

NORDSON CORP  
Form 10-K  
December 15, 2017

UNITED STATES

SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

FORM 10-K

ANNUAL REPORT PURSUANT TO SECTIONS 13 OR 15(d) OF  
THE SECURITIES EXCHANGE ACT OF 1934

(Mark One)

ANNUAL REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934  
For the fiscal year ended October 31, 2017

OR

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF  
1934

For the transition period from            to

Commission file number 0-7977

NORDSON CORPORATION

(Exact name of Registrant as specified in its charter)

Ohio  
(State of incorporation)

34-0590250  
(I.R.S. Employer

Identification No.)

28601 Clemens Road Westlake, Ohio 44145  
(Address of principal executive offices) (Zip Code)

(440) 892-1580

(Registrant's Telephone Number, including area code)

Securities registered pursuant to Section 12(b) of the Act:

Common Shares, without par value

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Securities registered pursuant to Section 12(g) of the Act:

None

Indicate by check mark if the registrant is a well-known seasoned issuer, as defined in Rule 405 of the Securities Act. Yes No

Indicate by check mark if the registrant is not required to file reports pursuant to Section 13 or Section 15(d) of the Act. Yes No

Indicate by check mark whether the Registrant (1) has filed all reports required to be filed by Section 13 or 15 (d) of the Securities Exchange Act of 1934 during the preceding 12 months, and (2) has been subject to such filing requirements for the past 90 days. Yes No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the Registrant was required to submit and post such files). Yes No

Indicate by check mark if disclosure of delinquent filers pursuant to Item 405 of Regulation S-K is not contained herein, and will not be contained, to the best of registrant's knowledge, in definitive proxy or information statements incorporated by reference in Part III of this Form 10-K or any amendment to this Form 10-K.

Indicate by check mark whether the Registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, a smaller reporting company or an emerging growth company. See definition of "large accelerated filer," "accelerated filer," "smaller reporting company" and "emerging growth company" in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer

Accelerated filer

Non-accelerated filer

(Do not check if smaller reporting company) Smaller reporting company

Emerging growth company

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act

Indicate by check mark whether the Registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes No

The aggregate market value of Common Shares, no par value per share, held by nonaffiliates (based on the closing sale price on the Nasdaq Stock Market) as of April 30, 2017 was approximately \$7,182,626,437.

There were 57,745,608 Common Shares outstanding as of November 30, 2017.

Documents incorporated by reference: Portions of the Proxy Statement for the 2018 Annual Meeting - Part III



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## PART I

### NOTE REGARDING AMOUNTS AND FISCAL YEAR REFERENCES

In this annual report, all amounts related to United States dollars and foreign currency and to the number of Nordson Corporation's common shares, except for per share earnings and dividend amounts, are expressed in thousands. Unless the context otherwise indicates, all references to "we," "us," "our," or the "Company" mean Nordson Corporation.

Unless otherwise noted, all references to years relate to our fiscal year ending October 31.

#### Item 1. Business

##### General Description of Business

Nordson engineers, manufactures and markets differentiated products and systems used to dispense, apply and control adhesives, coatings, polymers, sealants, biomaterials, and other fluids, to test and inspect for quality, and to treat and cure surfaces. These products are supported with extensive application expertise and direct global sales and service. We serve a wide variety of consumer non-durable, consumer durable and technology end markets including packaging, nonwovens, electronics, medical, appliances, energy, transportation, building and construction, and general product assembly and finishing.

Our strategy for long-term growth is based on solving customers' needs globally. We are headquartered in Westlake, Ohio, and our products are marketed through a network of direct operations in more than 35 countries. Consistent with this global strategy, approximately 69 percent of our revenues were generated outside the United States in 2017.

We have 7,532 employees worldwide. Principal manufacturing facilities are located in the United States, the People's Republic of China, Germany, Ireland, Israel, Mexico, the Netherlands, Thailand and the United Kingdom.

##### Vention Acquisition

On March 31, 2017, we completed the acquisition of Vention Medical's Advanced Technologies ("Vention") business by means of a merger. Vention is a leading designer, developer and manufacturer of minimally invasive interventional delivery devices, catheters and advanced components for the global medical technology market. Pursuant to the terms of the merger agreement governing the acquisition, we acquired Vention, excluding all of the outstanding capital stock of Vention Medical, Inc. ("Vention Medical"), and certain subsidiaries of Vention Medical that were sold to a third party prior to the effective time of the merger, on a cash-free and debt-free basis for an aggregate purchase price of \$716.5 million, subject to certain adjustments (including a customary working capital adjustment), resulting in a transaction with an approximate enterprise value of \$705 million.

##### Corporate Purpose and Goals

We strive to be a vital, self-renewing, worldwide organization that, within the framework of ethical behavior and enlightened citizenship, grows and produces wealth for our customers, employees, shareholders and communities.

We operate for the purpose of creating balanced, long-term benefits for all of our constituencies.

Although every quarter may not produce increased sales, net income and earnings per share, or exceed the comparative prior year's quarter, we do expect to produce long-term gains. When short-term swings occur, we do not intend to alter our basic objectives in efforts to mitigate the impact of these temporary occurrences.

We drive organic growth by continually introducing new products and technology, providing high levels of customer service and support, capturing rapidly expanding opportunities in emerging geographies, and by leveraging existing technology into new applications. Additional growth comes through the acquisition of companies that serve international growth markets, share our business model characteristics and can leverage our global infrastructure.

We create benefits for our customers through a Package of Values®, which includes carefully engineered, durable products; strong service support; the backing of a well-established, worldwide company with financial and technical strengths; and a corporate commitment to deliver what was promised.

We strive to provide genuine customer satisfaction – it is the foundation upon which we continue to build our business.

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Complementing our business strategy is the objective to provide opportunities for employee self-fulfillment, growth, security, recognition and equitable compensation. This goal is met through the Human Resources department's facilitation of employee training, leadership training and the creation of on-the-job growth opportunities. The result is a highly qualified and professional global team capable of meeting corporate objectives.

We recognize the value of employee participation in the planning process. Strategic and operating plans are developed by all business units, resulting in a sense of ownership and commitment on the part of employees in accomplishing our objectives.

We drive continuous improvement in all areas of the company through the Nordson Business System (NBS), our collected set of tools and best practices. Rooted in Lean Six Sigma methodologies, the NBS is applied throughout all business units and corporate functions. Closely tied to the NBS are a set of key performance indicators that help define and measure progress toward corporate goals. The NBS is underpinned by our timeless corporate values of customer passion, energy, excellence, integrity and respect for people.

We are an equal opportunity employer.

We are committed to contributing approximately five percent of domestic pretax earnings to human welfare services, education and other charitable activities, particularly in communities where we have significant operations.

#### Financial Information About Operating Segments, Foreign and Domestic Operations and Export Sales

In accordance with generally accepted accounting principles, we have reported information about our three operating segments, including information about our foreign and domestic operations. This information is contained in Note 16 of Notes to Consolidated Financial Statements, which can be found in Part II, Item 8 of this Annual Report.

#### Principal Products and Uses

We engineer, manufacture and market differentiated products and systems used to dispense, apply and control adhesives, coatings, polymers, sealants, biomaterials, and other fluids, to test and inspect for quality, and to treat and cure surfaces. Our technology-based systems can be found in manufacturing facilities around the world producing a wide range of goods for consumer durable, consumer non-durable and technology end markets. Equipment ranges from single-use components to manual, stand-alone units for low-volume operations to microprocessor-based automated systems for high-speed, high-volume production lines.

We market our products globally, primarily through a direct sales force, and also through qualified distributors and sales representatives. We have built a worldwide reputation for creativity and expertise in the design and engineering of high-technology application equipment that meets the specific needs of our customers. We create value for our customers by developing solutions that increase uptime, enable faster line speeds and reduce consumption of materials.

The following is a summary of the product lines and markets served by our operating segments:

##### 1. Adhesive Dispensing Systems

This segment delivers our proprietary precision dispensing and processing technology to diverse markets for applications that commonly reduce material consumption, increase line efficiency and enhance product strength, durability, brand and appearance.

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Nonwovens – Dispensing, coating and laminating systems for applying adhesives, lotions, liquids and fibers to disposable products and continuous roll goods. Key strategic markets include adult incontinence products, baby diapers and child-training pants, feminine hygiene products and surgical drapes, gowns, shoe covers and face masks.

❖ Packaging – Automated adhesive dispensing systems used in the rigid packaged goods industries. Key strategic markets include food and beverage packaging, pharmaceutical packaging, and other consumer goods packaging.

❖ Polymer Processing – Components and systems used in the thermoplastic melt stream in plastic extrusion, injection molding, compounding, polymerization and recycling processes. Key strategic markets include flexible packaging, electronics, medical, building and construction, transportation and aerospace, and general consumer goods.

❖ Product Assembly – Dispensing, coating and laminating systems for the assembly of plastic, metal and wood products, for paper and paperboard converting applications and for the manufacturing of continuous roll goods. Key  
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strategic markets include appliances, automotive components, building and construction materials, electronics, furniture, solar energy, and the manufacturing of bags, sacks, books, envelopes and folding cartons.

## 2. Advanced Technology Systems

This segment integrates our proprietary product technologies found in progressive stages of a customer's production process, such as surface treatment, precisely controlled automated, semi-automated or manual dispensing of material, and post-dispense bond testing, optical inspection and x-ray inspection to ensure quality. Related single-use plastic molded syringes, cartridges, tips, tubing and fluid connection components are used to dispense or control fluids in production processes or within customers' end products. This segment primarily serves the specific needs of electronics, medical and related high-tech industries.

❖ **Electronics Systems** - Automated dispensing systems for high-speed, accurate application of a broad range of attachment, protection and coating fluids, and related gas plasma treatment systems for cleaning and conditioning surfaces prior to dispense. Key strategic markets include mobile phones, tablets, personal computers, wearable technology, liquid crystal displays, micro hard drives, microprocessors, printed circuit boards, micro-electronic mechanical systems (MEMS), and semiconductor packaging.

❖ **Fluid Management** – Precision manual and semi-automated dispensers, minimally invasive interventional delivery devices, and highly engineered single-use plastic molded syringes, cartridges, tips, fluid connection components, tubing and catheters. Products are used for applying and controlling the flow of adhesives, sealants, lubricants, and biomaterials in critical industrial production processes and within medical equipment and related surgical procedures. Key strategic markets include consumer goods, electronics, industrial assembly, and medical.

❖ **Test and Inspection** - Bond testing and automated optical and x-ray inspection systems used in the semiconductor and printed circuit board industries. Key strategic markets include mobile phones, tablets, personal computers, wearable technology, liquid crystal displays, micro hard drives, microprocessors, printed circuit boards, MEMS, and semiconductor packaging.

## 3. Industrial Coating Systems

This segment provides both standard and highly-customized equipment used primarily for applying coatings, paint, finishes, sealants and other materials, and for curing and drying of dispensed material. This segment primarily serves the consumer durables market.

❖ **Cold Materials** – Automated and manual dispensing products and systems used to apply multiple component adhesive and sealant materials in the general industrial and transportation manufacturing industries. Key strategic markets include aerospace, alternative energy, appliances, automotive, building and construction, composites, electronics and medical.

❖ **Container Coating** – Automated and manual dispensing and curing systems used to coat and cure containers. Key strategic markets include beverage containers and food cans.

❖ **Curing and Drying Systems** – Ultraviolet equipment used primarily in curing and drying operations for specialty coatings, semiconductor materials and paints. Key strategic markets include electronics, containers, and durable goods products.

❖ **Liquid Finishing** – Automated and manual dispensing systems used to apply liquid paints and coatings to consumer and industrial products. Key strategic markets include automotive components, agriculture, construction, metal shelving and drums.

❖ **Powder Coating** – Automated and manual dispensing systems used to apply powder paints and coatings to a variety of metal, plastic and wood products. Key strategic markets include agriculture and construction equipment, appliances, automotive components, home and office furniture, lawn and garden equipment, pipe coating, and wood and metal shelving.

## Manufacturing and Raw Materials

Our production operations include machining, molding and assembly. We manufacture specially designed parts and assemble components into finished equipment. Many components are made in standard modules that can be used in more than one product or in combination with other components for a variety of models. We have principal manufacturing operations and sources of supply in the United States in Ohio, Georgia, California, Colorado, Connecticut, Massachusetts, Michigan, Minnesota, New Jersey, North Carolina, Rhode Island, Tennessee, Washington and Wisconsin; as well as in the People's Republic of China, Germany, Ireland, Israel, Mexico, the Netherlands, Thailand and the United Kingdom.

Principal materials used to make our products are metals and plastics, typically in sheets, bar stock, castings, forgings, tubing and pellets. We also purchase many electrical and electronic components, fabricated metal parts, high-pressure fluid hoses, packings, seals and other items integral to our products. Suppliers are competitively selected based on cost, quality and service. All significant raw materials that we use are available through multiple sources.

Senior operating management supervise an extensive quality control program for our equipment, machinery and systems, and manufacturing processes.

Natural gas and other fuels are our primary energy sources. However, standby capacity for alternative sources is available if needed.

## Intellectual Property

We maintain procedures to protect our intellectual property (including patents, trademarks and copyrights) both domestically and internationally. Risk factors associated with our intellectual property are discussed in Item 1A, Risk Factors.

Our intellectual property portfolios include valuable patents, trade secrets, know-how, domain names, trademarks and trade names. As of October 31, 2017, we held 597 United States patents and 1,413 foreign patents and had 218 United States patent applications pending and 868 foreign patent applications pending, but there is no assurance that any patent application will be issued. We continue to apply for and obtain patent protection for new products on an ongoing basis.

Patents covering individual products extend for varying periods according to the date of filing or grant and the legal term of patents in various countries where a patent is obtained. Our current patent portfolio has expiration dates ranging from November 2017 to April 2042. The actual protection a patent provides, which can vary from country to country, depends upon the type of patent, the scope of its coverage, and the availability of legal remedies in each country. We believe, however, that the duration of our patents generally exceeds the life cycles of the technologies disclosed and claimed in the patents.

