in support of the agricultural activities which are key to the continued economic development of the communities we serve. Ag lending clients include a full range of individual farming customers, small- to medium-sized business farming organizations and corporate farming units.
As of December 31, 2008, the principal areas to which we directed our lending activities, and the percentage of our total loan portfolio comprised by each, were as follows: (i) loans secured by real estate $61.7 \%$; (ii) commercial and industrial loans $11.6 \%$; (iii) consumer loans (including residential equity lines of credit) $16.9 \%$; and (iv) agricultural loans (including agricultural real estate loans) $9.8 \%$.
In addition to the lending activities noted above, we offer a wide range of deposit products for the retail and commercial banking markets including checking, interest-bearing checking, business sweep, savings, time deposit and retirement accounts, as well as remote deposit, telephone banking and internet banking with bill-pay options. Interest bearing deposits include our Money Fund Plu\$ checking account. This account is intended to pay rates comparable to those available on a money fund offered by a typical brokerage firm. As of December 31, 2008, the Bank had 33,217 deposit accounts with balances totaling approximately $\$ 372$ million, compared to 33,882 deposit accounts with balances totaling approximately $\$ 393$ million at December 31, 2007. We attract deposits through our customer-oriented product mix, competitive pricing, convenient locations, extended hours, remote deposit operations and drive-up banking, all provided with a high level of customer service.
Most of our deposits are attracted from individuals, business-related sources and smaller municipal entities. This mix of deposit customers resulted in a relatively modest average deposit balance of approximately $\$ 11,500$ at December 31, 2008. However, it makes us less vulnerable to adverse effects from the loss of depositors who may be seeking higher yields in other markets or who may otherwise draw down balances for cash needs. There were no brokered deposits at December 31, 2008.
We also offer a variety of other products and services to complement the lending and deposit services previously reviewed. These include cashier s checks, traveler s checks, bank-by-mail, ATMs, night depository, safe deposit boxes, direct deposit, electronic funds transfers, on-line banking, remote deposit, and other customary banking services.

## Table of Contents

In order to provide non-deposit investment options, we have developed a strategic alliance with Financial Network Investment Corporation ( FNIC ). Through this arrangement, certain employees of the Bank are also licensed representatives of FNIC. These employees provide our customers throughout our branch network with convenient access to annuities, insurance products, mutual funds, and a full range of investment products.
During 2007 we added Remote Deposit to our product mix. Remote Deposit allows our customers to make non-cash deposits remotely from their physical location. With this product, we have extended our service area and can now meet the deposit needs of customers who may not be located within a convenient distance of one of our branch offices.
Additionally, the Bank has devoted a substantial amount of time and capital to the improvement of existing Bank services, during the last two fiscal years, including an on balance sheet sweep product which we introduced during the first quarter of 2008. The officers and employees of the Bank are continually engaged in marketing activities, including the evaluation and development of new products and services, to enable the Bank to retain and improve its competitive position in its service area.
We hold no patents or licenses (other than licenses required by appropriate bank regulatory agencies or local governments), franchises, or concessions. Our business has a modest seasonal component due to the heavy agricultural and tourism orientation of some of the communities we serve. As our branches in less rural areas such as Truckee have expanded and with the opening our Reno commercial lending office, the agriculture-related base has become less significant. We are not dependent on a single customer or group of related customers for a material portion of our deposits, nor are a material portion of our loans concentrated within a single industry or group of related industries. There has been no material effect upon our capital expenditures, earnings, or competitive position as a result of federal, state, or local environmental regulation.
Commitment to our Communities. The Board of Directors and Management believe that the Company plays an important role in the economic well being of the communities it serves. Our Bank has a continuing responsibility to provide a wide range of lending and deposit services to both individuals and businesses. These services are tailored to meet the needs of the communities served by the Company and the Bank.
We offer various loan products which promote home ownership and affordable housing, fuel job growth and support community economic development. Types of loans offered range from personal and commercial loans to real estate, construction, agricultural, and government-guaranteed community infrastructure loans. Many banking decisions are made locally with the goal of maintaining customer satisfaction through the timely delivery of high quality products and services.
Recent Developments. During the fourth quarter of 2007 the Company opened a government-guaranteed lending office in Auburn, California. During the second quarter of 2007, we opened our Redding, California branch in a temporary location and in July 2008 we relocated this branch to its permanent location. During the fourth quarter of 2006 we opened a commercial lending office in Reno, Nevada.
Capital Purchase Program TARP Preferred Stock and Stock Warrant. On January 30, 2009 the Company entered into a Letter Agreement (the Purchase Agreement ) with the United States Department of the Treasury ( Treasury ), pursuant to which the Company issued and sold (i) 11,949 shares of the Company s Fixed Rate Cumulative Perpetual Preferred Stock, Series A (the Series A Preferred Stock) and (ii) a warrant (the Warrant ) to purchase 237,712 shares of the Company s common stock, no par value (the Common Stock), for an aggregate purchase price of $\$ 11,949,000$ in cash.
The Series A Preferred Stock will qualify as Tier 1 capital and will pay cumulative dividends quarterly at a rate of $5 \%$ per annum for the first five years, and $9 \%$ per annum thereafter. The Company may redeem the Series A Preferred Stock at its liquidation preference ( $\$ 1,000$ per share) plus accrued and unpaid dividends under the American Recovery and Reinvestment Act of 2009 , subject to the Treasury s consultation with the Company s appropriate federal regulator.

## Table of Contents

The Warrant has a 10-year term and is immediately exercisable upon its issuance, with an exercise price, subject to antidilution adjustments, equal to $\$ 7.54$ per share of the Common Stock. Treasury has agreed not to exercise voting power with respect to any shares of Common Stock issued upon exercise of the Warrant.
Prior to January 30, 2012, unless the Company has redeemed the Series A Preferred Stock, or the Treasury has transferred the Series A Preferred Stock to a third party, the consent of the Treasury will be required for the Company to: (1) declare or pay any dividend or make any distribution on shares of the Common Stock (other than regular quarterly cash dividends of not more than $\$ 0.04$ per share or regular semi-annual cash dividends of not more than $\$ 0.08$ per share); or (2) redeem, purchase or acquire any shares of Common Stock or other equity or capital securities, other than in connection with benefit plans consistent with past practice and certain other circumstances specified in the Purchase Agreement.
Trust Preferred Securities. During the third quarter of 2002, the Company formed a wholly owned Connecticut statutory business trust, Plumas Statutory Trust I (the Trust I ). On September 26, 2002, the Company issued to the Trust I, Floating Rate Junior Subordinated Deferrable Interest Debentures due 2032 (the Debentures ) in the aggregate principal amount of $\$ 6,186,000$. In exchange for these debentures the Trust I paid the Company $\$ 6,186,000$. The Trust I funded its purchase of debentures by issuing $\$ 6,000,000$ in floating rate capital securities ( trust preferred securities ), which were sold to a third party. These trust preferred securities qualify as Tier I capital under current Federal Reserve Board guidelines. The Debentures are the only asset of the Trust I. The interest rate and terms on both instruments are substantially the same. The rate is based on the three-month LIBOR (London Interbank Offered Rate) plus $3.40 \%$, not to exceed $11.9 \%$, adjustable quarterly. The proceeds from the sale of the Debentures were primarily used by the Company to inject capital into the Bank.
During the third quarter of 2005, the Company formed a wholly owned Connecticut statutory business trust, Plumas Statutory Trust II (the Trust II ). On September 28, 2005, the Company issued to the Trust II, Floating Rate Junior Subordinated Deferrable Interest Debentures due 2035 (the Debentures ) in the aggregate principal amount of $\$ 4,124,000$. In exchange for these debentures the Trust II paid the Company $\$ 4,124,000$. The Trust II funded its purchase of debentures by issuing $\$ 4,000,000$ in floating rate capital securities ( trust preferred securities ), which were sold to a third party. These trust preferred securities qualify as Tier I capital under current Federal Reserve Board guidelines. The Debentures are the only asset of the Trust II. The interest rate and terms on both instruments are substantially the same. The rate is based on the three-month LIBOR (London Interbank Offered Rate) plus $1.48 \%$, adjustable quarterly. The proceeds from the sale of the Debentures were primarily used by the Company to inject capital into the Bank.
The Debentures and trust preferred securities accrue and pay distributions quarterly based on the floating rate described above on the stated liquidation value of $\$ 1,000$ per security. The Company has entered into contractual agreements which, taken collectively, fully and unconditionally guarantee payment of: (1) accrued and unpaid distributions required to be paid on the capital securities; (2) the redemption price with respect to any capital securities called for redemption by either Trust I or Trust II, and (3) payments due upon voluntary or involuntary dissolution, winding up, or liquidation of either Trust I or Trust II.
The trust preferred securities are mandatorily redeemable upon maturity of the Debentures on September 26, 2032 for Trust I and September 28, 2035 for Trust II, or upon earlier redemption as provided in the indenture.
Neither Trust I nor Trust II are consolidated into the Company s consolidated financial statements and, accordingly, both entities are accounted for under the equity method and the junior subordinated debentures are reflected as debt on the consolidated balance sheet.

## Table of Contents

Business Concentrations. No individual or single group of related customer accounts is considered material in relation to the Banks assets or deposits, or in relation to our overall business. However, at December 31, 2008 approximately $75 \%$ of the Bank s total loan portfolio consisted of real estate-secured loans, including real estate mortgage loans, real estate construction loans, consumer equity lines of credit, and agricultural loans secured by real estate. Moreover, our business activities are currently focused in the California counties of Plumas, Nevada, Placer, Lassen, Modoc, Shasta and Sierra and Washoe County in Nevada. Consequently, our results of operations and financial condition are dependent upon the general trends in these economies and, in particular, the residential and commercial real estate markets. In addition, the concentration of our operations in these areas of California and Nevada exposes us to greater risk than other banking companies with a wider geographic base in the event of catastrophes, such as earthquakes, fires and floods in these regions in California and Nevada.
Competition. With respect to commercial bank competitors, the business is largely dominated by a relatively small number of major banks with many offices operating over a wide geographical area. These banks have, among other advantages, the ability to finance wide-ranging and effective advertising campaigns and to allocate their resources to regions of highest yield and demand. Many of the major banks operating in the area offer certain services that we do not offer directly but may offer indirectly through correspondent institutions. By virtue of their greater total capitalization, such banks also have substantially higher lending limits than we do. For customers whose loan demands exceed our legal lending limit, we attempt to arrange for such loans on a participation basis with correspondent or other banks.
In addition to other banks, our competitors include savings institutions, credit unions, and numerous non-banking institutions such as finance companies, leasing companies, insurance companies, brokerage firms, and investment banking firms. In recent years, increased competition has also developed from specialized finance and non-finance companies that offer wholesale finance, credit card, and other consumer finance services, including on-line banking services and personal financial software. Strong competition for deposit and loan products affects the rates of those products as well as the terms on which they are offered to customers. Mergers between financial institutions have placed additional competitive pressure on banks within the industry to streamline their operations, reduce expenses, and increase revenues. Competition has also intensified due to federal and state interstate banking laws enacted in the mid-1990 s, which permit banking organizations to expand into other states. The relatively large California market has been particularly attractive to out-of-state institutions. The Financial Modernization Act, which became effective March 11, 2000, has made it possible for full affiliations to occur between banks and securities firms, insurance companies, and other financial companies, and has also intensified competitive conditions.
Currently, within the Bank s branch service area there are 34 traditional banking branch offices of competing institutions, including 21 branches of 6 major banks. As of June 30, 2008, the Federal Deposit Insurance Corporation estimated the Bank s market share of insured deposits within the communities it serves to be as follows: Chester $70 \%$, Quincy $54 \%$, Portola 47\%, Alturas 38\%, Susanville 35\%, Kings Beach 33\%, Fall River Mills/Burney 20\%, Truckee $18 \%$, Tahoe City $3 \%$, Redding less than $1 \%$ and $100 \%$ in the communities of Greenville, Westwood and Loyalton. Redding is the location of our most recently opened branch, which opened its doors in June 2007.
Technological innovations have also resulted in increased competition in financial services markets. Such innovation has, for example, made it possible for non-depository institutions to offer customers automated transfer payment services that previously were considered traditional banking products. In addition, many customers now expect a choice of delivery systems and channels, including telephone, mail, home computer, mobile, ATMs, full-service branches, and/or in-store branches. The sources of competition in such products include traditional banks as well as savings associations, credit unions, brokerage firms, money market and other mutual funds, asset management groups, finance and insurance companies, internet-only financial intermediaries, and mortgage banking firms.

## Table of Contents

For many years we have countered rising competition by providing our own style of community-oriented, personalized service. We rely on local promotional activity, personal contacts by our officers, directors, employees, and shareholders, automated 24 -hour banking, and the individualized service that we can provide through our flexible policies. This approach appears to be well-received by our customers who appreciate a more personal and customer-oriented environment in which to conduct their financial transactions. To meet the needs of customers who prefer to bank electronically, we offer telephone banking, remote deposit, and personal computer and internet banking with bill payment capabilities. This high tech and high touch approach allows the customers to tailor their access to our services based on their particular preference.
Employees. At December 31, 2008, the Company and its subsidiary employed 195 persons. On a full-time equivalent basis, we employed 177 persons. We believe our employee relations are excellent.

## Supervision and Regulation

The Company. As a bank holding company, we are subject to regulation under the Bank Holding Company Act of 1956, as amended, (the BHCA ), and are registered with and subject to the supervision of the Federal Reserve Bank (the FRB ). It is the policy of the FRB, that each bank holding company serve as a source of financial and managerial strength to its subsidiary banks. We are required to file reports with the FRB and provide such additional information as the FRB may require. The FRB has the authority to examine us and our subsidiary, as well as any arrangements between us and our subsidiary, with the cost of any such examination to be borne by us.
The BHCA requires us to obtain the prior approval of the FRB before acquisition of all or substantially all of the assets of any bank or ownership or control of the voting shares of any bank if, after giving effect to the acquisition, we would own or control, directly or indirectly, more than $5 \%$ of the voting shares of that bank. Amendments to the BHCA expand the circumstances under which a bank holding company may acquire control of all or substantially all of the assets of a bank located outside the State of California.
We may not engage in any business other than managing or controlling banks or furnishing services to our subsidiary, with the exception of certain activities which, in the opinion of the FRB, are so closely related to banking or to managing or controlling banks as to be incidental to banking. In addition, we are generally prohibited from acquiring direct or indirect ownership or control of more than $5 \%$ of the voting shares of any company unless that company is engaged in such authorized activities and the Federal Reserve approves the acquisition.
We and our subsidiary are prohibited from engaging in certain tie-in arrangements in connection with any extension of credit, sale or lease of property or provision of services. For example, with certain exceptions, the bank may not condition an extension of credit on a customer obtaining other services provided by us, the bank or any other subsidiary of ours, or on a promise by the customer not to obtain other services from a competitor. In addition, federal law imposes certain restrictions on transactions between the bank and its affiliates. As affiliates, the bank and we are subject, with certain exceptions, to the provisions of federal law imposing limitations on and requiring collateral for extensions of credit by the bank to any affiliate.
The Bank. As a California state-chartered bank that is not a member of the Federal Reserve, Plumas Bank is subject to primary supervision, examination and regulation by the FDIC, the California Department of Financial Institutions (the DFI ) and is subject to applicable regulations of the FRB. The Bank s deposits are insured by the FDIC to applicable limits. As a consequence of the extensive regulation of commercial banking activities in California and the United States, banks are particularly susceptible to changes in California and federal legislation and regulations, which may have the effect of increasing the cost of doing business, limiting permissible activities or increasing competition. Various other requirements and restrictions under the laws of the United States and the State of California affect the operations of the Bank. Federal and California statutes and regulations relate to many aspects of the Bank soperations, including reserves against deposits, interest rates payable on deposits, loans, investments, mergers and acquisitions, borrowings, dividends, branching, capital requirements and disclosure obligations to depositors and borrowers. California law presently permits a bank to locate a branch office in any locality in the state. Additionally, California law exempts banks from California usury laws.

## Table of Contents

Capital Standards. The FRB and the FDIC have risk-based capital adequacy guidelines intended to provide a measure of capital adequacy that reflects the degree of risk associated with a banking organization soperations for both transactions reported on the balance sheet as assets, and transactions, such as letters of credit and recourse arrangements, which are reported as off-balance-sheet items. Under these guidelines, nominal dollar amounts of assets and credit equivalent amounts of off-balance-sheet items are multiplied by one of several risk adjustment percentages, which range from $0 \%$ for assets with low credit risk, such as certain U.S. government securities, to $100 \%$ for assets with relatively higher credit risk, such as business loans.
A banking organization s risk-based capital ratios are obtained by dividing its qualifying capital by its total risk-adjusted assets and off-balance-sheet items. The regulators measure risk-adjusted assets and off-balance-sheet items against both total qualifying capital (the sum of Tier 1 capital and limited amounts of Tier 2 capital) and Tier 1 capital. Tier 1 capital consists of common stock, retained earnings, noncumulative perpetual preferred stock and minority interests in certain subsidiaries, less most other intangible assets. Tier 2 capital may consist of a limited amount of the allowance for loan and lease losses and certain other instruments with some characteristics of equity. The inclusion of elements of Tier 2 capital is subject to certain other requirements and limitations of the federal banking agencies. Since December 31, 1992, the FRB and the FDIC have required a minimum ratio of qualifying total capital to risk-adjusted assets and off-balance-sheet items of $8 \%$, and a minimum ratio of Tier 1 capital to risk-adjusted assets and off-balance-sheet items of $4 \%$.
In addition to the risk-based guidelines, the FRB and FDIC require banking organizations to maintain a minimum amount of Tier 1 capital to average total assets, referred to as the leverage ratio. For a banking organization rated in the highest of the five categories used by regulators to rate banking organizations, the minimum leverage ratio of Tier 1 capital to total assets is $3 \%$. It is improbable; however, that an institution with a $3 \%$ leverage ratio would receive the highest rating by the regulators since a strong capital position is a significant part of the regulators ratings. For all banking organizations not rated in the highest category, the minimum leverage ratio is at least 100 to 200 basis points above the $3 \%$ minimum. Thus, the effective minimum leverage ratio, for all practical purposes, is at least $4 \%$ or $5 \%$. In addition to these uniform risk-based capital guidelines and leverage ratios that apply across the industry, the FRB and FDIC have the discretion to set individual minimum capital requirements for specific institutions at rates significantly above the minimum guidelines and ratios.

## Table of Contents

A bank that does not achieve and maintain the required capital levels may be issued a capital directive by the FDIC to ensure the maintenance of required capital levels. As discussed above, we are required to maintain certain levels of capital, as is the Bank. The regulatory capital guidelines as well as the actual capitalization for the Bank and Bancorp as of December 31, 2008 follow:

Tier 1 leverage capital ratio
Tier 1 risk-based capital ratio
Total risk-based capital ratio

Requirement for the
Bank to be:

Prompt Corrective Action. Federal banking agencies possess broad powers to take corrective and other supervisory action to resolve the problems of insured depository institutions, including those institutions that fall below one or more prescribed minimum capital ratios described above. An institution that, based upon its capital levels, is classified as well capitalized, adequately capitalized, or undercapitalized may be treated as though it were in the next lower capital category if the appropriate federal banking agency, after notice and opportunity for hearing, determines that an unsafe or unsound condition or an unsafe or unsound practice warrants such treatment. At each successive lower capital category, an insured depository institution is subject to more restrictions.
In addition to measures taken under the prompt corrective action provisions, commercial banking organizations may be subject to potential enforcement actions by the federal regulators for unsafe or unsound practices in conducting their businesses or for violations of any law, rule, regulation, or any condition imposed in writing by the agency or any written agreement with the agency. Enforcement actions may include the imposition of a conservator or receiver, the issuance of a cease-and-desist order that can be judicially enforced, the termination of insurance of deposits (in the case of a depository institution), the imposition of civil money penalties, the issuance of directives to increase capital, the issuance of formal and informal agreements, the issuance of removal and prohibition orders against institution-affiliated parties and the enforcement of such actions through injunctions or restraining orders based upon a judicial determination that the agency would be harmed if such equitable relief was not granted. Additionally, a holding company s inability to serve as a source of strength to its subsidiary banking organizations could serve as an additional basis for a regulatory action against the holding company.
Premiums for Deposit Insurance. The deposit insurance fund of the FDIC insures our customer deposits up to prescribed limits for each depositor. The Federal Deposit Insurance Reform Act of 2005 and the Federal Deposit Insurance Reform Conforming Amendments Act of 2005 amended the insurance of deposits by the FDIC and collection of assessments from insured depository institutions for deposit insurance. The FDIC approved a final rule to determine risk-based assessment rates on November 2, 2006, with rates effective on January 1, 2007, however new rules were proposed in 2008. An insured depository institution s assessment rate under the final rule is based on the new assessment rate schedule, its long-term debt issuer ratings or recent financial ratios and supervisory ratings. The proposed rule would also look at other factors that increase risks to the FDIC s insurance fund. Any increase in assessments or the assessment rate could have a material adverse effect on our business, financial condition, results of operations or cash flows, depending on the amount of the increase. Furthermore, the FDIC is authorized to raise insurance premiums under certain circumstances.
The FDIC is authorized to terminate a depository institution s deposit insurance upon a finding by the FDIC that the institution sfinancial condition is unsafe or unsound or that the institution has engaged in unsafe or unsound practices or has violated any applicable rule, regulation, order or condition enacted or imposed by the institution s regulatory agency. The termination of deposit insurance for the bank would have a material adverse effect on our business, financial condition, results of operations and/or cash flows.

## Table of Contents

Federal Home Loan Bank System. The Bank is a member of the Federal Home Loan Bank of San Francisco (the FHLB-SF ). Among other benefits, each Federal Home Loan Bank ( FHLB ) serves as a reserve or central bank for its members within its assigned region. Each FHLB is financed primarily from the sale of consolidated obligations of the FHLB system. Each FHLB makes available loans or advances to its members in compliance with the policies and procedures established by the Board of Directors of the individual FHLB. The FHLB-SF utilizes a single class of stock with a par value of $\$ 100$ per share, which may be issued, exchanged, redeemed and repurchased only at par value. As an FHLB member, the Bank is required to own FHLB SF capital stock in an amount equal to the greater of: a membership stock requirement with an initial cap of $\$ 25$ million ( $100 \%$ of membership asset value as defined), or an activity based stock requirement (based on percentage of outstanding advances).
The FHLB SF capital stock is redeemable on five years written notice, subject to certain conditions.
At December 31, 2008 the Bank owned 19,328 shares of the FHLB-SF capital stock.
Federal Reserve System. The FRB requires all depository institutions to maintain non-interest bearing reserves at specified levels against their transaction accounts and non-personal time deposits. At December 31, 2008, we were in compliance with these requirements.
Impact of Monetary Policies. The earnings and growth of the Company are subject to the influence of domestic and foreign economic conditions, including inflation, recession and unemployment. The earnings of the Company are affected not only by general economic conditions but also by the monetary and fiscal policies of the United States and federal agencies, particularly the FRB. The FRB can and does implement national monetary policy, such as seeking to curb inflation and combat recession, by its open market operations in United States Government securities and by its control of the discount rates applicable to borrowings by banks from the FRB. The actions of the FRB in these areas influence the growth of bank loans and leases, investments and deposits and affect the interest rates charged on loans and leases and paid on deposits. The FRB s policies have had a significant effect on the operating results of commercial banks and are expected to continue to do so in the future. The nature and timing of any future changes in monetary policies are not predictable.
Extensions of Credit to Insiders and Transactions with Affiliates. The Federal Reserve Act and FRB Regulation $O$ place limitations and conditions on loans or extensions of credit to:
a bank s or bank holding company s executive officers, directors and principal shareholders (i.e., in most cases, those persons who own, control or have power to vote more than $10 \%$ of any class of voting securities),
any company controlled by any such executive officer, director or shareholder, or
any political or campaign committee controlled by such executive officer, director or principal shareholder. Loans and leases extended to any of the above persons must comply with loan-to-one-borrower limits, require prior full board approval when aggregate extensions of credit to the person exceed specified amounts, must be made on substantially the same terms (including interest rates and collateral) as, and follow credit-underwriting procedures that are not less stringent than, those prevailing at the time for comparable transactions with non-insiders, and must not involve more than the normal risk of repayment or present other unfavorable features. In addition, Regulation O provides that the aggregate limit on extensions of credit to all insiders of a bank as a group cannot exceed the bank $s$ unimpaired capital and unimpaired surplus. Regulation $O$ also prohibits a bank from paying an overdraft on an account of an executive officer or director, except pursuant to a written pre-authorized interest-bearing extension of credit plan that specifies a method of repayment or a written pre-authorized transfer of funds from another account of the officer or director at the bank.

## Table of Contents

Consumer Protection Laws and Regulations. The banking regulatory agencies are focusing greater attention on compliance with consumer protection laws and their implementing regulations. Examination and enforcement have become more intense in nature, and insured institutions have been advised to monitor carefully compliance with such laws and regulations. The Company is subject to many federal and state consumer protection and privacy statutes and regulations, some of which are discussed below.
The Community Reinvestment Act (the CRA ) is intended to encourage insured depository institutions, while operating safely and soundly, to help meet the credit needs of their communities. The CRA specifically directs the federal regulatory agencies, in examining insured depository institutions, to assess a bank s record of helping meet the credit needs of its entire community, including low- and moderate-income neighborhoods, consistent with safe and sound banking practices. The CRA further requires the agencies to take a financial institution s record of meeting its community credit needs into account when evaluating applications for, among other things, domestic branches, mergers or acquisitions, or holding company formations. The agencies use the CRA assessment factors in order to provide a rating to the financial institution. The ratings range from a high of outstanding to a low of substantial noncompliance. In its last examination for CRA compliance, as of August 2005, the Bank was rated satisfactory. The Equal Credit Opportunity Act (the ECOA ) generally prohibits discrimination in any credit transaction, whether for consumer or business purposes, on the basis of race, color, religion, national origin, sex, marital status, age (except in limited circumstances), receipt of income from public assistance programs, or good faith exercise of any rights under the Consumer Credit Protection Act.
The Truth in Lending Act (the TILA ) is designed to ensure that credit terms are disclosed in a meaningful way so that consumers may compare credit terms more readily and knowledgeably. As a result of the TILA, all creditors must use the same credit terminology to express rates and payments, including the annual percentage rate, the finance charge, the amount financed, the total of payments and the payment schedule, among other things.
The Fair Housing Act (the FH Act ) regulates many practices, including making it unlawful for any lender to discriminate in its housing-related lending activities against any person because of race, color, religion, national origin, sex, handicap or familial status. A number of lending practices have been found by the courts to be, or may be considered, illegal under the FH Act, including some that are not specifically mentioned in the FH Act itself.
The Home Mortgage Disclosure Act (the HMDA ), in response to public concern over credit shortages in certain urban neighborhoods, requires public disclosure of information that shows whether financial institutions are serving the housing credit needs of the neighborhoods and communities in which they are located. The HMDA also includes a fair lending aspect that requires the collection and disclosure of data about applicant and borrower characteristics as a way of identifying possible discriminatory lending patterns and enforcing anti-discrimination statutes.
The Right to Financial Privacy Act (the RFPA ) imposes a new requirement for financial institutions to provide new privacy protections to consumers. Financial institutions must provide disclosures to consumers of its privacy policy, and state the rights of consumers to direct their financial institution not to share their nonpublic personal information with third parties.
Finally, the Real Estate Settlement Procedures Act (the RESPA ) requires lenders to provide noncommercial borrowers with disclosures regarding the nature and cost of real estate settlements. Also, RESPA prohibits certain abusive practices, such as kickbacks, and places limitations on the amount of escrow accounts.
Penalties for noncompliance or violations under the above laws may include fines, reimbursement and other penalties. Due to heightened regulatory concern related to compliance with CRA, ECOA, TILA, FH Act, HMDA, RFPA and RESPA generally, the Company may incur additional compliance costs or be required to expend additional funds for investments in its local communities.

## Table of Contents

Recent Legislation and Other Changes. Federal and state laws affecting banking are enacted from time to time, and similarly federal and state regulations affecting banking are also adopted from time to time. The following include some of the recent laws and regulations affecting banking.
On February 17, 2009, the American Recovery and Reinvestment Act of 2009 ( ARRA ) was enacted to provide stimulus to the struggling US economy. ARRA authorizes spending of $\$ 787$ billion, including about $\$ 288$ billion for tax relief, $\$ 144$ billion for state and local relief aid, and $\$ 111$ billion for infrastructure and science. In addition, ARRA includes additional executive compensation restrictions for recipients of funds from the US Treasury under the Troubled Assets Relief Program of the Emergency Economic Stimulus Act of 2008 ( EESA ). The provisions of EESA amended by the ARRA include (i) expanding the coverage of the executive compensation limits to as many as the 25 most highly compensated employees of a TARP funds recipient and its affiliates for certain aspects of executive compensation limits and (ii) specifically limiting incentive compensation of covered executives to one-third of their annual compensation which is required to be paid in restricted stock that does not vest until all of the TARP funds are no longer outstanding (note that if TARP warrants remain outstanding and no other TARP instruments are outstanding, then such warrants would not be considered outstanding for purposes of this incentive compensation restriction. In addition, the board of directors of any TARP recipient is required under EESA, as amended to have a company-wide policy regarding excessive or luxury expenditures, as identified by the Treasury, which may include excessive expenditures on entertainment or events; office and facility renovations; aviation or other transportation services; or other activities or events that are not reasonable expenditures for staff development, reasonable performance incentives, or other similar measures conducted in the normal course of the business operations of the TARP recipient.
EESA, as amended by ARRA, provides for a new incentive compensation restriction for financial institutions receiving TARP funds. The number of executives and employees covered by this new incentive compensation restriction depends on the amount of TARP funds received by such entity. For community banks that have or will receive less than $\$ 25$ million, the new incentive compensation restriction applies only to the highest paid employee. This new incentive compensation restriction prohibits a TARP recipient from paying or accruing any bonus, retention award, or incentive compensation during the period in which any TARP obligation remains outstanding, except that such prohibition shall not apply to the payment of long-term restricted stock by such TARP recipient, provided that such long-term restricted stock (i) does not fully vest during the period in which any TARP obligation remains outstanding, (ii) has a value in an amount that is not greater than $1 / 3$ of the total amount of annual compensation of the employee receiving the stock; and (iii) is subject to such other terms and conditions as the Secretary of the Treasury may determine is in the public interest. In addition, this prohibition does not prohibit any bonus payment required to be paid pursuant to a written employment contract executed on or before February 11, 2009, as such valid employment contracts are determined by the Treasury.
EESA was amended by ARRA to also provide additional corporate governance provisions with respect to executive compensation including the following:

ESTABLISHMENT OF STANDARDS During the period in which any TARP obligation remains outstanding, each TARP recipient shall be subject to the standards in the regulations issued by the Treasury with respect to executive compensation limitations for TARP recipients, and the provisions of section 162(m)(5) of the Internal Revenue Code of 1986, as applicable (nondeductibility of executive compensation in excess of $\$ 500,000$ ).
COMPLIANCE WITH STANDARDS The Treasury is required to see that each TARP recipient meet the required standards for executive compensation and corporate governance.

## Table of Contents

## SPECIFIC REQUIREMENTS FOR THE REQUIRED STANDARDS

Limits on compensation that exclude incentives for senior executive officers of the TARP recipient to take unnecessary and excessive risks that threaten the value of the financial institution during the period in which any TARP obligation remains outstanding.
A clawback requirement by such TARP recipient of any bonus, retention award, or incentive compensation paid to a senior executive officer and any of the next 20 most highly-compensated employees of the TARP recipient based on statements of earnings, revenues, gains, or other criteria that are later found to be materially inaccurate.
A prohibition on such TARP recipient making any golden parachute payment to a senior executive officer or any of the next 5 most highly-compensated employees of the TARP recipient during the period in which any TARP obligation remains outstanding.
A prohibition on any compensation plan that would encourage manipulation of the reported earnings of such TARP recipient to enhance the compensation of any of its employees.
A requirement for the establishment of an independent Compensation Committee that meets at least twice a year to discuss and evaluate employee compensation plans in light of an assessment of any risk posed to the TARP recipient from such plans. For a non SEC company that is a TARP recipient that has received $\$ 25,000,000$ or less of TARP assistance, the duties of the compensation committee may be carried out by the board of directors of such TARP recipient.
In addition, EESA as amended by ARRA provides that for any TARP recipient, its annual meeting materials shall include a nonbinding shareholder approval proposal of executive compensation for shareholders to vote. The SEC is to establish regulations to implement this provision. While nonpublic companies are required to include this proposal, it is not known what the regulations will provide as to executive compensation disclosure requirements of such TARP recipients, and whether they will be as extensive as the existing SEC executive compensation requirements. In addition, shareholders are allowed to present other nonbinding proposals with respect to executive compensation.
On February 10, 2009, the U. S. Treasury, the Federal Reserve Board, the FDIC, the Office of the Comptroller of the Currency, and the Office of Thrift Supervision all announced a comprehensive set of measures to restore confidence in the strength of U.S. financial institutions and restart the critical flow of credit to households and businesses. This program is intended to restore the flows of credit necessary to support recovery.
The core program elements include:
A new Capital Assistance Program to help ensure that our banking institutions have sufficient capital to withstand the challenges ahead, paired with a supervisory process to produce a more consistent and forward-looking assessment of the risks on banks balance sheets and their potential capital needs. A new Public-Private Investment Fund on an initial scale of up to $\$ 500$ billion, with the potential to expand up to $\$ 1$ trillion, to catalyze the removal of legacy assets from the balance sheets of financial institutions. This fund will combine public and private capital with government financing to help free up capital to support new lending.
A new Treasury and Federal Reserve initiative to dramatically expand up to $\$ 1$ trillion the existing Term Asset-Backed Securities Lending Facility (TALF) in order to reduce credit spreads and restart the securitized credit markets that in recent years supported a substantial portion of lending to households, students, small businesses, and others.
An extension of the FDIC s Temporary Liquidity Guarantee Program to October 31, 2009. A new framework of governance and oversight to help ensure that banks receiving funds are held responsible for appropriate use of those funds through stronger conditions on lending, dividends and executive compensation along with enhanced reporting to the public.