We believe our trademarks are important assets and we aggressively manage our brands. We also own a number of trademarks in the United States and foreign countries, including registered trademarks for Nordson, Asymtek, Avalon, Dage, EFD, Value Plastics and Xaloy and various common law trademarks which are important to our business, inasmuch as they identify Nordson and our products to our customers. As of October 31, 2017, we had a total of 2,428 trademark registrations in the United States and in various foreign countries.

We rely upon a combination of nondisclosure and other contractual arrangements and trade secret laws to protect our proprietary rights and also enter into confidentiality and intellectual property agreements with our employees that require them to disclose any inventions created during employment, convey all rights to inventions to us, and restrict

the distribution of proprietary information.

We protect and promote our intellectual property portfolio and take those actions we deem appropriate to enforce our intellectual property rights and to defend our right to sell our products. Although in aggregate our intellectual property is important to our operations, we do not believe that the loss of any one patent, trademark, or group of related patents or trademarks would have a material adverse effect on our results of operations or financial position of our overall business.

#### Seasonal Variation in Business

Generally, the highest volume of sales occurs in the second half of the year due in large part to the timing of customers' capital spending programs. Accordingly, first quarter sales volume is typically the lowest of the year due to timing of customers' capital spending programs and customer holiday shutdowns.

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### Working Capital Practices

No special or unusual practices affect our working capital. We generally require advance payments as deposits on customized equipment and systems and, in certain cases, require progress payments during the manufacturing of these products. We continue to initiate new processes focused on reduction of manufacturing lead times, resulting in lower investment in inventory while maintaining the capability to respond promptly to customer needs.

### Customers

We serve a broad customer base, both in terms of industries and geographic regions. In 2017, no single customer accounted for ten percent or more of sales.

### Backlog

Our backlog of open orders increased to approximately \$402,000 at October 31, 2017 from approximately \$278,000 at October 31, 2016, inclusive of approximately 28.0 percent organic growth and 17.0 percent growth due to acquisitions. The increase is primarily due to growth within the Advanced Technology Systems segment. The amounts for both years were calculated based upon exchange rates in effect at October 31, 2017. All orders in the 2017 year-end backlog are expected to be shipped to customers in 2018.

### Government Contracts

Our business neither includes nor depends upon a significant amount of governmental contracts or subcontracts. Therefore, no material part of our business is subject to renegotiation or termination at the option of the government.

### Competitive Conditions

Our equipment is sold in competition with a wide variety of alternative bonding, sealing, finishing, coating, processing, testing, inspecting, and fluid control techniques. Potential uses for our equipment include any production processes that require preparation, modification or curing of surfaces; dispensing, application, processing or control of fluids and materials; or testing and inspecting for quality.

Many factors influence our competitive position, including pricing, product quality and service. We maintain a leadership position in our business segments by delivering high-quality, innovative products and technologies, as well as service and technical support. Working with customers to understand their processes and developing the application solutions that help them meet their production requirements also contributes to our leadership position. Our worldwide network of direct sales and technical resources also is a competitive advantage.

### Research and Development

Investments in research and development are important to our long-term growth, enabling us to keep pace with changing customer and marketplace needs through the development of new products and new applications for existing products. We place strong emphasis on technology developments and improvements through internal engineering and research teams. Research and development expenses were \$52,462 in 2017, compared with \$46,247 in 2016 and \$46,689 in 2015. As a percentage of sales, research and development expenses were 2.5, 2.6 and 2.8 percent in 2017, 2016 and 2015, respectively.

### Environmental Compliance

We are subject to federal, state, local and foreign environmental, safety and health laws and regulations concerning, among other things, emissions to the air, discharges to land and water and the generation, handling, treatment and disposal of hazardous waste and other materials. Under certain of these laws, we can be held strictly liable for hazardous substance contamination of any real property we have ever owned, operated or used as a disposal site or for natural resource damages associated with such contamination. We are also required to maintain various related permits and licenses, many of which require periodic modification and renewal. The operation of manufacturing plants unavoidably entails environmental, safety and health risks, and we could incur material unanticipated costs or liabilities in the future if any of these risks were realized in ways or to an extent that we did not anticipate.

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We believe that we operate in compliance, in all material respects, with applicable environmental laws and regulations. Compliance with environmental laws and regulations requires continuing management effort and expenditures. We have incurred, and will continue to incur, costs and capital expenditures to comply with these laws and regulations and to obtain and maintain the necessary permits and licenses. We believe that the cost of complying with environmental laws and regulations will not have a material effect on our earnings, liquidity or competitive position but cannot assure that material compliance-related costs and expenses may not arise in the future. For example, future adoption of new or amended environmental laws, regulations or requirements or newly discovered contamination or other circumstances that could require us to incur costs and expenses that may have a material effect, but cannot be presently anticipated.

We believe that policies, practices and procedures have been properly designed to prevent unreasonable risk of material environmental damage arising from our operations. We accrue for estimated environmental liabilities with charges to expense and believe our environmental accrual is adequate to provide for our portion of the costs of all such known environmental liabilities. Compliance with federal, state, local and foreign environmental protection laws during 2017 had no material effect on our capital expenditures, earnings or competitive position. Based upon consideration of currently available information, we believe liabilities for environmental matters will not have a material adverse effect on our financial position, operating results or liquidity, but we cannot assure that material environmental liabilities may not arise in the future.

#### Employees

As of October 31, 2017, we had 7,532 full-time and part-time employees, including 140 at our Amherst, Ohio, facility who are represented by a collective bargaining agreement that expires on October 31, 2019 and 32 at our New Castle, Pennsylvania facility who are represented by a collective bargaining agreements that expired on August 31, 2017. As previously announced, our New Castle, Pennsylvania facility will be closing, and the parties to the collective bargaining agreement, which expired on August 31, 2017, agreed it shall remain in effect until the planned facility closure, at which point the collective bargaining agreement shall immediately expire. No work stoppages have been experienced at any of our facilities during any of the periods covered by this report.

#### Available Information

Our proxy statement, annual report to the Securities and Exchange Commission (Form 10-K), quarterly reports (Form 10-Q) and current reports (Form 8-K) and amendments to those reports filed or furnished pursuant to Section 13(a) or 15(d) of the Securities Exchange Act of 1934 are available free of charge at <http://www.nordson.com/investors> as soon as reasonably practical after such material is electronically filed with, or furnished to, the SEC. Copies of these reports may also be obtained free of charge by sending written requests to Corporate Communications, Nordson Corporation, 28601 Clemens Road, Westlake, Ohio 44145. The contents of our Internet website are not incorporated by reference herein and are not deemed to be a part of this report.



## Item 1A. Risk Factors

In an enterprise as diverse as ours, a wide range of factors could affect future performance. We discuss in this section some of the risk factors that, if they actually occurred, could materially and adversely affect our business, financial condition, value and results of operations. You should consider these risk factors in connection with evaluating the forward-looking statements contained in this Annual Report on Form 10-K because these factors could cause our actual results and financial condition to differ materially from those projected in forward-looking statements.

The significant risk factors affecting our operations include the following:

Changes in United States or international economic conditions, including declines in the industries we serve, could adversely affect the profitability of any of our operations.

In 2017, approximately 31 percent of our revenue was generated in the United States, while approximately 69 percent was generated outside the United States. Our largest markets include appliance, automotive, construction, container, electronics assembly, food and beverage, furniture, medical, metal finishing, nonwovens, packaging, paper and paperboard converting, plastics processing and semiconductor. A slowdown in any of these specific end markets could directly affect our revenue stream and profitability.

A portion of our product sales is attributable to industries and markets, such as the semiconductor, mobile electronics, polymer processing and metal finishing industries, which historically have been cyclical and sensitive to relative changes in supply and demand and general economic conditions. The demand for our products depends, in part, on the general economic conditions of the industries or national economies of our customers. Downward economic cycles in our customers' industries or countries may reduce sales of some of our products. It is not possible to predict accurately the factors that will affect demand for our products in the future.

Any significant downturn in the health of the general economy, globally, regionally or in the markets in which we sell products, could have an adverse effect on our revenues and financial performance, resulting in impairment of assets.

If we fail to develop new products, or our customers do not accept the new products we develop, our revenue and profitability could be adversely impacted.

Innovation is critical to our success. We believe that we must continue to enhance our existing products and to develop and manufacture new products with improved capabilities in order to continue to be a leading provider of precision technology solutions for the industrial equipment market. We also believe that we must continue to make improvements in our productivity in order to maintain our competitive position. Difficulties or delays in research, development or production of new products or failure to gain market acceptance of new products and technologies may reduce future sales and adversely affect our competitive position. We continue to invest in the development and marketing of new products. There can be no assurance that we will have sufficient resources to make such investments, that we will be able to make the technological advances necessary to maintain competitive advantages or that we can recover major research and development expenses. If we fail to make innovations, launch products with quality problems or the market does not accept our new products, our financial condition, results of operations, cash flows and liquidity could be adversely affected. In addition, as new or enhanced products are introduced, we must successfully manage the transition from older products to minimize disruption in customers' ordering patterns, avoid excessive levels of older product inventories and ensure that we can deliver sufficient supplies of new products to meet customers' demands.

Our growth strategy includes acquisitions, and we may not be able to execute on our acquisition strategy or integrate acquisitions successfully.

Our recent historical growth has depended, and our future growth is likely to continue to depend, in part on our acquisition strategy and the successful integration of acquired businesses into our existing operations. In March 2017, we completed the acquisition of Vention, a leading designer, developer and manufacturer of minimally invasive interventional delivery devices, catheters and advanced components for the global medical technology market. Failure to achieve the anticipated benefits of the Vention acquisition could result in increased costs, decreases in the amount of expected revenues and diversion of management's time and energy and could have an adverse effect on the acquired company's business, financial condition, operating results and prospects. In addition, it is possible that the integration process could result in the disruption of our ongoing businesses or cause inconsistencies in standards, controls, procedures, and policies that adversely affect our ability to maintain relationships with customers and employees or to achieve the anticipated benefits of the acquisition.

We intend to continue to seek additional acquisition opportunities both to expand into new markets and to enhance our position in existing markets throughout the world. We cannot assure we will be able to successfully identify suitable acquisition opportunities, prevail against competing potential acquirers, negotiate appropriate acquisition terms, obtain financing that may be needed to

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consummate such acquisitions, complete proposed acquisitions, successfully integrate acquired businesses into our existing operations or expand into new markets. In addition, we cannot assure that any acquisition, once successfully integrated, will perform as planned, be accretive to earnings, or prove to be beneficial to our operations and cash flow.

The success of our acquisition strategy is subject to other risks and uncertainties, including:

• our ability to realize operating efficiencies, synergies or other benefits expected from an acquisition, and possible delays in realizing the benefits of the acquired company or products;

- diversion of management's time and attention from other business concerns;

• difficulties in retaining key employees, customers or suppliers of the acquired business;

• difficulties in maintaining uniform standards, controls, procedures and policies throughout acquired companies;

• adverse effects on existing business relationships with suppliers or customers;

• the risks associated with the assumption of product liabilities, contingent or undisclosed liabilities of acquisition targets; and

• the ability to generate future cash flows or the availability of financing.

In addition, an acquisition could adversely impact our operating performance as a result of the incurrence of acquisition-related debt, pre-acquisition potential tax liabilities, acquisition expenses, the amortization of acquisition-acquired assets, or possible future impairments of goodwill or intangible assets associated with the acquisition.

We may also face liability with respect to acquired businesses for violations of environmental laws occurring prior to the date of our acquisition, and some or all of these liabilities may not be covered by environmental insurance secured to mitigate the risk or by indemnification from the sellers from which we acquired these businesses. We could also incur significant costs, including, but not limited to, remediation costs, natural resources damages, civil or criminal fines and sanctions and third-party claims, as a result of past or future violations of, or liabilities, associated with environmental laws.

Increased IT security threats and more sophisticated and targeted computer crime could pose a risk to our systems, networks, products, solutions and services.

Increased global IT security threats and more sophisticated and targeted computer crime pose a risk to the security of our systems and networks and the confidentiality, availability and integrity of our data. While we attempt to mitigate these risks by employing a number of measures, including employee training, comprehensive monitoring of our networks and systems, and maintenance of backup and protective systems, our systems, networks, products, solutions and services remain potentially vulnerable to advanced persistent threats. Depending on their nature and scope, such threats could potentially lead to the compromising of confidential information, including but not limited to confidential information relating to customer or employee data, improper use of our systems and networks, manipulation and destruction of data, defective products, production downtimes and operational disruptions, which in turn could adversely affect our reputation, competitiveness and results of operations.

The interpretation and application of data protection laws, including federal, state and international laws, relating to the collection, use, retention, disclosure, security and transfer of personally identifiable data in the U.S., Europe (including but not limited to the General Data Protection Regulation), and elsewhere, are uncertain and evolving. It is possible that these laws may be interpreted and applied in a manner that is inconsistent with our data practices. Complying with these laws may cause us to incur substantial costs or require us to change our business practices in a manner adverse to our business.

Significant movements in foreign currency exchange rates or change in monetary policy may harm our financial results.

We are exposed to fluctuations in foreign currency exchange rates, particularly with respect to the euro, the yen, the pound sterling and the Chinese yuan. Any significant change in the value of the currencies of the countries in which we do business against the United States dollar could affect our ability to sell products competitively and control our cost structure, which could have a material adverse effect on our business, financial condition and results of operations. For additional detail related to this risk, see Item 7A, Quantitative and Qualitative Disclosure About Market Risk.