## Table of Contents

In October 2008, the President signed the Emergency Economic Stabilization Act of 2008 ( EESA ), in response to the global financial crisis of 2008 authorizing the United States Secretary of the Treasury with authority to spend up to $\$ 700$ billion to purchase distressed assets, especially mortgage-backed securities, under the Troubled Assets Relief Program ( TARP ) and make capital injections into banks under the Capital Purchase Program. EESA gives the government the unprecedented authority to buy troubled assets on balance sheets of financial institutions under the Troubled Assets Relief Program and increases the limit on insured deposits from $\$ 100,000$ to $\$ 250,000$ through December 31, 2009. Some of the other provisions of EESA are as follows:
accelerated from 2011 to 2008 the date that the Federal Reserve Bank could pay interest on deposits of banks held with the Federal Reserve to meet reserve requirements;
to the extent that the U. S. Treasury purchases mortgage securities as part of TARP, the Treasury shall implement a plan to minimize foreclosures including using guarantees and credit enhancements to support reasonable loan modifications, and to the extent loans are owned by the government to consent to the reasonable modification of such loans;
limits executive compensation for executives for TARP participating financial institutions including a maximum corporate tax deduction limit of $\$ 500,000$ for each of the top five highest paid executives of such institution, requiring clawbacks of incentive compensation that were paid based on inaccurate or false information, limiting golden parachutes for involuntary and certain voluntary terminations to 2.99x their average annual salary and bonus for the last five years, and prohibiting the payment of incentive compensation that encourages management to take unnecessary and excessive risks with respect to the institution;
extends the mortgage debt forgiveness provision of the Mortgage Forgiveness Debt Relief Act of 2007 by three years (2012) to ease the income tax burden on those involved with certain foreclosures; and qualified financial institutions may count losses on FNMA and FHLMC preferred stock against ordinary income, rather than capital gain income.
The Temporary Liquidity Guarantee Program was implemented by the FDIC on October 14, 2008 to mitigate the lack of liquidity in the financial markets. The Temporary Liquidity Guarantee Program has two primary components: the Debt Guarantee Program, by which the FDIC will guarantee the payment of certain newly-issued senior unsecured debt, and the Transaction Account Guarantee Program, by which the FDIC will guarantee certain noninterest-bearing and low interest-bearing transaction accounts. The Debt Guarantee Program provides for an FDIC guarantee as to the payment of all senior unsecured debt (with a term of more than 30 days) issued by a qualified participating entity (insured depository institutions, bank and financial holding companies, and certain savings and loan holding companies) up to a limit of 125 percent of all senior unsecured debt outstanding on September 30, 2008, and maturing by June 30, 2009. The FDIC guarantee is until June 30, 2012, and the fee for such guarantee depends on the term with a maximum of 100 basis points for terms in excess of 365 days. The Transaction Account Guarantee Program is the second part of the FDIC s Temporary Liquidity Guarantee Program. The FDIC provides for a temporary full guarantee held at a participating FDIC-insured depository institution of noninterest-bearing and low interest-bearing transaction accounts above the existing deposit insurance limit at the additional cost of 10 basis points per annum. This coverage became effective on October 14, 2008, and would continue through December 31, 2009.
On July 30, 2008, the Housing and Economic Recovery Act was was signed the President. It authorizes the Federal Housing Administration to guarantee up to $\$ 300$ billion in new 30-year fixed rate mortgages for subprime borrowers if lenders write-down principal loan balances to 90 percent of current appraisal value. It is also intended to restore confidence in Fannie Mae and Freddie Mac by strengthening regulations and injecting capital into them. States will be authorized to refinance subprime loans using mortgage revenue bonds. It also establishes the Federal Housing Finance Agency out of the Federal Housing Finance Board and Office of Federal Housing Enterprise Oversight.

## Table of Contents

In 2008, the Federal Reserve Board, the FDIC, the Office of the Comptroller of the Currency, and the Office of Thrift Supervision amended their regulatory capital rules to permit banks, bank holding companies, and savings associations (as to any of these a financial institution ) to reduce the amount of goodwill that a banking organization must deduct from tier 1 capital by the amount of any deferred tax liability associated with that goodwill. However, a financial institution that reduces the amount of goodwill deducted from tier 1 capital by the amount of the deferred tax liability is not permitted to net this deferred tax liability against deferred tax assets when determining regulatory capital limitations on deferred tax assets. For these financial institutions, the amount of goodwill deducted from tier 1 capital will reflect each institution s maximum exposure to loss in the event that the entire amount of goodwill is impaired or derecognized, an event which triggers the concurrent derecognition of the related deferred tax liability for financial reporting purposes.
On October 7, 2008 the FDIC adopted a restoration plan that would increase the rates banks pay for deposit insurance, and proposed rules for adjusting the system that determines what deposit insurance premium rate a bank pays the FDIC. Currently, banks pay anywhere from five basis points to 43 basis points for deposit insurance. Under the proposal rule, the assessment rate schedule would be raised uniformly by 7 basis points (annualized) beginning on January 1, 2009. Beginning with the second quarter of 2009, changes would be made to the deposit insurance assessment system to make the increase in assessments fairer by requiring riskier institutions to pay a larger share. Together, the proposed changes would improve the way the system differentiates risk among insured institutions and help ensure that the reserve ratio returns to at least 1.15 percent by the end of 2013. The proposed changes to the assessment system include assessing higher rates to institutions with a significant reliance on secured liabilities, which generally raises the FDIC s loss in the event of failure without providing additional assessment revenue. The proposal also would assess higher rates for institutions with a significant reliance on brokered deposits but, for well-managed and well-capitalized institutions, only when accompanied by rapid asset growth. Brokered deposits combined with rapid asset growth have played a role in a number of costly failures, including some recent ones. The proposal also would provide incentives in the form of a reduction in assessment rates for institutions to hold long-term unsecured debt and, for smaller institutions, high levels of Tier 1 capital. The FDIC also voted to maintain the Designated Reserve Ratio at 1.25 percent as a signal of its long term target for the fund.
The Federal Reserve Board in October 2008 approved final amendments to Regulation C that revise the rules for reporting price information on higher-priced mortgage loans. The changes are intended to improve the accuracy and usefulness of data reported under the Home Mortgage Disclosure Act. Regulation C currently requires lenders to collect and report the spread between the annual percentage rate (APR) on a mortgage loan and the yield on a Treasury security of comparable maturity if the spread is greater than 3.0 percentage points for a first lien loan or greater than 5.0 percentage points for a subordinate lien loan. This difference is known as a rate spread. Under the final rule, a lender will report the spread between the loan s APR and a survey-based estimate of APRs currently offered on prime mortgages of a comparable type ( average prime offer rate ) if the spread is equal to or greater than 1.5 percentage points for a first lien loan or equal to or greater than 3.5 percentage points for a subordinate-lien loan. The Board will publish average prime offer rates based on the Primary Mortgage Market Survey ${ }^{\circledR}$ currently published by Freddie Mac. In setting the rate spread reporting threshold, the Board sought to cover subprime mortgages and generally avoid covering prime mortgages. The changes to Regulation C conform the threshold for rate spread reporting to the definition of higher-priced mortgage loans adopted by the Board under Regulation Z (Truth in Lending) in July of 2008.
The Federal Reserve Board in July 2008 approved a final rule for home mortgage loans to better protect consumers and facilitate responsible lending. The rule prohibits unfair, abusive or deceptive home mortgage lending practices and restricts certain other mortgage practices. The final rule also establishes advertising standards and requires certain mortgage disclosures to be given to consumers earlier in the transaction. The final rule, which amends Regulation Z (Truth in Lending) and was adopted under the Home Ownership and Equity Protection Act (HOEPA), largely follows a proposal released by the Board in December 2007, with enhancements that address ensuing public comments, consumer testing, and further analysis.

## Table of Contents

The final rule adds four key protections for a newly defined category of higher-priced mortgage loans secured by a consumer s principal dwelling. For loans in this category, these protections will:

Prohibit a lender from making a loan without regard to borrowers ability to repay the loan from income and assets other than the home s value. A lender complies, in part, by assessing repayment ability based on the highest scheduled payment in the first seven years of the loan. To show that a lender violated this prohibition, a borrower does not need to demonstrate that it is part of a pattern or practice.
Require creditors to verify the income and assets they rely upon to determine repayment ability.
Ban any prepayment penalty if the payment can change in the initial four years. For other higher-priced loans, a prepayment penalty period cannot last for more than two years.
Require creditors to establish escrow accounts for property taxes and homeowner s insurance for all first-lien mortgage loans.
In addition to the rules governing higher-priced loans, the rules adopt the following protections for loans secured by a consumer s principal dwelling, regardless of whether the loan is higher-priced:

Creditors and mortgage brokers are prohibited from coercing a real estate appraiser to misstate a home s value.
Companies that service mortgage loans are prohibited from engaging in certain practices, such as pyramiding late fees. In addition, servicers are required to credit consumers loan payments as of the date of receipt and provide a payoff statement within a reasonable time of request.
Creditors must provide a good faith estimate of the loan costs, including a schedule of payments, within three days after a consumer applies for any mortgage loan secured by a consumer s principal dwelling, such as a home improvement loan or a loan to refinance an existing loan. Currently, early cost estimates are only required for home-purchase loans. Consumers cannot be charged any fee until after they receive the early disclosures, except a reasonable fee for obtaining the consumer s credit history.
For all mortgages, the rule also sets additional advertising standards. Advertising rules now require additional information about rates, monthly payments, and other loan features. The final rule bans seven deceptive or misleading advertising practices, including representing that a rate or payment is fixed when it can change. The rule s definition of higher-priced mortgage loans will capture virtually all loans in the subprime market, but generally exclude loans in the prime market. To provide an index, the Federal Reserve Board will publish the average prime offer rate, based on a survey currently published by Freddie Mac. A loan is higher-priced if it is a first-lien mortgage and has an annual percentage rate that is 1.5 percentage points or more above this index, or 3.5 percentage points if it is a subordinate-lien mortgage. The new rules take effect on October 1, 2009. The single exception is the escrow requirement, which will be phased in during 2010 to allow lenders to establish new systems as needed.
In May 2008, the Federal Reserve Board proposed rules to prohibit unfair practices regarding credit cards and overdraft services that would, among other provisions, protect consumers from unexpected increases in the rate charged on pre-existing credit card balances. The rules, proposed for public comment under the Federal Trade Commission Act (FTC Act), also would forbid banks from imposing interest charges using the two-cycle billing method, would require that consumers receive a reasonable amount of time to make their credit card payments, and would prohibit the use of payment allocation methods that unfairly maximize interest charges. They also include protections for consumers that use overdraft services offered by their bank. The proposed changes to the Board s Regulation AA (Unfair or Deceptive Acts or Practices) would be complemented by separate proposals that the Board is issuing under the Truth in Lending Act (Regulation Z) and the Truth in Savings Act (Regulation DD).

## Table of Contents

The provisions addressing credit card practices are part of the Board s ongoing effort to enhance protections for consumers who use credit cards, and follow the Board s 2007 proposal to improve the credit card disclosures under the Truth in Lending Act. The FTC Act proposal includes five key protections for consumers that use credit cards:

Banks would be prohibited from increasing the rate on a pre-existing credit card balance (except under
limited circumstances) and must allow the consumer to pay off that balance over a reasonable period of time.
Banks would be prohibited from applying payments in excess of the minimum in a manner that maximizes interest charges.
Banks would be required to give consumers the full benefit of discounted promotional rates on credit cards by applying payments in excess of the minimum to any higher-rate balances first, and by providing a grace period for purchases where the consumer is otherwise eligible.
Banks would be prohibited from imposing interest charges using the two-cycle method, which computes interest on balances on days in billing cycles preceding the most recent billing cycle.
Banks would be required to provide consumers a reasonable amount of time to make payments.
The proposal would also address subprime credit cards by limiting the fees that reduce the available credit. In addition, banks that make firm offers of credit advertising multiple rates or credit limits would be required to disclose in the solicitation the factors that determine whether a consumer will qualify for the lowest rate and highest credit limit. The Board s proposal under the FTC Act also addresses acts or practices in connection with a bank s payment of overdrafts on a deposit account, whether the overdraft is created by check, a withdrawal at an automated teller machine, a debit card purchase, or other transactions. The proposal requires institutions to provide consumers with notice and an opportunity to opt out of the payment of overdrafts, before any overdraft fees or charges may be imposed on consumers accounts.
In December 2007, the FDIC issued a proposed rule to improve the process for determining uninsured depositors at larger institutions in the event of a failure. The measure is intended to allow the FDIC to make funds promptly available to insured deposit customers in the unlikely event that a large financial institution is closed. The proposal is broken into two parts. One section relates to so-called covered institutions, those that have at least $\$ 2$ billion in domestic deposits, have more than 250,000 deposit accounts, or have total assets of more than $\$ 20$ billion, regardless of the number of deposits or accounts. A covered institution would be required to adopt mechanisms that, in the event of a failure, would place provisional holds on large deposit accounts in a percentage specified by the FDIC; provide the FDIC with deposit account data in a standard format; and allow automatic removal of provisional holds once the FDIC makes an insurance determination. The second part applies to all FDIC-insured institutions, regardless of size, and governs the specific time and circumstance under which account balances will be determined in the event of a failure. The FDIC is proposing to use the end-of-day ledger balance as normally calculated by the institution. By using the end-of-day ledger, the FDIC will be able to apply a single standard across all failed banks in order to treat every transaction equally. This is also the same deposit balance used for Call Report and assessment purposes. There would be no requirements placed on open institutions as a result of this provision. The FDIC places a high priority on providing access to insured deposits promptly and, in the past, has usually been able to allow most depositors access to their deposits on the next business day. If adopted, the proposed rule would better enable the FDIC to continue this practice, especially for the larger, more complex institutions it insures.
The Federal Reserve Board in November 2007 approved final rules to implement the Basel II framework for large bank capital requirements. The new risk-based capital requirements apply to large, internationally active banking organizations in the United States. The new capital adequacy requirements were designed to align regulatory capital requirements with actual risks and are expected to strengthen banking organizations risk-management practices. Basel II would replace the current U.S. rules implementing the Basel Capital Accord of 1988 (Basel I) and be mandatory for large, internationally active banking organizations (so-called core banking organizations with at least $\$ 250$ billion in total assets or at least $\$ 10$ billion in foreign exposure) and optional for others. Under Basel II, core banking organizations would be required to enhance the measurement and management of their risks, including credit risk and operational risk. Core banking organizations will be required to have rigorous processes for assessing their overall capital adequacy in relation to their total risk profile and to publicly disclose information about their risk profile and capital adequacy.

## Table of Contents

The new U.S. Basel II rule is technically consistent in most respects with international approaches and includes a number of prudential safeguards as originally proposed in September 2006. These safeguards include a requirement that banking organizations satisfactorily complete a four-quarter parallel run period before operating under the Basel II framework, a requirement that an institution satisfactorily complete a series of transitional periods before operating under Basel II without floors, and a commitment by the agencies to conduct ongoing analysis of the framework to ensure Basel II is working as intended. Basel II in the United States will be implemented with retention of the leverage ratio and prompt corrective action requirements, which will continue to bolster capital and complement risk-based measures. Following a successful parallel run period, a banking organization would have to progress through three transitional periods (each lasting at least one year), during which there would be floors on potential declines in risk-based capital requirements. Those transitional floors would limit maximum cumulative reductions of a banking organization s risk-based capital requirements to 5 percent during the first transitional floor period, 10 percent during the second transitional floor period, and 15 percent during the third transitional floor period. A banking organization would need approval from its primary federal regulator to move into each of the transitional floor periods, and at the end of the third transitional floor period to move to full Basel II.
In September 2007, the SEC and Federal Reserve Board adopted final rules to implement the bank broker provisions of the Gramm-Leach-Bliley Act. The rules define the scope of securities activities that banks may conduct without registering with the SEC as a securities broker and implement the most important broker exceptions for banks adopted by the GLB Act. Specifically, the rules implement the statutory exceptions that allow a bank, subject to certain conditions, to continue to conduct securities transactions for its customers as part of the bank s trust and fiduciary, custodial and deposit sweep functions, and to refer customers to a securities broker-dealer pursuant to a networking arrangement with the broker-dealer. The rules are designed to accommodate the business practices of banks and to protect investors. The effective date for compliance is the first day of the bank s fiscal year commencing after September 30, 2008.
The federal financial regulatory agencies in December 2006 issued a new interagency policy statement on the allowance for loan and lease losses (ALLL) along with supplemental frequently asked questions. The policy statement revises and replaces a 1993 policy statement on the ALLL. The agencies issued the revised policy statement in view of today s uncertain economic environment and the presence of concentrations in untested loan products in the loan portfolios of insured depository institutions. The policy statement has also been revised to conform with generally accepted accounting principles (GAAP) and post-1993 supervisory guidance. The 1993 policy statement described the responsibilities of the boards of directors, management, and banking examiners regarding the ALLL; factors to be considered in the estimation of the ALLL; and the objectives and elements of an effective loan review system, including a sound credit grading system. The policy statement reiterates that each institution has a responsibility for developing, maintaining and documenting a comprehensive, systematic, and consistently applied process appropriate to its size and the nature, scope, and risk of its lending activities for determining the amounts of the ALLL and the provision for loan and lease losses and states that each institution should ensure controls are in place to consistently determine the ALLL in accordance with GAAP, the institution s stated policies and procedures, management s best judgment and relevant supervisory guidance.
The policy statement also restates that insured depository institutions must maintain an ALLL at a level that is appropriate to cover estimated credit losses on individually evaluated loans determined to be impaired as well as estimated credit losses inherent in the remainder of the loan and lease portfolio, and that estimates of credit losses should reflect consideration of all significant factors that affect the collectibility of the portfolio as of the evaluation date. The policy statement states that prudent, conservative, but not excessive, loan loss allowances that represent management $s$ best estimate from within an acceptable range of estimated losses are appropriate.

## Table of Contents

The Office of the Comptroller of the Currency, the Federal Reserve System, and the FDIC in December 2006 issued final guidance on sound risk management practices for concentrations in commercial real estate lending. The agencies observed that the commercial real estate is an area in which some banks are becoming increasingly concentrated, especially with small- to medium- sized banks that face strong competition in their other business lines. The agencies support banks serving a vital role in their communities by supplying credit for business and real estate development. However, the agencies are concerned that rising commercial real estate loan concentrations may expose institutions to unanticipated earnings and capital volatility in the event of adverse changes in commercial real estate markets. The guidance provides supervisory criteria, including numerical indicators to assist in identifying institutions with potentially significant commercial real estate loan concentrations that may warrant greater supervisory scrutiny, but such criteria are not limits on commercial real estate lending.
California Assembly Bill 1301 was signed by the Governor on July 16, 2008 and became law on January 1, 2009. Among other things, the bill eliminated unnecessary applications that consume time and resources of bank licensees and which in many cases are now perfunctory. All of current Article 5 Locations of Head Office of Chapter 3, and all of Chapter 4 Branch Offices, Other Places of Business and Automated Teller Machines were repealed. A new Chapter 4 Bank Offices was added. The new Chapter 4 requires notice to the California Department of Financial Institutions ( DFI ) the establishment of offices, rather than the current application process. Many of the current branch applications are perfunctory in nature and/or provide for a waiver of application. Banks, on an exception basis, may be subject to more stringent requirements as deemed necessary. As an example, new banks, banks undergoing a change in ownership and banks in less than satisfactory condition may be required to obtain prior approval from the DFI before establishing offices if such activity is deemed to create an issue of safety and soundness. The bill eliminated unnecessary provisions in the Banking Law that are either outdated or have become undue restrictions to bank licensees. Chapter 6 Powers and Miscellaneous Provisions was repealed. A new Chapter 6 Restrictions and Prohibited Practices was added. This chapter brings together restrictions in bank activities as formerly found in Chapter 18 Prohibited Practices and Penalties. However, in bringing the restrictions into the new chapter, various provisions were updated to remove the need for prior approval by the DFI Commissioner. The bill renumbered current Banking Law sections to align like sections. Chapter 4.5 Authorizations for Banks was added. The purpose of the chapter is to provide exceptions to certain activities that would otherwise be prohibited by other laws outside of the Financial Code. The bill added Article $1.5 \quad$ Loan and Investment Limitations to Chapter 10 Commercial Banks. Thi article is new in concept and acknowledges that investment decisions are business decisions so long as there is a diversification of the investments to spread any risk. The risk is diversified in this article by placing a limitation on the loans and investments that can be made to any one entity. This section is a trade-off for elimination of applications to the DFI for approval of investments in securities, which were repealed.
Other changes AB 1301 made to the Banking Law:
Authorized a bank or trust acting in any capacity under a court or private trust to arrange for the deposit of securities in a securities depository or federal reserve bank, and provided how they may be held by the securities depository;
Reduced from $5 \%$ to $1 \%$ the amount of eligible assets to be maintained at an approved depository by an office of a foreign (other nation) bank for the protection of the interests of creditors of the bank s business in this state or for the protection of the public interest;
Enabled the DFI to issue an order against a bank licensee parent or subsidiary;
Provided that the examinations may be conducted in alternate examination periods if the DFI concludes that an examination of the state bank by the appropriate federal regulator carries out the purpose of this section, but the DFI may not accept two consecutive examination reports made by federal regulators; Provided that the DFI may examine subsidiaries of every California state bank, state trust company, and foreign (other nation) bank to the extent and whenever and as often as the DFI shall deem advisable;

## Table of Contents

Enabled the DFI issue an order or a final order to now include any bank holding company or subsidiary of the bank, trust company, or foreign banking corporation that is violating or failing to comply with any applicable law, or is conducting activities in an unsafe or injurious manner;
Enabled the DFI to take action against a person who has engaged in or participated in any unsafe or unsound act with regard to a bank, including a former employee who has left the bank.
In 2007 California, a new Section 691.1 was added to the Financial Code that exempts a bank from obtaining a securities permit for the following transactions:
any offer (but not a sale) not involving a public offering by a bank organized under the laws of this state of its securities.
the execution and delivery of any agreement for the sale of the securities pursuant to the offer if no part of the consideration for the securities is paid to or received by the bank and none of the securities are issued until the sale of the securities is authorized by the commissioner or exempted from authorization. any stock split by a bank organized under the laws of this state that is effected pursuant to an
amendment to its articles, an agreement of merger, or a certificate of ownership that has been approved by the commissioner, unless this exemption is withheld by order of the commissioner.
any offer or sale of securities by a bank organized under the laws of this state that is either (1) to a person actually approved by the commissioner pursuant to Section 702 of the Financial Code to acquire control of the bank if all of the material terms and conditions of the offer and sale of securities are disclosed in the application for approval specified in Section 702 and the offer and sale of securities is in accordance with the terms and subject to the conditions of the approval to acquire control or (2) in a transaction exempted from the approval requirement of Section 701 by a regulation or an order of the commissioner, unless this exemption is withheld by order of the commissioner.
In California, effective January 1, 2007, a new law Financial Code Section 854.1 recognizes the ability of mortgage brokers to obtain the benefit of non interest-bearing accounts on trust funds deposited in a commercial bank. The provision applies to real estate brokers who collect payments or provide services in connection with a loan secured by a lien on real property and permits a mortgage broker to earn interest on an interest-bearing account at a financial institution. Interest on funds received by a real estate broker who collects payments or provides services for an institutional investor in connection with a loan secured by commercial real property may inure to the broker, if agreed to in writing by the broker and the institutional investor. For purposes of this law, commercial real property means real estate improved with other than a one-to-four family residence.
A 2007 California law makes it easier for California banks to accept deposits from local government agencies. Under the old law, local agency deposits over $\$ 100,000$ had to be secured by collateral. Pursuant to the enactment of Assembly Bill 2011, banks would be able to acquire surplus public deposits exceeding $\$ 100,000$ without pledging collateral if they participate in a deposit placement service where excess amounts are placed in certificates of deposit at other institutions within a network. Such a network (of which currently there is only one available in the market) permits the entire amount of a customer $s$ deposit to be FDIC-insured, and the bank taking the original deposit retains the benefit of the full amount of the deposit for lending or other purposes. AB 2011 clarifies that a local agency may deposit up to $30 \%$ of its surplus funds in certificates of deposit at a bank, savings association, savings bank, or credit union that participates in such a deposit-sharing network. Since the entire amount of the deposits would be FDIC-insured, a bank would not be required to pledge collateral. The bill permits agencies to make these deposits until January 1, 2012.

## Table of Contents

It is impossible to predict what effect the enactment of certain of the above-mentioned legislation will have on the Company. Moreover, it is likely that other bills affecting the business of bank holding companies and banks may be introduced in the future by the United States Congress or California legislature.

## Recent Accounting Pronouncements

## Business Combinations

In December 2007, the FASB issued Statement of Financial Accounting Standards No. 141 (revised 2007), Business Combinations ( SFAS No. 141R ). SFAS No. 141(R), among other things, establishes principles and requirements for how the acquirer in a business combination (i) recognizes and measures in its financial statements the identifiable assets acquired, the liabilities assumed, and any noncontrolling interest in the acquired business, (ii) recognizes and measures the goodwill acquired in the business combination or a gain from a bargain purchase, and (iii) determines what information to disclose to enable users of the financial statements to evaluate the nature and financial effects of the business combination. The Bank is required to adopt SFAS No. 141(R) for all business combinations for which the acquisition date is on or after January 1, 2009. Earlier adoption is prohibited. This standard will change the Bank s accounting treatment for business combinations on a prospective basis.
The Hierarchy of Generally Accepted Accounting Principles
In May 2008, the FASB issued SFAS No. 162, The Hierarchy of Generally Accepted Accounting Principles (SFAS No. 162). This standard identifies the sources of accounting principles and the framework for selecting the principles to be used in the preparation of financial statements of nongovernmental entities that are presented in conformity with GAAP. It establishes that the GAAP hierarchy should be directed to entities because it is the entity (not the auditor) that is responsible for selecting accounting principles for financial statements that are presented in conformity with GAAP. SFAS 162 became effective on November 15, 2008. The implementation of SFAS No. 162 did not have any effect on the Company s consolidated financial statements.
Employers Disclosures about Postretirement Benefit Plan Assets
In December 2008, the FASB issued FASB Staff Position ( FSP ) SFAS No. 132(R)-1, Employers Disclosures about Postretirement Benefit Plan Assets (FSP 132(R)-1). This standard provides guidance on an employer s disclosures about plan assets of a defined benefit pension or other postretirement plan. The objectives of the disclosures about plan assets in an employer s defined benefit pension or other postretirement plan are to provide users of financial statements with an understanding of how investment allocation decisions are made, including the factors that are pertinent to an understanding of investment policies and strategies, the major categories of plan assets, the inputs and valuation techniques used to measure the fair value of plan assets, the effect of fair value measurements using significant unobservable inputs (Level 3) on changes in plan assets for the period, and significant concentrations of risk within plan assets. The disclosures about plan assets required by the FSP are effective for fiscal years ending after December 15, 2009. Early adoption is permitted. The adoption of FSP $132(\mathrm{R})$-1 is not expected to have a material impact on the Company s financial position, results of operations or cash flows.

## ITEM 1A. RISK FACTORS

As a smaller reporting company we are not required to provide the information required by this item.

## ITEM 1B. UNRESOLVED STAFF COMMENTS

No comments have been submitted to the registrant by the staff of the Securities Exchange Commission.

## Table of Contents

## ITEM 2. PROPERTIES

Of the Company s thirteen depository branches, ten are owned and three are leased. The Company also leases two lending offices, and owns four administrative facilities.

35 South Lindan Avenue
Quincy, California (1)
424 N. Mill Creek
Quincy, California (1)
43163 Highway 299E
Fall River Mills, California
255 Main Street
Chester, California
8475 North Lake Boulevard
Kings Beach, California

243 North Lake Boulevard
Tahoe City, California
1895 Plumas St., Suite 3
Reno, Nevada (3)
(1) Non-branch
administrative
or credit
administrative
offices.
(2) The Westwood branch is a
mortgaged property with an outstanding balance of $\$ 43,000$ at December 31, 2008.
(3) Commercial lending offices.
Total rental expenses under all leases, including premises, totaled $\$ 347,000, \$ 209,000$ and $\$ 221,000$, in 2008, 2007 and 2006 respectively. The expiration dates of the leases vary, with the first such lease expiring during 2009 and the last such lease expiring during 2018. Future minimum lease payments in thousands of dollars are as follows:
Year Ending December 31,
2009 \$ 319,000
2010
283,000
2011 262,000
2012 262,000
2013 194,000
Thereafter 728,000

## \$ 2,048,000

The Company maintains insurance coverage on its premises, leaseholds and equipment, including business interruption and record reconstruction coverage. The branch properties and non-branch offices are adequate, suitable, in good condition and have adequate parking facilities for customers and employees. The Company and Bank are limited in their investments in real property under Federal and state banking laws. Generally, investments in real property are either for the Company and Bank use or are in real property and real property interests in the ordinary course of the Bank s business.

## Table of Contents

## ITEM 3. LEGAL PROCEEDINGS

From time to time, the Company and/or its subsidiary are a party to claims and legal proceedings arising in the ordinary course of business. In the opinion of the Company s management, the amount of ultimate liability with respect to such proceedings will not have a material adverse effect on the financial condition or results of operations of the Company taken as a whole.
ITEM 4. SUBMISSION OF MATTERS TO A VOTE OF SECURITY HOLDERS
No matters were submitted to vote of the security holders during the fourth quarter of the period covered by this report.

## PART II <br> ITEM 5. MARKET FOR REGISTRANT S COMMON EQUITY, RELATED STOCK-HOLDER MATTERS AND ISSUER PURCHASES OF EQUITY SECURITIES

The Company s common stock is quoted on the NASDAQ Capital Market under the ticker symbol PLBC . As of December 31, 2008, there were $4,775,339$ shares of the Company s stock outstanding held by approximately 1,800 shareholders of record as of the same date. The following table shows the high and low sales prices for the common stock, for each quarter as reported by Yahoo Finance.

Quarter
$4^{\text {th }}$ Quarter 2008
$3^{\text {rd }}$ Quarter 2008
$2^{\text {nd }}$ Quarter 2008
$1^{\text {st }}$ Quarter 2008
$4^{\text {th }}$ Quarter 2007
$3^{\text {rd }}$ Quarter 2007
$2^{\text {nd }}$ Quarter 2007
$1^{\text {st }}$ Quarter 2007

| Dividends |  | High |  | Low |  |
| :---: | ---: | ---: | ---: | ---: | ---: |
| $\$$ | 0.08 | $\$$ | 11.00 | $\$$ | 3.80 |
|  |  | $\$$ | 11.97 | $\$$ | 8.97 |
| $\$$ | 0.16 | $\$$ | 14.93 | $\$$ | 10.34 |
|  |  | $\$$ | 14.41 | $\$$ | 9.75 |
|  |  |  |  |  |  |
| $\$$ | 0.15 | $\$$ | 14.48 | $\$$ | 11.50 |
|  |  | $\$$ | 13.82 | $\$$ | 11.50 |
| $\$$ | 0.15 | $\$$ | 16.49 | $\$$ | 12.38 |
|  |  | $\$$ | 17.01 | $\$$ | 14.50 |

Dividends paid to shareholders by the Company are subject to restrictions set forth in California General Corporation Law, which provides that a corporation may make a distribution to its shareholders if retained earnings immediately prior to the dividend payout are at least equal to the amount of the proposed distribution. As a bank holding company without significant assets other than its equity position in the Bank, the Company s ability to pay dividends to its shareholders depends primarily upon dividends it receives from the Bank. Such dividends paid by the Bank to the Company are subject to certain limitations. See Item 1 Business Supervision and Regulation Capital Standards . On January 30, 2009, under the Capital Purchase Program, the Company entered into a Letter Agreement (the
Purchase Agreement ) with the United States Department of the Treasury ( Treasury ), pursuant to which the Company issued and sold (i) 11,949 shares of the Company s Fixed Rate Cumulative Perpetual Preferred Stock, Series A (the
Preferred Shares ) and (ii) a ten-year warrant to purchase up to 237,712 shares of the Company s common stock, no par value at an exercise price, subject to anti-dilution adjustments, of $\$ 7.54$ per share, for an aggregate purchase price of $\$ 11,949,000$ in cash. The Series A Preferred Stock and the Warrant were issued in a private placement exempt from registration pursuant to Section 4(2) of the Securities Act of 1933, as amended. As described in the following paragraph the Purchase Agreement contains provisions that restrict the payment of dividends on Plumas Bancorp common stock and restrict the Company s ability to repurchase Plumas Bancorp common stock.
Under the Purchase Agreement, prior to January 30, 2012, unless the Company has redeemed the Preferred Shares, or the Treasury has transferred the Preferred Shares to a third party, the consent of the Treasury will be required for the Company to: (1) declare or pay any dividend or make any distribution on shares of the Common Stock (other than regular quarterly cash dividends of not more than $\$ 0.04$ per share or regular semi-annual cash dividends of not more than $\$ 0.08$ per share); or (2) redeem, purchase or acquire any shares of Common Stock or other equity or capital securities, other than in connection with benefit plans consistent with past practice and certain other circumstances specified in the Purchase Agreement.
It is the policy of the Company to periodically distribute excess retained earnings to the shareholders through the payment of cash dividends. Such dividends help promote shareholder value and capital adequacy by enhancing the marketability of the Company s stock. All authority to provide a return to the shareholders in the form of a cash or stock dividend or split rests with the Board of Directors (the Board). The Board will periodically, but on no regular schedule, review the appropriateness of a cash dividend payment. The Board by resolution shall set the amount, the record date and the payment date of any dividend after considering numerous factors, including the Company s regulatory capital requirements, earnings, financial condition and the need for capital for expanded growth and general economic conditions. No assurance can be given that cash or stock dividends will be paid in the future.

## Table of Contents

On January 22, 2007 the Company announced that the Board authorized a common stock repurchase plan for the year ending December 31, 2007. The plan authorized the repurchase of up to 250,000 shares, or approximately $5 \%$, of the Company s shares outstanding as of January 22, 2007. A total of 168,737 common shares, at an average cost, including commission, of $\$ 14.22$ per share, were repurchased under this plan during 2007.
On December 20, 2007 the Company announced that for 2008 the Board authorized a common stock repurchase plan for up to 244,000 shares, or $5 \%$ of the Company s shares outstanding on December 20, 2007. During the year ended December 31, 2008 the Company repurchased 106,267 shares at an average cost, including commission, of $\$ 11.45$ per share. This plan terminated on December 31, 2008 and, related to its Purchase Agreement with the Treasury described above, the Company is temporarily restricted from making additional share repurchases without approval from the Treasury.
Securities Authorized for Issuance under Equity Compensation Plans. The following table sets forth securities authorized for issuance under equity compensation plans as of December 31, 2008.
\(\left.\left.$$
\begin{array}{llll} & & \begin{array}{c}\text { Number of securities } \\
\text { remaining } \\
\text { available for future } \\
\text { issuance }\end{array} \\
\text { under equity }\end{array}
$$\right] \begin{array}{c}Number of <br>
securities to <br>
be issued upon <br>
exercise <br>
of outstanding <br>
options <br>
plans (excluding <br>

securities\end{array}\right]\)| Weighted-average |
| :---: |
| exercise price |
| of |
| outstanding |
| options |
| (b) |$\quad$| reflected in column (a)) |
| :---: |
| (c) |

For additional information related to the above plans see Note 11 of the Company s Consolidated Financial Statements in Item 8 Financial Statements and Supplementary Data of this Annual Report on Form 10K.
Issuer Purchases of Equity Securities. The following table sets forth purchases of Plumas Bancorp common stock by the Company during the fourth quarter of 2008.
$\left.\begin{array}{lcccc} & & \begin{array}{c}\text { Total } \\ \text { Number } \\ \text { of Shares }\end{array} \\ \text { Purchased } \\ \text { as }\end{array}\right]$

Edgar Filing: PLUMAS BANCORP - Form 10-K

October 1, 2008 to October 31, 2008
November 1, 2008 to November 30, 2008
December 1, 2008 to December 31, 2008
Total l
) Includes
commissions.
(2) On

December 20,
2007 the
Company
announced that
for 2008 the
Board
authorized a
common stock
repurchase plan
for up to
244,000 shares, or $5 \%$ of the
Company s
shares
outstanding on
December 20,
2007. This plan
terminated on
December 31,
2008.

| 22,556 | $\$$ | 10.33 | 22,556 | 142,827 |
| ---: | ---: | ---: | ---: | ---: |
| 5,094 | $\$$ | 7.55 | 5,094 | 0 |
|  |  |  |  |  |
| 27,650 | $\$$ | 9.82 | 27,650 |  |

## Table of Contents

## ITEM 6. SELECTED FINANCIAL DATA

The following table presents a summary of selected financial data and should be read in conjunction with the Company s consolidated financial statements and notes thereto included under Item 8 Financial Statements and Supplementary Data.

|  | At or for the year ended December 31, |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2008 |  | lla | in thousan |  | except per sh | 2005 |  | 2004 |  |
| Statement of Income |  |  |  |  |  |  |  |  |  |  |
| Interest income | \$ | 25,440 | \$ | 30,284 | \$ | 29,483 | \$ | 25,497 | \$ | 20,110 |
| Interest expense |  | 5,364 |  | 8,536 |  | 6,954 |  | 4,793 |  | 2,914 |
| Net interest income |  | 20,076 |  | 21,748 |  | 22,529 |  | 20,704 |  | 17,196 |
| Provision for loan losses |  | 4,600 |  | 800 |  | 1,000 |  | 1,100 |  | 750 |
| Noninterest income |  | 5,091 |  | 5,448 |  | 5,159 |  | 5,073 |  | 5,099 |
| Noninterest expense |  | 20,475 |  | 19,671 |  | 18,290 |  | 17,549 |  | 15,898 |
| Provision (benefit) for income taxes |  | (212) |  | 2,502 |  | 3,196 |  | 2,600 |  | 2,001 |
| Net income | \$ | 304 | \$ | 4,223 | \$ | 5,202 | \$ | 4,528 | \$ | 3,646 |
| Balance sheet (end of period) |  |  |  |  |  |  |  |  |  |  |
| Total assets | \$ | 457,175 | \$ | 453,115 | \$ | 473,239 | \$ | 472,803 | \$ | 417,346 |
| Total loans | \$ | 366,017 | \$ | 352,949 | \$ | 354,712 | \$ | 321,646 | \$ | 266,913 |
| Allowance for loan losses | \$ | 7,224 | \$ | 4,211 | \$ | 3,917 | \$ | 3,256 | \$ | 2,722 |
| Total deposits | \$ | 371,493 | \$ | 391,940 | \$ | 402,176 | \$ | 426,560 | \$ | 378,567 |
| Total shareholders equity | \$ | 35,437 | \$ | 37,139 | \$ | 35,852 | \$ | 31,137 | \$ | 27,891 |
| Balance sheet (period average) |  |  |  |  |  |  |  |  |  |  |
| Total assets | \$ | 447,720 | \$ | 464,974 | \$ | 468,988 | \$ | 452,225 | \$ | 409,335 |
| Total loans | \$ | 355,416 | \$ | 353,384 | \$ | 335,226 | \$ | 302,596 | \$ | 233,759 |
| Total deposits | \$ | 382,279 | \$ | 403,772 | \$ | 415,700 | \$ | 403,818 | \$ | 373,267 |
| Total shareholders equity | \$ | 37,343 | \$ | 37,041 | \$ | 33,682 | \$ | 29,548 | \$ | 26,829 |
| Capital ratios |  |  |  |  |  |  |  |  |  |  |
| Leverage ratio |  | 9.8\% |  | 10.0\% |  | 9.5\% |  | 8.5\% |  | 7.6\% |
| Tier 1 risk-based capital |  | 11.0\% |  | 11.6\% |  | 10.9\% |  | 10.3\% |  | 10.1\% |
| Total risk-based capital |  | 12.2\% |  | 12.7\% |  | 11.8\% |  | 11.1\% |  | 10.9\% |
| Asset quality ratios |  |  |  |  |  |  |  |  |  |  |
| Nonperforming loans/total loans |  | 7.31\% |  | 0.75\% |  | 0.29\% |  | 0.52\% |  | 0.45\% |
| Nonperforming assets/total assets |  | 6.78\% |  | 0.70\% |  | 0.22\% |  | 0.36\% |  | 0.30\% |
| Allowance for loan losses/total |  |  |  |  |  |  |  |  |  |  |
| loans |  | 1.97\% |  | 1.19\% |  | 1.10\% |  | 1.01\% |  | 1.02\% |
| Net loan charge-offs | \$ | 1,587 | \$ | 506 | \$ | 339 | \$ | 566 | \$ | 552 |
| Performance ratios |  |  |  |  |  |  |  |  |  |  |
| Return on average assets |  | 0.07\% |  | 0.91\% |  | 1.11\% |  | 1.00\% |  | 0.89\% |
| Return on average equity |  | 0.8\% |  | 11.4\% |  | 15.4\% |  | 15.2\% |  | 13.5\% |
| Net interest margin |  | 4.99\% |  | 5.18\% |  | 5.32\% |  | 5.06\% |  | 4.77\% |
| Loans to Deposits |  | 98.5\% |  | 90.1\% |  | 88.2\% |  | 75.4\% |  | 70.5\% |
| Efficiency ratio |  | 81.4\% |  | 72.3\% |  | 66.1\% |  | 68.1\% |  | 71.3\% |

Per share information

Edgar Filing: PLUMAS BANCORP - Form 10-K

Basic earnings
Diluted earnings
Cash dividends
Dividend payout ratio
Book value
Common shares outstanding at period end

| $\$$ | 0.06 | $\$$ | 0.85 | $\$$ | 1.04 | $\$$ | 0.92 | $\$$ | 0.75 |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| $\$$ | 0.06 | $\$$ | 0.84 | $\$$ | 1.02 | $\$$ | 0.89 | $\$$ | 0.73 |
| $\$$ | 0.24 | $\$$ | 0.30 | $\$$ | 0.26 | $\$$ | 0.22 | $\$$ | 0.19 |
|  | $400 \%$ |  | $35.3 \%$ |  | $25.0 \%$ |  | $23.9 \%$ |  | $25.1 \%$ |
| $\$$ | 7.42 | $\$$ | 7.63 | $\$$ | 7.14 | $\$$ | 6.26 | $\$$ | 5.69 |
| $4,775,339$ |  |  |  |  |  |  |  |  |  |
| 869,130 |  | $5,023,205$ |  | $4,976,654$ |  | $4,901,197$ |  |  |  |

## Table of Contents

## ITEM 7. MANAGEMENT S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

## General

We are a bank holding company for Plumas Bank, a California state-chartered commercial bank. We derive our income primarily from interest received on real estate related, commercial and consumer loans and, to a lesser extent, interest on investment securities, fees received in connection with servicing deposit and loan customers and fees from the sale or referral of loans. Our major operating expenses are the interest we pay on deposits and borrowings and general operating expenses. We rely on locally-generated deposits to provide us with funds for making loans.
We are subject to competition from other financial institutions and our operating results, like those of other financial institutions operating in California, are significantly influenced by economic conditions in California, including the strength of the real estate market. In addition, both the fiscal and regulatory policies of the federal and state government and regulatory authorities that govern financial institutions and market interest rates also impact the Bank s financial condition, results of operations and cash flows.
One of our strategic objectives is to expand our banking service activities to adjacent communities. In October, 2006 we opened a new Bank owned branch in Truckee, California. This replaced a much smaller leased facility. During the fourth quarter of 2006 we opened a commercial real estate loan office in Reno, Nevada. During the second quarter of 2007 we opened a branch in Redding, California and during the fourth quarter of 2007 we opened a government guaranteed lending office in Auburn, California.

## Critical Accounting Policies

Our accounting policies are integral to understanding the financial results reported. Our most complex accounting policies require management $s$ judgment to ascertain the valuation of assets, liabilities, commitments and contingencies. We have established detailed policies and internal control procedures that are intended to ensure valuation methods are applied in an environment that is designed and operating effectively and applied consistently from period to period. The following is a brief description of our current accounting policies involving significant management valuation judgments.
Allowance for Loan Losses. The allowance for loan losses represents our best estimate of losses inherent in the existing loan portfolio. The allowance for loan losses is increased by the provision for loan losses charged to expense and reduced by loans charged off, net of recoveries.
We evaluate our allowance for loan losses quarterly. We believe that the allowance for loan losses is a critical accounting estimate because it is based upon management $s$ assessment of various factors affecting the collectibility of the loans, including current economic conditions, past credit experience, delinquency status, the value of the underlying collateral, if any, and a continuing review of the portfolio of loans.
We determine the appropriate level of the allowance for loan losses, primarily on an analysis of the various components of the loan portfolio, including all significant credits on an individual basis. We segment the loan portfolio into as many components as practical. Each component has similar characteristics, such as risk classification, past due status, type of loan or lease, industry or collateral.
We cannot provide you with any assurance that economic difficulties or other circumstances which would adversely affect our borrowers and their ability to repay outstanding loans will not occur which would be reflected in increased losses in our loan portfolio, which could result in actual losses that exceed reserves previously established.
Available for Sale Securities. Available-for-sale securities are required to be carried at fair value. We believe this is a critical accounting estimate in that the fair value of a security is based on quoted market prices or if quoted market prices are not available, fair values are extrapolated from the quoted prices of similar instruments. Adjustments to the available-for-sale securities fair value impact the consolidated financial statements by increasing or decreasing assets and shareholders equity.

## Table of Contents

Investment securities are evaluated for impairment on at least a quarterly basis and more frequently when economic or market conditions warrant such an evaluation to determine whether a decline in their value is other than temporary. We utilize criteria such as the magnitude and duration of the decline and our intent and ability of the Company to retain its investment in the securities for a period of time sufficient to allow for an anticipated recovery in fair value, in addition to the reasons underlying the decline, to determine whether the loss in value is other than temporary. Once a decline in value is determined to be other than temporary, the value of the security is reduced and a corresponding charge to earnings is recognized.
Income Taxes. The Company files its income taxes on a consolidated basis with its subsidiary. The allocation of income tax expense (benefit) represents each entity s proportionate share of the consolidated provision for income taxes.
Deferred income taxes reflect the estimated future tax effects of temporary differences between the reported amount of assets and liabilities for financial reporting purposes and such amounts as measured by tax laws and regulations. We use an estimate of future earnings to support our position that the benefit of our deferred tax assets will be realized. A valuation allowance is recognized if, based on the weight of available evidence, management believes it is more likely than not that some portion or all of the deferred tax assets will not be realized. If future income should prove non-existent or less than the amount of the deferred tax assets within the tax years to which they may be applied, the asset may not be realized and our net income will be reduced.
The provisions of Financial Accounting Standards Board (FASB) Interpretation No. 48, Accounting for Uncertainty in Income Taxes (FIN 48) have been applied to all tax positions of the Company since January 1, 2007. Under FIN 48 only tax positions that met the more-likely-than-not recognition threshold as of January 1, 2007 were recognized or continue to be recognized. The benefit of a tax position is recognized in the financial statements in the period during which, based on all available evidence, management believes it is more likely than not that the position will be sustained upon examination, including the resolution of appeals or litigation processes, if any. Tax positions taken are not offset or aggregated with other positions. Tax positions that meet the more-likely-than-not recognition threshold are measured as the largest amount of tax benefit that is more than 50 percent likely of being realized upon settlement with the applicable taxing authority. The portion of the benefits associated with tax positions taken that exceeds the amount measured as described above is reflected as a liability for unrecognized tax benefits in the accompanying balance sheet along with any associated interest and penalties that would be payable to the taxing authorities upon examination.
Impairment of Core Deposit Intangible. The core deposit intangible represents the excess of the premiums paid over the fair value of the assets and liabilities acquired in the branch acquisitions. The core deposit intangible is required to be amortized over its expected useful life and required to be evaluated for impairment at least annually and whenever events or changes in circumstances indicate that the carrying amount of an asset may not be recoverable. If the fair value of the asset is determined to be less than the carrying amount, the core deposit intangible will be written down through a charge to operations.
Stock-Based Compensation. Compensation cost is recognized for all stock based awards that vest subsequent to January 1, 2006 based on the grant-date fair value of the awards. We believe this is a critical accounting estimate since the grant-date fair value is estimated using the Black-Scholes-Merton option-pricing formula, which involves making estimates of the assumptions used, including the expected term of the option, expected volatility over the option term, expected dividend yield over the option term and risk-free interest rate. In addition, when determining the compensation expense to amortize over the vesting period, management makes estimates about the expected forfeiture rate of options.

## Table of Contents

The following discussion is designed to provide a better understanding of significant trends related to the Company s financial condition, results of operations, liquidity and capital. It pertains to the Company s financial condition, changes in financial condition and results of operations as of December 31, 2008 and 2007 and for each of the three years in the period ended December 31, 2008. The discussion should be read in conjunction with the Company s audited consolidated financial statements and notes thereto and the other financial information appearing elsewhere herein.

## Overview

Our Company has been affected by an economic downturn unprecedented in recent memory. Despite this we were able to remain profitable. The Company s net income decreased $\$ 3.9$ million, or $92.8 \%$, to $\$ 304$ thousand for the year ended December 31, 2008 from $\$ 4.2$ million for the same period in 2007. Net income was $\$ 5.2$ million for the year ended December 31, 2006. The primary driver of this decrease in net income was the increase in the loan loss provision of $\$ 3.8$ million during 2008. Other factors contributing to the decrease in earnings during 2008 were: (i) a decrease in net interest income of $\$ 1.7$ million, primarily related to a decline in market rates during the period; (ii) a $\$ 357$ thousand decline in non-interest income related to a $\$ 415$ thousand impairment loss on a $\$ 500$ thousand corporate debt security issued by Lehman Brothers Holdings Inc., which filed for Chapter 11 bankruptcy on September 15, 2008 and; (iii) an increase of $\$ 804$ thousand in non-interest expense. The increase in non-interest expense included a provision for losses on other real estate holdings totaling $\$ 618$ thousand. Partially offsetting these reductions in income in 2008 was a decrease of $\$ 2.7$ million in the provision for income taxes.
Total assets at December 31, 2008 increased $\$ 4.1$ million, or $0.9 \%$ to $\$ 457$ million. This increase included increases of $\$ 5.6$ million in cash and due from banks, $\$ 9.8$ million in net loans, $\$ 3.7$ million in real estate and vehicles acquired through foreclosure and $\$ 1.9$ million in other assets, partially offset by a decline of $\$ 16.9$ million in investment securities. Net loans totaled $\$ 359.1$ million at December 31, 2008, up $2.8 \%$ from $\$ 349.3$ million at December 31, 2007. At December 31, 2008 investment securities totaled $\$ 38.4$ million compared to $\$ 55.3$ million at December 31, 2007.

Deposits declined by $\$ 20.4$ million, or $5.2 \%$, to $\$ 371.5$ million at December 31, 2008 from $\$ 391.9$ million at December 31, 2007. The decline in deposits primarily relates to the maturity of higher rate time certificates of deposit. Time deposits declined by $\$ 30.1$ million from $\$ 128.4$ million during the year ended December 31, 2007 to $\$ 98.3$ million at December 31, 2008. This decrease was mitigated by the increase in lower cost other interest-bearing deposits of $\$ 8.1$ million and in non-interest bearing deposits of $\$ 1.6$ million.
In order to fund the growth in loans while deposits were declining and to take advantage of favorable interest rates, short-term borrowings increased by $\$ 26.5$ million from $\$ 7.5$ million at December 31, 2007 to $\$ 34$ million at December 31, 2008.
The return on average assets was $0.07 \%$ for 2008 , down from $0.91 \%$ for 2007 . The return on average equity was $0.8 \%$ for 2008, down from $11.4 \%$ for 2007.

## Table of Contents

## Results of Operations

## Net Interest Income

The following table presents, for the years indicated, the distribution of consolidated average assets, liabilities and shareholders equity. Average balances are based on average daily balances. It also presents the amounts of interest income from interest-earning assets and the resultant yields expressed in both dollars and yield percentages, as well as the amounts of interest expense on interest-bearing liabilities and the resultant cost expressed in both dollars and rate percentages. Nonaccrual loans are included in the calculation of average loans while nonaccrued interest thereon is excluded from the computation of yields earned:

| Average balance |  |  | Year ended December 31,2007 |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2008 <br> Interest income/ expense | Rates earned/ paid | Average balance (dollar | 2007 <br> Interest income/ expense in thousa | Rates earned/ paid $n d s)$ | Average balance | 2006 <br> Interest income/ expense | Rates earned/ paid |
| \$ 118 | \$ 3 | 2.54\% | \$ 3,517 | \$ 171 | 4.86\% | \$ 3,616 | \$ 164 | 4.54\% |
| 46,658 | 1,887 | 4.04 | 62,690 | 2,404 | 3.83 | 84,794 | 3,047 | 3.59 |
| 355,416 | 23,550 | 6.63 | 353,384 | 27,709 | 7.84 | 335,226 | 26,272 | 7.84 |
| 402,192 | 25,440 | 6.33\% | 419,591 | 30,284 | 7.22\% | 423,636 | 29,483 | 6.96\% |


| Cash and due |  |  |  |
| :--- | ---: | ---: | ---: |
| from banks | 12,174 | 12,850 | 13,547 |
| Other assets | 33,354 | 32,533 | 31,805 |
|  |  |  |  |
| Total assets | $\$ 447,720$ | $\$ 464,974$ | $\$ 468,988$ |


| Liabilities and <br> shareholders <br> equity |  |  |  |  |  |  |  |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Interest bearing <br> demand deposits | $\$ 73,338$ | 548 | $0.75 \%$ | $\$$ | 77,254 | 1,335 | $1.73 \%$ | $\$$ | 80,685 | 1,489 | $1.85 \%$ |
| Money market <br> deposits | 37,626 | 312 | 0.83 | 39,431 | 327 | 0.83 | 56,496 | 661 | 1.17 |  |  |
| Savings deposits | 48,573 | 161 | 0.33 | 50,448 | 245 | 0.49 | 59,802 | 423 | 0.71 |  |  |
| Time deposits | 110,743 | 3,501 | 3.16 | 121,808 | 5,304 | 4.35 | 93,515 | 3,314 | 3.54 |  |  |
| Short-term <br> borrowings | 11,857 | 202 | 1.70 | 8,735 | 467 | 5.35 | 4,446 | 237 | 5.33 |  |  |
| Junior <br> subordinated <br> debentures | 10,310 | 623 | 6.04 | 10,310 | 835 | 8.10 | 10,310 | 810 | 7.86 |  |  |
| Other |  |  |  |  |  |  |  |  |  |  |  |


using the
interest method.
Loan interest
income includes
net loan costs of
\$288,000,
$\$ 360,000$ and
$\$ 407,000$ for
2008, 2007 and
2006,
respectively.
(4) Net interest spread
represents the average yield earned on interest-earning assets less the average rate paid on interest-bearing liabilities.
(5) Net interest margin is computed by dividing net interest income by total average earning assets.

## Table of Contents

The following table sets forth changes in interest income and interest expense, for the years indicated and the amount of change attributable to variances in volume, rates and the combination of volume and rates based on the relative changes of volume and rates:

## Interest-earning assets:

|  | $\$(165)$ | $\$$ | $(82)$ | $\$$ | 79 | $\$$ | $(168)$ | $\$$ | $(4)$ | $\$$ | 12 | $\$$ | $(1)$ |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Federal funds sold | $\$(615)$ | 131 |  | $(33)$ | $(517)$ | $(794)$ | 205 | $(54)$ | $(643)$ |  |  |  |  |
| Investment securities | 159 | $(4,294)$ | $(24)$ | $(4,159)$ | 1,423 |  | 13 |  | 1 | 1,437 |  |  |  |
| Loans |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  | $(621)$ | $(4,245)$ | 22 | $(4,844)$ | 625 | 230 | $(54)$ | 801 |  |  |  |  |  |

$$
625
$$

## Interest-bearing liabilities:

Interest bearing demand deposits
Money market deposits Savings deposits

2008 compared to 2007
Increase (decrease) due to change in:
Average Average
Volume ${ }^{(\mathbf{1})} \operatorname{Rate}^{(\mathbf{2})} \quad \operatorname{Mix}^{(\mathbf{3})} \quad$ Total Volume $^{(\mathbf{1})} \operatorname{Rate}^{(\mathbf{2})} \quad \operatorname{Mix}^{(\mathbf{3})} \quad$ Total (dollars in thousands)

2007 compared to 2006
Increase (decrease) due to change in:
Average Average

Total interest income

$$
(621) \quad(4,245) \quad 22 \quad(4,844)
$$

Time deposits

| $(68)$ | $(758)$ | 39 | $(787)$ | $(63)$ | $(95)$ | 4 | $(154)$ |
| ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| $(15)$ |  |  | $(15)$ | $(200)$ | $(192)$ | 58 | $(334)$ |
| $(9)$ | $(78)$ | 3 | $(84)$ | $(66)$ | $(133)$ | 21 | $(178)$ |
| $(482)$ | $(1,453)$ | 132 | $(1,803)$ | 1,003 | 758 | 229 | 1,990 |
| 167 | $(318)$ | $(114)$ | $(265)$ | 228 | 1 | 1 | 230 |
|  |  |  | $(212)$ |  | 25 |  | 25 |
|  | $(212)$ |  | $(6)$ | 1 | 2 |  | 3 |

$\begin{array}{llllllllll}\text { Total interest expense } & (407) & (2,825) & 60 & (3,172) & 903 & 366 & 313 & 1,582\end{array}$

Net interest income $\quad \$(214) \quad \$(1,420) \quad \$ \quad(38) \quad \$(1,672) \quad \$(278) \quad \$ \quad(136) \quad \$(367) \quad \$(781)$
(1) The volume
change in net
interest income
represents the
change in
average balance
multiplied by
the previous
year s rate.
(2) The rate change
in net interest income
represents the change in rate
multiplied by
the previous
year s average balance.
(3) The mix change
in net interest income represents the change in average balance multiplied by the change in rate.
2008 compared to 2007. Net interest income is the difference between interest income and interest expense. Net interest income, on a nontax-equivalent basis, was $\$ 20.1$ million for the year ended December 31, 2008, a decline of $\$ 1.7$ million, or $7.7 \%$, from $\$ 21.8$ million for 2007. The decline in interest income and expense is primarily related to market interest rate changes during the comparison periods reflective of the 400 basis point decline in Federal fund rates during 2008. In addition, the Company s cost of funds has benefited from the maturity of higher rate time deposits during 2008.
Overall changes in net interest income are primarily a result of the decrease in loan interest income, primarily due to the decline in yields earned, and the decrease in interest on investments securities, primarily due to the decrease in average investment securities outstanding, offset by the decreases in interest expense on deposits, short-term borrowings and junior subordinated debentures primarily due to the decline in the average rates paid.
Interest income decreased $\$ 4.8$ million, or $16.0 \%$, to $\$ 25.4$ million for the year ended December 31, 2008. Interest and fees on loans decreased by $\$ 4.2$ million from $\$ 27.7$ million for the year ended December 31, 2007 to $\$ 23.5$ million for 2008. The average loan balances were $\$ 355.4$ million for 2008, up $\$ 2.0$ million from the $\$ 353.4$ million for 2007. The average yields on loans were $6.63 \%$ for 2008 down from the $7.84 \%$ for 2007. In addition to the decline in yield related to a decline in market interest rates, the loan yields for 2008 reflects the impact of an increase in forgone interest on nonaccrual loans from $\$ 161$ thousand during 2007 to $\$ 576$ thousand during 2008.
Interest on investment securities decreased by $\$ 517$ thousand, as a slight increase in yield of 21 basis points was offset by a decline in the average balance of investment securities of $\$ 16.0$ million. The increase in rate during 2008 primarily relates to scheduled repayments of lower rate securities. Interest on Federal funds sold declined by $\$ 168$ thousand related both to a decline in the average balance outstanding and a decline in the average rate earned.

## Table of Contents

As a result of the declining rate environment interest expense decreased $\$ 3.2$ million to $\$ 5.3$ million for the year ended December 31, 2008, from $\$ 8.5$ million for 2007. The decrease in interest expense was primarily attributed to rate decreases on time deposits and interest bearing demand deposits and, to a lesser extent, rate decreases on savings deposits, short-term borrowings and junior subordinated debentures. During 2007, rather than increasing the rates paid on our lower cost interest bearing transaction, money market and savings accounts to attract deposits and thereby increasing the rate paid on the entire balance of these accounts, the Company chose to increase its level of time deposits by offering certain short-term promotional certificates of deposit which paid a higher rate than our standard time deposits. During 2008 we allowed these higher rate promotional time deposits to mature and increased our level of short-term borrowings which offered favorable interest rates in comparison to rates we would have had to pay to attract additional time deposits.
For the year ended December 31, 2008 compared to 2007, the Company s average rate paid on time deposits decreased 119 basis points to $3.16 \%$ from $4.35 \%$. This decrease includes a decline in market rates in the Company s service area and the effect of our discontinuing the promotional certificate of deposit program.
Interest expense on interest-bearing demand accounts declined by $\$ 787$ thousand primarily related to a decline in the average rate paid on these accounts from $1.73 \%$ in 2007 to $0.75 \%$ in 2008 . Interest expense on money market accounts declined by $\$ 15$ thousand related to a decline in the average balance. The rate paid on these accounts was $0.83 \%$ during both periods as a decline in market interest rates was offset by the introduction of a new corporate sweep product which offers a tiered rate structure that rewards customers with a higher rate for maintaining larger balances. Interest on short-term borrowings decreased by $\$ 265$ thousand as a decline in the rate paid on these borrowings was partially offset by an increase in average balance. Interest expense paid on junior subordinated debentures, which fluctuates with changes in the 3-month London Interbank Offered Rate (LIBOR) rate, decreased by $\$ 212$ thousand during 2008 as a result of a decrease in the LIBOR rate.
Net interest margin is net interest income expressed as a percentage of average interest-earning assets. As a result of the changes noted above, the net interest margin for 2008 decreased 19 basis points to $4.99 \%$, from $5.18 \%$ for 2007 .
2007 compared to 2006. Net interest income, on a nontax-equivalent basis, was $\$ 21.7$ million for the year ended December 31, 2007, a decline of $\$ 0.8$ million, or $3.5 \%$, from $\$ 22.5$ million for 2006. An increase in loan interest income related to an increase in average loans outstanding was offset by a decrease in average investment securities outstanding and an increase in both the rates paid on and average balances of time deposits. The increase in interest expense on time deposits was somewhat offset by decrease in the average balance outstanding and the rate paid on other interest bearing deposits. Interest expense on short-term borrowings increased as a result of an increase in the average balance outstanding.
Interest income increased $\$ 0.8$ million, or $2.7 \%$, to $\$ 30.3$ million for the year ended December 31, 2007. Interest and fees on loans increased by $\$ 1.4$ million from $\$ 26.3$ million for the year ended December 31, 2006 to $\$ 27.7$ million for 2007. The average loan balances were $\$ 353.4$ million for 2007, up $\$ 18.2$ million, or $5 \%$, from the $\$ 335.2$ million for 2006. The average yields on loans were $7.84 \%$ for 2007 and 2006.

Interest on investment securities decreased by $\$ 643$ thousand, as an increase in yield of 24 basis points was offset by a decline in average investment securities of $\$ 22.1$ million.
Interest expense increased $\$ 1.6$ million to $\$ 8.5$ million for the year ended December 31, 2007, up from $\$ 6.9$ million for 2006. The increase in interest expense was primarily attributed to rate and volume increases on time deposits and in the level of short-term borrowings. During 2007, the Company experienced increases in the average balance of its time deposits but declines in non-interest bearing demand deposit accounts, interest-bearing demand deposits, savings and money market accounts. We have experienced significant competition for deposits from both banking and non-banking sources. Rather than increasing the rates paid on our lower yielding interest bearing transaction, money market and savings accounts to attract deposits and thereby increasing the rate paid on the entire balance of these accounts, during 2007 the Company chose to increase its level of short-term time deposits and to a lesser extent to increase average short-term borrowings. In 2007, this resulted in an increase in both the volume and rate components of time deposit interest expense and the volume variance of short-term borrowings.

## Table of Contents

For the year ended December 31, 2007 compared to 2006, the Company s average rate paid on time deposits increased 81 basis points to $4.35 \%$ from $3.54 \%$. This increase includes an increase in market rates in the Company s service area and the effect of a promotional certificate of deposit program introduced during the fourth quarter of 2006. The average rate paid on promotional certificate of deposits for the year ended December 31, 2007 was $5.10 \%$ and the average balance was $\$ 45.1$ million. This product provided a higher rate of return for our more interest rate sensitive customers, whose deposits we may have otherwise lost to competition, while providing a highly competitive rate to attract new deposits.
Interest expense on interest-bearing demand, money market and savings accounts declined by $\$ 666$ thousand related to both a decline in the average rate paid on these accounts and a decline in the average balance. Interest on short-term borrowings increased primarily as a result of an increase in average borrowings. Interest expense paid on junior subordinated debentures, which fluctuates with changes in the 3-month LIBOR rate, increased by $\$ 25$ thousand during 2007 as a result of an increase in the LIBOR rate.
As a result of the changes noted above, the net interest margin for 2007 decreased 14 basis points to $5.18 \%$, from 5.32\% for 2006.

## Provision for Loan Losses

The allowance for loan losses is maintained at a level that management believes will be adequate to absorb inherent losses on existing loans based on an evaluation of the collectibility of the loans and prior loan loss experience. The evaluations take into consideration such factors as changes in the nature and volume of the portfolio, overall portfolio quality, review of specific problem loans, and current economic conditions that may affect the borrower s ability to repay their loan. The allowance for loan losses is based on estimates, and ultimate losses may vary from the current estimates. These estimates are reviewed periodically and, as adjustments become necessary, they are reported in earnings in the periods in which they become known.
The Company recorded $\$ 4.6$ million in provision for loan losses for 2008, $\$ 0.8$ million for 2007 and $\$ 1.0$ million for 2006. The Company has experienced a higher level of net loan charge-offs and nonperforming loans in 2008 compared to 2007 related to the significant economic slow down affecting California and Nevada. In response, the Company has increased its level of allowance for loan losses to total loans from $1.19 \%$ at December 31, 2007 to $1.97 \%$ at December 31, 2008 and has increased its allowance for loan losses from $\$ 4.2$ million to $\$ 7.2$ million for the same periods. Net charge-offs as a percentage of average loans increased to $0.45 \%$ for 2008 from $0.14 \%$ for 2007 and $0.10 \%$ for 2006 . Nonperforming loans increased from $\$ 2.6$ million at December 31, 2007 to $\$ 26.7$ million at December 31, 2008. The increase in nonperforming loans is centered in four separate loan relationships which are secured by commercial real estate. Nonperforming loans totaling $\$ 26.4$ million are considered impaired and we have provided specific reserves of $\$ 3.1$ million for these loans resulting in a net carrying value of $\$ 23.3$ million which is also equal to the fair value of the underlying loan collateral less estimated costs to sell. Based on information currently available, management believes that the allowance for loan losses is adequate to absorb potential risks in the portfolio. However, no assurance can be given that the Company may not sustain charge-offs which are in excess of the allowance in any given period. See the section Analysis of Asset Quality and Allowance for Loan Losses for further discussion of loan quality trends and the provision for loan losses.

## Table of Contents

## Non-Interest Income

The following table sets forth the components of non-interest income for the years ended December 31, 2008, 2007 and 2006.


2008 compared to 2007. During 2008, total non-interest income decreased by $\$ 357$ thousand or $7 \%$, to $\$ 5.1$ million, down from $\$ 5.4$ million from the comparable period in 2007. This decrease was primarily related to a write down on a security issued by Lehman Brothers Holdings Inc., which filed for Chapter 11 bankruptcy on September 15, 2008. Due to the significant decline in the price of this security following the bankruptcy filing the Company recorded an other than temporary impairment write down of $\$ 415$ thousand. Partially offsetting this decrease were increases in service charges and gains on loan sales.
Service charge income increased by $\$ 145$ thousand primarily related to an increase in monthly service charges on non-interest bearing transaction accounts. Gains on the sale of loans, which increased by $\$ 64$ thousand, relate to the sale of SBA government guaranteed loans and reflects an increase in staffing levels in our government guaranteed lending operations. Partially offsetting these items were decreases in official check fees, loan servicing fees and investment services income.
Official checks fees declined by $\$ 64$ thousand. Official checks fees represent fees paid by a third party processor for the processing of our cashier and expense checks. These fees are indexed to the federal funds rate and the decrease in income from this item is primarily related to the decline in the federal funds rate during 2008. Additionally, during 2008 the processor changed the fee structure further reducing fees that we earn under this relationship. We expect continued declines in official checks fees during 2009. Smaller decreases were experienced in loan servicing income which declined by $\$ 44$ thousand and investment services revenue which declined $\$ 37$ thousand.
2007 compared to 2006. During 2007, total non-interest income increased by $\$ 289$ thousand or $6 \%$, to $\$ 5.4$ million, up from $\$ 5.1$ million from the comparable period in 2006 . This increase was primarily related to an increase in service charges on deposit accounts of $\$ 130$ thousand and an increase in loan servicing fees of $\$ 126$ thousand. The increase in service charges on deposits accounts relates to an increase in the fees charged for these services and an increase of \$98 thousand in ATM income. The increase in ATM income was partially offset by an increase of $\$ 53$ thousand in ATM expense, which is included in non-interest expense under the category outside service fees. Loan serving income was lower in the 2006 period mostly related to an increase in the amortization of servicing assets and I/O strips receivable.