The majority of our consolidated revenues in 2017 were generated in currencies other than the United States dollar, which is our reporting currency. We recognize foreign currency transaction gains and losses arising from our operations in the period incurred. As a result, currency fluctuations between the United States dollar and the currencies in which we do business have caused and will continue to cause foreign currency transaction and translation gains and losses, which historically have been material and could continue to be material. We cannot predict the effects of exchange rate fluctuations upon our future operating results because of the

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number of currencies involved, the variability of currency exposures and the potential volatility of currency exchange rates. We take actions to manage our foreign currency exposure, such as entering into hedging transactions, where available, but we cannot assure that our strategies will adequately protect our consolidated operating results from the effects of exchange rate fluctuations. For example, the announcement of Brexit and subsequent steps taken by Britain to begin withdrawal from the European Union caused volatility in global currency exchange rate fluctuations that resulted in the strengthening of the United States dollar against foreign currencies in which we conduct business. Future adverse consequences arising from Brexit may include continued volatility in exchange rates. Any significant fluctuation in exchange rates may be harmful to our financial condition and results of operations. We also face risks arising from the imposition of exchange controls and currency devaluations. Exchange controls may limit our ability to convert foreign currencies into United States dollars or to remit dividends and other payments by our foreign subsidiaries or customers located in or conducting business in a country imposing controls. Currency devaluations diminish the United States dollar value of the currency of the country instituting the devaluation and, if they occur or continue for significant periods, could adversely affect our earnings or cash flow.

Any impairment in the value of our intangible assets, including goodwill, would negatively affect our operating results and total capitalization.

Our total assets reflect substantial intangible assets, primarily goodwill. The goodwill results from our acquisitions and represents the excess of cost over the fair value of the identifiable net assets we acquired. We assess at least annually whether there has been any impairment in the value of our intangible assets. If future operating performance at one or more of our business units were to fall significantly below current levels, if competing or alternative technologies emerge, if market conditions for acquired businesses decline, if significant and prolonged negative industry or economic trends exist, if our stock price and market capitalization declines, or if future cash flow estimates decline, we could incur, under current applicable accounting rules, a non-cash charge to operating earnings for goodwill impairment. Any determination requiring the write-off of a significant portion of unamortized intangible assets would negatively affect our results of operations and equity book value, the effect of which could be material.

Changes in United States and international tax law may have a material adverse effect on our business, financial condition and results of operations.

We are subject to income taxes in the United States and various foreign jurisdictions. Changes in applicable domestic or foreign tax laws and regulations, or their interpretation and application, including the possibility of retroactive effect, could affect our business, financial condition and profitability by increasing our tax liabilities. Our future results of operations could be adversely affected by changes in our effective tax rate as a result of a change in the mix of earnings in jurisdictions with differing statutory tax rates, changes in our overall profitability, changes in tax legislation and rates, changes in generally accepted accounting principles and changes in the valuation of deferred tax assets and liabilities. The U.S. federal government may adopt changes to international trade agreements, tariffs, taxes and other government rules and regulations. While we cannot predict what changes will actually occur with respect to any of these items, such changes could affect our business and results of operations.

If our intellectual property protection is inadequate, others may be able to use our technologies and tradenames and thereby reduce our ability to compete, which could have a material adverse effect on us, our financial condition and results of operations.

We regard much of the technology underlying our products and the trademarks under which we market our products as proprietary. The steps we take to protect our proprietary technology may be inadequate to prevent misappropriation of our technology, or third parties may independently develop similar technology. We rely on a combination of patents, trademark, copyright and trade secret laws, employee and third-party non-disclosure agreements and other contracts to establish and protect our technology and other intellectual property rights. The agreements may be

breached or terminated, and we may not have adequate remedies for any breach, and existing trade secrets, patent and copyright law afford us limited protection. Policing unauthorized use of our intellectual property is difficult. A third party could copy or otherwise obtain and use our products or technology without authorization. Litigation may be necessary for us to defend against claims of infringement or to protect our intellectual property rights and could result in substantial cost to us and diversion of our efforts. Further, we might not prevail in such litigation, which could harm our business.

Our products could infringe on the intellectual property of others, which may cause us to engage in costly litigation and, if we are not successful, could cause us to pay substantial damages and prohibit us from selling our products.

Third parties may assert infringement or other intellectual property claims against us based on their patents or other intellectual property claims, and we may have to pay substantial damages, possibly including treble damages, if it is ultimately determined our products infringe. We may have to obtain a license to sell our products if it is determined that our products infringe upon another party's intellectual property. We might be prohibited from selling our products before we obtain a license, which, if available at all,

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may require us to pay substantial royalties. Even if infringement claims against us are without merit, defending these types of lawsuits takes significant time, may be expensive and may divert management attention from other business concerns.

We may be exposed to liabilities under the Foreign Corrupt Practices Act (FCPA), which could have a material adverse effect on our business.

We are subject to compliance with various laws and regulations, including the FCPA and similar worldwide anti-bribery and anti-corruption laws, which generally prohibit companies and their intermediaries from engaging in bribery or making other improper payments to private or public parties for the purpose of obtaining or retaining business or gaining an unfair business advantage. The FCPA also requires proper record keeping and characterization of such payments in our reports filed with the SEC. Our employees are trained and required to comply with these laws, and we are committed to legal compliance and corporate ethics. Violations of these laws could result in severe criminal or civil sanctions and financial penalties and other consequences that may have a material adverse effect on our business, reputation, financial condition or results of operations.

Our inability to comply with our existing credit facilities' restrictive covenants or to access additional sources of capital could impede growth or the repayment or refinancing of existing indebtedness.

The limits imposed on us by the restrictive covenants contained in our credit facilities could prevent us from making acquisitions or cause us to lose access to these facilities.

Our existing credit facilities contain restrictive covenants that limit our ability to, among other things:

- borrow money or guarantee the debts of others;
- use assets as security in other transactions;
- make restricted payments or distributions; and
- sell or acquire assets or merge with or into other companies.

In addition, our credit facilities require us to meet financial ratios, including a "Leverage Ratio" and an "Interest Coverage Ratio," both as defined in the credit facilities.

These restrictions could limit our ability to plan for or react to market conditions or meet extraordinary capital needs and could otherwise restrict our financing activities.

Our ability to comply with the covenants and other terms of our credit facilities will depend on our future operating performance. If we fail to comply with such covenants and terms, we may be in default and the maturity of the related debt could be accelerated and become immediately due and payable. We may be required to obtain waivers from our lenders in order to maintain compliance under our credit facilities, including waivers with respect to our compliance with certain financial covenants. If we are unable to obtain necessary waivers and the debt under our credit facilities is accelerated, we would be required to obtain replacement financing at prevailing market rates.

We may need new or additional financing in the future to expand our business or refinance existing indebtedness. If we are unable to access capital on satisfactory terms and conditions, we may not be able to expand our business or meet our payment requirements under our existing credit facilities. Our ability to obtain new or additional financing will depend on a variety of factors, many of which are beyond our control. We may not be able to obtain new or additional financing because we have substantial debt or because we may not have sufficient cash flow to service or repay our existing or future debt. In addition, depending on market conditions and our financial performance, neither debt nor equity financing may be available on satisfactory terms or at all. Finally, as a consequence of worsening financial market conditions, our credit facility providers may not provide the agreed credit if they become

undercapitalized.

Changes in interest rates could adversely affect us.

Any period of interest rate increases may also adversely affect our profitability. At October 31, 2017, we had \$1,582,984 of total debt and notes payable outstanding, of which 80 percent was priced at interest rates that float with the market. A one percent increase in the interest rate on the floating rate debt in 2017 would have resulted in approximately \$11,064 of additional interest expense. A higher level of floating rate debt would increase the exposure to changes in interest rates. For additional detail related to this risk, see Item 7A, Quantitative and Qualitative Disclosure About Market Risk.

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Failure to retain our existing senior management team or the inability to attract and retain qualified personnel could hurt our business and inhibit our ability to operate and grow successfully.

Our success will continue to depend to a significant extent on the continued service of our executive management team and the ability to recruit, hire and retain other key management personnel to support our growth and operational initiatives and replace executives who retire or resign. Failure to retain our leadership team and attract and retain other important management and technical personnel could place a constraint on our global growth and operational initiatives, possibly resulting in inefficient and ineffective management and operations, which would likely harm our revenues, operations and product development efforts and eventually result in a decrease in profitability.

The level of returns on pension plan assets and changes in the actuarial assumptions used could adversely affect us.

Our operating results may be positively or negatively impacted by the amount of expense we record for our defined benefit pension plans. U.S. GAAP requires that we calculate pension expense using actuarial valuations, which are dependent upon our various assumptions including estimates of expected long-term rate of return on plan assets, discount rates for future payment obligations, and the expected rate of increase in future compensation levels. Our pension expense and funding requirements may also be affected by our actual return on plan assets and by legislation and other government regulatory actions. Changes in assumptions, laws or regulations could lead to variability in operating results and could have a material adverse impact on liquidity.

Regulations related to conflict-free minerals may result in additional expenses that could affect our financial condition and business operations.

Pursuant to the Dodd-Frank Wall Street Reform and Consumer Protection Act, the SEC promulgated final rules regarding disclosure of the use of certain minerals, known as conflict minerals, which are mined from the Democratic Republic of the Congo and adjoining countries, as well as procedures regarding a manufacturer's efforts to prevent the sourcing of such minerals and metals produced from those minerals. These new disclosure obligations will require continuing due diligence efforts to support our future disclosure requirements. We incurred and will continue to incur costs associated with complying with such disclosure requirements, including costs associated with canvassing our supply chain to determine the source country of any conflict minerals incorporated in our products, in addition to the cost of remediation and other changes to products, processes, or sources of supply as a consequence of such verification activities. In addition, the implementation of these rules could adversely affect the sourcing, supply, and pricing of materials used in our products.

Political conditions in the U.S. and foreign countries in which we operate could adversely affect us.

We conduct our manufacturing, sales and distribution operations on a worldwide basis and are subject to risks associated with doing business outside the United States. In 2017, approximately 69 percent of our total sales were generated outside the United States. We expect that international operations and United States export sales will continue to be important to our business for the foreseeable future. Both sales from international operations and export sales are subject in varying degrees to risks inherent in doing business outside the United States. Such risks include, but are not limited to, the following:

- risks of economic instability;
- unanticipated or unfavorable circumstances arising from host country laws or regulations;
- threats of war, terrorism or governmental instability;
- significant foreign and U.S. taxes on repatriated cash;
- changes in tax rates, adoption of new tax laws or other additional tax policies, including the implementation of proposals to reform United States and foreign tax laws that could impact how United States multinational corporations

are taxed on foreign earnings;  
restrictions on the transfer of funds into or out of a country;  
potential negative consequences from changes to taxation policies;  
the disruption of operations from labor and political disturbances;  
the imposition of tariffs, import or export licensing requirements and other potential changes in trade policies and relations arising from policy initiatives implemented by the new U.S. presidential administration; and  
exchange controls or other trade restrictions including transfer pricing restrictions when products produced in one country are sold to an affiliated entity in another country.

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Any of these events could reduce the demand for our products, limit the prices at which we can sell our products, interrupt our supply chain, or otherwise have an adverse effect on our operating performance.

Our international operations also depend upon favorable trade relations between the U.S. and those foreign countries in which our customers, subcontractors and materials suppliers have operations. A protectionist trade environment in either the U.S. or those foreign countries in which we do business, such as a change in the current tariff structures, export compliance or other trade policies, may materially and adversely affect our ability to sell our products in foreign markets. The new U.S. presidential administration has criticized existing trade agreements, and while it is currently unclear what actions the administration may take with respect to existing and proposed trade agreements, or restrictions on trade generally, more stringent export and import controls may be imposed in the future.

Our business and operating results may be adversely affected by natural disasters or other catastrophic events beyond our control.

While we have taken precautions to prevent production and service interruptions at our global facilities, severe weather conditions such as hurricanes or tornadoes, as well as major earthquakes, wildfires and other natural disasters, as well as cyberterrorism, in areas in which we have manufacturing facilities or from which we obtain products may cause physical damage to our properties, closure of one or more of our manufacturing or distribution facilities, lack of an adequate work force in a market, temporary disruption in the supply of inventory, disruption in the transport of products and utilities, and delays in the delivery of products to our customers. Any of these factors may disrupt our operations and adversely affect our financial condition and results of operations.

The insurance that we maintain may not fully cover all potential exposures.

We maintain property, business interruption and casualty insurance but such insurance may not cover all risks associated with the hazards of our business and is subject to limitations, including deductibles and maximum liabilities covered. We are potentially at risk if one or more of our insurance carriers fail. Additionally, severe disruptions in the domestic and global financial markets could adversely impact the ratings and survival of some insurers. In the future, we may not be able to obtain coverage at current levels, and our premiums may increase significantly on coverage that we maintain.

#### Item 1B. Unresolved Staff Comments

None.