## Table of Contents

Investment services income increased by $\$ 58$ thousand from 2006 primarily related to an increase in staff dedicated to this product, with the increase in income offset by an increase in salary dollars supporting this product. A decline in merchant processing income of $\$ 36$ thousand resulted from a reduction of merchant accounts. During the fourth quarter of 2007 the Company changed its merchant processor to better service our merchant customers.

## Non-Interest Expense

The following table sets forth the components of other non-interest expense for the years ended December 31, 2008, 2007 and 2006.


2008 compared to 2007. During 2008, total non-interest expense increased $\$ 804$ thousand, or $4 \%$, to $\$ 20.5$ million, up from $\$ 19.7$ million for the comparable period in 2007. The increase in non-interest expense was primarily the result of increases in occupancy and equipment costs, loan expenses, FDIC insurance costs and the provision for OREO losses. These items were partially offset by declines in salaries and employee benefits, reductions in professional fees, business development and advertising costs, and a reduction in core deposit intangible amortization. The largest single factor resulting in the increase in non-interest expense was a $\$ 618$ thousand provision for losses on OREO. We have experienced a decline in the fair value of our foreclosed real estate holdings and to reflect this decline we established a valuation allowance for these properties through the recording of a $\$ 618$ thousand provision for losses on OREO properties.

## Table of Contents

The increase in occupancy and equipment costs primarily relates to costs associated with our Redding, California branch. We initially opened this branch in a small temporary facility and in July 2008 we relocated to our much larger permanent leased facility which is located in Redding s commercial district, across the street from City Hall. Consistent with the increase in nonperforming loans and assets during the period (See Analysis of Asset Quality and Allowance for Loan Losses ) loan expenses which include legal costs associated with loan collection efforts as well as costs related to acquiring and maintaining real estate acquired through foreclosure increased by $\$ 188$ thousand from $\$ 192$ thousand during 2007 to $\$ 380$ thousand for the year ended December 31, 2008. FDIC insurance expense increased by $\$ 210$ thousand. During 2007 the Company was able to use its remaining credit balance with the FDIC to offset insurance premium billings; however by the end of the first quarter of 2008 the credit balance had been fully utilized.
Salaries and employee benefit expenses decreased $\$ 316$ thousand, or 3\%, from the year ended December 31, 2007. The largest components of this decrease were a $\$ 330$ thousand decline in salary continuation plan expense and a $\$ 224$ thousand decline in bonus expense. These items were partially offset by an increase in salary expense of $\$ 315$ thousand.
The Company provides retirement benefits to its executive officers in the form of salary continuation plans and split dollar life insurance agreements. The purpose of these agreements is to provide a special incentive to the experienced executive officer to continue employment with the Company on a long-term basis. These costs were abnormally high during 2007 as they included a one-time expense of $\$ 194$ thousand reflecting the announced early retirement of our Chief Information/Technology officer.
The decline in bonus expense is consistent with a decline in net income during the period as a significant portion of our bonus plans are tied to or directly influenced by the level of net income including return on average equity, return on average assets and earnings per share. The decline in net income during the period resulted in an absence of bonuses earned from this portion of our bonus plans. Bonus expense recorded for 2008 was related to factors not directly related to net income such as loan production and deposit growth.
Salaries costs increased by $\$ 315$ thousand which included annual merit increases as well as expansion of our government guaranteed lending activities and an increase in staffing levels at our Redding, California branch.
We have focused our attention on cost control initiatives and have been successful in several areas. We reduced professional fees by $\$ 50$ thousand and reduced business development and advertising costs by $\$ 135$ thousand. During the 2007 period professional fees included consulting costs associated with an outside evaluation of our core banking software requirements, other technology planning costs and costs associated with a strategic planning initiative. Similar costs were not incurred during the 2008 period. The decrease in business development and advertising costs resulted from reductions in our marketing budget, promotional materials, and a decrease in seminar and conference costs.
Core deposit intangible amortization declined by $\$ 85$ thousand as a portion of this asset is now fully amortized. The remaining asset is scheduled to amortize at the rate of $\$ 173$ thousand per year until October, 2013.
2007 compared to 2006. During 2007, total non-interest expense increased $\$ 1,381$ thousand, or $8 \%$, to $\$ 19.7$ million, up from $\$ 18.3$ million for the comparable period in 2006. The increase in non-interest expense was primarily the result of increases in salaries and employee benefits, occupancy and equipment costs and outside service fees. Salaries and employee benefits increased $\$ 1,157$ thousand, or $12 \%$, over the year ended December 31, 2006. Salaries costs increased by $\$ 685$ thousand which included annual merit increases as well as additional officer level employees primarily related to the Company s Reno, Nevada commercial real estate loan office and its recently opened Redding, California branch. The increase in salaries was mostly offset by a decrease in bonus expense.

## Table of Contents

During the fourth quarter of 2006 we opened our newly constructed branch in Truckee, California. This replaced a much smaller leased facility. Also in the fourth quarter of 2006 we opened a commercial real estate loan office in Reno, Nevada. During the second quarter of 2007 we opened a new Bank branch in Redding, California in a temporary location. The increase in salary expense included an increase of $\$ 468$ thousand related to the recently opened Reno loan office and Redding branch. In addition salary expense increased by $\$ 73$ thousand at our Truckee branch.
Another significant component of the increase in salaries and employee benefits was a $\$ 575$ thousand reduction in the deferral of loan origination costs. The largest component of this decrease was related to a reduction in the origination volume of consumer loans including auto loans. From 2004 through most of 2006 the Company had been aggressive in seeking out dealer auto loans. Beginning in late 2006 and continuing into 2007 we began to deemphasize our auto lending activities. In April 2007 the head of the Company s auto lending department resigned and shortly thereafter the Company discontinued new dealer-lending activity.
The Company provides retirement benefits to its executive officers in the form of salary continuation plans and split dollar life insurance agreements. Costs included in salary and benefit expense related to these plans increased by $\$ 263$ thousand during 2007 which primarily relates to costs required to reflect the announced early retirement of our Chief Information/Technology officer.
Stock-based compensation expense, included in salary and employee benefits, increased by $\$ 107$ thousand from $\$ 126$ thousand during 2006 to $\$ 233$ thousand during 2007. This increase was related to option grants during 2007.
The Company determines the fair value of the stock options on the date of grant using a Black-Scholes-Merton option pricing model that uses assumptions based on expected option life, expected stock volatility and the risk-free interest rate.
These increases in salary and employee benefit expense were partially offset by a decrease in bonus expense of $\$ 496$ thousand primarily due to the decrease in net income during 2007. A large portion of the Company s bonus plan is based on the level of net income and items directly influenced by the level of net income including return on average equity, return on average assets and earnings per share.
Occupancy and equipment costs increased by $\$ 229$ thousand, or $7 \%$ from $\$ 3,323$ thousand for the year ended December 31, 2006 to $\$ 3,552$ thousand for 2007. This increase includes an increase in operating expenses of $\$ 118$ thousand related to the new Truckee branch, a $\$ 44$ thousand increase in costs at our new Reno lending office and $\$ 56$ thousand related to the new Redding branch.
Outside services increased by $\$ 80$ thousand primarily related to increases in ATM processing costs of $\$ 53$ thousand which were offset by an increase in ATM income.
Provision for income taxes. The Company recorded an income tax benefit of $\$ 212$ thousand as tax exempt income such as earnings on Bank owned life insurance and municipal loan and investment income exceeded pretax income. For 2007 the provision for income taxes was $\$ 2.5$ million, or $37.2 \%$ of pre-tax income for 2007 . This compares to $\$ 3.2$ million or $38.1 \%$ of pre-tax income during 2006. The decrease in provision as a percentage of pre-tax income for 2007 as compared to 2006 relates to an increase in tax exempt income as a percentage of pretax income during 2007 as compared to 2006. This includes increases in earnings on Bank owned life insurance policies, a $\$ 63$ thousand death benefit on Bank owned life insurance during the fourth quarter of 2007 and increases in municipal loan interest.

## Table of Contents

## Financial Condition

Loan Portfolio. The Company continues to manage the mix of its loan portfolio consistent with its identity as a community bank serving the financing needs of all sectors of the area it serves. Although the Company offers a broad array of financing options, it continues to concentrate its focus on small to medium sized commercial businesses. These commercial loans offer diversification as to industries and types of businesses, thus limiting material exposure in any industry concentrations. The Company offers both fixed and floating rate loans and obtains collateral in the form of real property, business assets and deposit accounts, but looks to business and personal cash flows as its primary source of repayment.
The Company s largest lending categories are real estate mortgage loans, consumer and real estate construction loans. These categories accounted for approximately $41.5 \%, 16.9 \%$ and $20.2 \%$, respectively of the Company s total loan portfolio at December 31, 2008, and approximately $36.4 \%, 20.6 \%$ and $21.7 \%$, respectively of the Company s total loan portfolio at December 31, 2007. In addition, the Company s real estate related loans, including real estate mortgage loans, real estate construction loans, consumer equity lines of credit, and agricultural loans secured by real estate comprised $75 \%$ and $70 \%$ of the total loan portfolio at December 31, 2008 and 2007. Moreover, the business activities of the Company currently are focused in the California counties of Plumas, Nevada, Placer, Lassen, Modoc, Shasta, and Sierra and beginning in the fourth quarter of 2006 in Washoe County in Northern Nevada. Consequently, the results of operations and financial condition of the Company are dependent upon the general trends in these economies and, in particular, the residential and commercial real estate markets. In addition, the concentration of the Company s operations in these areas of Northeastern California and Northwestern Nevada exposes it to greater risk than other banking companies with a wider geographic base in the event of catastrophes, such as earthquakes, fires and floods in these regions.
The rates of interest charged on variable rate loans are set at specific increments in relation to the Company s lending rate or other indexes such as the published prime interest rate or U.S. Treasury rates and vary with changes in these indexes. At December 31, 2008 and 2007, approximately $67 \%$ and $63 \%$, respectively, of the Company s loan portfolio was compromised of variable rate loans. While real estate mortgage, commercial and consumer lending remain the foundation of the Company s historical loan mix, some changes in the mix have occurred due to the changing economic environment and the resulting change in demand for certain loan types. In addition, the Company remains committed to the agricultural industry in Northeastern California and will continue to pursue high quality agricultural loans. Agricultural loans include both commercial and commercial real estate loans. The Company s agricultural loan balances totaled $\$ 36$ million at both December 31, 2008 and 2007.
The following table sets forth the amounts of loans outstanding by category as of the dates indicated.

|  | 2008 |  | 2007 |  | At December 31, |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | (dollars in thousands) |
| Real estate mortgage | \$ | 151,943 |  |  | \$ | 128,357 | \$ | 116,329 | \$ | 110,686 | \$ | 102,125 |
| Real estate construction |  | 73,820 |  | 76,478 |  | 75,930 |  | 56,370 |  | 31,964 |
| Commercial |  | 42,528 |  | 39,584 |  | 36,182 |  | 42,252 |  | 42,689 |
| Consumer |  | 61,706 |  | 72,768 |  | 90,694 |  | 81,320 |  | 59,068 |
| Agriculture |  | 36,020 |  | 35,762 |  | 35,577 |  | 31,018 |  | 31,067 |
| Total loans |  | 366,017 |  | 352,949 |  | 354,712 |  | 321,646 |  | 266,913 |
| Less: |  |  |  |  |  |  |  |  |  |  |
| Deferred (costs) fees |  | (279) |  | (564) |  | $(1,182)$ |  | (766) |  | 260 |
| Allowance for loan losses |  | 7,224 |  | 4,211 |  | 3,917 |  | 3,256 |  | 2,722 |
| Net loans | \$ | 359,072 | \$ | 349,302 | \$ | 351,977 | \$ | 319,156 | \$ | 263,931 |

## Table of Contents

The following table sets forth the maturity of gross loan categories as of December 31, 2008. Also provided with respect to such loans are the amounts due after one year, classified according to sensitivity to changes in interest rates:


Analysis of Asset Quality and Allowance for Loan Losses. The Company attempts to minimize credit risk through its underwriting and credit review policies. The Company s credit review process includes internally prepared credit reviews as well as contracting with an outside firm to conduct periodic credit reviews. The Company s management and lending officers evaluate the loss exposure of classified and impaired loans on a quarterly basis, or more frequently as loan conditions change. The Board of Directors, through the loan committee, reviews the asset quality of new and criticized loans on a monthly basis and reports the findings to the full Board of Directors. In management s opinion, this loan review system facilitates the early identification of potential criticized loans.
Net charge-offs during the year ended December 31, 2008 totaled $\$ 1,587$ thousand, or $0.45 \%$ of average loans, compared to $\$ 506$ thousand, or $0.14 \%$ of average loans for 2007 and $\$ 339$ thousand, or $0.10 \%$ of average loans for 2006. The allowance for loan losses stood at $1.97 \%$ of total loans as of December 31, 2008, versus $1.19 \%$ of total loans as of December 31, 2007.
The allowance for loan losses is established through charges to earnings in the form of the provision for loan losses. Loan losses are charged to and recoveries are credited to the allowance for loan losses. The allowance for loan losses is maintained at a level deemed appropriate by management to provide for known and inherent risks in loans. The adequacy of the allowance for loan losses is based upon management s continuing assessment of various factors affecting the collectibility of loans; including current economic conditions, maturity of the portfolio, size of the portfolio, industry concentrations, borrower credit history, collateral, the existing allowance for loan losses, independent credit reviews, current charges and recoveries to the allowance for loan losses and the overall quality of the portfolio as determined by management, regulatory agencies, and independent credit review consultants retained by the Company. There is no precise method of predicting specific losses or amounts which may ultimately be charged off on particular segments of the loan portfolio. The collectibility of a loan is subjective to some degree, but must relate to the borrower s financial condition, cash flow, quality of the borrower s management expertise, collateral and guarantees, and state of the local economy.
The federal financial regulatory agencies in December 2006 issued a new interagency policy statement on the allowance for loan and lease losses along with supplemental frequently asked questions. When determining the adequacy of the allowance for loan losses, the Company follows these guidelines. The policy statement revises and replaces a 1993 policy statement on the allowance for loan and lease losses. The agencies issued the revised policy statement in view of today s uncertain economic environment and the presence of concentrations in untested loan
products in the loan portfolios of insured depository institutions. The policy statement has also been revised to conform with accounting principles generally accepted in the United States of America ( GAAP ) and post-1993 supervisory guidance. The policy statement reiterates that each institution has a responsibility for developing, maintaining and documenting a comprehensive, systematic, and consistently applied process appropriate to its size and the nature, scope, and risk of its lending activities for determining the amounts of the allowance for loan and lease losses and the provision for loan and lease losses and states that each institution should ensure controls are in place to consistently determine the allowance for loan and lease losses in accordance with GAAP, the institution s stated policies and procedures, management s best judgment and relevant supervisory guidance.

## Table of Contents

The policy statement also restates that insured depository institutions must maintain an allowance for loan and lease losses at a level that is appropriate to cover estimated credit losses on individually evaluated loans determined to be impaired as well as estimated credit losses inherent in the remainder of the loan and lease portfolio, and that estimates of credit losses should reflect consideration of all significant factors that affect the collectibility of the portfolio as of the evaluation date. The policy statement states that prudent, conservative, but not excessive, loan loss allowances that represent management $s$ best estimate from within an acceptable range of estimated losses are appropriate. In addition, the Company incorporates the Securities and Exchange Commission Staff Accounting Bulletin No. 102, which represents the SEC staff s view related to methodologies and supporting documentation for the Allowance for Loan and Lease Losses that should be observed by all public companies in complying with the federal securities laws and the Commission s interpretations.
The Company s methodology for assessing the adequacy of the allowance for loan losses consists of several key elements, which include but are not limited to:
specific allocation for problem graded loans ( classified loans ),
general or formula allocation,
and discretionary allocation based on loan portfolio segmentation.
The Company s methodology incorporates the following accounting pronouncements in determining the adequacy of the allowance for loan losses:

Statement of Financial Accounting Standards ( SFAS ) No. 5 Accounting for Contingencies ,
SFAS No. 114 Accounting by Creditors for Impairment of a Loan and
SFAS 118 Accounting by Creditors for Impairment of a Loan Income Recognition and Disclosures.
Specific allocations are established based on management s periodic evaluation of loss exposure inherent in classified, impaired, and other loans in which management believes that the collection of principal and interest under the original terms of the loan agreement are in question. For purposes of this analysis, classified loans are grouped by internal risk classifications which are special mention , substandard , doubtful, and loss . Special mention loans are curre performing but are potentially weak, as the borrower has begun to exhibit deteriorating trends, which if not corrected, could jeopardize repayment of the loan and result in further downgrade. Substandard loans have well-defined weaknesses which, if not corrected, could jeopardize the full satisfaction of the debt. A loan classified as doubtful has critical weaknesses that make full collection of the obligation improbable. Classified loans, as defined by the Company, include loans categorized as substandard and doubtful. Loans classified as loss are immediately charged off.
Formula allocations are calculated by applying loss factors to outstanding loans with similar characteristics. Loss factors are based on the Company s historical loss experience as adjusted for changes in the business cycle and on the internal risk grade of those loans and may be adjusted for significant factors that, in management s judgment, affect the collectibility of the portfolio as of the evaluation date. The formula allocation analysis incorporates loan losses over the past seven years adjusted for changes in the business cycle. Loss factors are adjusted to recognize and quantify the estimated loss exposure resulting from changes in market conditions and trends in the Company s loan portfolio. The discretionary allocation is based upon management $s$ evaluation of various loan segment conditions that are not directly measured in the determination of the formula and specific allowances. The conditions may include, but are not limited to, general economic and business conditions affecting the key lending areas of the Company, credit quality trends, collateral values, loan volumes and concentrations, and other business conditions.

## Table of Contents

The following table provides certain information for the years indicated with respect to the Company s allowance for loan losses as well as charge-off and recovery activity.

|  | 2008 |  | 2007 |  | At December 31, <br> 20062005 <br> dollars in thousands) |  |  |  | 2004 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Balance at beginning of period | \$ | 4,211 | \$ | 3,917 | \$ | 3,256 | \$ | 2,722 | \$ | 2,524 |
| Charge-offs: |  |  |  |  |  |  |  |  |  |  |
| Commercial and agricultural |  | 477 |  | 83 |  | 126 |  | 297 |  | 103 |
| Real estate mortgage |  | 95 |  |  |  |  |  |  |  |  |
| Real estate construction |  | 522 |  | 46 |  |  |  |  |  |  |
| Consumer |  | 689 |  | 657 |  | 519 |  | 442 |  | 600 |
| Total charge-offs |  | 1,783 |  | 786 |  | 645 |  | 739 |  | 703 |
| Recoveries: |  |  |  |  |  |  |  |  |  |  |
| Commercial and agricultural |  | 11 |  | 53 |  | 46 |  | 21 |  | 15 |
| Real estate mortgage |  | 14 |  |  |  |  |  |  |  |  |
| Real estate construction |  |  |  |  |  |  |  |  |  |  |
| Consumer |  | 171 |  | 227 |  | 260 |  | 152 |  | 136 |
| Total recoveries |  | 196 |  | 280 |  | 306 |  | 173 |  | 151 |
| Net charge-offs |  | 1,587 |  | 506 |  | 339 |  | 566 |  | 552 |
| Provision for loan losses |  | 4,600 |  | 800 |  | 1,000 |  | 1,100 |  | 750 |
| Balance at end of period | \$ | 7,224 | \$ | 4,211 | \$ | 3,917 | \$ | 3,256 | \$ | 2,722 |
| Net charge-offs during the period to average loans |  | 0.45\% |  | 0.14\% |  | 0.10\% |  | 0.19\% |  | 0.24\% |
| Allowance for loan losses to total loans |  | 1.97\% |  | 1.19\% |  | 1.10\% |  | 1.01\% |  | 1.02\% |

The Company places loans 90 days or more past due on nonaccrual status unless the loan is well secured and in the process of collection. A loan is considered to be in the process of collection if, based on a probable specific event, it is expected that the loan will be repaid or brought current. Generally, this collection period would not exceed 90 days. When a loan is placed on nonaccrual status the Company s general policy is to reverse and charge against current income previously accrued but unpaid interest. Interest income on such loans is subsequently recognized only to the extent that cash is received and future collection of principal is deemed by management to be probable. Where the collectibility of the principal or interest on a loan is considered to be doubtful by management, it is placed on nonaccrual status prior to becoming 90 days delinquent.
Impaired loans are measured based on the present value of the expected future cash flows discounted at the loan $s$ effective interest rate or the fair value of the collateral if the loan is collateral dependent. The amount of impaired loans is not directly comparable to the amount of nonperforming loans disclosed later in this section. The primary difference between impaired loans and nonperforming loans is that impaired loan recognition considers not only loans 90 days or more past due, restructured loans and nonaccrual loans but also may include identified problem loans other than delinquent loans where it is considered probable that we will not collect all amounts due to us (including both principal and interest) in accordance with the contractual terms of the loan agreement.

## Table of Contents

The following table sets forth the amount of the Company s nonperforming assets as of the dates indicated. None of the Company s loans were troubled debt restructurings.

|  | 2008 At December 31, 2005 2006 2004 |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Nonaccrual loans | \$ | 26,444 | \$ | 2,618 | \$ | 972 | \$ | 1,661 | \$ | 1,171 |
| Loans past due 90 days or more and still accruing |  | 297 |  | 14 |  | 41 |  |  |  | 36 |
| Total nonperforming loans |  | 26,741 |  | 2,632 |  | 1,013 |  | 1,661 |  | 1,207 |
| Other real estate owned |  | 4,148 |  | 402 |  |  |  |  |  |  |
| Other vehicles owned |  | 129 |  | 135 |  | 47 |  | 40 |  | 33 |
| Total nonperforming assets | \$ | 31,018 | \$ | 3,169 | \$ | 1,060 | \$ | 1,701 | \$ | 1,240 |
| Interest income forgone on nonaccrual loans | \$ | 576 | \$ | 161 | \$ | 53 | \$ | 39 | \$ | 25 |
| Interest income recorded on a cash basis on nonaccrual loans | \$ | 74 | \$ | 118 | \$ | 116 | \$ | 16 | \$ | 63 |
| Nonperforming loans to total Loans |  | 7.31\% |  | 0.75\% |  | 0.29\% |  | 0.52\% |  | 0.45\% |
| Nonperforming assets to total Assets |  | 6.78\% |  | 0.70\% |  | 0.22\% |  | 0.36\% |  | 0.30\% |
| Allowance for loan losses to nonperforming Loans |  | 27\% |  | 160\% |  | 387\% |  | 196\% |  | 226\% |

Nonperforming loans at December 31, 2008 were $\$ 26.7$ million, an increase of $\$ 24.1$ million from the $\$ 2.6$ million balance at December 31, 2007. Nonperforming loans at December 31, 2008 consistent of fifty-seven loans, four of which have individual principal balances in excess of $\$ 2$ million. These four loans, all of which are impaired and are secured primarily by commercial real estate, have a total principal balance at December 31, 2008 of $\$ 18.3$ million, specific reserves of $\$ 2.4$ million and a fair value of $\$ 15.9$ million.
At December 31, 2008 and 2007, the Company s recorded investment in loans for which impairment has been recognized totaled $\$ 26.4$ million and $\$ 2.6$ million, respectively. The specific allowance for loan losses related to impaired loans was $\$ 3.1$ million and $\$ 143$ thousand at December 31, 2008 and 2007, respectively. The average recorded investment in impaired loans was $\$ 5.2$ million, $\$ 1.7$ million and $\$ 1.2$ million for the years ended December 31, 2008, 2007 and 2006, respectively. In most cases, the Company uses the cash basis method of income recognition for impaired loans. For the years ended December 31, 2008, 2007 and 2006, the Company recognized $\$ 74$ thousand, $\$ 118$ thousand and $\$ 116$ thousand, respectively, of income on such loans. Interest foregone on impaired loans totaled $\$ 576,000, \$ 161,000$ and $\$ 53,000$ for the years ended December 31, 2008, 2007 and 2006, respectively. It is the policy of management to make additions to the allowance for loan losses so that it remains adequate to absorb the inherent risk of loss in the portfolio. Management believes that the allowance at December 31, 2008 is adequate. However, the determination of the amount of the allowance is judgmental and subject to economic conditions which cannot be predicted with certainty. Accordingly, the Company cannot predict whether charge-offs of loans in excess of the allowance may occur in future periods.
Investment Portfolio and Federal Funds Sold. Total investment securities decreased $\$ 16.9$ million, or $31 \%$, to $\$ 38.4$ million as of December 31, 2008, down from $\$ 55.3$ million at December 31, 2007. There were no Federal funds sold at December 31, 2008 or 2007. During 2008 the Company utilized the proceeds from the maturities and calls of investment securities to provide a funding source for lending as deposits also declined.
The composition of the portfolio as of the end of 2008 was fairly consistent with the composition of the portfolio as of the end of 2007. The investment portfolio balances in U.S. Treasuries, U.S. Government agencies, corporate debt
securities and municipal obligations comprised $4 \%, 59 \%, 4 \%$ and $33 \%$, respectively, at December 31, 2008 versus $6 \%, 62 \%, 7 \%$ and $25 \%$, respectively, at December 31, 2007.

## Table of Contents

The increase in municipal obligations as a percentage of the investment portfolio is primarily due to the decrease in shorter maturity investment securities such as corporate debt securities and U.S. agency securities. As these securities matured the proceeds where used primarily to fund loan growth. During 2008 the Company purchased $\$ 3.0$ million of U.S. Government agency securities. This was offset by declines in investment securities related to maturities and principal repayments on all securities of $\$ 20.2$ million. Additionally, the Company recorded an impairment charge totaling $\$ 415$ thousand on a security issued by Lehman Brothers Holdings Inc.
The Company s investments in mortgage-backed securities of U.S. Government agencies provide interest income as well as cash flows for liquidity and reinvestment opportunities as these securities pay down. At December 31, 2008, total balances in these mortgage-backed securities were $\$ 12.4$ million down from $\$ 14.7$ million at December 31, 2007. Although these pass-through securities typically have final maturities of between ten and fifteen years, the pass-through nature of principal payments from the prepayment or refinance of loans underlying these securities is expected to significantly reduce their average life.
Obligations of states and political subdivisions (municipal securities) provide attractive tax equivalent yields for the Company. Since the majority of the interest earnings on these securities are not taxable for Federal purposes the investment in municipal securities results in a reduction in the effective tax rate of the Company.
The Company classifies its investment securities as available-for-sale or held-to-maturity. The Company s intent is to hold all securities classified as held-to-maturity until maturity and management believes that it has the ability to do so. Securities classified as available-for-sale may be sold to implement the Company s asset/liability management strategies and in response to changes in interest rates, prepayment rates and similar factors.
The following tables summarize the values of the Company s investment securities held on the dates indicated:

| Available-for-sale (fair value) |  | $\begin{array}{cc}  & \text { December 31, } \\ 2008 & 2007 \\ & \text { (dollars in thousands) } \end{array}$ |  |  |  | 2006 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |
| U.S. Treasuries | \$ | 1,508 | \$ | 3,481 | \$ | 5,344 |
| U.S. Government agencies |  | 10,392 |  | 19,662 |  | 30,063 |
| Corporate debt securities |  | 1,550 |  | 3,923 |  | 7,868 |
| U.S. Government agency mortgage-backed Securities |  | 12,357 |  | 14,738 |  | 17,440 |
| Total | \$ | 25,807 | \$ | 41,804 | \$ | 60,715 |
|  |  | 2008 |  | $\begin{aligned} & \text { mber 31, } \\ & 2007 \end{aligned}$ |  | 2006 |
|  | (dollars in thousands) |  |  |  |  |  |
| Held-to-maturity (amortized cost) |  |  |  |  |  |  |
| Municipal obligations | \$ | 12,567 | \$ | 13,488 | \$ | 14,080 |

## Table of Contents

The following table summarizes the maturities of the Company s securities at their carrying value and their weighted average tax equivalent yields at December 31, 2008.

| (dollars in thousands) | After One Through |  |  |  | After Five Through |  |  | After Ten Years |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | One Year or Less |  | Five Years |  |  | Ten Years |  |  |  | Total |  |
|  | Amount | Yield | Amount | Yield |  | mount | Yield | Amount | Yield | Amount | Yield |
| Available-for-sale (Fair Value) |  |  |  |  |  |  |  |  |  |  |  |
| U.S. Treasuries | \$ 1,508 | 3.13\% | \$ |  | \%\$ |  |  | \%\$ |  | \%\$ 1,508 | 3.13\% |
| U.S. Government agencies |  |  | \% 10,392 | 4.69\% |  |  |  | \% |  | \% 10,392 | 4.69\% |
| Corporate debt securities | 1,550 | 3.68\% |  |  | \% |  |  | \% |  | \% 1,550 | 3.68\% |
| U.S. Government agency mortgage-backed securities |  |  | \% 6,053 | 3.73\% |  | 6,304 | 4.66\% |  |  | \% 12,357 | 4.46\% |
| Total | \$ 3,058 | 3.41\% | \$ 16,445 | 4.33\% |  | 6,304 | 4.66\% | \% |  | \% $\$ 25,807$ | 4.29\% |
| Held-to-maturity (Amortized |  |  |  |  |  |  |  |  |  |  |  |
| Cost) |  |  |  |  |  |  |  |  |  |  |  |
| Municipal obligations | \$ |  | \%\$ 1,977 | 5.17\% |  | 10,300 | 5.78\% | \% \$ 290 | 6.25\% | \$ 12,567 | 5.70\% |

## Table of Contents

Deposits. Total deposits were $\$ 371.5$ million as of December 31, 2008, a decrease of $\$ 20.4$ million, or $5 \%$, from the December 31, 2007 balance of $\$ 391.9$ million. The decrease in deposits resulted from the maturity of higher rate promotional time deposits. We discontinued this product early in 2008 allowing these higher rate deposits to mature and increased our level of short-term borrowings which offered favorable interest rates in comparison to rates we would have had to pay to attract additional time deposits. As a result, time deposits declined by $\$ 30.1$ million from $\$ 128.4$ million at December 31, 2007 to $\$ 98.3$ million at December 31, 2008. As of December 31, 2008, primarily due to the change in mix of deposits, non-interest bearing demand deposits and interest checking deposits increased to $49.9 \%$ of total deposits versus $47.5 \%$ at December 31, 2007. Money market and savings deposits increased to $23.6 \%$ of total deposits as of December 31, 2008 compared to $19.8 \%$ as of December 31, 2007. Time deposits decreased to $26.5 \%$ of total deposits as of December 31, 2008 compared to $32.7 \%$ at December 31, 2007.
From December 31, 2007 to December 31, 2008 money market accounts increased by $\$ 7.1$ million. This increase includes $\$ 9.0$ million related to an on balance sheet corporate sweep product which we introduced during the first quarter of 2008.
Deposits represent the Bank s primary source of funds. Deposits are primarily core deposits in that they are demand, savings and time deposits generated from local businesses and individuals. These sources are considered to be relatively stable, long-term relationships thereby enhancing steady growth of the deposit base without major fluctuations in overall deposit balances. The Company experiences, to a small degree, some seasonality with the slower growth period between November through April, and the higher growth period from May through October. In order to assist in meeting any funding demands, the Company maintains unsecured borrowing arrangements with several correspondent banks in addition to a secured borrowing arrangement with the Federal Home Loan Bank for longer more permanent funding needs. The Company did not hold brokered deposits during the years ended December 31, 2008, 2007 or 2006.
The following chart sets forth the distribution of the Company $s$ average daily deposits for the periods indicated.

|  | 2008 |  | 2007 |  | 2006 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Average Balance | Rate \% | Average Balance (dollars in | Rate \% usands) | Average Balance | Rate \% |
| Non-interest-bearing deposits | \$ 111,999 |  | \$ 114,831 |  | \$ 125,202 |  |
| Interest-bearing deposits: |  |  |  |  |  |  |
| Interest bearing demand deposits | 73,338 | 0.75\% | 77,254 | 1.73\% | 80,685 | 1.85\% |
| Money market accounts | 37,626 | 0.83\% | 39,431 | 0.83\% | 56,496 | 1.17\% |
| Savings | 48,573 | 0.33\% | 50,448 | 0.49\% | 59,802 | 0.71\% |
| Time deposits | 110,743 | 3.16\% | 121,808 | 4.35\% | 93,515 | 3.54\% |
| Total interest bearing deposits | 270,280 | 1.67\% | 288,941 | 2.50\% | 290,498 | 2.03\% |
| Total deposits | \$ 382,279 | 1.18\% | \$ 403,772 | 1.79\% | \$ 415,700 | 1.42\% |

The Company s time deposits of $\$ 100,000$ or more had the following schedule of maturities at December 31, 2008:

## (dollars in thousands)

Remaining Maturity:
Three months or less
Over three months to six months
Over six months to 12 months
Over 12 months
\$ 17,085
Amount

8,095
6,761
4,238

Time deposits of $\$ 100,000$ or more are generally from the Company s local business and individual customer base. The potential impact on the Company s liquidity from the withdrawal of these deposits is discussed at the Company s asset and liability management committee meetings, and is considered to be minimal.

## Table of Contents

Short-term borrowing arrangements. The Company has unsecured short-term borrowing arrangements with two of its correspondent banks in the amounts of $\$ 10,000,000$ and $\$ 5,000,000$. The Company can also borrow up to $\$ 88,827,000$ from the Federal Home Loan Bank ( FHLB ) secured by commercial and residential mortgage loans with carrying values totaling $\$ 202,341,000$. These FHLB advances are normally made for one day periods but can be for longer periods. Short-term borrowings at December 31, 2008 and 2007 consisted of $\$ 34,000,000$ and $\$ 7,500,000$, respectively, in one day FHLB advances. The weighted average rate on these borrowings at December 31, 2008 and 2007 were $0.05 \%$ and $3.30 \%$, respectively.
The average balance in short-term borrowings during the years ended December 31, 2008 and 2007 were $\$ 11.9$ million and $\$ 8.7$ million, respectively. The average rate paid on these borrowings was $1.70 \%$ during 2008 and $5.35 \%$ during 2007. The maximum amount of short-term borrowings outstanding at any month-end during 2008 and 2007 was $\$ 34$ million and $\$ 22.9$ million, respectively.
The Bank is eligible to issue certain debt that is backed by the full faith and credit of the United States, up to a limit of $\$ 8.3$ million, under the Federal Deposit Insurance Corporation s Temporary Liquidity Guarantee Program. Any senior unsecured debt with a stated maturity of more than thirty days issued by the Bank up to its debt guarantee limit falls under this program. The Bank will be charged an annualized assessment from the FDIC, ranging from 50 to 100 basis points, based on the term and amount of the debt outstanding under the program. At December 31, 2008, the Bank had no borrowings under this debt guarantee program.

## Capital Resources

Shareholders equity as of December 31, 2008 decreased $\$ 1.7$ million, or $5 \%$, to $\$ 35.4$ million down from $\$ 37.1$ million as of December 31, 2007. This decrease was the result of the repurchase of $\$ 1.2$ million of Plumas Bancorp stock under the Company s stock buyback plan, cash dividends of $\$ 1.2$ million and a $\$ 420$ thousand cumulative-effect adjustment related to the Company s split dollar life insurance policies upon adoption of EITF $06-04$. These reductions in shareholders equity were partially offset by earnings during 2008 of $\$ 304$ thousand, $\$ 292$ thousand in stock-based compensation expense, the net funds received from key employees and directors exercising their stock options totaling $\$ 68$ thousand and an increase in unrealized gains on available-for-sale investment securities of \$424 thousand.
On January 30, 2009 the Company entered into a Letter Agreement (the Purchase Agreement ) with the United States Department of the Treasury ( Treasury ), pursuant to which the Company issued and sold (i) 11,949 shares of the Company s Fixed Rate Cumulative Perpetual Preferred Stock, Series A (the Series A Preferred Stock ) and (ii) a warrant (the Warrant ) to purchase 237,712 shares of the Company s common stock, no par value (the Common Stock ), for an aggregate purchase price of $\$ 11,949,000$ in cash.
The Series A Preferred Stock will qualify as Tier 1 capital and will pay cumulative dividends quarterly at a rate of $5 \%$ per annum for the first five years, and $9 \%$ per annum thereafter. The Company may redeem the Series A Preferred Stock at its liquidation preference ( $\$ 1,000$ per share) plus accrued and unpaid dividends under the American Recovery and Reinvestment Act of 2009, subject to the Treasury s consultation with the Company s appropriate federal regulator. The Warrant has a 10 -year term and is immediately exercisable upon its issuance, with an exercise price, subject to antidilution adjustments, equal to $\$ 7.54$ per share of the Common Stock. Treasury has agreed not to exercise voting power with respect to any shares of Common Stock issued upon exercise of the Warrant.

## Table of Contents

Prior to January 30, 2012, unless the Company has redeemed the Preferred Shares, or the Treasury has transferred the Preferred Shares to a third party, the consent of the Treasury will be required for the Company to: (1) declare or pay any dividend or make any distribution on shares of the Common Stock (other than regular quarterly cash dividends of not more than $\$ 0.04$ per share or regular semi-annual cash dividends of not more than $\$ 0.08$ per share); or (2) redeem, purchase or acquire any shares of Common Stock or other equity or capital securities, other than in connection with benefit plans consistent with past practice and certain other circumstances specified in the Purchase Agreement.
On December 20, 2007 the Company announced that for 2008 the Board authorized a common stock repurchase plan for up to 244,000 shares, or $5 \%$ of the Company s shares outstanding on December 20, 2007. During the year ended December 31, 2008 the Company repurchased 106,267 shares at an average cost, including commission, of $\$ 11.45$ per share. This plan terminated on December 31, 2008. Related to its Purchase Agreement with the Treasury described above the Company is temporarily restricted from making additional share repurchases without approval from the Treasury.
On May 16, 2008, the Company paid a semi-annual common stock cash dividend of $\$ 0.16$ per share. Given the current economic uncertainty and to more closely align the dividend payout ratio with recent historical earnings levels the Company lowered its semi-annual dividend rate to $\$ 0.08$ per share. On October 24, 2008 the Company declared a semi-annual common stock cash dividend of $\$ 0.08$ per share which was paid on November 21, 2008, resulting in a total cash dividend of $\$ 0.24$ per share for 2008. During 2007 cash dividends of $\$ 0.30$ per share were paid.
Capital Standards. The small decrease in the Company s capital ratios during 2008 is attributed to the decrease in shareholders equity described above. During 2009 the Company s capital ratios will benefit from the $\$ 11.9$ million in Series A Preferred Stock sold to the Treasury. This Series A Preferred Stock qualifies as Tier 1 capital.
The Company uses a variety of measures to evaluate its capital adequacy, with risk-based capital ratios calculated separately for the Company and the Bank. Management reviews these capital measurements on a monthly basis and takes appropriate action to ensure that they are within established internal and external guidelines. The Company s current capital position exceeds minimum thresholds established by industry regulators, and by current regulatory definitions the Bank is well capitalized, the highest rating of the categories defined under Federal Deposit Insurance Corporation Improvement Act (FDICIA) of 1991. The FDIC has promulgated risk-based capital guidelines for all state non-member banks such as the Bank. These guidelines establish a risk-adjusted ratio relating capital to different categories of assets and off-balance sheet exposures. There are two categories of capital under the guidelines: Tier 1 capital includes common stockholders equity, and qualifying trust-preferred securities (including notes payable to unconsolidated special purpose entities that issue trust-preferred securities), less goodwill and certain other deductions, notably the unrealized net gains or losses (after tax adjustments) on available for sale investment securities carried at fair market value; Tier 2 capital can include qualifying subordinated debt and the allowance for loan and lease losses, subject to certain limitations. The Series A Preferred Stock qualifies as Tier 1 capital for the Company. As noted previously, the Company s junior subordinated debentures represent borrowings from its unconsolidated subsidiaries that have issued an aggregate $\$ 10$ million in trust-preferred securities. These trust-preferred securities currently qualify for inclusion as Tier 1 capital for regulatory purposes as they do not exceed $25 \%$ of total Tier 1 capital, but are classified as long-term debt in accordance with GAAP. On March 1, 2005, the Federal Reserve Board adopted a final rule that allows the continued inclusion of trust-preferred securities (and/or related subordinated debentures) in the Tier I capital of bank holding companies. However, under the final rule, after a five-year transition period goodwill must be deducted from Tier I capital prior to calculating the $25 \%$ limitation. Generally, the amount of junior subordinated debentures in excess of the $25 \%$ Tier 1 limitation is included in Tier 2 capital.

## Table of Contents

The following tables present the capital ratios for the Company and the Bank compared to the standards for bank holding companies and the regulatory minimum requirements for depository institutions as of December 31, 2008 and 2007 (amounts in thousands except percentage amounts).

|  | December 31, 2008 |  | December 31, 2007 |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Amount | Ratio | Amount | Ratio |
| Tier 1 Leverage Ratio |  |  |  |  |
| Plumas Bancorp and Subsidiary | \$ 43,885 | 9.8\% | \$ 46,209 | 10.0\% |
| Minimum regulatory requirement | 17,907 | 4.0\% | 18,439 | 4.0\% |
| Plumas Bank | 43,372 | 9.7\% | 45,415 | 9.9\% |
| Minimum requirement for Well-Capitalized institution under the prompt corrective action plan | 22,365 | 5.0\% | 23,024 | 5.0\% |
| Minimum regulatory requirement | 17,892 | 4.0\% | 18,419 | 4.0\% |
| Tier 1 Risk-Based Capital Ratio |  |  |  |  |
| Plumas Bancorp and Subsidiary | 43,885 | 11.0\% | 46,209 | 11.6\% |
| Minimum regulatory requirement | 16,021 | 4.0\% | 15,881 | 4.0\% |
| Plumas Bank | 43,372 | 10.8\% | 45,415 | 11.5\% |
| Minimum requirement for Well-Capitalized institution under the prompt corrective action plan | 23,996 | 6.0\% | 23,790 | 6.0\% |
| Minimum regulatory requirement | 15,997 | 4.0\% | 15,860 | 4.0\% |
| Total Risk-Based Capital Ratio |  |  |  |  |
| Plumas Bancorp and Subsidiary | 48,919 | 12.2\% | 50,475 | 12.7\% |
| Minimum regulatory requirement | 32,042 | 8.0\% | 31,763 | 8.0\% |
| Plumas Bank | 48,399 | 12.1\% | 49,681 | 12.5\% |
| Minimum requirement for Well-Capitalized institution under the prompt corrective action plan | 39,994 | 10.0\% | 39,651 | 10.0\% |
| Minimum regulatory requirement | 31,995 | 8.0\% | 31,720 | 8.0\% |

The current and projected capital positions of the Company and the Bank and the impact of capital plans and long-term strategies are reviewed regularly by management. The Company policy is to maintain the Bank s ratios above the prescribed well-capitalized leverage, Tier 1 risk-based and total risk-based capital ratios of $5 \%, 6 \%$ and $10 \%$, respectively, at all times.

## Off-Balance Sheet Arrangements

Loan Commitments. In the normal course of business, there are various commitments outstanding to extend credits that are not reflected in the financial statements. Commitments to extend credit and letters of credit are agreements to lend to a customer as long as there is no violation of any condition established in the contract. Annual review of commercial credit lines, letters of credit and ongoing monitoring of outstanding balances reduces the risk of loss associated with these commitments. As of December 31, 2008, the Company had $\$ 78.8$ million in unfunded loan commitments and $\$ 534$ thousand in letters of credit. This compares to $\$ 96.9$ million in unfunded commitments and $\$ 655$ thousand in letters of credit at December 31, 2007. Of the $\$ 78.8$ million in unfunded loan commitments, $\$ 43.9$ million and $\$ 34.9$ million represented commitments to commercial and consumer customers, respectively. Of the total unfunded commitments at December 31, 2008, $\$ 40.4$ million were secured by real estate, of which $\$ 16.2$ million was secured by commercial real estate and $\$ 24.2$ million was secured by residential real estate in the form of equity lines of credit. The commercial loan commitments not secured by real estate primarily represent business lines of credit, while the consumer loan commitments not secured by real estate primarily represent revolving credit card lines. Since, some of the commitments are expected to expire without being drawn upon, the total commitment amounts do not necessarily represent future cash requirements.

## Edgar Filing: PLUMAS BANCORP - Form 10-K

Operating Leases. The Company leases three depository branches as well as two lending offices and two non branch automated teller machine locations.
Total rental expenses under all operating leases, including premises, totaled $\$ 347$ thousand, $\$ 209$ thousand and $\$ 221$ thousand, in 2008, 2007 and 2006 respectively. The expiration dates of the leases vary, with the first such lease expiring during 2009 and the last such lease expiring during 2018.

## Table of Contents

## Liquidity

The Company manages its liquidity to provide the ability to generate funds to support asset growth, meet deposit withdrawals (both anticipated and unanticipated), fund customers borrowing needs, satisfy maturity of short-term borrowings and maintain reserve requirements. The Company s liquidity needs are managed using assets or liabilities, or both. On the asset side, in addition to Federal Funds sold, the Company maintains an investment portfolio containing U.S. Government and agency securities that are classified as available-for-sale. On the liability side, liquidity needs are managed by changing competitive offering rates on deposit products and the use of established lines of credit from other financial institutions and the Federal Home Loan Bank.
The Company has unsecured short-term borrowing agreements with two of its correspondent banks in the amounts of $\$ 10$ million and $\$ 5$ million. In addition, the Company can borrow up to $\$ 88.8$ million from the Federal Home Loan Bank secured by commercial and residential mortgage loans. Short-term borrowings at December 31, 2008 and 2007 consisted of $\$ 34,000,000$ and $\$ 7,500,000$, respectively, in Federal Home Loan Bank advances which are normally purchased for one day periods.
Customer deposits are the Company s primary source of funds. Total deposits were $\$ 371.5$ million as of December 31, 2008, a decrease of $\$ 20.4$ million, or $5 \%$, from the December 31, 2007 balance of $\$ 391.9$ million. Deposits are held in various forms with varying maturities. The Company does not have any brokered deposits. The Company s securities portfolio, Federal funds sold, Federal Home Loan Bank advances, and cash and due from banks serve as the primary sources of liquidity, providing adequate funding for loans during periods of high loan demand. During periods of decreased lending, funds obtained from the maturing or sale of investments, loan payments, and new deposits are invested in short-term earning assets, such as Federal funds sold and investment securities, to serve as a source of funding for future loan growth. Management believes that the Company s available sources of funds, including short-term borrowings, will provide adequate liquidity for its operations in the foreseeable future.
ITEM 7A. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK
As a smaller reporting company we are not required to provide the information required by this item.

## ITEM 8. FINANCIAL STATEMENTS AND SUPPLEMENTARY DATA

The following consolidated financial statements of Plumas Bancorp and subsidiary, and report of the independent registered public accounting firm are included in the Annual Report of Plumas Bancorp to its shareholders for the years ended December 31, 2008, 2007 and 2006.
Page
Report of Independent Registered Public Accounting FirmF-1
Consolidated Balance Sheet as of December 31, 2008 and 2007 ..... F-2
Consolidated Statement of Income for the years ended December 31, 2008, 2007 and 2006 ..... F-3
Consolidated Statement of Changes in Shareholders Equity for the years ended
December 31, 2008, 2007 and 2006 ..... F-5
Consolidated Statement of Cash Flows for the years ended December 31, 2008, 2007 and $\underline{2006}$ ..... F-7
Notes to Consolidated Financial Statements ..... F-10

## Edgar Filing: PLUMAS BANCORP - Form 10-K

## Table of Contents

## REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM

The Shareholders and Board of Directors
Plumas Bancorp and Subsidiary
We have audited the accompanying consolidated balance sheet of Plumas Bancorp and subsidiary (the Company ) as of December 31, 2008 and 2007 and the related consolidated statements of income, changes in shareholders equity and cash flows for each of the years in the three-year period ended December 31, 2008. These consolidated financial statements are the responsibility of the Company s management. Our responsibility is to express an opinion on these consolidated financial statements based on our audits.
We conducted our audits in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audits to obtain reasonable assurance about whether the consolidated financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the consolidated financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.
In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the consolidated financial position of Plumas Bancorp and subsidiary as of December 31, 2008 and 2007 and the consolidated results of their operations and their cash flows for each of the years in the three-year period ended December 31, 2008, in conformity with accounting principles generally accepted in the United States of America.
/s/ PERRY-SMITH LLP
Sacramento, California
March 10, 2009
F-1

## Table of Contents

## PLUMAS BANCORP AND SUBSIDIARY <br> CONSOLIDATED BALANCE SHEET <br> December 31, 2008 and 2007

$$
2008 \quad 2007
$$

## ASSETS

Cash and due from banks
Federal funds sold

| Cash and cash equivalents | $18,791,000$ | $13,207,000$ |
| :--- | ---: | ---: |
| Investment securities (Note 4) | $38,374,000$ | $55,292,000$ |
| Loans, less allowance for loan losses of \$7,224,000 in 2008 and \$4,211,000 in |  |  |
| 2007 (Notes 5, 8, 10 and 14) | $359,072,000$ | $349,302,000$ |
| Premises and equipment, net (Note 6) | $15,764,000$ | $14,666,000$ |
| Intangible assets, net (Note 17) | 821,000 | $1,037,000$ |
| Bank owned life insurance (Note 15) | $9,766,000$ | $9,428,000$ |
| Real estate and vehicles acquired through foreclosure | $4,277,000$ | 537,000 |
| Accrued interest receivable and other assets (Note 13) | $10,310,000$ | $9,646,000$ |
|  |  |  |
| Total assets | $\$ 457,175,000$ | $\$ 453,115,000$ |

## LIABILITIES AND SHAREHOLDERS EQUITY

Deposits:
$\begin{array}{lrr}\text { Non-interest bearing } & \$ 112,783,000 & \$ 111,240,000 \\ \text { Interest bearing (Note 7) } & 258,710,000 & 280,700,000\end{array}$
Total deposits 371,493,000 391,940,000

| Short-term borrowings (Note 8) | $34,000,000$ | $7,500,000$ |
| :--- | ---: | ---: |
| Accrued interest payable and other liabilities (Note 15) | $5,935,000$ | $6,226,000$ |
| Junior subordinated deferrable interest debentures (Note 9) | $10,310,000$ | $10,310,000$ |

Total liabilities
421,738,000
415,976,000

Commitments and contingencies (Note 10)
Shareholders equity (Note 11):
Serial preferred stock no par value; $10,000,000$ shares authorized; none issued

5,302,000
5,042,000

Common stock no par value; 22,500,000 shares authorized; issued and outstanding 4,775,339 shares in 2008 and 4,869,130 shares in 2007

| Retained earnings | $29,818,000$ | $32,204,000$ |
| :--- | ---: | ---: |
| Accumulated other comprehensive income (loss) (Notes 4 and 16) | 317,000 | $(107,000)$ |

Total shareholders equity
35,437,000 37,139,000

Total liabilities and shareholders equity
\$457,175,000 \$ 453,115,000
The accompanying notes are an integral part of these consolidated financial statements.

$$
\text { F - } 2
$$

## Table of Contents

## PLUMAS BANCORP AND SUBSIDIARY <br> CONSOLIDATED STATEMENT OF INCOME <br> For the Years Ended December 31, 2008, 2007 and 2006

|  | 2008 | 2007 | 2006 |
| :---: | :---: | :---: | :---: |
| Interest income: |  |  |  |
| Interest and fees on loans | \$ 23,550,000 | \$ 27,709,000 | \$ 26,272,000 |
| Interest on investment securities: |  |  |  |
| Taxable | 1,398,000 | 1,900,000 | 2,516,000 |
| Exempt from Federal income taxes | 489,000 | 504,000 | 531,000 |
| Interest on Federal funds sold | 3,000 | 171,000 | 164,000 |
| Total interest income | 25,440,000 | 30,284,000 | 29,483,000 |
| Interest expense: |  |  |  |
| Interest on deposits | 4,522,000 | 7,211,000 | 5,887,000 |
| Interest on short-term borrowings (Note 8) | 219,000 | 490,000 | 257,000 |
| Interest on junior subordinated deferrable interest debentures (Note 9) | 623,000 | 835,000 | 810,000 |
| Total interest expense | 5,364,000 | 8,536,000 | 6,954,000 |
| Net interest income before provision for loan losses | 20,076,000 | 21,748,000 | 22,529,000 |
| Provision for loan losses (Note 5) | 4,600,000 | 800,000 | 1,000,000 |
| Net interest income after provision for loan losses | 15,476,000 | 20,948,000 | 21,529,000 |
| Non-interest income: |  |  |  |
| Service charges | 3,951,000 | 3,806,000 | 3,676,000 |
| Gain on sale of loans | 111,000 | 47,000 | 42,000 |
| Impairment loss on investment security (Note 4) | $(415,000)$ |  |  |
| Earnings on Bank owned life insurance policies (Note 15) | 421,000 | 415,000 | 393,000 |
| Other | 1,023,000 | 1,180,000 | 1,048,000 |
| Total non-interest income | 5,091,000 | 5,448,000 | 5,159,000 |

(Continued)

$$
\text { F - } 3
$$

## Table of Contents

## PLUMAS BANCORP AND SUBSIDIARY CONSOLIDATED STATEMENT OF INCOME

(Continued)
For the Years Ended December 31, 2008, 2007 and 2006

|  | 2008 | 2007 | 2006 |
| :---: | :---: | :---: | :---: |
| Non-interest expenses: |  |  |  |
| Salaries and employee benefits (Notes 5 and 15) | \$ 10,884,000 | \$ 11,200,000 | \$ 10,043,000 |
| Occupancy and equipment (Notes 6 and 10) | 3,838,000 | 3,552,000 | 3,323,000 |
| Other (Note 12) | 5,753,000 | 4,919,000 | 4,924,000 |
| Total non-interest expenses | 20,475,000 | 19,671,000 | 18,290,000 |
| Income before income taxes | 92,000 | 6,725,000 | 8,398,000 |
| Provision (benefit) for income taxes (Note 13) | $(212,000)$ | 2,502,000 | 3,196,000 |
| Net income | \$ 304,000 | \$ 4,223,000 | \$ 5,202,000 |
| Basic earnings per share (Note 11) | \$ 0.06 | \$ 0.85 | \$ 1.04 |
| Diluted earnings per share (Note 11) | \$ 0.06 | \$ 0.84 | \$ 1.02 |
| Cash dividends per share (Note 11) | 0.24 | \$ 0.30 | \$ 0.26 |

The accompanying notes are an integral part of these consolidated financial statements.
F-4

## Table of Contents

PLUMAS BANCORP AND SUBSIDIARY CONSOLIDATED STATEMENT OF CHANGES IN SHAREHOLDERS EQUITY For the Years Ended December 31, 2008, 2007 and 2006


## Table of Contents

## PLUMAS BANCORP AND SUBSIDIARY CONSOLIDATED STATEMENT OF CHANGES IN SHAREHOLDERS EQUITY

(Continued)
For the Years Ended December 31, 2008, 2007 and 2006
alance, December 31, 2007

|  | Accumulated <br> Other <br> Comprehensive <br> (Loss) <br> Income |  |  |  | Shareholdefsompreher |
| :--- | :---: | :---: | :--- | :--- | :--- |
| Common Stock | Retained | Total |  |  |  |
| Shares Amount | Earnings | (Net of <br> Taxes) | Equity | Income |  |

umulative effect of change in accounting principle, option of EITF 06-4 (Note 15)
omprehensive income (Note 16):
et income 304,000
ther comprehensive income, net of tax:
et change in unrealized (losses)/gains on ailable-for-sale investment securities (Note 4)
tal comprehensive income
4,869,130 \$ 5,042,000 \$32,204,000 \$ (107,000) \$ 37,139,000
$(420,000)$
$(420,000)$
$424,000 \quad 424,000$
424,00
(1,03,00)
ash dividends $\$ 0.24$ per share
ock options exercised and related tax benefit (Note 11)
ock-based compensation expense
epurchase and retirement of common stock (note 11)
alance, December 31, 2008
4,775,339 \$ 5,302,000 \$29,818,000 \$ 317,000 \$35,437,000
$(1,153,000)$

| 12,476 | 68,000 | $(1,153,000)$ | 68,000 |
| ---: | ---: | ---: | ---: |
|  | 292,000 |  | 292,000 |
| $(106,267)$ | $(100,000)$ | $(1,117,000)$ | $(1,217,000)$ |

2008
2007
2006
Disclosure of reclassification amount, net of taxes (Note 16):
Unrealized holding gain arising during the year
Reclassification adjustment for impairment loss included in net income
\$ 668,000 \$ 585,000 \$ 399,000 $(244,000)$

Net unrealized holding gain arising during the year
\$ 424,000 \$ 585,000
\$ 399,000
The accompanying notes are an integral part of these consolidated financial statements.

## Table of Contents

# PLUMAS BANCORP AND SUBSIDIARY CONSOLIDATED STATEMENT OF CASH FLOWS <br> For the Years Ended December 31, 2008, 2007 and 2006 

|  | $\mathbf{2 0 0 8}$ | $\mathbf{2 0 0 7}$ | $\mathbf{2 0 0 6}$ |
| :--- | :---: | :---: | :---: |
|  |  |  |  |
| Cash flows from operating activities: |  |  |  |
| Net income | 304,000 | $\$ 4,223,000$ | $\$ 5,202,000$ |
| Adjustments to reconcile net income to net cash provided by |  |  |  |
| operating activities: | $4,600,000$ | 800,000 | $1,000,000$ |
| Provision for loan losses | 285,000 | 618,000 | $(416,000)$ |
| Change in deferred loan origination costs/fees, net | 292,000 | 288,000 | 174,000 |
| Stock-based compensation expense |  | $(9,000)$ | $(61,000)$ |
| Excess tax benefits from stock-based compensation | $1,984,000$ | $2,197,000$ | $2,171,000$ |
| Depreciation and amortization | 56,000 | 149,000 | 387,000 |
| Amortization of investment security premiums | $(55,000)$ | $(63,000)$ | $(89,000)$ |
| Accretion of investment security discounts | 415,000 |  |  |
| Impairment loss on investment security | 618,000 |  |  |
| Provision for losses on other real estate | 13,000 | 39,000 |  |
| Net loss on sale of premises and equipment | 18,000 | $(17,000)$ | $(23,000)$ |
| Net loss (gain) on sale of other vehicles owned |  | $(63,000)$ |  |
| Gain on life insurance death benefit | $(421,000)$ | $(415,000)$ | $(393,000)$ |
| Earnings on bank owned life insurance policies | 83,000 | 80,000 | 74,000 |
| Expenses on bank owned life insurance policies | 297,000 | $(426,000)$ | $(41,000)$ |
| Decrease (increase) in accrued interest receivable and other assets | $(711,000)$ | $1,325,000$ | 166,000 |
| (Decrease) increase in accrued interest payable and other liabilities | $(1,459,000)$ | $(787,000)$ | $(456,000)$ |
| Provision for deferred income taxes |  |  |  |
|  |  |  |  |
| Net cash provided by operating activities | $6,319,000$ | $7,939,000$ | $7,695,000$ |

(Continued)

$$
\text { F - } 7
$$

## Table of Contents

# PLUMAS BANCORP AND SUBSIDIARY CONSOLIDATED STATEMENT OF CASH FLOWS 

(Continued)
For the Years Ended December 31, 2008, 2007 and 2006

|  | 2008 | 2007 | 2006 |
| :---: | :---: | :---: | :---: |
| Cash flows from investing activities: |  |  |  |
| Proceeds from matured and called available- for-sale investment securities | \$ 16,475,000 | \$ 27,876,000 | \$ 19,931,000 |
| Proceeds from matured and called held-to-maturity investment securities | 920,000 | 585,000 |  |
| Purchases of available-for-sale investment securities | $(2,990,000)$ | $(11,009,000)$ |  |
| Purchases of held-to-maturity investment securities |  |  | $(155,000)$ |
| Proceeds from principal repayments from available-for-sale government-guaranteed mortgage-backed securities | 2,819,000 | 2,961,000 | 3,521,000 |
| Proceeds from principal repayments from held-to-maturity government-guaranteed mortgage-backed securities |  |  | 134,000 |
| Net (increase) decrease in loans | $(19,520,000)$ | 355,000 | $(33,831,000)$ |
| Proceeds from sale of vehicles | 376,000 | 429,000 | 211,000 |
| Proceeds from the sale of premises and equipment |  | 20,000 | 8,000 |
| Purchases of premises and equipment | $(2,566,000)$ | $(1,116,000)$ | $(5,173,000)$ |
| Proceeds from bank owned life insurance |  | 419,000 |  |
| Purchase of bank owned life insurance |  |  | $(200,000)$ |
| Net cash (used in) provided by investing activities | $(4,486,000)$ | 20,520,000 | $(15,554,000)$ |
| Cash flows from financing activities: |  |  |  |
| Net increase (decrease) in demand, interest-bearing and savings deposits | 9,658,000 | $(37,881,000)$ | $(26,025,000)$ |
| Net (decrease) increase in time deposits | $(30,105,000)$ | 27,645,000 | 1,641,000 |
| Net increase (decrease) in short-term borrowings | 26,500,000 | $(12,500,000)$ | 20,000,000 |
| Proceeds from exercise of stock options | 68,000 | 73,000 | 181,000 |
| Excess tax benefits from stock-based compensation |  | 9,000 | 61,000 |
| Repurchase and retirement of common stock | $(1,217,000)$ | $(2,400,000)$ |  |
| Payment of cash dividends | $(1,153,000)$ | $(1,491,000)$ | $(1,302,000)$ |
| Net cash provided by (used in) financing activities | 3,751,000 | $(26,545,000)$ | (5,444,000) |
| Increase (decrease) in cash and cash equivalents | 5,584,000 | 1,914,000 | $(13,303,000)$ |
| Cash and cash equivalents at beginning of year | 13,207,000 | 11,293,000 | 24,596,000 |
| Cash and cash equivalents at end of year | \$ 18,791,000 | \$ 13,207,000 | \$ 11,293,000 |

(Continued)

## Table of Contents

# PLUMAS BANCORP AND SUBSIDIARY CONSOLIDATED STATEMENT OF CASH FLOWS 

## (Continued)

For the Years Ended December 31, 2008, 2007 and 2006
$\begin{array}{llll}2008 & 2007 & 2006\end{array}$
Supplemental disclosure of cash flow information:
Cash paid during the year for:
Interest expense $\quad \$ 5,804,000 \quad \$ 8,184,000 \quad \$ 6,882,000$
Income taxes \$ 1,385,000 \$ 3,495,000 \$ 3,370,000
Non-cash investing activities:
Real estate acquired through foreclosure
Vehicles acquired through repossession
Reclassification of loans to other assets

| $\$ \$ 4,364,000$ | $\$$ | 402,000 |  |  |  |
| :--- | :--- | :--- | :--- | :--- | :--- |
| $\$$ | 388,000 | $\$$ | 500,000 | $\$$ | 196,000 |
| $\$$ | 113,000 |  |  | $\$$ | 230,000 |
|  |  | 424,000 | $\$$ | 585,000 | $\$$ | 399,000

Non-cash financing activities:
Common stock retired in connection with the exercise of stock options $\quad \$ \quad 70,000 \quad \$ 417,000$
Tax benefit from stock options exercised

|  | 70,000 | $\$$ | 417,000 |
| :--- | ---: | ---: | ---: |
| $\$$ | 9,000 | $\$$ | 61,000 |

The accompanying notes are an integral part of these consolidated financial statements.

F-9

## Table of Contents

## PLUMAS BANCORP AND SUBSIDIARY

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

## 1. THE BUSINESS OF PLUMAS BANCORP

During 2002, Plumas Bancorp (the Company ) was incorporated as a bank holding company for the purpose of acquiring Plumas Bank (the Bank ) in a one bank holding company reorganization. This corporate structure gives the Company and the Bank greater flexibility in terms of operation expansion and diversification. The Company formed Plumas Statutory Trust I ( Trust I ) for the sole purpose of issuing trust preferred securities on September 26, 2002. The Company formed Plumas Statutory Trust II ( Trust II ) for the sole purpose of issuing trust preferred securities on September 28, 2005.
The Bank operates thirteen branches in California, including branches in Alturas, Chester, Fall River Mills, Greenville, Kings Beach, Loyalton, Portola, Quincy, Redding, Susanville, Tahoe City, Truckee and Westwood. In addition to its branch network, the Bank operates a commercial lending office in Reno, Nevada and a lending office specializing in government-guaranteed lending in Auburn, California. The Bank s primary source of revenue is generated from providing loans to customers who are predominately small and middle market businesses and individuals residing in the surrounding areas.
The Bank s deposits are insured by the Federal Deposit Insurance Corporation (FDIC) up to applicable legal limits. The Bank is participating in the Federal Deposit insurance Corporation (FDIC) Transaction Account Guarantee Program. Under the program, through December 31, 2009, all noninterest-bearing transaction accounts are fully guaranteed by the FDIC for the entire amount in the account. Coverage under the Transaction Account Guarantee Program is in addition to and separate from the coverage under the FDIC s general deposit insurance rules.

## 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

## Consolidation and Basis of Presentation

The consolidated financial statements include the accounts of the Company and the consolidated accounts of its wholly-owned subsidiary, Plumas Bank. All significant intercompany balances and transactions have been eliminated. Plumas Statutory Trust I and Trust II are not consolidated into the Company s consolidated financial statements and, accordingly, are accounted for under the equity method. The Company s investment in Trust I of $\$ 260,000$ and Trust II of $\$ 146,000$ are included in accrued interest receivable and other assets on the consolidated balance sheet. The junior subordinated deferrable interest debentures issued and guaranteed by the Company and held by Trust I and Trust II are reflected as debt on the consolidated balance sheet.
The accounting and reporting policies of Plumas Bancorp and subsidiary conform with accounting principles generally accepted in the United States of America and prevailing practices within the banking industry.
Reclassifications
Certain reclassifications have been made to prior years balances to conform to the classifications used in 2008.

## Table of Contents

## PLUMAS BANCORP AND SUBSIDIARY <br> NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(Continued)

## 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Segment Information
Management has determined that since all of the banking products and services offered by the Company are available in each branch of the Bank, all branches are located within the same economic environment and management does not allocate resources based on the performance of different lending or transaction activities, it is appropriate to aggregate the Bank branches and report them as a single operating segment. No customer accounts for more than 10 percent of revenues for the Company or the Bank.

## Use of Estimates

The preparation of consolidated financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions. These estimates and assumptions affect the reported amounts of assets and liabilities at the date of the consolidated financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from these estimates.
Cash and Cash Equivalents
For the purpose of the statement of cash flows, cash and due from banks and Federal funds sold are considered to be cash equivalents. Generally, Federal funds are sold for one day periods. Cash held with other federally insured institutions in excess of FDIC limits as of December 31, 2008 was $\$ 1,226,000$.

## Investment Securities

Investments are classified into one of the following categories:
Available-for-sale securities reported at fair value, with unrealized gains and losses excluded from earnings and reported, net of taxes, as accumulated other comprehensive income (loss) within shareholders equity. Held-to-maturity securities, which management has the positive intent and ability to hold, reported at amortized cost, adjusted for the accretion of discounts and amortization of premiums.
Management determines the appropriate classification of its investments at the time of purchase and may only change the classification in certain limited circumstances. All transfers between categories are accounted for at fair value. As of December 31, 2008 and 2007 the Company did not have any investment securities classified as trading and there were no transfers between categories during 2008 or 2007.