## Item 2. Properties

The following table summarizes our principal properties as of October 31, 2017:

| Location                                      | Description of Property                                       | Approximate<br>Square Feet |
|-----------------------------------------------|---------------------------------------------------------------|----------------------------|
| Amherst, Ohio <sup>2, 3</sup>                 | A manufacturing, laboratory and office complex                | 521,000                    |
| Austintown, Ohio <sup>1</sup>                 | A manufacturing, warehouse and office building (leased)       | 207,000                    |
| Carlsbad, California <sup>2</sup>             | Three manufacturing and office buildings (leased)             | 181,000                    |
| Duluth, Georgia <sup>1</sup>                  | A manufacturing, laboratory and office building               | 176,000                    |
| Norwich, Connecticut <sup>2</sup>             | A manufacturing, laboratory and office building               | 159,000                    |
| Chippewa Falls, Wisconsin <sup>1</sup>        | Three manufacturing, warehouse, and office buildings (leased) | 151,000                    |
| Swainsboro, Georgia <sup>1</sup>              | A manufacturing building (leased)                             | 136,000                    |
| East Providence, Rhode Island <sup>2</sup>    | A manufacturing, warehouse and office building                | 116,000                    |
| Loveland, Colorado <sup>2</sup>               | A manufacturing, warehouse and office building                | 115,000                    |
| Robbinsville, New Jersey <sup>2</sup>         | A manufacturing, warehouse and office building (leased)       | 88,000                     |
| Minneapolis, Minnesota <sup>2</sup>           | Two office, laboratory and warehouse buildings (leased)       | 69,000                     |
| Wixom, Michigan <sup>3</sup>                  | A manufacturing, warehouse and office building (leased)       | 64,000                     |
| Salem, New Hampshire <sup>2</sup>             | A manufacturing, warehouse and office building (leased)       | 63,000                     |
| Youngstown, Ohio <sup>1</sup>                 | A manufacturing, warehouse and office building (leased)       | 58,000                     |
| Vista, California <sup>2</sup>                | A manufacturing building (leased)                             | 41,000                     |
| Hickory, North Carolina <sup>1</sup>          | A manufacturing, warehouse and office building (leased)       | 41,000                     |
| Marlborough, Massachusetts <sup>2</sup>       | An office, laboratory and warehouse building (leased)         | 30,000                     |
| Westlake, Ohio                                | Corporate headquarters                                        | 28,000                     |
| Chattanooga, Tennessee <sup>2</sup>           | A manufacturing, warehouse and office building (leased)       | 25,000                     |
| Sunnyvale, California <sup>2</sup>            | Two office, laboratory and warehouse buildings (leased)       | 24,000                     |
| Huntington Beach, California <sup>2</sup>     | An office, laboratory and warehouse building                  | 21,000                     |
| Spokane, Washington <sup>2</sup>              | A manufacturing, warehouse and office building                | 18,000                     |
| Concord, California <sup>2</sup>              | A manufacturing and office building (leased)                  | 12,000                     |
| Ventura, California <sup>2</sup>              | A manufacturing, warehouse and office building (leased)       | 11,000                     |
| Shanghai, China <sup>1, 3</sup>               | Four manufacturing, warehouse and office buildings (leased)   | 311,000                    |
| Lüneburg, Germany <sup>1</sup>                | A manufacturing and laboratory building                       | 129,000                    |
| Münster, Germany <sup>1</sup>                 | Four manufacturing, warehouse and office building (leased)    | 112,000                    |
| Shanghai, China <sup>1, 2, 3</sup>            | Two office, laboratory and engineering buildings              | 110,000                    |
| Guaymas, Mexico <sup>2</sup>                  | Three manufacturing, warehouse and office buildings (leased)  | 89,000                     |
| Bangalore, India <sup>1, 2, 3</sup>           | A manufacturing, warehouse and office building                | 56,000                     |
| Maastricht, Netherlands <sup>1, 2, 3</sup>    | A manufacturing, warehouse and office building                | 54,000                     |
| Chonburi, Thailand <sup>1</sup>               | A manufacturing, warehouse and office building                | 52,000                     |
| Tokyo, Japan <sup>1, 2, 3</sup>               | Three office, laboratory and warehouse buildings (leased)     | 49,000                     |
| Erkrath, Germany <sup>1, 2, 3</sup>           | An office, laboratory and warehouse building (leased)         | 48,000                     |
| Boyle, Ireland <sup>2</sup>                   | A manufacturing, warehouse and office building (leased)       | 47,000                     |
| Deurne, Netherlands <sup>2</sup>              | A manufacturing, warehouse and office building (leased)       | 46,000                     |
| Suzhou, China <sup>2</sup>                    | A manufacturing, warehouse and office building (leased)       | 42,000                     |
| Aylesbury, U.K. <sup>1, 2</sup>               | A manufacturing, warehouse and office building (leased)       | 36,000                     |
| Seongnam-City, South Korea <sup>1, 2, 3</sup> | An office, laboratory and warehouse building (leased)         | 35,000                     |

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|                                         |                                                           |        |
|-----------------------------------------|-----------------------------------------------------------|--------|
| Pirmasens, Germany <sup>1</sup>         | A manufacturing, warehouse and office building (leased)   | 32,000 |
| Munich, Germany <sup>2</sup>            | Three office, laboratory and warehouse buildings (leased) | 29,000 |
| Sao Paulo, Brazil <sup>1, 2, 3</sup>    | An office, laboratory and warehouse building (leased)     | 23,000 |
| El Marques, Mexico <sup>1, 2, 3</sup>   | A warehouse and office building (leased)                  | 22,000 |
| Munich, Germany <sup>2</sup>            | An office, laboratory and warehouse building (leased)     | 21,000 |
| Katzrin, Israel <sup>2</sup>            | An office, laboratory and warehouse building (leased)     | 20,000 |
| Singapore <sup>1, 2, 3</sup>            | Two warehouse and office buildings (leased)               | 16,000 |
| Billerbeck, Germany <sup>1</sup>        | An office and warehouse building (leased)                 | 16,000 |
| Lagny Sur Marne, France <sup>1, 3</sup> | An office building (leased)                               | 6,000  |
| Segrate, Italy <sup>1, 3</sup>          | An office, laboratory and warehouse building (leased)     | 5,000  |
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## Business Segment - Property Identification Legend

1 - Adhesive Dispensing Systems

2 - Advanced Technology Systems

3 - Industrial Coating Systems

The facilities listed have adequate, suitable and sufficient capacity (production and nonproduction) to meet present and foreseeable demand for our products.

Other properties at international subsidiary locations and at branch locations within the United States are leased. Lease terms do not exceed 25 years and generally contain a provision for cancellation with some penalty at an earlier date. Information about leases is reported in Note 11 of Notes to Consolidated Financial Statements that can be found in Part II, Item 8 of this document.

## Item 3. Legal Proceedings

We are involved in pending or potential litigation regarding environmental, product liability, patent, contract, employee and other matters arising from the normal course of business. Including the environmental matter discussed below, after consultation with legal counsel, we believe that the probability is remote that losses in excess of the amounts we have accrued would have a material adverse effect on our financial condition, quarterly or annual operating results or cash flows.

Environmental – We have voluntarily agreed with the City of New Richmond, Wisconsin and other Potentially Responsible Parties to share costs associated with the remediation of the City of New Richmond municipal landfill (the “Site”) and constructing a potable water delivery system serving the impacted area down gradient of the Site. At October 31, 2017 and 2016, our accrual for the ongoing operation, maintenance and monitoring obligation at the Site was \$472 and \$516, respectively.

The liability for environmental remediation represents management’s best estimate of the probable and reasonably estimable undiscounted costs related to known remediation obligations. The accuracy of our estimate of environmental liability is affected by several uncertainties such as additional requirements that may be identified in connection with remedial activities, the complexity and evolution of environmental laws and regulations, and the identification of presently unknown remediation requirements. Consequently, our liability could be different than our current estimate. However, we do not expect that the costs associated with remediation will have a material adverse effect on our financial condition or results of operations.

## Item 4. Mine Safety Disclosures

None.

## Executive Officers of the Company

Our executive officers as of October 31, 2017, were as follows:

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| Name                | Age | Officer Since | Position or Office with The Company and Business Experience During the Past Five (5) Year Period |
|---------------------|-----|---------------|--------------------------------------------------------------------------------------------------|
| Michael F. Hilton   | 63  | 2010          | President and Chief Executive Officer, 2010                                                      |
| John J. Keane       | 56  | 2003          | Senior Vice President, 2005                                                                      |
| Gregory P. Merk     | 46  | 2006          | Senior Vice President, 2013<br>Vice President, 2006                                              |
| Gregory A. Thaxton  | 56  | 2007          | Senior Vice President, Chief Financial Officer, 2012                                             |
| James E. DeVries    | 58  | 2012          | Vice President, 2012                                                                             |
| Stephen P. Lovass   | 48  | 2017          | Vice President, 2017                                                                             |
| Shelly M. Peet      | 52  | 2007          | Vice President, 2009                                                                             |
| Jeffrey A. Pembroke | 50  | 2015          | Vice President, 2015                                                                             |
| Joseph Stockunas    | 57  | 2015          | Vice President, 2015                                                                             |

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Robert E. Veillette 65 2007 Vice President, General Counsel and Secretary, 2007

On November 28, 2016, Mr. Lovass was elected as Corporate Vice President. Prior to joining the Company, Mr. Lovass served as President for one of the global sensors and controls businesses for Danahar Corporation, a publicly-traded, international Fortune 200, diversified science and technology company from 2012 to 2016. Prior to joining Danahar, Mr. Lovass served as a Senior Vice President and Corporate Officer for Gerber Scientific.

On September 5, 2017, we filed a Form 8-K with the Securities & Exchange Commission announcing that Mr. Veillette will retire from the Company, effective December 31, 2017. Upon his retirement, Mr. Veillette will be succeeded by Gina Brickley Beredo who has served as Deputy General Counsel and Assistant Secretary since joining the Company in 2013.

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## PART II

## Item 5. Market for the Company's Common Equity, Related Stockholder Matters and Issuer Purchases of Equity Securities

## Market Information and Dividends

(a) Our common shares are listed on the Nasdaq Global Select Market under the symbol NDSN. As of November 30, 2017, there were 1,466 registered shareholders. The table below is a summary of dividends paid per common share and the range of high and low sales prices during each quarter of 2017 and 2016.

|          | Dividend | Common Share Price |         |
|----------|----------|--------------------|---------|
| Quarters | Paid     | High               | Low     |
| 2017:    |          |                    |         |
| First    | \$ .27   | \$116.01           | \$96.05 |
| Second   | .27      | 127.50             | 112.23  |
| Third    | .27      | 131.49             | 113.69  |
| Fourth   | .30      | 130.41             | 107.16  |
| 2016:    |          |                    |         |
| First    | \$ .24   | \$74.24            | \$51.89 |
| Second   | .24      | 80.50              | 56.63   |
| Third    | .24      | 89.42              | 74.49   |
| Fourth   | .27      | 102.57             | 87.63   |

Source: Nasdaq OMX

While we have historically paid dividends to shareholders of our common stock on a quarterly basis, the declaration and payment of future dividends will depend on many factors, including but not limited to, our earnings, financial condition, business development needs and regulatory considerations, and are at the discretion of our board of directors.

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## Performance Graph

The following is a graph that compares the 10-year cumulative return, calculated on a dividend-reinvested basis, from investing \$100 on November 1, 2007 in Nordson common shares, the S&P 500 Index, the S&P MidCap 400 Index, the S&P 500 Industrial Machinery Index, the S&P MidCap 400 Industrial Machinery Index and our Proxy Peer Group, which includes: AIN, AME, ATU, B, CLC, DCI, ENTG, ESL, FLIR, GGG, GTLS, IEX, ITT, LECO, ROP, TER, WTS, and WWD.

| Company/Market/Peer Group     | 2007     | 2008    | 2009     | 2010     | 2011     | 2012     | 2013     | 2014     | 2015     | 2016     | 2017     |
|-------------------------------|----------|---------|----------|----------|----------|----------|----------|----------|----------|----------|----------|
| Nordson Corporation           | \$100.00 | \$70.90 | \$105.80 | \$160.42 | \$194.33 | \$252.55 | \$311.36 | \$334.00 | \$314.64 | \$448.10 | \$572.29 |
| S&P 500 Index                 | \$100.00 | \$63.90 | \$70.17  | \$81.76  | \$88.37  | \$101.81 | \$129.48 | \$151.84 | \$159.73 | \$166.93 | \$206.38 |
| S&P MidCap 400                | \$100.00 | \$63.54 | \$75.09  | \$95.84  | \$104.03 | \$116.63 | \$155.68 | \$173.82 | \$179.77 | \$191.02 | \$235.87 |
| S&P 500 Ind. Machinery        | \$100.00 | \$57.23 | \$76.58  | \$97.99  | \$101.38 | \$121.33 | \$173.25 | \$195.37 | \$195.07 | \$222.74 | \$307.08 |
| S&P MidCap 400 Ind. Machinery | \$100.00 | \$57.90 | \$71.57  | \$93.02  | \$105.80 | \$115.55 | \$160.42 | \$170.00 | \$142.30 | \$167.01 | \$239.53 |
| Proxy Peer Group              | \$100.00 | \$67.28 | \$72.96  | \$89.87  | \$100.94 | \$115.31 | \$160.25 | \$176.57 | \$169.73 | \$174.34 | \$261.11 |

Source: Zack's Investment Research

(b) Use of Proceeds. Not applicable.

(c) Issuer Purchases of Equity Securities

|                                         | Total Number of Shares Repurchased <sup>(1)</sup> | Average Price Paid per Share | Total Number of Shares Repurchased as Part of Publicly Announced Plans or Programs <sup>(2)</sup> | Maximum Value of Shares That May Yet Be Purchased Under the Plans or Programs |
|-----------------------------------------|---------------------------------------------------|------------------------------|---------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------|
| August 1, 2017 to August 31, 2017       | 1                                                 | \$108.84                     | —                                                                                                 | \$ 118,971                                                                    |
| September 1, 2017 to September 30, 2017 | —                                                 | \$—                          | —                                                                                                 | \$ 118,971                                                                    |
| October 1, 2017 to October 31, 2017     | —                                                 | \$—                          | —                                                                                                 | \$ 118,971                                                                    |
| Total                                   | 1                                                 |                              | —                                                                                                 |                                                                               |

(1) Includes shares tendered for taxes related to vesting of restricted stock.

(2) In December 2014, the board of directors authorized a new \$300,000 common share repurchase program. This program replaced the \$200,000 program approved by the board in August 2013. In August 2015, the board of directors authorized the repurchase of up to an additional \$200,000 of the Company's common shares. This new

authorization added capacity to the board's December 2014 authorization to repurchase \$300,000 of shares. Approximately \$118,971 remained available for share repurchases at October 31, 2017. Uses for repurchased shares include the funding of benefit programs including stock

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options, restricted stock and 401(k) matching. Shares purchased are treated as treasury shares until used for such purposes. The repurchase program is being funded using cash from operations and proceeds from borrowings under our credit facilities.