F-11

## Table of Contents

## PLUMAS BANCORP AND SUBSIDIARY <br> NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(Continued)

## 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Investment Securities (Continued)
Gains or losses on the sale of securities are computed on the specific identification method. Interest earned on investment securities is reported in interest income, net of applicable adjustments for accretion of discounts and amortization of premiums.
Investment securities are evaluated for impairment on at least a quarterly basis and more frequently when economic or market conditions warrant such an evaluation to determine whether a decline in their value is other than temporary. Management utilizes criteria such as the magnitude and duration of the decline and the intent and ability of the Company to retain its investment in the securities for a period of time sufficient to allow for an anticipated recovery in fair value, in addition to the reasons underlying the decline, to determine whether the loss in value is other than temporary. The term other than temporary is not intended to indicate that the decline is permanent, but indicates that the prospects for a near-term recovery of value is not necessarily favorable, or that there is a lack of evidence to support a realizable value equal to or greater than the carrying value of the investment. Once a decline in value is determined to be other than temporary, the value of the security is reduced and a corresponding charge to earnings is recognized.
Investment in Federal Home Loan Bank Stock
As a member of the Federal Home Loan Bank System, the Bank is required to maintain an investment in the capital stock of the Federal Home Loan Bank. The investment is carried at cost. At December 31, 2008 and 2007, Federal Home Loan Bank stock totaled $\$ 1,933,000$ and $\$ 2,045,000$, respectively. On the consolidated balance sheet, Federal Home Loan Bank stock is included in accrued interest receivable and other assets.
Loans Held for Sale, Loan Sales and Servicing
The Company accounts for the transfer and servicing of financial assets based on the financial and servicing assets it controls and liabilities it has incurred, derecognizes financial assets when control has been surrendered, and derecognizes liabilities when extinguished.
Servicing rights acquired through 1) a purchase or 2) the origination of loans which are sold or securitized with servicing rights retained are recognized as separate assets or liabilities. Servicing assets or liabilities are recorded at the difference between the contractual servicing fees and adequate compensation for performing the servicing, and are subsequently amortized in proportion to and over the period of the related net servicing income or expense. Servicing assets are periodically evaluated for impairment. Fair values are estimated using discounted cash flows based on current market interest rates. For purposes of measuring impairment, servicing assets are stratified based on note rate and term. The amount of impairment recognized, if any is the amount by which the servicing assets for a stratum exceed their fair value.

$$
\text { F }-12
$$

## Table of Contents

## PLUMAS BANCORP AND SUBSIDIARY <br> NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(Continued)

## 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Loans Held for Sale, Loan Sales and Servicing (Continued)

## Government Guaranteed Loans

Included in the portfolio are loans which are $75 \%$ to $90 \%$ guaranteed by the Small Business Administration (SBA), US Department of Agriculture Rural Business Cooperative Service (RBS) and Farm Services Agency (FSA). The guaranteed portion of these loans may be sold to a third party, with the Bank retaining the unguaranteed portion. The Company can receive a premium in excess of the adjusted carrying value of the loan at the time of sale. The Company may be required to refund a portion of the sales premium if the borrower defaults or prepays within ninety days of the settlement date. At December 31, 2008, the premiums and guaranteed portion of these sold loans subject to these recourse provisions was not significant. During 2008, 2007 and 2006 the Company was not required to refund any significant amounts of sales premiums related to the loans sold.
The Company s investment in the loan is allocated between the retained portion of the loan, the servicing asset, the interest-only (IO) strip, and the sold portion of the loan based on their relative fair values on the date the loan is sold. The gain on the sold portion of the loan is recognized as income at the time of sale. The carrying value of the retained portion of the loan is discounted based on the estimated value of a comparable non-guaranteed loan. The servicing asset is recognized and amortized over the estimated life of the related loan (see Note 5). Assets (accounted for as interest-only (IO) strips) are recorded at the fair value of the difference between note rates and rates paid to purchasers (the interest spread) and contractual servicing fees, if applicable. IO strips are carried at fair value with gains or losses recorded as a component of shareholders equity, similar to available-for-sale investment securities. Significant future prepayments of these loans will result in the recognition of additional amortization of related servicing assets and an adjustment to the carrying value of related IO strips.

## Mortgage Loans

The Company did not sell any mortgage loans in 2008, 2007 and 2006 and did not have any loans held for sale at December 31, 2008 or 2007. The Company serviced loans previously sold to the Federal National Mortgage Association (FNMA) totaling $\$ 3,993,000$ and $\$ 5,073,000$ as of December 31, 2008 and 2007, respectively.
Loans
Loans are stated at principal balances outstanding, except for loans, if any, that are transferred from loans held for sale which are carried at the lower of principal balance or market value at the date of transfer, adjusted for accretion of discounts. Interest is accrued daily based upon outstanding loan balances. However, when, in the opinion of management, loans are considered to be impaired and the future collectibility of interest and principal is in serious doubt, loans are placed on nonaccrual status and the accrual of interest income is suspended. Any interest accrued but unpaid is charged against income. Payments received are applied to reduce principal to the extent necessary to ensure collection. Subsequent payments on these loans, or payments received on nonaccrual loans for which the ultimate collectibility of principal is not in doubt, are applied first to earned but unpaid interest and then to principal.

$$
\text { F - } 13
$$

## Table of Contents

## PLUMAS BANCORP AND SUBSIDIARY <br> NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(Continued)

## 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued) <br> Loans (Continued)

An impaired loan is measured based on the present value of expected future cash flows discounted at the loan $s$ effective interest rate or, as a practical matter, at the loan s observable market price or the fair value of collateral if the loan is collateral dependent. A loan is considered impaired when, based on current information and events, it is probable that the Bank will be unable to collect all amounts due (including both principal and interest) in accordance with the contractual terms of the loan agreement.
Loan origination fees, commitment fees, direct loan origination costs and purchased premiums and discounts on loans are deferred and recognized as an adjustment of yield, to be amortized to interest income over the contractual term of the loan. The unamortized balance of deferred fees and costs is reported as a component of net loans.
The Company may acquire loans through a business combination or a purchase for which differences may exist between the contractual cash flows and the cash flows expected to be collected due, at least in part, to credit quality. When the Company acquires such loans, the yield that may be accreted (accretable yield) is limited to the excess of the Company s estimate of undiscounted cash flows expected to be collected over the Company s initial investment in the loan. The excess of contractual cash flows over cash flows expected to be collected may not be recognized as an adjustment to yield, loss, or a valuation allowance. Subsequent increases in cash flows expected to be collected generally should be recognized prospectively through adjustment of the loan s yield over its remaining life. Decreases in cash flows expected to be collected should be recognized as an impairment.
The Company may not carry over or create a valuation allowance in the initial accounting for loans acquired under these circumstances. At December 31, 2008 and 2007, there were no such loans being accounted for under this policy. Allowance for Loan Losses
The allowance for loan losses is maintained to provide for losses related to impaired loans and other losses that can be expected to occur in the normal course of business. The determination of the allowance is based on estimates made by management, to include consideration of the character of the loan portfolio, specifically identified problem loans, potential losses inherent in the portfolio taken as a whole and economic conditions in the Company s service area. Classified loans and loans determined to be impaired are evaluated by management for specific risk of loss. In addition, reserve factors are assigned to currently performing loans based on management s assessment of the following for each identified loan type: (1) inherent credit risk, (2) historical losses and, (3) where the Company has not experienced losses, the loss experience of peer banks. These estimates are particularly susceptible to changes in the economic environment and market conditions.

## Table of Contents

## PLUMAS BANCORP AND SUBSIDIARY <br> NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(Continued)

## 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Allowance for Loan Losses (Continued)
The Bank s Loan Committee reviews the adequacy of the allowance for loan losses at least quarterly, to include consideration of the relative risks in the portfolio and current economic conditions. The allowance is adjusted based on that review if, in management $s$ judgment, changes are warranted.
The allowance is established through a provision for loan losses which is charged to expense. Additions to the allowance are expected to maintain the adequacy of the total allowance after credit losses and loan growth. The allowance for loan losses at December 31, 2008 and 2007, respectively, reflects management s estimate of probable losses in the portfolio, actual losses may vary from their estimates. In addition, the FDIC and California Department of Financial Institutions, as an integral part of their examination process, review the allowance for loan and lease losses. These agencies may require additions to the allowance for loan and lease losses based on their judgment about information available at the time of their examination.
Allowance for Losses Related to Undisbursed Commitments
The Company maintains a separate allowance for losses related to undisbursed loan commitments. Management estimates the amount of probable losses by applying a loss reserve factor to a portion of undisbursed lines of credit. The allowance totaled $\$ 55,000$ at December 31, 2008 and 2007, and is included in accrued interest payable and other liabilities in the consolidated balance sheet.

## Other Real Estate

The Company s investment in other real estate holdings, all of which were related to real estate acquired in full or partial settlement of loan obligations, was $\$ 4,148,000$ net of a valuation allowance of $\$ 618,000$ at December 31, 2008 and $\$ 402,000$ with no valuation allowance at December 31, 2007. There were no sales of other real estate in 2008 or 2007. When property is acquired, any excess of the Bank s recorded investment in the loan balance and accrued interest income over the estimated fair market value of the property less costs to sell is charged against the allowance for loan losses. A valuation allowance for losses on other real estate is maintained to provide for temporary declines in value. The allowance is established through a provision for losses on other real estate which is included in other expenses. Subsequent gains or losses on sales or write-downs resulting from permanent impairment are recorded in other income or expenses as incurred.
Intangible Assets
Intangible assets consist of core deposit intangibles related to branch acquisitions and are amortized using the straight-line method over ten years. The Company evaluates the recoverability and remaining useful life annually to determine whether events or circumstances warrant a revision to the intangible asset or the remaining period of amortization.

$$
\text { F - } 15
$$

## Table of Contents

## PLUMAS BANCORP AND SUBSIDIARY <br> NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(Continued)

## 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued) <br> Premises and Equipment

Premises and equipment are carried at cost. Depreciation is determined using the straight-line method over the estimated useful lives of the related assets. The useful lives of premises are estimated to be twenty to thirty years. The useful lives of furniture, fixtures and equipment are estimated to be two to ten years. Leasehold improvements are amortized over the life of the asset or the life of the related lease, whichever is shorter. When assets are sold or otherwise disposed of, the cost and related accumulated depreciation or amortization are removed from the accounts, and any resulting gain or loss is recognized in income for the period. The cost of maintenance and repairs is charged to expense as incurred. The Company evaluates premises and equipment for financial impairment as events or changes in circumstances indicate that the carrying amount of such assets may not be fully recoverable.

## Income Taxes

The Company files its income taxes on a consolidated basis with its subsidiary. The allocation of income tax expense (benefit) represents each entity s proportionate share of the consolidated provision for income taxes.
Deferred tax assets and liabilities are recognized for the tax consequences of temporary differences between the reported amount of assets and liabilities and their tax bases. Deferred tax assets and liabilities are adjusted for the effects of changes in tax laws and rates on the date of enactment. On the consolidated balance sheet, net deferred tax assets are included in accrued interest receivable and other assets.

## Accounting for Uncertainty in Income Taxes

Since January 1, 2007, the Company has accounted for uncertainty in income taxes under Financial Accounting Standards Board ( FASB ) Interpretation No. 48, Accounting for Uncertainty in Income Taxes ( FIN 48 ). Under the provisions of FIN 48 only tax positions that met the more-likely-than-not recognition threshold on January 1, 2007 were recognized or continue to be recognized upon adoption. The Company previously recognized income tax positions based on management $s$ estimate of whether it was reasonably possible that a liability had been incurred for unrecognized income tax benefits by applying FASB Statement No. 5, Accounting for Contingencies.
When tax returns are filed, it is highly certain that some positions taken would be sustained upon examination by the taxing authorities, while others are subject to uncertainty about the merits of the position taken or the amount of the position that would be ultimately sustained. The benefit of a tax position is recognized in the financial statements in the period during which, based on all available evidence, management believes it is more likely than not that the position will be sustained upon examination, including the resolution of appeals or litigation processes, if any. Tax positions taken are not offset or aggregated with other positions. Tax positions that meet the more-likely-than-not recognition threshold are measured as the largest amount of tax benefit that is more than 50 percent likely of being realized upon settlement with the applicable taxing authority. The portion of the benefits associated with tax positions taken that exceeds the amount measured as described above is reflected as a liability for unrecognized tax benefits in the accompanying balance sheet along with any associated interest and penalties that would be payable to the taxing authorities upon examination.

$$
\text { F - } 16
$$

## Table of Contents

## PLUMAS BANCORP AND SUBSIDIARY <br> NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(Continued)

## 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Accounting for Uncertainty in Income Taxes (Continued)
Interest expense and penalties associated with unrecognized tax benefits, if any, are classified as income tax expense in the consolidated statement of income.
Earnings Per Share
Basic earnings per share (EPS), which excludes dilution, is computed by dividing income available to common stockholders by the weighted-average number of common shares outstanding for the period. Diluted EPS reflects the potential dilution that could occur if securities or other contracts to issue common stock, such as stock options, result in the issuance of common stock which shares in the earnings of the Company. The treasury stock method has been applied to determine the dilutive effect of stock options in computing diluted EPS.
Stock-Based Compensation
At December 31, 2008, the Company had two shareholder approved stock-based compensation plans, the Plumas Bank 2001 and 1991 Stock Option Plans (the Plans ) which are described more fully in Note 11.
Compensation expense, net of related tax benefits, recorded in 2008, 2007 and 2006 totaled $\$ 269,000, \$ 262,000$ and $\$ 154,000$ or $\$ 0.06, \$ 0.05$ and $\$ 0.03$ per diluted share, respectively. Compensation expense is recognized over the vesting period on a straight line accounting basis.
The Company determines the fair value of the options previously granted on the date of grant using a Black-Scholes-Merton option pricing model that uses assumptions based on expected option life, expected stock volatility and the risk-free interest rate. The expected volatility assumptions used by the Company are based on the historical volatility of the Company s common stock over the most recent period commensurate with the estimated expected life of the Company s stock options. The Company bases its expected life assumption on its historical experience and on the terms and conditions of the stock options it grants to employees. The risk-free rate is based on the U.S. Treasury yield curve for the periods within the contractual life of the options in effect at the time of the grant. The Company also makes assumptions regarding estimated forfeitures that will impact the total compensation expenses recognized under the Plans.

$$
\text { F - } 17
$$

## Table of Contents

## PLUMAS BANCORP AND SUBSIDIARY NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(Continued)

## 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Stock-Based Compensation (Continued)
The fair value of each option is estimated on the date of grant using the following assumptions.

|  | 2008 | 2007 | 2006 |
| :--- | :--- | :--- | :--- |
| Expected life of stock options | 5.2 years | 6.6 years | 5.0 years |
| Interest rate stock options | $2.98 \%$ | $4.71 \%$ | $4.67 \%$ |
| Volatility stock options | $25.3 \%$ | $26.8 \%$ | $21.4 \%$ |
| Dividend yields | $2.61 \%$ |  | $1.72 \%$ |
| Weighted-average fair value of options granted during the year | $\$$ | 2.54 | $\$$ |
| Impact of New Financial Accounting Standards |  |  |  |

## Business Combinations

In December 2007, the (FASB) issued Statement of Financial Accounting Standards No. 141 (revised 2007), Business Combinations ( SFAS No. 141R ). SFAS No. 141(R), among other things, establishes principles and requirements for how the acquirer in a business combination (i) recognizes and measures in its financial statements the identifiable assets acquired, the liabilities assumed, and any noncontrolling interest in the acquired business, (ii) recognizes and measures the goodwill acquired in the business combination or a gain from a bargain purchase, and (iii) determines what information to disclose to enable users of the financial statements to evaluate the nature and financial effects of the business combination. The Bank is required to adopt SFAS No. 141(R) for all business combinations for which the acquisition date is on or after January 1, 2009. Earlier adoption is prohibited. This standard will change the Bank s accounting treatment for business combinations on a prospective basis.
The Hierarchy of Generally Accepted Accounting Principles
In May 2008, the FASB issued SFAS No. 162, The Hierarchy of Generally Accepted Accounting Principles (SFAS No. 162). This standard identifies the sources of accounting principles and the framework for selecting the principles to be used in the preparation of financial statements of nongovernmental entities that are presented in conformity with GAAP. It establishes that the GAAP hierarchy should be directed to entities because it is the entity (not the auditor) that is responsible for selecting accounting principles for financial statements that are presented in conformity with GAAP. SFAS 162 became effective on November 15, 2008. The implementation of SFAS No. 162 did not have any effect on the Company s consolidated financial statements.

$$
\text { F - } 18
$$

## Table of Contents

## PLUMAS BANCORP AND SUBSIDIARY NOTES TO CONSOLIDATED FINANCIAL STATEMENTS <br> (Continued)

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Impact of New Financial Accounting Standards (Continued)
Employers Disclosures about Postretirement Benefit Plan Assets
In December 2008, the FASB issued FASB Staff Position ( FSP ) SFAS No. 132(R)-1, Employers Disclosures about Postretirement Benefit Plan Assets (FSP 132(R)-1). This standard provides guidance on an employer s disclosures about plan assets of a defined benefit pension or other postretirement plan. The objectives of the disclosures about plan assets in an employer s defined benefit pension or other postretirement plan are to provide users of financial statements with an understanding of how investment allocation decisions are made, including the factors that are pertinent to an understanding of investment policies and strategies, the major categories of plan assets, the inputs and valuation techniques used to measure the fair value of plan assets, the effect of fair value measurements using significant unobservable inputs (Level 3) on changes in plan assets for the period, and significant concentrations of risk within plan assets. The disclosures about plan assets required by the FSP are effective for fiscal years ending after December 15 , 2009. Early adoption is permitted. The adoption of FSP $132(\mathrm{R})-1$ is not expected to have a material impact on the Company s financial position, results of operations or cash flows.

$$
\text { F - } 19
$$

## Table of Contents

## PLUMAS BANCORP AND SUBSIDIARY <br> NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

## (Continued)

## 3. FAIR VALUE MEASUREMENTS

Fair Value of Financial Instruments
The estimated fair values of the Company s financial instruments are as follows:

Financial assets:
Cash and cash equivalents
Investment securities
Loans
Cash surrender value of life insurance policies
Accrued interest receivable
Financial liabilities:
Deposits
Short-term borrowings
Junior subordinated deferrable interest debentures
Accrued interest payable
Th 487,000
These estimates do no 487,000 02,000
 of a particular financial instrument for sale at one time, nor do they attempt to estimate the value of anticipated future business related to the instruments. In addition, the tax ramifications related to the realization of unrealized gains and losses can have a significant effect on fair value estimates and have not been considered in any of these estimates.
Because no market exists for a significant portion of the Company sfinancial instruments, fair value estimates are based on judgments regarding current economic conditions, risk characteristics of various financial instruments and other factors. These estimates are subjective in nature and involve uncertainties and matters of significant judgment and therefore cannot be determined with precision. Changes in assumptions could significantly affect the fair values presented.
The following methods and assumptions were used by management to estimate the fair value of its financial instruments at December 31, 2008 and 2007:
Cash and cash equivalents: For cash and cash equivalents, the carrying amount is estimated to be fair value.
Investment securities: For investment securities, fair values are based on quoted market prices, where available. If quoted market prices are not available, fair values are estimated using quoted market prices for similar securities and indications of value provided by brokers.

$$
\text { F - } 20
$$

## Table of Contents

## PLUMAS BANCORP AND SUBSIDIARY <br> NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

## (Continued)

## 3. FAIR VALUE MEASUREMENTS (Continued)

Loans: For variable-rate loans that reprice frequently with no significant change in credit risk, fair values are based on carrying values. Fair values of loans held for sale, if any, are estimated using quoted market prices for similar loans. The fair values for other loans are estimated using discounted cash flow analyses, using interest rates currently being offered at each reporting date for loans with similar terms to borrowers of comparable creditworthiness. The fair value of loans is adjusted for the allowance for loan losses. The carrying amount of accrued interest receivable approximates its fair value.
Bank owned life insurance: The fair values of bank owned life insurance policies are based on current cash surrender values at each reporting date provided by the insurers.
Deposits: The fair values for demand deposits are, by definition, equal to the amount payable on demand at the reporting date represented by their carrying amount. Fair values for fixed-rate certificates of deposit are estimated using a discounted cash flow analysis using interest rates offered at each reporting date by the Bank for certificates with similar remaining maturities. The carrying amount of accrued interest payable approximates its fair value.
Short-term borrowings: The carrying amount of the short-term borrowings approximates its fair value.
Junior subordinated deferrable interest debentures: The fair value of junior subordinated deferrable interest debentures was determined based on the current market value for like kind instruments of a similar maturity and structure.
Commitments to extend credit and letters of credit: The fair value of commitments are estimated using the fees currently charged to enter into similar agreements. Commitments to extend credit are primarily for variable rate loans and letters of credit. For these commitments, there is no significant difference between the committed amounts and their fair values and therefore, is not included in the table above.
On January 1, 2008, the Company adopted FASB Statement No. 157 (SFAS 157), Fair Value Measurements. SFAS 157 defines fair value, establishes a framework for measuring fair value under GAAP and expands disclosures about fair value measurements. There was no cumulative effect adjustment to beginning retained earnings recorded upon adoption and no impact on the financial statements during 2008.
On October 10, 2008, the FASB issued FSP FAS 157-3, Determining the Fair Value of a Financial Asset When the Market for That Asset Is Not Active. The FSP clarifies the application of FASB Statement No. 157, Fair Value Measurements, in a market that is not active and provides an example to illustrate key considerations in determining the fair value of a financial asset when the market for that financial asset is not active. The FSP is effective immediately, and therefore the Company is subject to the provision of the FSP effective immediately. The impact of adoption was not material to the Company s financial condition or results of operations.

$$
\text { F - } 21
$$

## Table of Contents

## PLUMAS BANCORP AND SUBSIDIARY <br> NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

## (Continued)

## 3. FAIR VALUE MEASUREMENTS (Continued)

The following tables present information about the Company s assets and liabilities measured at fair value on a recurring and non recurring basis as of December 31, 2008, and indicates the fair value hierarchy of the valuation techniques utilized by the Company to determine such fair value based on the hierarchy:
Level 1: Quoted prices (unadjusted) or identical assets or liabilities in active markets that the entity has the ability to access as of the measurement date.
Level 2: Significant other observable inputs other than Level 1 prices such as quoted prices for similar assets or liabilities; quoted prices in markets that are not active; or other inputs that are observable or can be corroborated by observable market data.
Level 3: Significant unobservable inputs that reflect a reporting entity s own assumptions about the assumptions that market participants would use in pricing an asset or liability.
In certain cases, the inputs used to measure fair value may fall into different levels of the fair value hierarchy. In such cases, the level in the fair value hierarchy within which the fair value measurement in its entirety falls has been determined based on the lowest level input that is significant to the fair value measurement in its entirety. The Company s assessment of the significance of a particular input to the fair value measurement in its entirety requires judgment, and considers factors specific to the asset or liability.
Assets and liabilities measured at fair value on a recurring basis are summarized below:
Fair Value Measurements at December 31, 2008
Using
Quoted Prices
in
Active Significant

| Markets for | Other | Significant |
| :---: | :---: | :---: |
| Identical | Observable | Unobservable |
| Assets | Inputs | Inputs |

December 31,
2008
(Level 1)
(Level 2)
(Level 3)
Assets:
Available-for-sale securities $\quad \$ \quad 25,807,000 \quad \$ 13,450,000 \quad \$ \quad 12,357,000 \quad \$$
The fair value of securities available for sale equals quoted market price, if available. If quoted market prices are not available, fair value is determined using quoted market prices for similar securities. There were no changes in the valuation techniques used during 2008. Changes in fair market value are recorded in other comprehensive income.

$$
\text { F - } 22
$$

## Table of Contents

## PLUMAS BANCORP AND SUBSIDIARY NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(Continued)
3. FAIR VALUE MEASUREMENTS (Continued)

Financial assets and liabilities measured at fair value on a non-recurring basis are summarized below:
Fair Value Measurements at December 31, 2008
Using
Quoted Prices in
Active

| Markets | Significant |  |
| :---: | :---: | :---: |
| for | Other | Significant |
| Identical | Observable | Unobservable |
| Assets | Inputs | Inputs |

December 31, 2008
(Level 1)
(Level 2)
(Level 3)
Assets:
Impaired loans \$ 23,312,000 $\quad \$ \quad \$ \quad 23,312,000 \quad \$$
Impaired loans, all of which are measured for impairment using the fair value of the collateral as they are virtually all collateral dependent loans, had a principal balance of $\$ 26,444,000$ with a related valuation allowance of $\$ 3,132,000$ at December 31, 2008. There were no changes in the valuation techniques used during 2008. Declines in the collateral values of impaired loans during 2008 were $\$ 2,805,000$ which was reflected as additional specific allocations of the allowance for loan losses.

## 4. INVESTMENT SECURITIES

The amortized cost and estimated fair value of investment securities at December 31, 2008 and 2007 consisted of the following:
Available-for-Sale

Debt securities:
U.S. Treasury securities

| \$ 1,498,000 | \$ | 10,000 |  |  | \$ 1,508,000 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 10,001,000 |  | 391,000 |  |  | 10,392,000 |
| 12,183,000 |  | 189,000 | \$ | $(15,000)$ | 12,357,000 |
| 1,585,000 |  | 1,000 |  | $(36,000)$ | 1,550,000 |
| \$ 25,267,000 | \$ | 591,000 | \$ | $(51,000)$ | \$ 25,807,000 |

Net unrealized gains on available-for-sale investment securities totaling $\$ 540,000$ were recorded, net of $\$ 223,000$ in tax expense, as accumulated other comprehensive income within shareholders equity at December 31, 2008. There were no sales of available-for-sale investment securities during the year ended December 31, 2008.

## Table of Contents

## PLUMAS BANCORP AND SUBSIDIARY NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

## (Continued)

## 4. INVESTMENT SECURITIES (Continued)

Available-for-Sale: (Continued)
During 2008 the Bank s investment securities included a $\$ 500,000$ corporate debt security issued by Lehman Brothers Holdings Inc., which filed for Chapter 11 bankruptcy on September 15, 2008. Due to the significant decline in the price of this security following the bankruptcy filing, the Bank recorded an other than temporary impairment write down of $\$ 415,000$.

|  |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
|  | Amortized |
| Cost |  |$\quad$| Gross |
| :---: |
| Unrealized |
| Gains |$\quad$| Gross |
| :---: |
| Unrealized |
| Losses |$\quad$| Estimated |
| :---: |
| Fair |
| Value |

Net unrealized losses on available-for-sale investment securities totaling $\$ 183,000$ were recorded, net of $\$ 76,000$ in tax benefits, as accumulated other comprehensive loss within shareholders equity at December 31, 2007. There were no sales of available-for-sale investment securities during the years ended December 31, 2007 or 2006.
Held-to-Maturity

|  | 2008 |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Amortized Cost | Gross Unrealized Gains | Gross <br> Unrealized Losses | Estimated <br> Fair <br> Value |
| Debt securities: <br> Obligations of states and political subdivisions | \$ 12,567,000 | \$ 278,000 | \$ $(46,000)$ | \$ 12,799,000 |
|  | 2007 |  |  |  |
|  | Amortized Cost | Gross <br> Unrealized <br> Gains | Gross <br> Unrealized Losses | Estimated Fair Value |
| Debt securities: |  |  |  |  |
| Obligations of states and political subdivisions | \$ 13,488,000 | \$ 95,000 | \$ (20,000) | \$ 13,563,000 |

There were no sales or transfers of held-to-maturity investment securities during the years ended December 31, 2008, 2007 and 2006.

## Table of Contents

## PLUMAS BANCORP AND SUBSIDIARY NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

## (Continued)

## 4. INVESTMENT SECURITIES (Continued)

Investment securities with unrealized losses at December 31, 2008 are summarized and classified according to the duration of the loss period as follows:

| Less than | 12 Months | 12 Months or More |  | Total |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Fair | Unrealized | Fair | Unrealized | Fair | Unrealized |
| Value | Losses | Value | Losses | Value | Losses |

Debt securities:
Obligations of states and political subdivisions $\quad \$ 1,366,000 \quad \$ \quad 39,000 \quad \$ 809,000 \quad \$ \quad 7,000 \quad \$ 2,175,000 \quad \$ \quad 46,000$ U.S. Government agencies collateralized by mortgage obligations Corporate debt securities


Investment securities with unrealized losses at December 31, 2007 are summarized and classified according to the duration of the loss period as follows:

| Less than | 12 Months | 12 Months or More |  | Total |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Fair | Unrealized | Fair | Unrealized | Fair | Unrealized |
| Value | Losses | Value | Losses | Value | Losses |

Debt securities:
U.S. Treasury securities
U.S. Government agencies

Obligations of states and political subdivisions
U.S. Government agencies collateralized by mortgage obligations

|  |  |  | $\$ 3,481,000$ | $\$$ | 8,000 | $\$ 3,481,000$ | $\$$ | 8,000 |
| ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| $\$ 1,001,000$ | $\$$ | 5,000 | $8,469,000$ |  | 46,000 | $9,470,000$ |  | 51,000 |
|  |  |  |  |  |  |  |  |  |
| 421,000 |  | 1,000 | $3,873,000$ |  | 19,000 | $4,294,000$ |  | 20,000 |
|  |  |  |  |  |  |  |  |  |
|  |  |  | $12,640,000$ | 275,000 | $12,640,000$ | 275,000 |  |  |
|  |  |  | $3,923,000$ | 52,000 | $3,923,000$ | 52,000 |  |  | \$ 1,422,000 \$ 6,000 \$32,386,000 \$ 400,000 \$33,808,000 \$ 406,000

$$
\text { F- } 25
$$

## Table of Contents

## PLUMAS BANCORP AND SUBSIDIARY <br> NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

## (Continued)

## 4. INVESTMENT SECURITIES (Continued)

At December 31, 2008, the Company held 89 securities of which 18 were in a loss position. Of the securities in a loss position, 6 were in a loss position for less than twelve months and 12 were in a loss position and had been in loss position for twelve months or more. Of the 18 securities 9 are obligations of states and political subdivisions, 6 are U.S. government agencies collateralized by mortgage obligations and 3 are corporate debt securities. The unrealized losses relate principally to the continued dislocation of the securities market. All but one of the securities has continued to pay as scheduled despite their impairment due to current market conditions. When analyzing an issuer s financial condition, management considers the length of time and extent to which the market value has been less than cost; the historical and implied volatility of the security; the financial condition of the issuer of the security; and the Company s intent and ability to hold the security to recovery. Management has the ability and intent to hold securities classified as held to maturity until they mature, at which time the Company expects to receive full value for the securities. Furthermore, as of December 31, 2008, management also has the ability and intent to hold the securities classified as available for sale and currently impaired for a period of time sufficient for a recovery of cost. Based on the Company s evaluation of the above and other relevant factors, the Company does not believe the securities that are in an unrealized loss position as of December 31, 2008 are other than temporarily impaired.
The amortized cost and estimated fair value of investment securities at December 31, 2008 by contractual maturity are shown below. Expected maturities will differ from contractual maturities because the issuers of the securities may have the right to call or prepay obligations with or without call or prepayment penalties.

|  | Available-for-Sale |  |  | Held-to-Maturity |
| :--- | :---: | :---: | :---: | :---: | :---: |
| Estimated |  |  |  |  |

Investment securities with amortized costs totaling $\$ 36,249,000$ and $\$ 36,499,000$ and estimated fair values totaling $\$ 37,056,000$ and $\$ 36,706,000$ at December 31, 2008 and 2007, respectively, were pledged to secure deposits, including public deposits and treasury, tax and loan accounts.

F - 26

## Table of Contents

## PLUMAS BANCORP AND SUBSIDIARY NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

## (Continued)

## 5. LOANS AND THE ALLOWANCE FOR LOAN LOSSES

Outstanding loans are summarized below:

|  | December 31, |  |  |
| :--- | ---: | ---: | ---: |
|  | 2008 |  | 2007 |
| Commercial | $\$ 42,528,000$ | $\$ 39,584,000$ |  |
| Agricultural | $36,020,000$ | $35,762,000$ |  |
| Real estate mortgage | $151,943,000$ | $128,357,000$ |  |
| Real estate construction and land development | $73,820,000$ | $76,478,000$ |  |
| Installment | $61,706,000$ | $72,768,000$ |  |
|  |  |  |  |
|  | $366,017,000$ | $352,949,000$ |  |
|  |  |  |  |
| Deferred loan costs, net | 279,000 | 564,000 |  |
| Allowance for loan losses | $(7,224,000)$ | $(4,211,000)$ |  |
|  |  |  |  |
|  | $\$ 359,072,000$ | $\$ 349,302,000$ |  |

Changes in the allowance for loan losses were as follows:

Balance, beginning of year
Provision charged to operations
Losses charged to allowance
Recoveries

Balance, end of year

| Year Ended December 31, |  |  |
| :---: | :---: | ---: |
| 2008 | 2007 | 2006 |
|  |  |  |
| $\$ 4,211,000$ | $\$ 3,917,000$ | $\$ 3,256,000$ |
| $4,600,000$ | 800,000 | $1,000,000$ |
| $(1,783,000)$ | $(786,000)$ | $(645,000)$ |
| 196,000 | 280,000 | 306,000 |
|  |  |  |
| $\$ 7,224,000$ | $\$ 4,211,000$ | $\$ 3,917,000$ |

The recorded investment in loans that were considered to be impaired totaled $\$ 26,444,000$ and $\$ 2,618,000$ at December 31, 2008 and 2007, respectively. The related allowance for loan losses for impaired loans was $\$ 3,132,000$ and $\$ 143,000$ at December 31, 2008 and 2007, respectively. The average recorded investment in impaired loans for the years ended December 31, 2008, 2007 and 2006 was $\$ 5,243,000, \$ 1,736,000$ and $\$ 1,201,000$, respectively. The Company recognized $\$ 74,000, \$ 118,000$ and $\$ 116,000$ in interest income on a cash basis for impaired loans during the years ended December 31, 2008, 2007 and 2006, respectively.

$$
\text { F - } 27
$$

## Table of Contents

## PLUMAS BANCORP AND SUBSIDIARY <br> NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

## (Continued)

## 5. LOANS AND THE ALLOWANCE FOR LOAN LOSSES (Continued)

At December 31, 2008 and 2007, nonaccrual loans totaled $\$ 26,444,000$ and $\$ 2,618,000$, respectively. Interest foregone on nonaccrual loans totaled $\$ 576,000, \$ 161,000$ and $\$ 53,000$ for the years ended December 31, 2008, 2007 and 2006, respectively. Loans past due 90 days or more and on accrual status were $\$ 297,000$ and $\$ 14,000$ at December 31, 2008 and 2007, respectively.
Salaries and employee benefits totaling $\$ 868,000, \$ 753,000$ and $\$ 1,328,000$ have been deferred as loan origination costs during the years ended December 31, 2008, 2007 and 2006, respectively.
Servicing Assets and Interest-Only Strips Receivable
The Company serviced government guaranteed loans for others totaling $\$ 8,920,000, \$ 5,300,000$ and $4,622,000$ as of December 31, 2008, 2007 and 2006, respectively.
A summary of the related servicing assets and interest-only strips receivable are as follows:

|  | Year Ended December 31, |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2008 |  | 2007 |  | 2006 |  |
| Servicing Assets: |  |  |  |  |  |  |
| Balance at beginning of year | \$ | 76,000 | \$ | 69,000 | \$ | 97,000 |
| Increase from loan sales |  | 62,000 |  | 24,000 |  | 15,000 |
| Amortization charged to income |  | $(30,000)$ |  | $(17,000)$ |  | $(43,000)$ |
| Balance at end of year | \$ | 108,000 | \$ | 76,000 | \$ | 69,000 |
|  |  | 2008 |  | 2007 |  | 2006 |
| Interest-Only Strips Receivable: |  |  |  |  |  |  |
| Balance at beginning of year | \$ | 247,000 | \$ | 238,000 | \$ | 326,000 |
| Increase from loan sales |  | 46,000 |  | 68,000 |  | 67,000 |
| Amortization charged to income |  | $(80,000)$ |  | $(59,000)$ |  | $(155,000)$ |
| Balance at end of year | \$ | 213,000 | \$ | 247,000 | \$ | 238,000 |

At December 31, 2008, 2007, and 2006, the Company had interest-only strips of $\$ 213,000, \$ 247,000$, and $\$ 238,000$, respectively, which approximates fair value. There were no significant gains or losses recognized on the interest-only strips for the years ended December 31, 2008, 2007 and 2006.

$$
\text { F - } 28
$$

## Table of Contents

## PLUMAS BANCORP AND SUBSIDIARY NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

## (Continued)

## 6. PREMISES AND EQUIPMENT

Premises and equipment consisted of the following:

|  | December 31, |  |
| :---: | :---: | :---: |
|  | 2008 | 2007 |
| Land | \$ 2,397,000 | \$ 2,397,000 |
| Premises | 14,220,000 | 12,621,000 |
| Furniture, equipment and leasehold improvements | 9,912,000 | 8,723,000 |
| Construction in progress |  | 309,000 |
|  | 26,529,000 | 24,050,000 |
| Less accumulated depreciation and amortization | $(10,765,000)$ | (9,384,000) |
|  | \$ 15,764,000 | \$ 14,666,000 |

Depreciation and amortization included in occupancy and equipment expense totaled $\$ 1,769,000, \$ 1,897,000$ and $\$ 1,870,000$ for the years ended December 31, 2008, 2007 and 2006, respectively.

## 7. DEPOSITS

Interest-bearing deposits consisted of the following:

|  | December 31, |  |
| :--- | ---: | ---: |
|  | 2008 |  |
| Interest-bearing demand deposits | $\$ 72,589,000$ | $\$ 74,811,000$ |
| Money market | $39,225,000$ | $32,149,000$ |
| Savings | $48,604,000$ | $45,343,000$ |
| Time, $\$ 100,000$ or more | $36,179,000$ | $51,588,000$ |
| Other time | $62,113,000$ | $76,809,000$ |
|  |  |  |
|  | $\$ 258,710,000$ | $\$ 280,700,000$ |

F-29

## Table of Contents

## PLUMAS BANCORP AND SUBSIDIARY NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(Continued)

7. DEPOSITS (Continued)

At December 31, 2008, the scheduled maturities of time deposits were as follows:
Year Ending December 31,

| 2009 | $\$ 86,350,000$ |
| :--- | ---: |
| 2010 | $8,257,000$ |
| 2011 | $2,064,000$ |
| 2012 | $1,283,000$ |
| 2013 | 306,000 |
| Thereafter | 32,000 |

\$ 98,292,000
At December 31, 2008, the contractual maturities of time deposits with a denomination of $\$ 100,000$ and over were as follows: $\$ 17,085,000$ in 3 months or less, $\$ 8,095,000$ over 3 months through 6 months, $\$ 6,761,000$ over 6 months through 12 months, and $\$ 4,238,000$ over 12 months.
Deposit overdrafts reclassified as loan balances were $\$ 484,000$ and $\$ 822,000$ at December 31, 2008 and 2007, respectively.

## 8. SHORT-TERM BORROWING ARRANGEMENTS

The Company has unsecured short-term borrowing arrangements with two of its correspondent banks in the amounts of $\$ 10,000,000$ and $\$ 5,000,000$. The Company can also borrow up to $\$ 88,827,000$ from the Federal Home Loan Bank ( FHLB ) secured by commercial and residential mortgage loans with carrying values totaling $\$ 202,341,000$. These FHLB advances are normally made for one day periods but can be for longer periods. Short-term borrowings at December 31, 2008 and 2007 consisted of $\$ 34,000,000$ and $\$ 7,500,000$, respectively, in one day FHLB advances. The weighted average rate on these borrowings at December 31, 2008 and 2007 were $0.05 \%$ and $3.30 \%$, respectively. The Bank is eligible to issue certain debt that is backed by the full faith and credit of the United States, up to a limit of $\$ 8.3$ million, under the Federal Deposit Insurance Corporation s Temporary Liquidity Guarantee Program. Any senior unsecured debt with a stated maturity of more than thirty days issued by the Bank up to its debt guarantee limit falls under this program. The Bank will be charged an annualized assessment from the FDIC, ranging from 50 to 100 basis points, based on the term and amount of the debt outstanding under the program. At December 31, 2008, the Bank had no borrowings under this debt guarantee program.

$$
\text { F - } 30
$$

## Table of Contents

## PLUMAS BANCORP AND SUBSIDIARY NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

## (Continued)

## 9. JUNIOR SUBORDINATED DEFERRABLE INTEREST DEBENTURES

Plumas Statutory Trust I and II are Connecticut business trusts formed by the Company with capital of $\$ 247,000$ and $\$ 140,000$, respectively, for the sole purpose of issuing trust preferred securities fully and unconditionally guaranteed by the Company. Under applicable regulatory guidance, the amount of trust preferred securities that is eligible as Tier 1 capital is limited to twenty-five percent of the Company s Tier 1 capital, as defined, on a pro forma basis. At December 31, 2008, all of the trust preferred securities that have been issued qualify as Tier 1 capital.
During 2002, Plumas Statutory Trust I issued 6,000 Floating Rate Capital Trust Pass-Through Securities ( Trust Preferred Securities ), with a liquidation value of $\$ 1,000$ per security, for gross proceeds of $\$ 6,000,000$. During 2005, Plumas Statutory Trust II issued 4,000 Trust Preferred Securities with a liquidation value of $\$ 1,000$ per security, for gross proceeds of $\$ 4,000,000$. The entire proceeds were invested by Trust I in the amount of $\$ 6,186,000$ and Trust II in the amount of $\$ 4,124,000$ in Floating Rate Junior Subordinated Deferrable Interest Debentures (the Subordinated Debentures ) issued by the Company, with identical maturity, repricing and payment terms as the Trust Preferred Securities. The Subordinated Debentures represent the sole assets of Trusts I and II.
Trust I s Subordinated Debentures mature on September 26, 2032, bear a current interest rate of $4.87 \%$ (based on 3-month LIBOR plus $3.40 \%$ ), with repricing and payments due quarterly. Trust II s Subordinated Debentures mature on September 28, 2035, bear a current interest rate of $3.48 \%$ (based on 3-month LIBOR plus $1.48 \%$ ), with repricing and payments due quarterly. The Subordinated Debentures are redeemable by the Company, subject to receipt by the Company of prior approval from the Federal Reserve Board of Governors, on any quarterly anniversary date on or after the 5 -year anniversary date of the issuance. The redemption price is par plus accrued and unpaid interest, except in the case of redemption under a special event which is defined in the debenture. The Trust Preferred Securities are subject to mandatory redemption to the extent of any early redemption of the Subordinated Debentures and upon maturity of the Subordinated Debentures on September 26, 2032 for Trust I and September 28, 2035 for Trust II.
Holders of the Trust Preferred Securities are entitled to a cumulative cash distribution on the liquidation amount of $\$ 1,000$ per security. The interest rate of the Trust Preferred Securities issued by Trust I adjust on each quarterly anniversary date to equal the 3 -month LIBOR plus $3.40 \%$ provided, however, that prior to September 26, 2007, such annual rate does not exceed $11.90 \%$. The Trust Preferred Securities issued by Trust II adjust on each quarterly anniversary date to equal the 3-month LIBOR plus $1.48 \%$. Both Trusts I and II have the option to defer payment of the distributions for a period of up to five years, as long as the Company is not in default on the payment of interest on the Subordinated Debentures. The Trust Preferred Securities were sold and issued in private transactions pursuant to an exemption from registration under the Securities Act of 1933, as amended. The Company has guaranteed, on a subordinated basis, distributions and other payments due on the Trust Preferred Securities.
Interest expense recognized by the Company for the years ended December 31, 2008, 2007 and 2006 related to the subordinated debentures was $\$ 623,000, \$ 835,000$ and $\$ 810,000$, respectively. The amount of deferred costs at December 31, 2008 and 2007 was $\$ 143,000$ and $\$ 149,000$, respectively. The amortization of the deferred costs was $\$ 6,000$ for each of the years ended December 31, 2008, 2007 and 2006.

F-31

## Table of Contents

## PLUMAS BANCORP AND SUBSIDIARY <br> NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

## (Continued)

## 10. COMMITMENTS AND CONTINGENCIES

## Leases

The Company has commitments for leasing premises under the terms of noncancelable operating leases expiring from 2009 to 2018. Future minimum lease payments are as follows:

Year Ending December 31,
2009
\$ 319,000
2010
283,000
2011
262,000
2012
262,000
2013
194,000
Thereafter
728,000
\$ 2,048,000
Rental expense included in occupancy and equipment expense totaled $\$ 347,000, \$ 209,000$ and $\$ 221,000$ for the years ended December 31, 2008, 2007 and 2006, respectively.
Financial Instruments With Off-Balance-Sheet Risk
The Company is a party to financial instruments with off-balance-sheet risk in the normal course of business in order to meet the financing needs of its customers. These financial instruments include commitments to extend credit and letters of credit. These instruments involve, to varying degrees, elements of credit and interest rate risk in excess of the amount recognized on the consolidated balance sheet.
The Company s exposure to credit loss in the event of nonperformance by the other party for commitments to extend credit and letters of credit is represented by the contractual amount of those instruments. The Company uses the same credit policies in making commitments and letters of credit as it does for loans included on the consolidated balance sheet.
The following financial instruments represent off-balance-sheet credit risk:

|  | December 31, |  |
| :--- | :---: | :---: |
|  | 2008 | 2007 |
| Commitments to extend credit | $\$ 78,787,000$ | $\$ 96,867,000$ |
| Letters of credit | $\$ 334,000$ | $\$ 855,000$ |

F-32

## Table of Contents

## PLUMAS BANCORP AND SUBSIDIARY <br> NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

## (Continued)

## 10. COMMITMENTS AND CONTINGENCIES (Continued)

Commitments to extend credit are agreements to lend to a customer as long as there is no violation of any condition established in the contract. Commitments generally have fixed expiration dates or other termination clauses and may require payment of a fee. Since some of the commitments are expected to expire without being drawn upon, the total commitment amounts do not necessarily represent future cash requirements. The Company evaluates each customer s creditworthiness on a case-by-case basis. The amount of collateral obtained, if deemed necessary by the Company upon extension of credit, is based on management $s$ credit evaluation of the borrower. Collateral held varies, but may include accounts receivable, crops, inventory, equipment, income-producing commercial properties, farm land and residential properties.
Letters of credit are conditional commitments issued by the Company to guarantee the performance of a customer to a third party. The credit risk involved in issuing letters of credit is essentially the same as that involved in extending loans to customers. The fair value of the liability related to these letters of credit, which represents the fees received for issuing the guarantees, was not significant at December 31, 2008 and 2007. The Company recognizes these fees as revenues over the term of the commitment or when the commitment is used.
At December 31, 2008, consumer loan commitments represent approximately $14 \%$ of total commitments and are generally unsecured. Commercial and agricultural loan commitments represent approximately $35 \%$ of total commitments and are generally secured by various assets of the borrower. Real estate loan commitments, including consumer home equity lines of credit, represent the remaining $51 \%$ of total commitments and are generally secured by property with a loan-to-value ratio not to exceed $80 \%$. In addition, the majority of the Company s commitments have variable interest rates.

## Concentrations of Credit Risk

The Company grants real estate mortgage, real estate construction, commercial, agricultural and consumer loans to customers throughout Plumas, Nevada, Placer, Lassen, Sierra, Shasta and Modoc counties in California and Washoe county in Northern Nevada.
Although the Company has a diversified loan portfolio, a substantial portion of its portfolio is secured by commercial and residential real estate. A continued substantial decline in the economy in general, or a continued decline in real estate values in the Company s primary market areas in particular, could have an adverse impact on the collectibility of these loans. However, personal and business income represent the primary source of repayment for a majority of these loans.
Contingencies
The Company is subject to legal proceedings and claims which arise in the ordinary course of business. In the opinion of management, the amount of ultimate liability with respect to such actions will not materially affect the financial position or results of operations of the Company.

$$
\text { F - } 33
$$

## Table of Contents

## PLUMAS BANCORP AND SUBSIDIARY <br> NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(Continued)

## 11. SHAREHOLDERS EQUITY <br> Dividend Restrictions

The Company s ability to pay cash dividends is dependent on dividends paid to it by the Bank and limited by California corporation law. Under California law, the holders of common stock of the Company are entitled to receive dividends when and as declared by the Board of Directors, out of funds legally available, subject to certain restrictions. The California general corporation law prohibits the Company from paying dividends on its common stock unless: (i) its retained earnings, immediately prior to the dividend payment, equals or exceeds the amount of the dividend or (ii) immediately after giving effect to the dividend, the sum of the Company s assets (exclusive of goodwill and deferred charges) would be at least equal to $125 \%$ of its liabilities (not including deferred taxes, deferred income and other deferred liabilities) and the current assets of the Company would be at least equal to its current liabilities, or, if the average of its earnings before taxes on income and before interest expense for the two preceding fiscal years was less than the average of its interest expense for the two preceding fiscal years, at least equal to $125 \%$ of its current liabilities.
Dividends from the Bank to the Company are restricted under California law to the lesser of the Bank s retained earnings or the Bank s net income for the latest three fiscal years, less dividends previously declared during that period, or, with the approval of the Department of Financial Institutions, to the greater of the retained earnings of the Bank, the net income of the Bank for its last fiscal year, or the net income of the Bank for its current fiscal year. As of December 31, 2008, the maximum amount available for dividend distribution under this restriction was approximately $\$ 5,168,000$. In addition the Company s ability to pay dividends is subject to certain covenants contained in the indentures relating to the Trust Preferred Securities issued by the business trusts (see Note 9).
Dividends on common stock in 2009 will be also be limited without the prior approval by the Treasury due to the Company s participation in the Capital Purchase Program see Note 19.

## Table of Contents

## PLUMAS BANCORP AND SUBSIDIARY NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

## (Continued)

11. SHAREHOLDERS EQUITY (Continued)

## Earnings Per Share

A reconciliation of the numerators and denominators of the basic and diluted earnings per share computations is as follows:

|  | Weighted |  |
| :---: | :---: | :---: |
|  | Average |  |
| For the Year Ended | Net | Number of |
| Shares | Per Share |  |
|  | Income | Outstanding |
| Amount |  |  |

December 31, 2008

| Basic earnings per share | $\$$ | 304,000 | $4,817,411$ | $\$$ | 0.06 |
| :--- | :--- | :--- | :--- | :--- | :--- |
| Effect of dilutive stock options |  |  | 18,022 |  |  |
| Diluted earnings per share | $\$$ | 304,000 | $4,835,433$ | $\$$ | 0.06 |

December 31, 2007

| Basic earnings per share | $\$ 4,223,000$ | $4,963,192$ | $\$$ | 0.85 |
| :--- | :--- | ---: | :--- | :--- |
| Effect of dilutive stock options |  | 41,957 |  |  |
| Diluted earnings per share | $\$ 4,223,000$ | $5,005,149$ | $\$$ | 0.84 |

December 31, 2006
$\begin{array}{lllll}\text { Basic earnings per share } & \$ 5,202,000 & 5,001,389 & \$ & 1.04\end{array}$

Effect of dilutive stock options
83,532

Diluted earnings per share
\$ 5,202,000 $5,084,921 \quad \$ \quad 1.02$

Shares of common stock issuable under stock options for which the exercise prices were greater than the average market prices were not included in the computation of diluted earnings per share due to their antidilutive effect. Stock options not included in the computation of diluted earnings per share were $394,000,215,000$ and 12,500 for the years
ended December 31, 2008, 2007 and 2006, respectively.

## Table of Contents

## PLUMAS BANCORP AND SUBSIDIARY <br> NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

## (Continued)

## 11. SHAREHOLDERS EQUITY (Continued)

## Stock Options

In 2001 and 1991, the Company established Stock Option Plans for which 874,185 shares of common stock remain reserved for issuance to employees and directors and 407,229 shares are available for future grants under incentive and nonstatutory agreements as of December 31, 2008. The Plans require that the option price may not be less than the fair market value of the stock at the date the option is granted, and that the stock must be paid in full at the time the option is exercised. Payment in full for the option price must be made in cash or with Company common stock previously acquired by the optionee and held by the optionee for a period of at least six months. The Plans do not provide for the settlement of awards in cash and new shares are issued upon option exercise. The options expire on dates determined by the Board of Directors, but not later than ten years from the date of grant. Upon grant, options vest ratably over a three to five year period. A summary of the combined activity within the Plans follows:

|  |  | Weighted Average Exercise |  | Weighted Average Remaining Contractual | Intrinsic <br> Value |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Shares |  | Price | Term |  |  |
| Options outstanding at January 1,2006 | 355,976 | \$ | 10.90 |  |  |  |
| Options granted | 7,500 |  | 17.52 |  |  |  |
| Options exercised | $(67,806)$ |  | 8.41 |  |  |  |
| Options cancelled | $(4,756)$ |  | 12.68 |  |  |  |
| Options outstanding at December 31, 2006 | 290,914 | \$ | 11.62 |  |  |  |
| Options granted | 155,700 |  | 16.37 |  |  |  |
| Options exercised | $(19,292)$ |  | 7.47 |  |  |  |
| Options cancelled | $(31,550)$ |  | 15.69 |  |  |  |
| Options outstanding at December 31, 2007 | 395,772 | \$ | 13.37 |  |  |  |
| Options granted | 90,300 |  | 12.40 |  |  |  |
| Options exercised | $(12,476)$ |  | 5.38 |  |  |  |
| Options cancelled | $(6,640)$ |  | 14.30 |  |  |  |
| Options outstanding at December 31, 2008 | 466,956 | \$ | 13.38 | 5.6 | \$ | 38,000 |
| Options exercisable at December 31, 2008 | 255,883 | \$ | 12.37 | 4.8 | \$ | 38,000 |
| Expected to vest after December 31, 2008 | 211,073 | \$ | 14.60 | 6.6 | \$ |  |
|  | F-36 |  |  |  |  |  |

## Table of Contents

## PLUMAS BANCORP AND SUBSIDIARY <br> NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

## (Continued)

## 11. SHAREHOLDERS EQUITY (Continued) <br> Stock Options (Continued)

As of December 31, 2008, there was $\$ 553,000$ of total unrecognized compensation cost related to non-vested share-based compensation arrangements granted under the 2001 Plan. That cost is expected to be recognized over a weighted average period of 2.3 years.
The total fair value of options vested was $\$ 238,000$ for the year ended December 31, 2008. The total intrinsic value of options at time of exercise was $\$ 56,000, \$ 132,000$ and $\$ 616,000$ for the years ended December 31, 2008, 2007, and 2006, respectively.
Cash received from option exercise for the years ended December 31, 2008, 2007, and 2006, was $\$ 68,000, \$ 73,000$ and $\$ 181,000$, respectively. There was no tax benefit realized for the tax deduction from options exercise in 2008. The tax benefit realized for the tax deductions from option exercise totaled $\$ 9,000$ and $\$ 61,000$, respectively, for the years ended December 31, 2007, and 2006.

## Regulatory Capital

The Company and the Bank are subject to certain regulatory capital requirements administered by the Board of Governors of the Federal Reserve System and the Federal Deposit Insurance Corporation (FDIC). Failure to meet these minimum capital requirements can initiate certain mandatory and possibly additional discretionary, actions by regulators that, if undertaken, could have a direct material effect on the Company s consolidated financial statements. Under capital adequacy guidelines, the Company and the Bank must meet specific capital guidelines that involved quantitative measures of their assets, liabilities and certain off-balance sheet items as calculated under regulatory accounting practices. These quantitative measures are established by regulation accounting practices. These quantitative measures are established by regulation and require that minimum amounts and ratios of total and Tier 1 capital to risk-weighted assets and of Tier 1 capital to average assets be maintained. Capital amounts and classifications are also subject to qualitative judgments by the regulators about components, risk weightings and other factors.
The Bank is also subject to additional capital guidelines under the regulatory framework for prompt corrective action. To be categorized as well capitalized, the Bank must maintain total risk-based, Tier 1 risk-based and Tier 1 leverage ratios as set forth in the table on the following page. The most recent notification from the FDIC categorized the Bank as well capitalized under these guidelines. There are no conditions or events since that notification that management believes have changed the Bank s category.
Management believes that the Company and the Bank met all their capital adequacy requirements as of December 31, 2008 and 2007.

$$
\text { F - } 37
$$

## Table of Contents

## PLUMAS BANCORP AND SUBSIDIARY NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(Continued)

11. SHAREHOLDERS EQUITY (Continued)

Regulatory Capital (Continued)

|  | December 31, |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2008 |  | 2007 |  |
|  | Amount | Ratio | Amount | Ratio |
| Leverage Ratio |  |  |  |  |
| Plumas Bancorp and Subsidiary | \$ 43,885,000 | 9.8\% | \$ 46,209,000 | 10.0\% |
| Minimum regulatory requirement | \$ 17,907,000 | 4.0\% | \$ 18,439,000 | 4.0\% |
| Plumas Bank | \$ 43,372,000 | 9.7\% | \$ 45,415,000 | 9.9\% |
| Minimum requirement for Well-Capitalized institution under the prompt corrective action |  |  |  |  |
| plan | \$ 22,365,000 | 5.0\% | \$ 23,024,000 | 5.0\% |
| Minimum regulatory requirement | \$ 17,892,000 | 4.0\% | \$ 18,419,000 | 4.0\% |
| Tier 1 Risk-Based Capital Ratio |  |  |  |  |
| Plumas Bancorp and Subsidiary | \$ 43,885,000 | 11.0\% | \$ 46,209,000 | 11.6\% |
| Minimum regulatory requirement | \$ 16,021,000 | 4.0\% | \$ 15,881,000 | 4.0\% |
| Plumas Bank | \$ 43,372,000 | 10.8\% | \$ 45,415,000 | 11.5\% |
| Minimum requirement for Well-Capitalized institution under the prompt corrective action |  |  |  |  |
| plan | \$ 23,996,000 | 6.0\% | \$ 23,790,000 | 6.0\% |
| Minimum regulatory requirement | \$ 15,997,000 | 4.0\% | \$ 15,860,000 | 4.0\% |
| Total Risk-Based Capital Ratio |  |  |  |  |
| Plumas Bancorp and Subsidiary | \$ 48,919,000 | 12.2\% | \$ 50,475,000 | 12.7\% |
| Minimum regulatory requirement | \$32,042,000 | 8.0\% | \$ 31,763,000 | 8.0\% |
| Plumas Bank | \$48,399,000 | 12.1\% | \$ 49,681,000 | 12.5\% |
| Minimum requirement for Well-Capitalized institution under the prompt corrective action |  |  |  |  |
| plan | \$ 39,994,000 | 10.0\% | \$ 39,651,000 | 10.0\% |
| Minimum regulatory requirement | \$ 31,995,000 | 8.0\% | \$ 31,720,000 | 8.0\% |

## Share Repurchase Plan

On January 22, 2007 the Board of Directors approved a stock repurchase plan authorizing the purchase of up to 250,000 shares of the Company s common stock, or approximately $5 \%$ of the outstanding shares as of that date. The repurchase plan was authorized through December 31, 2007. During 2007 the Company repurchased 168,737 shares at an average price of $\$ 14.22$ for a total cost of $\$ 2,400,000$.

$$
\text { F - } 38
$$

## Table of Contents

## PLUMAS BANCORP AND SUBSIDIARY NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

## (Continued)

## 11. SHAREHOLDERS EQUITY (Continued)

Share Repurchase Plan (Continued)
On December 20, 2007 the Company announced that for 2008 the Board of Directors authorized a common stock repurchase plan for up to 244,000 shares, or $5 \%$ of the Company s shares outstanding on December 20, 2007. The repurchase plan was authorized through December 31, 2008. During 2008 the Company repurchased 106,267 shares at an average price of $\$ 11.45$ for a total cost of $\$ 1,217,000$.

## 12. OTHER EXPENSES

Other expenses consisted of the following:

| Outside service fees | $\$ 835,000$ | $\$$ | 671,000 | $\$$ |
| :--- | ---: | ---: | ---: | ---: |
| Professional fees | 688,000 | 738,000 |  |  |
| Provision for losses on other real estate | 618,000 |  | 780,000 |  |
| Business development | 467,000 | 530,000 | 555,000 |  |
| Advertising and promotion | 448,000 | 520,000 | 552,000 |  |
| Telephone and data communications | 400,000 | 362,000 | 374,000 |  |
| Loan expenses | 380,000 | 192,000 | 139,000 |  |
| Director compensation and retirement | 323,000 | 349,000 | 370,000 |  |
| Armored car and courier | 289,000 | 279,000 | 270,000 |  |
| FDIC Insurance | 258,000 | 48,000 | 53,000 |  |
| Stationery and supplies | 236,000 | 278,000 | 282,000 |  |
| Insurance | 235,000 | 177,000 | 173,000 |  |
| Core deposit intangible amortization | 216,000 | 301,000 | 301,000 |  |
| Postage | 208,000 | 242,000 | 249,000 |  |
| Other operating expenses | 252,000 | 232,000 | 235,000 |  |
|  |  |  |  |  |
|  | $\$ 5,753,000$ | $\$ 4,919,000$ | $\$ 4,924,000$ |  |

## 13. INCOME TAXES

The provision (benefit) for income taxes for the years ended December 31, 2008, 2007 and 2006 consisted of the following:
Federal State Total

2008

| Current | $\$ \underset{(1,002,000)}{788,000}$ | $\$ 459,000$ | $\$ 1,247,000$ |
| :--- | :---: | :---: | :---: | :---: |
| Deferred |  | $(457,000)$ | $(1,459,000)$ |

(Benefit) provision for income taxes
$\$(214,000) \quad \$ \quad 2,000 \quad \$(212,000)$

## Table of Contents

## PLUMAS BANCORP AND SUBSIDIARY NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

## (Continued)

13. INCOME TAXES (Continued)

| 2007 | Federal |  | State | Total |
| :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |
| Current <br> Deferred | $\begin{array}{r} \$ 2,374,000 \\ (587,000) \end{array}$ | \$ | $\begin{gathered} 915,000 \\ (200,000) \end{gathered}$ | $\begin{array}{r} \$ 3,289,000 \\ (787,000) \end{array}$ |
| Provision for income taxes | \$ 1,787,000 | \$ | 715,000 | \$ 2,502,000 |
| 2006 |  |  |  |  |
| Current Deferred | $\begin{array}{r} \$ 2,736,000 \\ (434,000) \end{array}$ | \$ | $\begin{aligned} & 916,000 \\ & (22,000) \end{aligned}$ | $\begin{array}{r} \$ 3,652,000 \\ (456,000) \end{array}$ |
| Provision for income taxes | \$ 2,302,000 | \$ | 894,000 | \$ 3,196,000 |

Deferred tax assets (liabilities) consisted of the following:

|  | December 31, |  |
| :--- | ---: | ---: |
| Deferred tax assets: | 2008 | 2007 |
|  |  |  |
| Allowance for loan losses | $\$ 2,871,000$ | $\$ 1,586,000$ |
| Future benefit for state income tax deduction | $1,713,000$ | $1,668,000$ |
| Deferred compensation | 302,000 | 297,000 |
| Core deposit premium | 369,000 | 76,000 |
| Unrealized loss on available-for-sale investment securities |  | 70,000 |
| Other | $5,255,000$ | $3,857,000$ |

Deferred tax liabilities:

| Prepaid costs | \$ | $(117,000)$ |
| :--- | ---: | ---: |
| Deferred loan costs | $(139,000)$ |  |
| Premises and equipment | $(944,000)$ | $(1,085,000)$ |
| Future liability for state income tax deduction | $(351,000)$ | $(353,000)$ |
| Unrealized gain on available-for-sale investment securities | $(152,000)$ |  |
| Other | $(223,000)$ |  |
|  | $(189,000)$ | $(161,000)$ |

The Company believes that it is more likely than not that it will realize the above deferred tax assets in future periods; therefore, no valuation allowance has been provided against its deferred tax assets.

$$
\text { F - } 40
$$

## Table of Contents

## PLUMAS BANCORP AND SUBSIDIARY <br> NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

## (Continued)

## 13. INCOME TAXES (Continued)

The provision for income taxes differs from amounts computed by applying the statutory Federal income tax rate to operating income before income taxes. The significant items comprising these differences consisted of the following:

|  | 2008 | 2007 | 2006 |
| :---: | :---: | :---: | :---: |
| Federal income tax, at statutory rate | 34.0\% | 34.0\% | 34.0\% |
| State franchise tax, net of Federal tax effect | 1.7\% | 7.0\% | 7.0\% |
| Interest on obligations of states and political subdivisions | (256.3)\% | (3.2)\% | (2.3)\% |
| Net increase in cash surrender value of bank owned life insurance | (125.1)\% | (1.7)\% | (1.3)\% |
| Other | 114.7\% | 1.1\% | 0.7\% |
| Effective tax rate | (231.0)\% | 37.2\% | 38.1\% |

The Company and its subsidiary file income tax returns in the U.S. federal and California jurisdictions. The Company conducts all of its business activities in the States of California and Nevada. There are currently no pending U.S. federal, state, and local income tax or non-U.S. income tax examinations by tax authorities.
With few exceptions, the Company is no longer subject to tax examinations by U.S. Federal taxing authorities for years ended before December 31, 2005, and by state and local taxing authorities for years ended before December 31, 2004.

The unrecognized tax benefits and changes therein and the interest and penalties accrued by the Company as of December 31, 2008 were not significant.

## 14. RELATED PARTY TRANSACTIONS

During the normal course of business, the Company enters into transactions with related parties, including executive officers and directors. These transactions include borrowings with substantially the same terms, including rates and collateral, as loans to unrelated parties. The following is a summary of the aggregate activity involving related party borrowers during 2008:

Balance, January 1, 2008
Disbursements
Amounts repaid

Balance, December 31, 2008

Undisbursed commitments to related parties, December 31, 2008
\$ 750,000
828,000
$(194,000)$
\$ 1,384,000
\$ 671,000

## Table of Contents

## PLUMAS BANCORP AND SUBSIDIARY <br> NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

## (Continued)

## 15. EMPLOYEE BENEFIT PLANS

## Profit Sharing Plan

The Plumas Bank Profit Sharing Plan commenced April 1, 1988 and is available to employees meeting certain service requirements. Under the Plan, employees are able to defer a selected percentage of their annual compensation. Included under the Plan s investment options is the option to invest in Company stock. The Company s contribution consists of the following:

A contribution which matches the participant s contribution, up to a maximum of $3 \%$ of the employee s compensation.

An additional discretionary contribution.
During the years ended December 31, 2008, 2007 and 2006, the Company s contribution totaled $\$ 206,000, \$ 205,000$ and $\$ 195,000$, respectively.