## Item 6. Selected Financial Data

|                                                                | 2017        | 2016        | 2015        | 2014        | 2013        |
|----------------------------------------------------------------|-------------|-------------|-------------|-------------|-------------|
| (In thousands except for per-share amounts)                    |             |             |             |             |             |
| <b>Operating Data (a)</b>                                      |             |             |             |             |             |
| Sales                                                          | \$2,066,982 | \$1,808,994 | \$1,688,666 | \$1,704,021 | \$1,542,921 |
| Cost of sales                                                  | 927,981     | 815,495     | 774,702     | 758,923     | 676,777     |
| % of sales                                                     | 45          | 45          | 46          | 45          | 44          |
| Selling and administrative expenses                            | 678,861     | 594,293     | 584,823     | 575,442     | 541,169     |
| % of sales                                                     | 33          | 33          | 35          | 34          | 35          |
| Severance and restructuring costs                              | 2,438       | 10,775      | 11,411      | 2,551       | 1,126       |
| Long-lived asset impairments                                   | —           | —           | —           | —           | —           |
| Operating profit                                               | 457,702     | 388,431     | 317,730     | 367,105     | 323,849     |
| % of sales                                                     | 22          | 21          | 19          | 22          | 21          |
| Net income                                                     | 295,802     | 271,843     | 211,111     | 246,773     | 221,817     |
| % of sales                                                     | 14          | 15          | 13          | 14          | 14          |
| <b>Financial Data (a) (e)</b>                                  |             |             |             |             |             |
| Working capital                                                | \$240,626   | \$414,032   | \$420,815   | \$301,815   | \$365,269   |
| Net property, plant and equipment and other non-current assets | 2,526,167   | 1,675,008   | 1,646,723   | 1,606,274   | 1,449,712   |
| Total capital (b)                                              | 2,648,094   | 1,767,369   | 1,724,211   | 1,661,110   | 1,496,681   |
| Total assets                                                   | 3,414,539   | 2,420,583   | 2,358,314   | 2,278,957   | 2,051,778   |
| Long-term liabilities                                          | 1,611,300   | 1,237,437   | 1,407,522   | 1,003,292   | 927,118     |
| Shareholders' equity                                           | 1,155,493   | 851,603     | 660,016     | 904,797     | 887,863     |
| Return on average total capital — % (c)                        | 14          | 16          | 13          | 17          | 18          |
| Return on average shareholders' equity — % (d)                 | 30          | 37          | 26          | 27          | 29          |
| <b>Per-Share Data (a)</b>                                      |             |             |             |             |             |
| Average number of common shares                                | 57,533      | 57,060      | 60,652      | 63,656      | 64,214      |
| Average number of common shares and common share equivalents   | 58,204      | 57,530      | 61,151      | 64,281      | 64,908      |
| Basic earnings per share                                       | \$5.14      | \$4.76      | \$3.48      | \$3.88      | \$3.45      |
| Diluted earnings per share                                     | 5.08        | 4.73        | 3.45        | 3.84        | 3.42        |
| Dividends per common share                                     | 1.11        | 0.99        | 0.90        | 0.76        | 0.63        |
| Book value per common share                                    | 20.02       | 14.86       | 11.51       | 14.49       | 13.83       |

(a) See accompanying Notes to Consolidated Financial Statements.

(b) Notes payable, plus current portion of long-term debt, plus long-term debt, minus cash and marketable securities, plus shareholders' equity.

(c) Net income plus after-tax interest expense on borrowings as a percentage of the average of quarterly borrowings (net of cash) plus shareholders' equity over five accounting periods.

(d) Net income as a percentage of average quarterly shareholders' equity over five accounting periods.

(e) Certain amounts for the years 2013 through 2016 have been adjusted to reflect the retrospective application of our reclassification of debt issuance costs upon the adoption of a new accounting standard, as described in Note 2 to the Consolidated Financial Statements.

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Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations

NOTE REGARDING AMOUNTS AND FISCAL YEAR REFERENCES

In this annual report, all amounts related to United States dollars and foreign currency and to the number of Nordson Corporation's common shares, except for per share earnings and dividend amounts, are expressed in thousands. Unless the context otherwise indicates, all references to "we," "us," "our," or the "Company" mean Nordson Corporation.

Unless otherwise noted, all references to years relate to our fiscal year ending October 31.

Critical Accounting Policies and Estimates

Our consolidated financial statements and accompanying notes have been prepared in accordance with accounting principles generally accepted in the United States. The preparation of these financial statements requires management to make estimates, judgments and assumptions that affect reported amounts of assets, liabilities, revenues and expenses. On an ongoing basis, we evaluate the accounting policies and estimates that are used to prepare financial statements. We base our estimates on historical experience and assumptions believed to be reasonable under current facts and circumstances. Actual amounts and results could differ from these estimates used by management.

Certain accounting policies that require significant management estimates and are deemed critical to our results of operations or financial position are discussed below. On a regular basis, critical accounting policies are reviewed with the Audit Committee of the board of directors.

Revenue recognition – Most of our revenues are recognized upon shipment, provided that persuasive evidence of an arrangement exists, the sales price is fixed or determinable, collectibility is reasonably assured, and title and risk of loss have passed to the customer. Certain arrangements may include installation, installation supervision, training, and spare parts, which tend to be completed in a short period of time, at an insignificant cost, and utilizing skills not unique to us, and, therefore, are typically regarded as inconsequential or perfunctory. Revenue for undelivered items is deferred and included within accrued liabilities in the accompanying balance sheet. Revenues deferred in 2017, 2016 and 2015 were not material.

Business combinations – The acquisitions of our businesses are accounted for under the acquisition method of accounting. The amounts assigned to the identifiable assets acquired and liabilities assumed in connection with acquisitions are based on estimated fair values as of the date of the acquisition, with the remainder, if any, recorded as goodwill. The fair values are determined by management, taking into consideration information supplied by the management of the acquired entities, and other relevant information. Such information typically includes valuations obtained from independent appraisal experts, which management reviews and considers in its estimates of fair values. The valuations are generally based upon future cash flow projections for the acquired assets, discounted to present value. The determination of fair values requires significant judgment by management, particularly with respect to the value of identifiable intangible assets. This judgment could result in either a higher or lower value assigned to amortizable or depreciable assets. The impact could result in either higher or lower amortization and/or depreciation expense.

Goodwill – Goodwill is the excess of purchase price over the fair value of tangible and identifiable intangible net assets acquired in various business combinations. Goodwill is not amortized but is tested for impairment annually at the reporting unit level, or more often if indications of impairment exist. Our reporting units are the Adhesive Dispensing Systems segment, the Industrial Coating Systems segment and one level below the Advanced Technology Systems segment.

We test goodwill in accordance with Accounting Standards Codification (ASC) 350. Under a new accounting standard adopted this year (See Note 2 for additional information), a goodwill impairment charge is recorded for the amount by which the carrying value of the reporting unit exceeds the fair value of the reporting unit, as calculated in the quantitative analysis described below. We did not record any goodwill impairment charges in 2017. We use an independent valuation specialist to assist with refining our assumptions and methods used to determine fair values using these methods. In step one, the discounted cash flow method uses assumptions for revenue growth, operating margin, and working capital turnover that are based on management's strategic plans tempered by performance trends and reasonable expectations about those trends. Terminal value calculations employ a published formula known as the Gordon Growth Model Method that essentially captures the present value of perpetual cash flows beyond the last projected period assuming a constant Weighted Average Cost of Capital (WACC) methodology and growth rate. For each reporting unit, a sensitivity analysis is performed to vary the discount and terminal growth rates in order to provide a range of reasonableness for detecting impairment.

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Discount rates are developed using a WACC methodology. The WACC represents the blended average required rate of return for equity and debt capital based on observed market return data and company specific risk factors. For 2017, the discount rates used ranged from 9 percent to 12 percent depending upon the reporting unit's size, end market volatility, and projection risk. The calculated internal rate of return for the discounted cash flow method was 9 percent, the same as the calculated WACC for total Nordson. In the application of the guideline public company method, fair value is determined using transactional evidence for similar publicly traded equity. The comparable company guideline group is determined based on relative similarities to each reporting unit since exact correlations are not available. An indication of fair value for each reporting unit is based on the placement of each reporting unit within a range of multiples determined for its comparable guideline company group. Valuation multiples are derived by dividing latest twelve month performance for revenues and EBITDA into total invested capital, which is the sum of traded equity plus interest bearing debt less cash. These multiples are applied against the revenue and EBITDA of each reporting unit. While the implied indications of fair value using the guideline public company method yield meaningful results, the discounted cash flow method of the income approach includes management's thoughtful projections and insights as to what the reporting units will accomplish in the near future. Accordingly, the reasonable, implied fair value of each reporting unit is a blend based on the relative strength of the approaches employed.

To test the reasonableness of the aggregate fair value, we performed the control premium test, which compares the sum of the implied fair values calculated for our reporting units (net of debt) to the market value of equity. The control premium was negative 3 percent as of the test date of August 1, 2017 and a slight discount to the market value of equity as of October 31, 2017. The control premium indicated that the discounted cash flow valuation was reasonable.

In 2017 and 2016, the results of our annual impairment tests indicated no impairment.

The excess of fair value (FV) over carrying value (CV) was compared to the carrying value for each reporting unit. Based on the results shown in the table below and based on our measurement date of August 1, 2017, our conclusion is that no goodwill was impaired in 2017. Potential events or circumstances, such as a sustained downturn in global economies, could have a negative effect on estimated fair values.

|                                                         | WACC | Excess<br>of<br>FV<br>over<br>CV | Goodwill    |
|---------------------------------------------------------|------|----------------------------------|-------------|
| Adhesive Dispensing Systems Segment                     | 9%   | 489%                             | \$394,234   |
| Industrial Coating Systems Segment                      | 11%  | 503%                             | \$24,058    |
| Advanced Technology Systems Segment - Electronics       |      |                                  |             |
| Systems                                                 | 10%  | 329%                             | \$27,224    |
| Advanced Technology Systems Segment - Fluid             |      |                                  |             |
| Management                                              | 9%   | 83%                              | \$1,092,940 |
| Advanced Technology Systems Segment - Test & Inspection | 12%  | 51%                              | \$48,499    |

Pension plans and postretirement medical plans - The measurement of liabilities related to our pension plans and postretirement medical plans is based on management's assumptions related to future factors, including interest rates,



return on pension plan assets, compensation increases, mortality and turnover assumptions, and health care cost trend rates.

The weighted-average discount rate used to determine the present value of our domestic pension plan obligations was 3.80 percent at October 31, 2017 and 3.94 percent at October 31, 2016. The weighted-average discount rate used to determine the present value of our various international pension plan obligations was 2.07 percent at October 31, 2017, compared to 1.86 percent at October 31, 2016. The discount rates used for all plans were determined by using quality fixed income investments with a duration period approximately equal to the period over which pension obligations are expected to be settled.

In determining the expected return on plan assets, we consider both historical performance and an estimate of future long-term rates of return on assets similar to those in our plans. We consult with and consider the opinions of financial and actuarial experts in developing appropriate return assumptions. The expected rate of return (long-term investment rate) on domestic pension assets used to determine net benefit costs was 6.25 percent in 2017 and 6.72 percent in 2016. The average expected rate of return on international pension assets used to determine net benefit costs was 3.51 percent in 2017 and 4.22 percent in 2016.

The assumed rate of compensation increases used to determine the present value of our domestic pension plan obligations was 3.61 percent at October 31, 2017, compared to 3.61 percent at October 31, 2016. The assumed rate of compensation increases used to determine the present value of our international pension plan obligations was 3.13 percent at October 31, 2017, compared to 3.12 percent at October 31, 2016.

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Annual expense amounts are determined based on the discount rate used at the end of the prior year. Differences between actual and assumed investment returns on pension plan assets result in actuarial gains or losses that are amortized into expense over a period of years.

Economic assumptions have a significant effect on the amounts reported. The effect of a one percent change in the discount rate, expected return on assets and compensation increase is shown in the table below. Bracketed numbers represent decreases in expense and obligation amounts.

|                                                              | United States |            | International |            |
|--------------------------------------------------------------|---------------|------------|---------------|------------|
|                                                              | 1% Point      | 1% Point   | 1% Point      | 1% Point   |
|                                                              | Increase      | Decrease   | Increase      | Decrease   |
| Discount rate:                                               |               |            |               |            |
| Effect on total service and interest cost components in 2017 | \$(5,320 )    | \$6,490    | \$(1,417 )    | \$1,766    |
| Effect on pension obligation as of October 31, 2017          | \$(56,644)    | \$71,919   | \$(14,440)    | \$17,356   |
| Expected return on assets:                                   |               |            |               |            |
| Effect on total service and interest cost components in 2017 | \$(3,326 )    | \$3,326    | \$(375 )      | \$375      |
| Compensation increase:                                       |               |            |               |            |
| Effect on total service and interest cost components in 2017 | \$4,127       | \$(2,755 ) | \$635         | \$(511 )   |
| Effect on pension obligation as of October 31, 2017          | \$23,174      | \$(14,753) | \$3,261       | \$(3,062 ) |

With respect to the domestic postretirement medical plan, the discount rate used to value the benefit plan was 3.86 percent at October 31, 2017 and 4.05 percent at October 31, 2016. The annual rate of increase in the per capita cost of covered benefits (the health care cost trend rate) is assumed to be 3.70 percent in 2018, decreasing gradually to 3.23 percent in 2026.

For the international postretirement plan, the discount rate used to value the benefit obligation was 3.52 percent at October 31, 2017 and 3.40 percent at October 31, 2016. The annual rate of increase in the per capita cost of covered benefits (the health care cost trend rate) is assumed to be 6.50 percent in 2018, decreasing gradually to 3.50 percent in 2037.

The discount rate and the health care cost trend rate assumptions have a significant effect on the amounts reported. For example, a one-percentage point change in the discount rate and the assumed health care cost trend rate would have the following effects. Bracketed numbers represent decreases in expense and obligation amounts.

|                                           | United States |          | International |          |
|-------------------------------------------|---------------|----------|---------------|----------|
|                                           | 1% Point      | 1% Point | 1% Point      | 1% Point |
|                                           | Increase      | Decrease | Increase      | Decrease |
| Discount rate:                            |               |          |               |          |
| Effect on total service and interest cost |               |          |               |          |
| components in 2017                        | \$(585 )      | \$696    | \$(3 )        | \$3      |
| Effect on postretirement obligation as of | \$(10,504)    | \$13,327 | \$(119)       | \$159    |

|                                           |          |            |       |          |
|-------------------------------------------|----------|------------|-------|----------|
| October 31, 2017                          |          |            |       |          |
| Health care trend rate:                   |          |            |       |          |
| Effect on total service and interest cost |          |            |       |          |
| components in 2017                        | \$562    | \$(446 )   | \$10  | \$(8 )   |
| Effect on postretirement obligation as of |          |            |       |          |
| October 31, 2017                          | \$10,637 | \$(8,650 ) | \$150 | \$(115 ) |

Employees hired after January 1, 2002, are not eligible to participate in the domestic postretirement medical plan.