## Salary Continuation and Retirement Agreements

Salary continuation and retirement agreements are in place for five key executives and members of the Board of Directors. Under these agreements, the directors and executives will receive monthly payments for twelve to fifteen years, respectively, after retirement. These benefits are substantially equivalent to those available under split-dollar life insurance policies purchased by the Bank on the lives of the directors and executives. In addition, the estimated present value of these future benefits is accrued over the period from the effective dates of the agreements until the participants expected retirement dates based on a discount rate of $6.00 \%$. The expense recognized under these plans for the years ended December 31, 2008, 2007 and 2006 totaled $\$ 238,000, \$ 580,000$ and $\$ 331,000$, respectively. Accrued compensation payable under the salary continuation plan totaled $\$ 3,357,000$ and $\$ 3,265,000$ at December 31, 2008 and 2007, respectively. On January 1, 2008 the Company adopted EITF 06-4, Accounting for Deferred Compensation and Postretirement Benefit Aspects of Endorsed Split-Dollar Life Insurance Arrangements and recorded a liability of $\$ 420,000$ for the future benefits or premiums to be provided to the participants with a corresponding reduction as a cumulative-effect adjustment to retained earnings.
In connection with these agreements, the Bank purchased single premium life insurance policies with cash surrender values totaling $\$ 9,766,000$ and $\$ 9,428,000$ at December 31, 2008 and 2007, respectively. Income earned on these policies, net of expenses, totaled $\$ 338,000, \$ 335,000$ and $\$ 319,000$ for the years ended December 31, 2008, 2007 and 2006, respectively. Additionally, in December 2007 the Company recorded a gain of $\$ 63,000$ related to death benefits on a former director. Income earned on these policies is not subject to Federal and State income tax.

$$
\text { F - } 42
$$

## Table of Contents

## PLUMAS BANCORP AND SUBSIDIARY NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

## (Continued)

## 16. COMPREHENSIVE INCOME

Comprehensive income is reported in addition to net income for all periods presented. Comprehensive income is a more inclusive financial reporting methodology that includes disclosure of other comprehensive income (loss) that historically has not been recognized in the calculation of net income. The unrealized gains and losses on the Company s available-for-sale investment securities are included in other comprehensive income (loss). Total comprehensive income and the components of accumulated other comprehensive income (loss) are presented in the consolidated statement of changes in shareholders equity.
At December 31, 2008, 2007 and 2006, the Company held securities classified as available-for-sale which had unrealized gains as follows:

|  | Tax <br> Before <br> Tax | Benefit <br> (Expense) | After <br> Tax |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
| For the Year Ended December 31, 2008 |  |  |  |

## Table of Contents

## PLUMAS BANCORP AND SUBSIDIARY NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

## (Continued)

## 17. INTANGIBLE ASSETS

During 2003, the Company acquired certain assets and liabilities of five branches from another bank. Upon acquisition, premises and equipment were valued at fair value and a core deposit premium was recorded as an intangible asset. This core deposit premium is amortized using the straight-line method over ten years. In addition, included in the gross carrying amount of intangible assets during 2007 and earlier years was $\$ 1,274,000$ related to a previous acquisition which was fully amortized in 2008 and is no longer included in the carrying amount or accumulated amortization. Annually, the intangible asset is analyzed for impairment.
At December 31, 2008, 2007 and 2006, no impairment of the intangible asset has been recognized in the consolidated financial statements. Amortization expense totaled $\$ 216,000, \$ 301,000$ and $\$ 301,000$ for the years ended December 31, 2008, 2007 and 2006, respectively.
The gross carrying amount of intangible assets and accumulated amortization was:


## Table of Contents

# PLUMAS BANCORP AND SUBSIDIARY NOTES TO CONSOLIDATED FINANCIAL STATEMENTS <br> (Continued) <br> 18. PARENT ONLY CONDENSED FINANCIAL STATEMENTS <br> CONDENSED BALANCE SHEET <br> December 31, 2008 and 2007 

ASSETS

Cash and cash equivalents
Investment in bank subsidiary
Other assets

Total assets $\$ 45,910,000 \quad \$ 47,584,000$

## LIABILITIES AND SHAREHOLDERS EQUITY

Other liabilities

$$
\begin{array}{rrr}
\$ 163,000 & \text { \$ } \\
10,310,000,000 \\
10,310,000
\end{array}
$$

Total liabilities
10,473,000 10,445,000

Shareholders equity:
Common stock
5,302,000 5,042,000
Retained earnings
Accumulated other comprehensive income (loss)

Total shareholders equity
35,437,000
37,139,000

Total liabilities and shareholders equity
\$ 45,910,000
\$47,584,000

## CONDENSED STATEMENT OF INCOME

 For the Years Ended December 31, 2008, 2007 and 2006$$
2008 \quad 2007 \quad 2006
$$

Income:
Dividends declared by bank subsidiary
Earnings from investment in Plumas Statutory Trusts I and II

$$
\$ 3,000,000 \quad \$ 4,300,000
$$

$$
19,000 \quad 18,000 \quad \$
$$

| Total income | $3,019,000$ | $4,318,000$ | 24,000 |  |
| :--- | ---: | ---: | ---: | ---: |
| Expenses: |  |  |  |  |
| Interest on junior subordinated deferrable interest debentures | 623,000 | 835,000 | 810,000 |  |
| Other expenses | 730,000 | 765,000 | 793,000 |  |
| Total expenses |  |  |  |  |
| Income (loss) before equity in undistributed income of subsidiary | $1,353,000$ | $1,600,000$ | $1,603,000$ |  |
| Equity in undistributed (loss) income of subsidiary | $1,666,000$ | $2,718,000$ | $(1,579,000)$ |  |
|  | $(1,911,000)$ | 896,000 | $6,183,000$ |  |
| (Loss) income before income taxes |  |  |  |  |
| Income tax benefit | $(245,000)$ | $3,614,000$ | $4,604,000$ |  |
| Net income | 549,000 | 609,000 | 598,000 |  |

## Table of Contents

## PLUMAS BANCORP AND SUBSIDIARY NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(Continued)
18. PARENT ONLY CONDENSED FINANCIAL STATEMENTS (Continued) CONDENSED STATEMENT OF CASH FLOWS For the Years Ended December 31, 2008, 2007 and 2006

|  |  | 2008 |  | 2007 |  | 2006 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Cash flows from operating activities: |  |  |  |  |  |  |
| Net income | \$ | 304,000 | \$ | 4,223,000 | \$ | 5,202,000 |
| Adjustments to reconcile net income to net cash provided by operating activities: |  |  |  |  |  |  |
| Undistributed loss (income) of subsidiary |  | 1,911,000 |  | $(896,000)$ |  | $(6,183,000)$ |
| Excess tax benefits from stock-based compensation |  |  |  | $(9,000)$ |  | $(61,000)$ |
| Stock-based compensation expense |  | 58,000 |  | 164,000 |  | 174,000 |
| (Increase) decrease in other assets |  | $(35,000)$ |  | 118,000 |  | 307,000 |
| Increase in other liabilities |  | 28,000 |  | 50,000 |  | 69,000 |
| Net cash provided by (used in) operating activities |  | 2,266,000 |  | 3,650,000 |  | $(492,000)$ |
| Cash flows from financing activities: |  |  |  |  |  |  |
| Payment of cash dividends |  | $(1,153,000)$ |  | (1,491,000) |  | $(1,302,000)$ |
| Proceeds from the exercise of stock options |  | 68,000 |  | 73,000 |  | 181,000 |
| Excess tax benefits from stock-based compensation |  |  |  | 9,000 |  | 61,000 |
| Repurchase and retirement of common stock |  | $(1,217,000)$ |  | (2,400,000) |  |  |
| Net cash used in financing activities |  | (2,302,000) |  | (3,809,000) |  | (1,060,000) |
| Decrease in cash and cash equivalents |  | $(36,000)$ |  | $(159,000)$ |  | (1,552,000) |
| Cash and cash equivalents at beginning of year |  | 698,000 |  | 857,000 |  | 2,409,000 |
| Cash and cash equivalents at end of year |  | 662,000 |  | 698,000 |  | 857,000 |

Non-cash investing activities:
Net change in unrealized gain/loss on investment securities available-for-sale
\$ 424,000 \$ 585,000 \$ 399,000
Non-cash financing activities:
Common stock retired in connection with the exercise of stock options

Tax benefit from stock options exercised
\$ 70,000 \$ 417,000
\$ 9,000 \$ 61,000

## Table of Contents

## PLUMAS BANCORP AND SUBSIDIARY NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

## 19. SUBSEQUENT EVENT

On January 30, 2009 the Company entered into a Letter Agreement (the Purchase Agreement ) with the United States Department of the Treasury ( Treasury ), pursuant to which the Company issued and sold (i) 11,949 shares of the Company s Fixed Rate Cumulative Perpetual Preferred Stock, Series A (the Series A Preferred Stock ) and (ii) a warrant (the Warrant ) to purchase 237,712 shares of the Company s common stock, no par value (the Common Stock ), for an aggregate purchase price of $\$ 11,949,000$ in cash.
The Series A Preferred Stock will qualify as Tier 1 capital and will pay cumulative dividends quarterly at a rate of 5\% per annum for the first five years, and $9 \%$ per annum thereafter. The Company may redeem the Series A Preferred Stock at its liquidation preference ( $\$ 1,000$ per share) plus accrued and unpaid dividends under the American Recovery and Reinvestment Act of 2009, subject to the Treasury s consultation with the Company s appropriate federal regulator. The Warrant has a 10 -year term and is immediately exercisable upon its issuance, with an exercise price, subject to antidilution adjustments, equal to $\$ 7.54$ per share of the Common Stock. Treasury has agreed not to exercise voting power with respect to any shares of Common Stock issued upon exercise of the Warrant.
The Series A Preferred Stock and the Warrant were issued in a private placement exempt from registration pursuant to Section 4(2) of the Securities Act of 1933, as amended. The Treasury can request the Company to register the Series A Preferred Stock, the Warrant and the shares of Common Stock underlying the Warrant (the Warrant Shares Neither the Series A Preferred Stock nor the Warrant will be subject to any contractual restrictions on transfer, except that Treasury may only transfer or exercise an aggregate of one-half of the Warrant Shares prior to the earlier of the redemption of $100 \%$ of the shares of Series A Preferred Stock or December 31, 2009.
In the Purchase Agreement, the Company agreed that, until such time as Treasury ceases to own any debt or equity securities of the Company acquired pursuant to the Purchase Agreement, the Company will take all necessary action to ensure that its benefit plans with respect to its senior executive officers comply with Section 111(b) of the Emergency Economic Stabilization Act of 2008 (the EESA ) as implemented by any guidance or regulation under the EESA that has been issued and is in effect as of the date of issuance of the Series A Preferred Stock and the Warrant, and has agreed to not adopt any benefit plans with respect to, or which covers, its senior executive officers that do not comply with the EESA, and the applicable executives have consented to the foregoing. Furthermore, the Purchase Agreement allows Treasury to unilaterally amend the terms of the agreement.

$$
\text { F - } 47
$$

## Table of Contents

## PLUMAS BANCORP AND SUBSIDIARY

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

## (Continued)

## 19. SUBSEQUENT EVENT (Continued)

With respect to dividends on the Company s common stock, Treasury s consent shall be required for any increase in common dividends per share until the third anniversary of the date of its investment unless prior to such third anniversary the Series A Preferred Stock is redeemed in whole or the Treasury has transferred all of the Senior Preferred Series A Preferred Stock to third parties. Furthermore, with respect to dividends on certain other series of preferred stock, restrictions from Treasury may apply. The Company does not have any outstanding preferred stock other than the Series A Preferred Stock discussed above.
The Company allocated the proceeds received on January 30, 2009 between the Series A Preferred Stock and the Warrant based on the estimated relative fair value of each. The fair value of the Warrant was estimated based on a Black-Scholes-Merton model and totaled $\$ 320,000$. The discount recorded on the Series A Preferred Stock was based on a discount rate of $12 \%$ and will be amortized by the level-yield method over 5 years.

$$
\text { F - } 48
$$

## Table of Contents

## ITEM 9. CHANGES IN AND DISAGREEMENTS WITH ACCOUNTANTS ON ACCOUNTING AND FINANCIAL DISCLOSURE

None.

## ITEM 9A. CONTROLS AND PROCEDURES

As of the end of the period covered by this report, we conducted an evaluation, under the supervision and with the participation of our Chief Executive Officer and Chief Financial Officer, of our disclosure controls and procedures (as defined in Rules 13a-15(e) and 15d-15(e) under the Securities Exchange Act of 1934). Based on this evaluation, our Chief Executive Officer and Chief Financial Officer concluded that our disclosure controls and procedures are effective to ensure that information required to be disclosed by us in reports that we file or submit under the Exchange Act is recorded, processed, summarized and reported within the time periods specified in Securities and Exchange Commission rules and forms. There was no change in our internal control over financial reporting during our most recently completed fiscal quarter that has materially affected, or is reasonably likely to materially affect, our internal control over financial reporting.

## REPORT OF MANAGEMENT ON INTERNAL CONTROL OVER FINANCIAL REPORTING

The management of Plumas Bancorp and subsidiary (the Company ), is responsible for establishing and maintaining adequate internal control over financial reporting, as defined in Rules 13a-15(f) and 15d-15(f) under the Securities Exchange Act of 1934.
Management, including the undersigned Chief Executive Officer and Chief Financial Officer, assessed the effectiveness of our internal control over financial reporting presented in conformity with accounting principles generally accepted in the United States of America as of December 31, 2008. In conducting its assessment, management used the criteria issued by the Committee of Sponsoring Organizations of the Treadway Commission in Internal Control Integrated Framework. Based on this assessment, management concluded that, as of December 31, 2008, our internal control over financial reporting was effective based on those criteria.
This annual report does not include an attestation report of the Company s independent registered public accounting firm regarding internal control over financial reporting. Management s report was not subject to attestation by the Company s independent registered public accounting firm pursuant to the rules of the Securities and Exchange Commission that permit the Company to provide only management s report in this annual report.

## /s/ D. N. BIDDLE

Mr. Douglas N. Biddle
President and Chief Executive Officer
/s/ ANDREW RYBACK
Mr. Andrew J. Ryback
Executive Vice President and Chief Financial Officer
Dated March 18, 2009

## Table of Contents

## ITEM 9B. OTHER INFORMATION

None.

## PART III

ITEM 10. DIRECTORS, EXECUTIVE OFFICERS AND CORPORATE GOVERNANCE
The information required by Items 10 can be found in Plumas Bancorp s Definitive Proxy Statement pursuant to Regulation 14A under the Securities Exchange Act of 1934, and is by this reference incorporated herein
ITEM 11. EXECUTIVE COMPENSATION
The information required by Items 11 can be found in Plumas Bancorp s Definitive Proxy Statement pursuant to Regulation 14A under the Securities Exchange Act of 1934, and is by this reference incorporated herein.

## ITEM 12. SECURITY OWNERSHIP OF CERTAIN BENEFICIAL OWNERS AND MANAGEMENT AND RELATED STOCKHOLDER MATTERS

The information required by Items 12 can be found in Plumas Bancorp s Definitive Proxy Statement pursuant to Regulation 14A under the Securities Exchange Act of 1934, and is by this reference incorporated herein.

## Table of Contents

## ITEM 13. CERTAIN RELATIONSHIPS AND RELATED TRANSACTIONS, AND DIRECTOR INDEPENDENCE

The information required by Items 13 can be found in Plumas Bancorp s Definitive Proxy Statement pursuant to Regulation 14A under the Securities Exchange Act of 1934, and is by this reference incorporated herein.

## ITEM 14. PRINCIPAL ACCOUNTANT FEES AND SERVICES

The information required by Items 14 can be found in Plumas Bancorp s Definitive Proxy Statement pursuant to Regulation 14A under the Securities Exchange Act of 1934, and is by this reference incorporated herein.

## PART IV

ITEM 15. EXHIBITS AND FINANCIAL STATEMENT SCHEDULES
(a) Exhibits

The following documents are included or incorporated by reference in this Annual Report on Form 10K.
3.1 Articles of Incorporation as amended of Registrant included as exhibit 3.1 to the Registrant s Form S-4, File No. 333-84534, which is incorporated by reference herein.
3.2 Bylaws of Registrant as amended on January 21, 2009.
3.3 Amendment of the Articles of Incorporation of Registrant dated November 1, 2002, is included as exhibit 3.3 to the Registrant s 10-Q for September 30, 2005, which is incorporated by this reference herein.
3.4 Amendment of the Articles of Incorporation of Registrant dated August 17, 2005, is included as exhibit 3.4 to the Registrant s 10-Q for September 30, 2005, which is incorporated by this reference herein.

4 Specimen form of certificate for Plumas Bancorp included as exhibit 4 to the Registrant s Form S-4, File No. 333-84534, which is incorporated by reference herein.
4.1 Certificate of Determination of Fixed Rate Cumulative Perpetual Preferred Stock, Series A, is included as exhibit 4.1 to Registrant s 8-K filed on January 30, 2009, which is incorporated by this reference herein.
10.1 Executive Salary Continuation Agreement of Andrew J. Ryback dated December 17, 2008.
10.2 Split Dollar Agreement of Andrew J. Ryback dated August 23, 2005, is included as Exhibit 10.2 to the Registrant s 8-K filed on October 17, 2005, which is incorporated by this reference herein.
10.5 Employment Agreement of Douglas N. Biddle dated February 18, 2009 is included as Exhibit 10.05 to the Registrant s 8-K filed on February 19, 2009, which is incorporated by this reference herein.
10.6 Executive Salary Continuation Agreement as amended of Douglas N. Biddle dated June 2, 1994, is included as Exhibit 10.6 to the Registrant s 10-QSB for June 30, 2002, which is incorporated by this reference herein.

## Table of Contents

10.7 Split Dollar Agreements of Douglas N. Biddle dated January 24, 2002, is included as Exhibit 10.7 to the Registrant s 10-QSB for June 30, 2002, which is incorporated by this reference herein.
10.8 Director Retirement Agreement of John Flournoy dated March 21, 2007, is included as Exhibit 10.8 to Registrant s 10-Q for March 31, 2007, which is incorporated by this reference herein.
10.11 First Amendment to Executive Salary Continuation Agreement of Robert T. Herr dated September 15, 2004, is included as Exhibit 10.11 to the Registrant s 8-K filed on September 17, 2004, which is incorporated by this reference herein.
10.18 Amended and Restated Director Retirement Agreement of Daniel E. West dated May 10, 2000, is included as Exhibit 10.18 to the Registrant s 10-QSB for June 30, 2002, which is incorporated by this reference herein.
10.19 Consulting Agreement of Daniel E. West dated May 10, 2000, is included as Exhibit 10.19 to the Registrant s 10-QSB for June 30, 2002, which is incorporated by this reference herein.
10.20 Split Dollar Agreements of Robert T. Herr dated September 15, 2004, is included as Exhibit 10.20 to the Registrant s 8-K filed on September 17, 2004, which is incorporated by this reference herein.
10.21 Amended and Restated Director Retirement Agreement of Alvin G. Blickenstaff dated April 19, 2000, is included as Exhibit 10.21 to the Registrant s 10-QSB for June 30, 2002, which is incorporated by this reference herein.
10.22 Consulting Agreement of Alvin G. Blickenstaff dated May 8, 2000, is included as Exhibit 10.22 to the Registrant s 10-QSB for June 30, 2002, which is incorporated by this reference herein.
10.24 Amended and Restated Director Retirement Agreement of Gerald W. Fletcher dated May 10, 2000, is included as Exhibit 10.24 to the Registrant s 10-QSB for June 30, 2002, which is incorporated by this reference herein.
10.25 Consulting Agreement of Gerald W. Fletcher dated May 10, 2000, is included as Exhibit 10.25 to the Registrant s 10-QSB for June 30, 2002, which is incorporated by this reference herein.
10.27 Amended and Restated Director Retirement Agreement of Arthur C. Grohs dated May 9, 2000, is included as Exhibit 10.27 to the Registrant s 10-QSB for June 30, 2002, which is incorporated by this reference herein.
10.28 Consulting Agreement of Arthur C. Grohs dated May 9, 2000, is included as Exhibit 10.28 to the Registrant s 10-QSB for June 30, 2002, which is incorporated by this reference herein.
10.33 Amended and Restated Director Retirement Agreement of Terrance J. Reeson dated April 19, 2000, is included as Exhibit 10.33 to the Registrant s 10-QSB for June 30, 2002, which is incorporated by this reference herein.
10.34 Consulting Agreement of Terrance J. Reeson dated May 10, 2000, is included as Exhibit 10.34 to the Registrant s 10-QSB for June 30, 2002, which is incorporated by this reference herein.
10.35 Letter Agreement, dated January 30, 2009 by and between Plumas Bancorp, Inc. and the United States Department of the Treasury and Securities Purchase Agreement Standard Terms attached thereto, is included as exhibit 10.1 to Registrant s 8-K filed on January 30, 2009, which is incorporated by this reference herein.
10.36 Form of Senior Executive Officer letter agreement, is included as exhibit 10.2 to Registrant s 8-K filed on January 30, 2009, which is incorporated by this reference herein.

## Table of Contents

10.40 2001 Stock Option Plan as amended is included as exhibit 99.1 of the Form S-8 filed July 23, 2002, File No. 333-96957, which is incorporated by this reference herein.
10.41 Form of Indemnification Agreement, is included as Exhibit 10.41 to the Registrant s 10-QSB for June 30, 2002, which is incorporated by this reference herein.
10.43 Plumas Bank 401(k) Profit Sharing Plan as amended is included as exhibit 99.1 of the Form S-8 filed February 14, 2003, File No. 333-103229, which is incorporated by this reference herein.
10.44 Executive Salary Continuation Agreement of Robert T. Herr dated June 4, 2002, is included as Exhibit 10.44 to the Registrant s 10-Q for March 31, 2003, which is incorporated by this reference herein.
10.46 1991 Stock Option Plan as amended is included as Exhibit 10.46 to the Registrant s 10-Q for September 30, 2004, which is incorporated by this reference herein.
10.47 Specimen form of Incentive Stock Option Agreement under the 1991 Stock Option Plan is included as Exhibit 10.47 to the Registrant s 10-Q for September 30, 2004, which is incorporated by this reference herein.
10.48 Specimen form of Non-Qualified Stock Option Agreement under the 1991 Stock Option Plan is included as Exhibit 10.48 to the Registrant s 10-Q for September 30, 2004, which is incorporated by this reference herein.
10.49 Amended and Restated Plumas Bancorp Stock Option Plan is included as Exhibit 10.49 to the Registrant s 10-Q for September 30, 2006, which is incorporated by this reference herein.
10.50 Executive Salary Continuation Agreement of Rose Dembosz.
10.51 First Amendment to Split Dollar Agreement of Andrew J. Ryback.
10.52 Executive Salary Continuation Agreement of Douglas N. Biddle dated December 17, 2008.
10.53 Second Amendment to Executive Salary Continuation Agreement of Douglas N. Biddle dated June 2, 1994 and Amended February 16, 2000.
10.54 First Amendment to Addendum A of Split Dollar Agreements of Douglas N. Biddle dated January 24, 2002.
10.55 First Amendment to Addendum B of Split Dollar Agreements of Douglas N. Biddle dated January 24, 2002.
10.56 Second Amendment to Executive Salary Continuation Agreement of Robert T. Herr dated June 4, 2002 and Amended September 15, 2004
10.57 First Amendment to Split Dollar Agreements of Robert T. Herr dated September 15, 2004.
10.58 Executive Salary Continuation Agreement of Robert T. Herr dated December 17, 2008.
10.64 First Amendment to the Plumas Bank Amended and Restated Director Retirement Agreement for Alvin Blickenstaff adopted on September 19, 2007, is included as Exhibit 10.64 to the Registrant s 8-K filed on September 25, 2007, which is incorporated by this reference herein.

## Table of Contents

10.65 First Amendment to the Plumas Bank Amended and Restated Director Retirement Agreement for Arthur C. Grohs adopted on September 19, 2007, is included as Exhibit 10.65 to the Registrant s 8-K filed on September 25, 2007, which is incorporated by this reference herein.
10.67 First Amendment to the Plumas Bank Amended and Restated Director Retirement Agreement for Terrance J. Reeson adopted on September 19, 2007, is included as Exhibit 10.67 to the Registrant s 8-K filed on September 25, 2007, which is incorporated by this reference herein..
10.69 First Amendment to the Plumas Bank Amended and Restated Director Retirement Agreement for Daniel E. West adopted on September 19, 2007, is included as Exhibit 10.69 to the Registrant s $8-\mathrm{K}$ filed on September 25, 2007, which is incorporated by this reference herein.
10.70 First Amendment to the Plumas Bank Amended and Restated Director Retirement Agreement for Gerald W. Fletcher adopted on October 9, 2007, is included as Exhibit 10.70 to the Registrant s 10-Q for September 30, 2007, which is incorporated by this reference herein.

11 Computation of per share earnings appears in the attached $10-\mathrm{K}$ under Item 8 Financial Statements Plumas Bancorp and Subsidiary Notes to Consolidated Financial Statements as Footnote 11 Shareholders Equity.
21.01 Plumas Bank California.
21.02 Plumas Statutory Trust I Connecticut.
21.03 Plumas Statutory Trust II Connecticut.

23 Independent Auditor s Consent letter dated March 18, 2009.
31.1 Rule 13a-14(a) [Section 302] Certification of Principal Financial Officer dated March 18, 2009.
31.2 Rule 13a-14(a) [Section 302] Certification of Principal Executive Officer dated March 18, 2009.
32.1 Certification of Principal Financial Officer pursuant to 18 U.S.C. Section 1350, As Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002 dated March 18, 2009.
32.2 Certification of Principal Executive Officer pursuant to 18 U.S.C. Section 1350, As Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002 dated March 18, 2009.

## Table of Contents

## SIGNATURES

Pursuant to the requirements of Section 13 or 15(d) of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

## PLUMAS BANCORP

(Registrant)
Date: March 18, 2009

/s/ D. N. BIDDLE<br>Douglas N. Biddle<br>President/Chief Executive Officer<br>/s/ ANDREW RYBACK<br>Andrew J. Ryback<br>Executive Vice President/Chief Financial<br>Officer

## Table of Contents

Pursuant to the requirements of the Securities Exchange Act of 1934, this report has been signed below by the following persons on behalf of the registrant and in the capacities and on the date indicated.

/s/ DANIEL E. WEST<br>Dated: March 18, 2009Daniel E. West, Director and Chairman of the Board/s/ TERRANCE J. REESONDated: March 18, 2009

Terrance J. Reeson, Director and Vice Chairman of theBoard/s/ D. N. BIDDLEDated: March 18, 2009
Douglas N. Biddle, Director
/s/ ALVIN G. BLICKENSTAFF ..... Dated: March 18, 2009
Alvin G. Blickenstaff, Director
/s/ W. E. ELLIOTT ..... Dated: March 18, 2009
William E. Elliott, Director
/s/ GERALD W. FLETCHER ..... Dated: March 18, 2009
Gerald W. Fletcher, Director/s/ JOHN FLOURNOYDated: March 18, 2009
John Flournoy, Director
/s/ ARTHUR C. GROHS ..... Dated: March 18, 2009
Arthur C. Grohs, Director/s/ ROBERT J. MCCLINTOCKDated: March 18, 2009
Robert J. McClintock, Director

## EXHIBIT INDEX

|  |  |
| :---: | :---: |
| Number | Description |
| 3.1 | Articles of Incorporation as amended of Registrant included as exhibit 3.1 to the Registrant s Form S-4, File No. 333-84534, which is incorporated by reference herein. |
| 3.2 | Bylaws of Registrant as amended on January 21, 2009. |
| 3.3 | Amendment of the Articles of Incorporation of Registrant dated November 1, 2002, is included as exhibit 3.3 to the Registrant s 10-Q for September 30, 2005, which is incorporated by this reference herein. |
| 3.4 | Amendment of the Articles of Incorporation of Registrant dated August 17, 2005, is included as exhibit 3.4 to the Registrant s 10-Q for September 30, 2005, which is incorporated by this reference herein. |
| 4 | Specimen form of certificate for Plumas Bancorp included as exhibit 4 to the Registrant s Form S-4, File No. 333-84534, which is incorporated by reference herein. |
| 4.1 | Certificate of Determination of Fixed Rate Cumulative Perpetual Preferred Stock, Series A, is included as exhibit 4.1 to Registrant s 8 -K filed on January 30, 2009, which is incorporated by this reference herein. |
| 10.1 | Executive Salary Continuation Agreement of Andrew J. Ryback dated December 17, 2008. |
| 10.2 | Split Dollar Agreement of Andrew J. Ryback dated August 23, 2005, is included as Exhibit 10.2 to the Registrant s 8 -K filed on October 17, 2005, which is incorporated by this reference herein. |
| 10.5 | Employment Agreement of Douglas N. Biddle dated February 18, 2009 is included as Exhibit 10.05 to the Registrant s 8-K filed on February 19, 2009, which is incorporated by this reference herein. |
| 10.6 | Executive Salary Continuation Agreement as amended of Douglas N. Biddle dated June 2, 1994, is included as Exhibit 10.6 to the Registrant s $10-$ QSB for June 30, 2002, which is incorporated by this reference herein. |
| 10.7 | Split Dollar Agreements of Douglas N. Biddle dated January 24, 2002, is included as Exhibit 10.7 to the Registrant s 10-QSB for June 30, 2002, which is incorporated by this reference herein. |
| 10.8 | Director Retirement Agreement of John Flournoy dated March 21, 2007, is included as Exhibit 10.8 to Registrant s $10-\mathrm{Q}$ for March 31, 2007, which is incorporated by this reference herein. |
| 10.11 | First Amendment to Executive Salary Continuation Agreement of Robert T. Herr dated September 15, 2004, is included as Exhibit 10.11 to the Registrant s $8-\mathrm{K}$ filed on September 17, 2004, which is incorporated by this reference herein. |

10.18 Amended and Restated Director Retirement Agreement of Daniel E. West dated May 10, 2000, is included as Exhibit 10.18 to the Registrant s 10-QSB for June 30, 2002, which is incorporated by this reference herein.
10.19 Consulting Agreement of Daniel E. West dated May 10, 2000, is included as Exhibit 10.19 to the Registrant s 10-QSB for June 30, 2002, which is incorporated by this reference herein.

## Exhibit

Number
10.20
10.21
10.22 Consulting Agreement of Alvin G. Blickenstaff dated May 8, 2000, is included as Exhibit 10.22 to the Registrant s 10-QSB for June 30, 2002, which is incorporated by this reference herein.
10.24 Amended and Restated Director Retirement Agreement of Gerald W. Fletcher dated May 10, 2000, is included as Exhibit 10.24 to the Registrant s 10-QSB for June 30, 2002, which is incorporated by this reference herein.
10.25 Consulting Agreement of Gerald W. Fletcher dated May 10, 2000, is included as Exhibit 10.25 to the Registrant s $10-$ QSB for June 30, 2002, which is incorporated by this reference herein.
10.27 Amended and Restated Director Retirement Agreement of Arthur C. Grohs dated May 9, 2000, is included as Exhibit 10.27 to the Registrant s 10-QSB for June 30, 2002, which is incorporated by this reference herein.
10.28 Consulting Agreement of Arthur C. Grohs dated May 9, 2000, is included as Exhibit 10.28 to the Registrant s 10 -QSB for June 30, 2002, which is incorporated by this reference herein.
10.33 Amended and Restated Director Retirement Agreement of Terrance J. Reeson dated April 19, 2000, is included as Exhibit 10.33 to the Registrant s 10-QSB for June 30, 2002, which is incorporated by this reference herein.
10.34 Consulting Agreement of Terrance J. Reeson dated May 10, 2000, is included as Exhibit 10.34 to the Registrant s 10-QSB for June 30, 2002, which is incorporated by this reference herein.
10.35 Letter Agreement, dated January 30, 2009 by and between Plumas Bancorp, Inc. and the United States Department of the Treasury and Securities Purchase Agreement Standard Terms attached thereto, is included as exhibit 10.1 to Registrant s 8-K filed on January 30, 2009, which is incorporated by this reference herein.
10.36 Form of Senior Executive Officer letter agreement, is included as exhibit 10.2 to Registrant s 8-K filed on January 30, 2009, which is incorporated by this reference herein.
10.40 2001 Stock Option Plan as amended is included as exhibit 99.1 of the Form S-8 filed July 23, 2002, File No. 333-96957, which is incorporated by this reference herein.
10.41 Form of Indemnification Agreement, is included as Exhibit 10.41 to the Registrant s 10-QSB for June 30, 2002, which is incorporated by this reference herein.
10.43 Plumas Bank 401(k) Profit Sharing Plan as amended is included as exhibit 99.1 of the Form S-8 filed February 14, 2003, File No. 333-103229, which is incorporated by this reference herein.
10.44 Executive Salary Continuation Agreement of Robert T. Herr dated June 4, 2002, is included as Exhibit 10.44 to the Registrant s 10-Q for March 31, 2003, which is incorporated by this reference herein.
10.46 1991 Stock Option Plan as amended is included as Exhibit 10.46 to the Registrant s $10-\mathrm{Q}$ for September 30, 2004, which is incorporated by this reference herein.

## Exhibit

Number
10.47

## Description

Specimen form of Incentive Stock Option Agreement under the 1991 Stock Option Plan is included as Exhibit 10.47 to the Registrant s $10-\mathrm{Q}$ for September 30, 2004, which is incorporated by this reference herein.
10.48 Specimen form of Non-Qualified Stock Option Agreement under the 1991 Stock Option Plan is included as Exhibit 10.48 to the Registrant s 10-Q for September 30, 2004, which is incorporated by this reference herein.
10.49 Amended and Restated Plumas Bancorp Stock Option Plan is included as Exhibit 10.49 to the Registrant s 10-Q for September 30, 2006, which is incorporated by this reference herein.
10.50 Executive Salary Continuation Agreement of Rose Dembosz.
10.51 First Amendment to Split Dollar Agreement of Andrew J. Ryback.
10.52 Executive Salary Continuation Agreement of Douglas N. Biddle dated December 17, 2008.
10.53 Second Amendment to Executive Salary Continuation Agreement of Douglas N. Biddle dated June 2, 1994 and Amended February 16, 2000.
10.54 First Amendment to Addendum A of Split Dollar Agreements of Douglas N. Biddle dated January 24, 2002.
10.55 First Amendment to Addendum B of Split Dollar Agreements of Douglas N. Biddle dated January 24, 2002.
10.56 Second Amendment to Executive Salary Continuation Agreement of Robert T. Herr dated June 4, 2002 and Amended September 15, 2004
$10.57 \quad$ First Amendment to Split Dollar Agreements of Robert T. Herr dated September 15, 2004.
10.58 Executive Salary Continuation Agreement of Robert T. Herr dated December 17, 2008.
10.64 First Amendment to the Plumas Bank Amended and Restated Director Retirement Agreement for Alvin Blickenstaff adopted on September 19, 2007, is included as Exhibit 10.64 to the Registrant s 8 -K filed on September 25, 2007, which is incorporated by this reference herein.
10.65 First Amendment to the Plumas Bank Amended and Restated Director Retirement Agreement for Arthur C. Grohs adopted on September 19, 2007, is included as Exhibit 10.65 to the Registrant s 8 -K filed on September 25, 2007, which is incorporated by this reference herein.
10.67 First Amendment to the Plumas Bank Amended and Restated Director Retirement Agreement for Terrance J. Reeson adopted on September 19, 2007, is included as

Exhibit 10.67 to the Registrant s 8 -K filed on September 25, 2007, which is incorporated by this reference herein.
10.69 First Amendment to the Plumas Bank Amended and Restated Director Retirement Agreement for Daniel E. West adopted on September 19, 2007, is included as Exhibit 10.69 to the Registrant s 8 -K filed on September 25, 2007, which is incorporated by this reference herein.
$10.70 \quad$ First Amendment to the Plumas Bank Amended and Restated Director Retirement Agreement for Gerald W. Fletcher adopted on October 9, 2007, is included as Exhibit 10.70 to the Registrant s 10-Q for September 30, 2007, which is incorporated by this reference herein.

11 Computation of per share earnings appears in the attached 10-K under Item 8 Financial Statements Plumas Bancorp and Subsidiary Notes to Consolidated Financial Statements as Footnote 11 Shareholders Equity.

## Table of Contents

| Exhibit |  |
| :---: | :---: |
| Number | Description |
| 21.01 | Plumas Bank California. |
| 21.02 | Plumas Statutory Trust I Connecticut. |
| 21.03 | Plumas Statutory Trust II Connecticut. |
| 23 | Independent Auditor s Consent letter dated March 18, 2009. |
| 31.1 | Rule 13a-14(a) [Section 302] Certification of Principal Financial Officer dated March 18, 2009. |
| 31.2 | Rule 13a-14(a) [Section 302] Certification of Principal Executive Officer dated March 18, 2009. |
| 32.1 | Certification of Principal Financial Officer pursuant to 18 U.S.C. Section 1350, As Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002 dated March 18, 2009. |
| 32.2 | Certification of Principal Executive Officer pursuant to 18 U.S.C. Section 1350, As Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002 dated March 18, 2009. |