In the fourth quarter of 2016, we adopted a change in the method to be used to estimate the service and interest cost components of net periodic benefit cost for defined benefit pension plans. Historically, for the vast majority of our plans, the service and interest cost components were estimated using a single weighted-average discount rate derived from the yield curve used to measure the benefit obligation at the beginning of the period. Beginning in 2017, we used a spot rate approach by applying the specific spot rates along the yield curve to the relevant projected cash flows in the estimation of the service and interest components of benefit cost, resulting in a more precise measurement. This change did not affect the measurement of total benefit obligations. The change was accounted for as a change in estimate that is inseparable from a change in accounting principle and, accordingly, was accounted for prospectively

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starting in 2017. The reductions in service and interest costs for 2017 associated with this change were \$1,200 and \$3,100, respectively.

Pension and postretirement expenses in 2018 are expected to be approximately \$474 higher than 2017.

**Income taxes** – Income taxes are estimated based on income for financial reporting purposes. Deferred income taxes reflect the net tax effect of temporary differences between the carrying amounts of assets and liabilities for financial reporting purposes and the amounts used for income tax purposes and certain changes in valuation allowances. We provide valuation allowances against deferred tax assets if, based on available evidence, it is more likely than not that some portion or all of the deferred tax assets will not be realized.

Management believes the valuation allowances are adequate after considering future taxable income, allowable carryforward periods and ongoing prudent and feasible tax planning strategies. In the event we were to determine that we would be able to realize the deferred tax assets in the future in excess of the net recorded amount (including the valuation allowance), an adjustment to the valuation allowance would increase income in the period such determination was made. Conversely, should we determine that we would not be able to realize all or part of the net deferred tax asset in the future, an adjustment to the valuation allowance would be expensed in the period such determination was made.

Further, at each interim reporting period, we estimate an effective income tax rate that is expected to be applicable for the full year. Significant judgment is involved regarding the application of global income tax laws and regulations and when projecting the jurisdictional mix of income. Additionally, interpretation of tax laws, court decisions or other guidance provided by taxing authorities influences our estimate of the effective income tax rates. As a result, our actual effective income tax rates and related income tax liabilities may differ materially from our estimated effective tax rates and related income tax liabilities. Any resulting differences are recorded in the period they become known.

#### 2017 compared to 2016

**Sales** – Worldwide sales for 2017 were \$2,066,982, an increase of 14.3 percent from 2016 sales of \$1,808,994. Sales volume increased 14.8 percent and unfavorable currency translation effects reduced sales by 0.5 percent. The volume increase consisted of 7.9 percent from organic growth and 6.9 percent from acquisitions. We had four acquisitions during 2017, ACE Production Technologies, Inc. (“ACE”), Plas-Pak Industries, Inc. (“Plas-Pak”), InterSelect GmbH (“InterSelect”), and Vention Medical’s Advanced Technologies business (“Vention”), which are all included within the Advanced Technology Systems segment. We had one acquisition during 2016, LinkTech, which is also included within the Advanced Technology Systems segment. As used throughout this Form 10-K, geographic regions include the Americas (Canada, Mexico and Central and South America), Asia Pacific (excluding Japan), Europe, Japan, and the United States.

Sales of the Adhesive Dispensing Systems segment were \$916,019 in 2017, an increase of \$36,446, or 4.1 percent, from 2016 sales of \$879,573. The increase was the net result of a sales volume increase of 4.3 percent partially offset by unfavorable currency effects that reduced sales by 0.2 percent. Within this segment, sales volume increased in all geographic regions with the exception of Europe. Growth in product lines serving rigid packaging, consumer non-durable, disposable hygiene and general product assembly end markets, was offset by softness in product lines serving polymer processing end markets.

Sales of the Advanced Technology Systems segment were \$897,623 in 2017, an increase of \$221,294 or 32.7 percent, from 2016 sales of \$676,329. The increase was the result of a sales volume increase of 33.4 percent partially offset by unfavorable currency effects that reduced sales by 0.7 percent. The sales volume increase consisted of 15.1 percent from organic volume and 18.3 percent from the first-year effect of acquisitions. Within the segment, sales volume,

inclusive of acquisitions, increased in all geographic regions. Organic volume increased in most product lines, and was driven by demand in electronics and medical end markets.

Sales of the Industrial Coating Systems segment were \$253,340 in 2017, an increase of \$248, or 0.1 percent, from 2016 sales of \$253,092. The increase was the result of a sales volume increase of 0.8 percent partially offset by unfavorable currency effects that reduced sales by 0.7 percent. Within this segment, sales volume increased in Europe, Japan and the Americas regions. Sales volume increased in most product lines, and was driven by demand for liquid and UV curing, powder coating and container product lines serving industrial end markets.

Sales outside the United States accounted for 68.7 percent of our sales in 2017, as compared to 70.6 percent in 2016. On a geographic basis, sales in the United States were \$647,657, an increase of 21.9 percent from 2016. The increase in sales volume consisted of 5.3 percent from organic volume and 16.6 percent from acquisitions. In the Americas region, sales were \$147,026, an increase of 17.9 percent from 2016, with volume increasing 18.0 percent partially offset by unfavorable currency effects of 0.1 percent. The increase in sales volume consisted of 7.7 percent from organic volume and 10.3 percent from acquisitions. Sales in Europe were \$530,812, an

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increase of 5.3 percent from 2016, with volume increasing 5.5 percent partially offset by unfavorable currency effects of 0.2 percent. The increase in sales volume consisted of 2.2 percent from organic volume and 3.3 percent from acquisitions. Sales in Japan were \$147,189, an increase of 20.6 percent from 2016, with volume increasing 24.5 percent partially offset by unfavorable currency effects of 3.9 percent. The increase in sales volume consisted of 23.1 percent from organic volume and 1.4 percent from acquisitions. Sales in the Asia Pacific region were \$594,298, an increase of 12.7 percent from the prior year, with volume increasing 13.2 percent partially offset by unfavorable currency effects of 0.5 percent. The increase in sales volume consisted of 12.3 percent from organic growth and 0.9 percent from acquisitions.

It is estimated that the effect of pricing on 2017 total sales was not material relative to 2016.

Operating profit – Cost of sales were \$927,981 in 2017, up 13.8 percent from \$815,495 in 2016. Gross profit, expressed as a percentage of sales, increased to 55.1 percent in 2017 from 54.9 percent in 2016. Of the 0.2 percentage point improvement in gross margin, favorable product mix added 0.3 percentage points primarily related to higher sales growth in our Adhesive Dispensing Systems and Advanced Technology Systems segments, which have higher margins than the Industrial Coating Systems segment. The 0.1 percentage point offset is primarily due to unfavorable currency translation effects.

Selling and administrative expenses were \$678,861 in 2017, compared to \$594,293 in 2016. The 14.2 percentage point increase includes 6.1 percent primarily in support of higher sales growth, 6.1 percent related to the first year effect of acquisitions and 2.5 percent of corporate charges related to acquisition transaction costs, offset by 0.5 percentage points due to currency translation effects.

Selling and administrative expenses as a percentage of sales decreased to 32.8 percent in 2017 from 32.9 percent in 2016. Of the 0.1 percentage point improvement, 2.5 percentage points is due to leveraging higher sales growth in our Adhesive Dispensing Systems and Advanced Technology Systems segments. This improvement was partially offset by 1.7 percentage points due to the first year effect of acquisitions and 0.7 percentage points due to corporate charges related to acquisition transaction costs.

Severance and restructuring costs of \$2,438 were recorded in 2017. Within the Adhesives Dispensing Systems segment, restructuring initiatives to optimize operations in the U.S. and Belgium and consolidate certain polymer processing product line facilities in the U.S. resulted in severance and restructuring costs of \$2,618. Within the Advanced Technology Systems segment, costs of \$180 were reversed during 2017 related to a 2015 restructuring initiative. No costs related to severance and restructuring were recorded in the Industrial Coating Systems segment in 2017. Additional costs related to these initiatives are not expected to be material in future periods. All severance and restructuring costs are included in selling and administrative expenses in the Consolidated Statements of Income.

Operating capacity for each of our segments can support fluctuations in order activity without significant changes in operating costs. Also, currency translation affects reported operating margins. Operating margins for each segment were unfavorably impacted by a stronger dollar primarily against the Euro during 2017 as compared to 2016.

Operating profit as a percentage of sales increased to 22.1 percent in 2017 compared to 21.5 percent in 2016. Of the 0.6 percentage point improvement in operating margin, favorable leverage of our selling and administrative expenses contributed 2.4 percentage points, lower severance and restructuring expenses added 0.5 percentage points, and favorable product mix added 0.2 percentage points primarily related to higher sales growth in our Adhesives Dispensing Systems and Advanced Technology Systems segments. This improvement was offset by 1.7 percentage points due to the first year effect of acquisitions, 0.7 percentage points due to corporate charges related to acquisition transaction costs, and 0.1 percentage points due to short term purchase price accounting charges for acquired inventory.

For the Adhesive Dispensing Systems segment, operating profit as a percentage of sales increased to 27.7 percent in 2017 compared to 26.1 percent in 2016. Of the 1.6 percentage point improvement in operating margin, favorable product mix added 0.7 percentage points due to increased sales to consumer non-durable, disposable hygiene and rigid packaging end markets, lower severance and restructuring expenses added 0.6 percentage points, favorable foreign currency translation effects added 0.2 percentage points and favorable leverage of selling and administrative expenses added 0.1 percentage points.

For the Advanced Technology Systems segment, operating profit as a percentage of sales increased to 25.4 percent in 2017 compared to 23.6 percent in 2016. Of the 1.8 percentage point improvement in operating margin, favorable leverage of our selling and administrative expenses due to higher sales contributed 5.6 percentage points, favorable product mix added 0.4 percentage points, and lower severance and restructuring expenses contributed 0.2 percentage points. These increases were partially offset by 4.0 percentage points due to the first year effect of acquisitions, 0.3 percentage points due to unfavorable currency translation effects, and 0.1 percentage points due to short term purchase price accounting charges for acquired inventory.

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For the Industrial Coating Systems segment, operating profit as a percentage of sales increased to 17.4 percent in 2017 compared to 17.2 percent in 2016. Of the 0.2 percentage point improvement in operating margin, lower severance and restructuring expenses added 0.8 percentage points and favorable leverage of our selling and administrative expenses added 0.4 percentage points. These increases were offset by 0.7 percentage points related to unfavorable product mix and 0.3 percentage points related to unfavorable foreign currency translation effects.

Interest and other income (expense) - Interest expense in 2017 was \$36,601, an increase of \$15,279, or 71.7 percent, from 2016. The increase was due to higher average borrowing levels between periods. Other expense in 2017 was \$1,934 compared to other income of \$657 in 2016. Included in the current year's other expense are foreign currency losses of \$686. Included in the prior year's other income were a litigation settlement of \$800 and foreign currency gains of \$2,004. These gains were partially offset by \$1,530 of net unfavorable adjustments primarily related to the reversal of an indemnification asset resulting from the effective settlement of a tax exam.

Income taxes – Income tax expense in 2017 was \$124,489, or 29.6 percent of pre-tax income, as compared to \$96,651, or 26.2 percent of pre-tax income in 2016.

Our income tax provision for 2017 includes a discrete tax expense of \$1,070 related to nondeductible acquisition costs.

On December 18, 2015, the Protecting Americans from Tax Hikes Act of 2015 was enacted which retroactively reinstated the Federal Research and Development Tax Credit (Federal R&D Tax Credit) as of January 1, 2015, and made it permanent. As a result, our income tax provision for 2016 includes a discrete tax benefit of \$2,200 related to 2015. The tax rate for 2016 also includes a discrete tax benefit of \$6,154 related to dividends paid from previously taxed foreign earnings generated prior to 2015, and a benefit of \$2,682 related to the effective settlement of a tax exam.

Net income – Net income was \$295,802, or \$5.08 per diluted share, in 2017, compared to net income of \$271,843, or \$4.73 per diluted share, in 2016. This represents an 8.8 percent increase in net income and a 7.4 percent increase in diluted earnings per share.

2016 compared to 2015

Sales – Worldwide sales for 2016 were \$1,808,994, an increase of 7.1 percent from 2015 sales of \$1,688,666. Sales volume increased 8.5 percent and unfavorable currency translation effects reduced sales by 1.4 percent. The volume increase consisted of 6.5 percent from organic growth and 2.0 percent from acquisitions. We had one acquisition during 2016, LinkTech, which is included within the Advanced Technology Systems segment. Three acquisitions were made during 2015: Liquidyn GmbH (“Liquidyn”) and MatriX Technologies GmbH (“MatriX”), which were included within the Advanced Technology Systems segment, and WAFO Produktionsgesellschaft GmbH (“WAFO”), which was included in the Adhesives Dispensing Systems segment. As used throughout this Form 10-K, geographic regions include the Americas (Canada, Mexico and Central and South America), Asia Pacific (excluding Japan), Europe, Japan, and the United States.

Sales of the Adhesive Dispensing Systems segment were \$879,573 in 2016, an increase of \$43,507, or 5.2 percent, from 2015 sales of \$836,066. The increase was the net result of a sales volume increase of 6.9 percent partially offset by unfavorable currency effects that reduced sales by 1.7 percent. The sales volume increase consisted of 0.7 percent from the WAFO acquisition and 6.2 percent from organic volume. Within this segment, sales volume increased in all geographic regions except for the Americas and Japan, and was particularly strong in Europe. Organic growth was driven by product lines serving consumer non-durable, disposable hygiene, general product assembly, rigid packaging and polymer processing end markets.



Sales of the Advanced Technology Systems segment were \$676,329 in 2016, an increase of \$82,471, or 13.9 percent, from 2015 sales of \$593,858. The increase was the result of a sales volume increase of 14.7 percent partially offset by unfavorable currency effects that reduced sales by 0.8 percent. The sales volume increase consisted of 10.1 percent from organic volume and 4.6 percent from the first-year effect of acquisitions. Within the segment, sales volume, inclusive of acquisitions, increased in all geographic regions, and was most pronounced in Japan and Asia Pacific. Growth was driven by increased demand for test and inspection and automated dispensing solutions serving electronics end markets, as well continued strength in fluid management product lines serving medical and industrial end markets.

Sales of the Industrial Coating Systems segment were \$253,092 in 2016, a decrease of \$5,650, or 2.2 percent, from 2015 sales of \$258,742. The decrease was the result of a sales volume decrease of 0.6 percent and unfavorable currency effects that reduced sales by 1.6 percent. Within this segment, sales volume increased in the Americas and Asia Pacific regions, and was offset by decreases in the United States, Europe and Japan. Growth in cold material product lines serving automotive end markets was offset by softness in powder coating and container product lines serving industrial end markets.

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Sales outside the United States accounted for 70.6 percent of our sales in 2016, as compared to 68.6 percent in 2015. On a geographic basis, sales in the United States were \$531,117, an increase of 0.2 percent from 2015. The increase in sales volume consisted of 0.4 percent from acquisitions, offset by an organic volume decline of 0.2 percent. In the Americas region, sales were \$124,657, a decrease of 3.6 percent from 2015, with volume increasing 2.5 percent offset by unfavorable currency effects of 6.1 percent. The increase in sales volume consisted of 1.7 percent from organic volume and 0.8 percent from acquisitions. Sales in Europe were \$503,869, an increase of 8.9 percent from 2015, with volume increasing 12.3 percent partially offset by unfavorable currency effects of 3.4 percent. The increase in sales volume consisted of 9.2 percent from organic volume and 3.1 percent from acquisitions. Sales in Japan were \$122,054, an increase of 13.2 percent from 2015, with volume increasing 2.2 percent and favorable currency effects of 11.0 percent. The increase in sales volume consisted of 1.9 percent from organic volume and 0.3 percent from acquisitions. Sales in the Asia Pacific region were \$527,297, an increase of 14.9 percent from the prior year, with volume increasing 17.4 percent partially offset by unfavorable currency effects of 2.5 percent. The increase in sales volume consisted of 14.0 percent from organic growth and 3.4 percent from acquisitions.

It is estimated that the effect of pricing on 2016 total sales was not material relative to 2015.

Operating profit – Cost of sales were \$815,495 in 2016, up 5.3 percent from 2015. Gross profit, expressed as a percentage of sales, increased to 54.9 percent in 2016 from 54.1 percent in 2015. Of the 0.8 percentage point improvement in gross margin, favorable product mix added 1.3 percentage points primarily related to higher sales growth in our Adhesive Dispensing Systems and Advanced Technology Systems segments, which have higher margins relative to our Industrial Coating Systems segment. The 0.5 percentage point offset is primarily due to unfavorable currency translation effects.

Selling and administrative expenses were \$594,293 in 2016, compared to \$584,823 in 2015. The 1.6 percent increase includes 2.9 percent primarily in support of higher sales growth, offset by 1.3 percent due to currency translation effects.

Selling and administrative expenses as a percentage of sales decreased to 32.9 percent in 2016 from 34.6 percent in 2015. The 1.7 percentage point improvement is primarily due to leveraging higher sales growth in our Adhesive Dispensing Systems and Advanced Technology Systems segments.

Severance and restructuring costs of \$10,775 were recorded in 2016. Within the Adhesives Dispensing Systems segment, restructuring initiatives to optimize operations in the U.S. and Belgium and consolidate certain polymer processing product line facilities in the U.S. resulted in severance and restructuring costs of \$7,800. To enhance operational efficiency and customer service within the Advanced Technology Systems segment, a restructuring initiative resulted in severance and restructuring costs of \$1,054. Within the Industrial Coatings Systems segment, a restructuring program to enhance operational efficiency and customer service resulted in severance costs of \$1,921. Additional costs related to these initiatives are not expected to be material in future periods. All severance and restructuring costs are included in selling and administrative expenses in the Consolidated Statements of Income.

Operating capacity for each of our segments can support fluctuations in order activity without significant changes in operating costs. Also, currency translation affects reported operating margins. Operating margins for each segment were unfavorably impacted by a stronger dollar primarily against the British Pound and Chinese Yuan during 2016 as compared to 2015.

Operating profit as a percentage of sales increased to 21.5 percent in 2016 compared to 18.8 percent in 2015. Of the 2.7 percentage point improvement in operating margin, favorable leverage of our selling and administrative expenses contributed 1.8 percentage points, favorable product mix added 1.3 percentage points primarily related to higher sales growth in our Adhesives Dispensing Systems and Advanced Technology Systems segments, which have higher

margins relative to our Industrial Coating Systems segment, and lower severance and restructuring expenses contributed 0.1 percentage points. The 0.5 percentage point offset is primarily due to unfavorable currency translation effects.

For the Adhesive Dispensing Systems segment, operating profit as a percentage of sales increased to 26.1 percent in 2016 compared to 23.4 percent in 2015. Of the 2.7 percentage point improvement in operating margin, favorable leverage of our selling and administrative expenses contributed 2.0 percentage points, favorable product mix added 1.2 percentage points due to increased sales to consumer non-durable, disposable hygiene, general product assembly and rigid packaging end markets, and lower severance and restructuring expense added 0.1 percentage points. The 0.6 percentage point offset is primarily due to unfavorable currency translation effects.

For the Advanced Technology Systems segment, operating profit as a percentage of sales increased to 23.6 percent in 2016 compared to 20.4 percent in 2015. Of the 3.2 percentage point improvement in operating margin, favorable leverage of our selling and administrative expenses contributed 2.2 percentage points, favorable product mix added 0.9 percentage points, and lower severance and restructuring expenses contributed 0.3 percentage points. The 0.2 percentage point offset is primarily due to unfavorable currency translation effects.

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For the Industrial Coating Systems segment, operating profit as a percentage of sales increased to 17.2 percent in 2016 compared to 16.0 percent in 2015. Of the 1.2 percentage point improvement in operating margin, favorable product mix added 2.3 percentage points, primarily related to sales of engineered systems for which margins vary depending on the type of customer application, and favorable leverage of our selling and administrative expenses contributed 0.2 percentage points. The remaining 1.3 percentage point offset was primarily due to severance and restructuring expenses and unfavorable currency translation effects.

Interest and other income (expense) - Interest expense in 2016 was \$21,322, an increase of \$3,218, or 17.8 percent, from 2015. The increase was due to higher average borrowing levels between periods, offset by reversals of interest accruals related to the effective settlement of a tax exam. Other income in 2016 was \$657 compared to \$678 in 2015. Included in the current year's other income were a litigation settlement of \$800 and \$2,004 of foreign currency gains. These gains were partially offset by \$1,530 of charges primarily related to the reversal of an indemnification asset resulting from the effective settlement of a tax exam. Significant items in 2015 were proceeds from a favorable litigation settlement of \$1,608 and loss on disposal of fixed assets of \$653.

Income taxes - Income tax expense in 2016 was \$96,651, or 26.2 percent of pre-tax income, as compared to \$89,751, or 29.8 percent of pre-tax income in 2015.

On December 18, 2015, the Protecting Americans from Tax Hikes Act of 2015 was enacted which retroactively reinstated the Federal Research and Development Tax Credit (Federal R&D Tax Credit) as of January 1, 2015, and made it permanent. As a result, our income tax provision for 2016 includes a discrete tax benefit of \$2,200 related to 2015. The tax rate for 2016 also includes a discrete tax benefit of \$6,154 related to dividends paid from previously taxed foreign earnings generated prior to 2015, and a benefit of \$2,682 related to the effective settlement of a tax exam.

Net income - Net income was \$271,843, or \$4.73 per diluted share, in 2016, compared to net income of \$211,111, or \$3.45 per diluted share, in 2015. This represents a 28.8 percent increase in net income and a 37.1 percent increase in diluted earnings per share. The percentage change in earnings per share is more than the percentage change in net income due to a lower number of shares outstanding in the current year as a result of share repurchases.

#### Liquidity and Capital Resources

Cash and cash equivalents increased \$23,144 in 2017. Cash provided by operating activities was \$349,673 in 2017, compared to \$331,158 in 2016. The primary sources were net income adjusted for non-cash income and expenses (consisting of depreciation and amortization, non-cash stock compensation, provision for losses on receivables, deferred income taxes, other non-cash expense, and loss on sale of property, plant and equipment) and the tax benefit from the exercise of stock options, the sum of which was \$406,262 in 2017, compared to \$358,984 in 2016. The increase in cash provided by operating activities was primarily due to higher net income. Operating assets and liabilities used \$56,589 of cash in 2017, compared to \$27,826 in 2016.

Cash used in investing activities was \$877,964 in 2017, compared to \$102,201 in 2016. In the current year, cash of \$805,943 was used for the ACE, InterSelect GmbH, Plas-Pak, and Vention acquisitions and \$4,470 was used for equity investments, partially offset by cash received of \$4,007 which was primarily due to the sale of a building in the U.S. Capital expenditures were \$71,558 in 2017 compared to \$60,851 in 2016.

Cash of \$547,829 was provided by financing activities in 2017, compared to cash of \$210,280 used in 2016. Net proceeds from long-term debt and short-term borrowings provided \$602,221 in 2017, compared to net short and long-term repayments of \$130,217 in 2016. The increase in net proceeds is primarily due to our new \$705,000 term loan facility used for the Vention acquisition during the second quarter of 2017, partially offset by current year

repayments. Issuance of common shares related to employee benefit plans generated \$14,086 of cash in 2017, up from \$11,476 in 2016. This increase was the result of higher stock option exercises. In 2017 cash of \$3,216 was used for the purchase of treasury shares, down from \$33,421 in 2016. Dividend payments were \$63,840 in 2017, up from \$56,436 in 2016 due to an increase in the annual dividend to \$1.11 per share from \$0.99 per share.

The following is a summary of significant changes by balance sheet caption from October 31, 2016 to October 31, 2017. Receivables increased \$76,527 primarily due to higher sales volume. Inventories increased \$43,905 due to acquisitions completed during 2017 and higher level of business activity in the second half of 2017 as compared to 2016. Net property, plant and equipment increased \$73,282 due to capital expenditures of \$71,558 and acquisitions of \$42,496, offset by depreciation expense and the sale of a building during the first quarter of 2017. Goodwill increased \$482,073 due primarily to acquisitions completed during 2017. Net intangible assets increased \$286,878, primarily due to acquisitions completed during 2017, partially offset by amortization expense.

The increase of \$10,568 in accrued liabilities was primarily due to higher compensation-related accruals. Current maturities of long-term debt increased \$288,494 primarily as a result of the \$326,460 reclassification from long-term debt to current maturities related to our 2015 and 2017 term loan facilities, certain of our 2012 senior notes, and our New York Life credit facility, partially offset by

\$27,400 in repayments of certain of our 2012 senior notes, and \$10,556 in repayments made under our New York Life credit facility. The long-term debt increase of \$313,626 was primarily due to the new \$705,000 term loan facility used for the Vention acquisition during the second quarter of 2017, partially offset by loan repayments and the \$326,460 reclassification from long-term debt to current maturities as noted above. The \$18,710 decrease in long-term pension obligations and the \$3,192 increase in postretirement obligations were primarily the result of changes to global weighted-average discount rates.

In December 2014, the board of directors authorized a new \$300,000 common share repurchase program. This program replaced the \$200,000 program approved by the board in August 2013. In August 2015, the board of directors authorized the repurchase of up to an additional \$200,000 of the Company's common shares. This new authorization added capacity to the board's December 2014 authorization to repurchase \$300,000 of shares. Approximately \$118,971 remained available for share repurchases at October 31, 2017. Uses for repurchased shares include the funding of benefit programs including stock options, restricted stock and 401(k) matching. Shares purchased are treated as treasury shares until used for such purposes. The repurchase program is being funded using cash from operations and proceeds from borrowings under our credit facilities.

As of October 31, 2017, approximately 94 percent of our consolidated cash and cash equivalents were held at various foreign subsidiaries. Deferred income taxes are not provided on undistributed earnings of international subsidiaries that are intended to be permanently invested in those operations. These undistributed earnings represent the post-income tax earnings under U.S. GAAP not adjusted for previously taxed income which aggregated approximately \$1,026,793 and \$757,501 at October 31, 2017 and 2016, respectively. Should these earnings be distributed, applicable foreign tax credits, distributions of previously taxed income, and utilization of other attributes would substantially offset taxes due upon the distribution. It is not practical to estimate the amount of additional taxes that might be payable on such undistributed earnings.

#### Contractual Obligations

The following table summarizes contractual obligations as of October 31, 2017:

|                                                                                | Payments Due by Period |                     |              |              |                  |
|--------------------------------------------------------------------------------|------------------------|---------------------|--------------|--------------|------------------|
|                                                                                | Total                  | Less than<br>1 Year | 1-3<br>Years | 4-5<br>Years | After 5<br>Years |
| Long-term debt <sup>(1)</sup>                                                  | \$1,586,813            | \$326,587           | \$658,800    | \$373,978    | \$227,448        |
| Interest payments on long-term debt <sup>(1)</sup>                             | 45,148                 | 11,173              | 15,628       | 10,366       | 7,981            |
| Capital lease obligations <sup>(2)</sup>                                       | 19,358                 | 6,353               | 6,849        | 1,501        | 4,655            |
| Operating leases <sup>(2)</sup>                                                | 74,117                 | 17,337              | 23,500       | 15,560       | 17,720           |
| Contributions related to pension and postretirement<br>benefits <sup>(3)</sup> | 25,000                 | 25,000              | —            | —            | —                |
| Purchase obligations <sup>(4)</sup>                                            | 74,425                 | 72,751              | 1,674        | —            | —                |
| Total obligations                                                              | \$1,824,861            | \$459,201           | \$706,451    | \$401,405    | \$257,804        |

(1) In March 2017, we entered into a \$705,000 term loan facility with a group of banks. The Term Loan Agreement provides for the following term loans in three tranches: \$200,000 due in October 2018, \$200,000 due in March 2020, and \$305,000 due in March 2022. The weighted average interest rate for borrowings under this agreement was 2.33 percent at October 31, 2017. Borrowings under this agreement were used for the single purpose of

acquiring Vention during the second quarter of 2017. We were in compliance with all covenants at October 31, 2017.

In February 2015, we increased, amended and extended our existing syndicated revolving credit agreement that was scheduled to expire in December 2016. We entered into a \$600,000 unsecured, multicurrency credit facility with a group of banks. This facility has a five-year term and includes a \$50,000 subfacility for swing-line loans and may be increased from \$600,000 to \$850,000 under certain conditions. It expires in February 2020. Balances outstanding under the prior facility were transferred to the new facility. At October 31, 2017, \$249,138 was outstanding under this facility, compared to \$244,680 outstanding at October 31, 2016. Balances outstanding under the prior credit agreement were transferred to the new credit agreement. The weighted average interest rate for borrowings under this agreement was 2.24 percent at October 31, 2017. We were in compliance with all covenants at October 31, 2017, and the amount we could borrow under the facility would not have been limited by any debt covenants.

We entered into a \$150,000 three-year Note Purchase and Private Shelf agreement with New York Life Investment Management LLC in 2011. In 2015, the amount of the facility was increased to \$180,000, and in 2016 it was increased to \$200,000. Notes issued under the agreement may have a maturity of up to 12 years, with an average life of up to 10 years, and are unsecured. The interest rate on each note can be fixed or floating and is based upon the market rate at the borrowing date. At October 31, 2017, there was \$146,666 outstanding under this facility, compared to \$157,222 at October 31, 2016. Existing notes

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mature between September 2018 and September 2026. The interest rate on each borrowing is fixed based upon the market rate at the borrowing date or is variable based upon the LIBOR rate. At October 31, 2017, the amount outstanding under this facility was at fixed rates of 2.21 percent and 2.56 percent and at variable rates of 2.49 percent and 2.60 percent. This agreement contains customary events of default and covenants related to limitations on indebtedness and the maintenance of certain financial ratios. We were in compliance with all covenants at October 31, 2017, and the amount we could borrow would not have been limited by any debt covenants.

In 2012, we entered into a Note Purchase Agreement with a group of insurance companies under which we sold \$200,000 of Senior Notes. At October 31, 2017, \$172,600 was outstanding under this agreement. Existing notes mature between July 2018 and July 2025 and bear interest at fixed rates between 2.62 percent and 3.13 percent. We were in compliance with all covenants at October 31, 2017.

In April 2015, we entered into a \$200,000 term loan facility with a group of banks. \$100,000 is due in April 2018 and has a weighted average interest rate of 2.24 percent and \$100,000 is due in April 2020 and has a weighted average interest rate of 2.34 percent. This loan was used to pay down \$100,000 of our previous 364-day unsecured credit facility and \$100,000 of our revolving credit facility. We were in compliance with all covenants at October 31, 2017.

In July 2015, we entered into a Note Purchase Agreement under which \$100,000 of Senior Unsecured Notes were purchased primarily by a group of insurance companies. The notes mature in July 2019 and July 2027 and bear interest at fixed rates of 2.89 percent and 3.19 percent. We were in compliance with all covenants at October 31, 2017.

In October 2015, we entered into a €70,000 agreement with Bank of America Merrill Lynch International Limited. The term of the agreement is three years and can be extended by one year on two annual occasions if notice is given between 180 days and 30 days before the maturity date. The interest rate is variable based on the EUR LIBOR rate plus applicable margin based on our leverage ratio. In September 2016 this Agreement was increased to €110,000, and amended and extended to September 2019. At October 31, 2016, the balance outstanding was €72,300 (\$79,389). At October 31, 2017, the balance outstanding was €10,467 (\$12,191) and the weighted average interest rate was 1.00 percent. We were in compliance with all covenants at October 31, 2017.

See Note 10 for additional information.

(2) See Note 11 for additional information.

(3) Pension and postretirement plan funding amounts after 2017 will be determined based on the future funded status of the plans and therefore cannot be estimated at this time. See Note 7 for additional information.

(4) Purchase obligations primarily represent commitments for materials used in our manufacturing processes that are not recorded in our Consolidated Balance Sheet.

We believe that the combination of present capital resources, cash from operations and unused financing sources are more than adequate to meet cash requirements for 2018. There are no significant restrictions limiting the transfer of funds from international subsidiaries to the parent company.

## Outlook

Our operating performance, balance sheet position, and financial ratios for 2017 remained strong relative to recent years, although uncertainties persisted in global financial markets and the general economic environment. Going forward, we are well-positioned to manage our liquidity needs that arise from working capital requirements, capital expenditures, contributions related to pension and postretirement obligations, and principal and interest payments on indebtedness. Primary sources of capital to meet these needs as well as other opportunistic investments are cash provided by operations and borrowings under our loan agreements. In 2017, cash from operations was 16.9 percent of revenue. With respect to borrowings under existing loan agreements, as of October 31, 2017, we had \$350,862



available capacity under our five-year term, \$600,000 unsecured, multicurrency credit facility which may be increased to \$850,000 under certain conditions. This credit facility expires in February 2020. In addition, we had \$53,334 borrowing capacity remaining on our \$200,000 three-year Private Shelf agreement with New York Life Investment Management LLC. While these facilities provide the contractual terms for any borrowing, we cannot be assured that these facilities would be available in the event that these financial institutions failed to remain sufficiently capitalized.

Other loan agreements exist with no remaining borrowing capacity, but factor into debt covenant calculations that affect future borrowing capacity. In July 2012, we entered into a note purchase agreement with a group of insurance companies under which we sold \$200,000 of senior notes. The notes mature between July 2017 and July 2025 and bear interest at fixed rates between 2.62 percent and 3.13 percent. As of April 2015, we entered into a \$200,000 term loan facility with PNC Bank. \$100,000 is due in April 2018 and has a weighted average interest rate of 2.24 percent, and \$100,000 is due in April 2020 and has a weighted average interest rate of 2.34 percent. In July 2015, we entered into a Note Purchase Agreement under which \$100,000 of senior unsecured notes were

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purchased primarily by a group of insurance companies. The notes consist of two tranches, Series A and B at \$50,000 each, maturing in July 2025 and July 2027, and bearing interest at fixed rates of 2.89 percent and 3.19 percent, respectively. In October 2015, we entered into a €70,000 three year term loan agreement with Bank of America Merrill Lynch International in London. This agreement was amended in September 2016 to extend the term by one year and increase the principal balance. The balance of this loan at October 31, 2017 was €10,467. The interest rate is variable based on the LIBOR rate plus applicable margin based on our leverage ratio, and the weighted average interest rate was 1.00 percent at October 31, 2017. In March 2017, we entered into a \$705,000 term loan facility with a group of banks. The Term Agreement provides for terms loans in three tranches: \$200,000 due in October 2018, \$200,000 due in March 2020 and \$305,000 due in March 2022. The weighted average interest rate for borrowings under this agreement was 2.33 percent at October 31, 2017.

Respective to all of these loans are two primary covenants, the leverage ratio that restricts indebtedness (net of cash) to a maximum 3.50 times consolidated four-quarter trailing EBITDA and the interest coverage ratio that requires four-quarter trailing EBITDA to be at minimum 3.0 times consolidated trailing four-quarter interest expense. (Debt, EBITDA, and interest expense are as defined in respective credit agreements.)

Regarding expectations for 2018, we are optimistic about longer term growth opportunities in the diverse consumer durable, non-durable, medical, electronics and industrial end markets we serve. For the first quarter of 2018, sales are expected to increase 30 percent to 34 percent compared to the first quarter a year ago. This growth includes organic volume up 15 percent to 19 percent, 11 percent growth from the first year effect of acquisitions, and a positive currency effect of 4 percent based on the current exchange rate environment. The short cycle nature of our end markets does not provide much visibility beyond a fiscal quarter, however, we do expect growth rates to moderate beyond our first quarter, particularly when considering our challenging comparisons to the prior year. We move forward with caution given continued slow growth in emerging markets, expectations for global GDP indicating a low-growth macroeconomic environment, tax reform and trade agreement implications, and marketplace effects of political instability in certain areas of the world.

Though the pace of improvement in the global economy remains unclear, our growth potential has been demonstrated over time from our capacity to build and enhance our core businesses by entering emerging markets and pursuing market adjacencies. We drive value for our customers through our application expertise, differentiated technology, and direct sales and service support. Our priorities also are focused on operational efficiencies by employing continuous improvement methodologies in our business processes. We expect our efforts will continue to provide more than sufficient cash from operations for meeting our liquidity needs and paying dividends to common shareholders, as well as enabling us to invest in the development of new applications and markets for our technologies. Cash from operations have been 16 to 18 percent of revenues over the past five years, resulting in more than sufficient cash for our ordinary business requirements. We believe cash provided from operations, our available borrowing capacity and ready access to capital markets is more than adequate to fund our liquidity needs within the next year.

With respect to contractual spending, the table above presents our financial obligations as \$1,824,861, of which \$459,201 is payable in 2018. In August 2015, the board of directors approved a \$200,000 common share repurchase program that added capacity to the board's December 2014 approval authorizing management at its discretion to repurchase up to \$300,000 of common shares, thereby increasing the total repurchase authorization to \$500,000. Approximately \$118,971 remained available for share repurchases as of October 31, 2017. The repurchase program is funded using cash from operations and proceeds from borrowings under our credit facilities. Timing and actual number of shares subject to repurchase are contingent on a number of factors including levels of cash generation from operations, cash requirements for acquisitions, repayment of debt and our share price. We intend to focus on capital expenditures for 2018 on continued investments in our information systems and projects that improve both capacity and efficiency of manufacturing and distribution operations.

## Effects of Foreign Currency

The impact of changes in foreign currency exchange rates on sales and operating results cannot be precisely measured due to fluctuating selling prices, sales volume, product mix and cost structures in each country where we operate. As a general rule, a weakening of the United States dollar relative to foreign currencies has a favorable effect on sales and net income, while a strengthening of the dollar has a detrimental effect.

In 2017, as compared with 2016, the United States dollar was generally stronger against foreign currencies. If 2016 exchange rates had been in effect during 2017, sales would have been approximately \$8,210 higher and third-party costs would have been approximately \$5,791 higher. In 2016, as compared with 2015, the United States dollar was generally stronger against foreign currencies. If 2015 exchange rates had been in effect during 2016, sales would have been approximately \$23,249 higher and third-party costs would have been approximately \$8,332 higher. These effects on reported sales do not include the impact of local price adjustments made in response to changes in currency exchange rates.

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## Inflation

Inflation affects profit margins as the ability to pass cost increases on to customers is restricted by the need for competitive pricing. Although inflation has been modest in recent years and has had no material effect on the years covered by these financial statements, we continue to seek ways to minimize the impact of inflation through focused efforts to increase productivity.

## Trends

The Five-Year Summary in Item 6 documents our historical financial trends. Over this period, the world's economic conditions fluctuated significantly. Our solid performance is attributed to our participation in diverse geographic and industrial markets and our long-term commitment to develop and provide quality products and worldwide service to meet our customers' changing needs.

## Safe Harbor Statements Under the Private Securities Litigation Reform Act of 1995

This Form 10-K, particularly "Management's Discussion and Analysis," contains forward-looking statements within the meaning of the Securities Act of 1933, as amended, the Securities Exchange Act of 1934, as amended, and the Private Securities Litigation Reform Act of 1995. Such statements relate to, among other things, income, earnings, cash flows, changes in operations, operating improvements, businesses in which we operate and the United States and global economies. Statements in this 10-K that are not historical are hereby identified as "forward-looking statements" and may be indicated by words or phrases such as "anticipates," "supports," "plans," "projects," "expects," "believes," "should," "would," "hope," "forecast," "management is of the opinion," use of the future tense and similar words or phrases.

In light of these risks and uncertainties, actual events and results may vary significantly from those included in or contemplated or implied by such statements. Readers are cautioned not to place undue reliance on such forward-looking statements. These forward-looking statements speak only as of the date made. We undertake no obligation to publicly update or revise any forward-looking statements, whether as a result of new information, future events or otherwise, except as required by law. Factors that could cause our actual results to differ materially from the expected results are discussed in Item 1A, Risk Factors.

## Item 7A. Quantitative and Qualitative Disclosures About Market Risk

We operate internationally and enter into intercompany transactions denominated in foreign currencies. Consequently, we are subject to market risk arising from exchange rate movements between the dates foreign currencies are recorded and the dates they are settled. We regularly use foreign exchange contracts to reduce our risks related to most of these transactions. These contracts, primarily associated with the euro, yen and pound sterling, typically have maturities of 90 days or less, and generally require the exchange of foreign currencies for United States dollars at rates stated in the contracts. Gains and losses from changes in the market value of these contracts offset foreign exchange losses and gains, respectively, on the underlying transactions. Other transactions denominated in foreign currencies are designated as hedges of our net investments in foreign subsidiaries or are intercompany transactions of a long-term investment nature. As a result of the use of foreign exchange contracts on a routine basis to reduce the risks related to most of our transactions denominated in foreign currencies, as of October 31, 2017, we did not have material foreign currency exposure.

Note 13 to the financial statements contains additional information about our foreign currency transactions and the methods and assumptions used to record these transactions.

A portion of our operations is financed with short-term and long-term borrowings and is subject to market risk arising from changes in interest rates.

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The tables that follow present principal repayments and weighted-average interest rates on outstanding borrowings of fixed-rate debt.

| At October 31, 2017                                   |          |   |          |   |          |   |          |   |          |   |            | Total |           | Fair      |
|-------------------------------------------------------|----------|---|----------|---|----------|---|----------|---|----------|---|------------|-------|-----------|-----------|
|                                                       | 2018     |   | 2019     |   | 2020     |   | 2021     |   | 2022     |   | Thereafter |       | Value     | Value     |
| Annual repayments of long-term debt                   | \$26,586 |   | \$28,734 |   | \$68,738 |   | \$38,187 |   | \$30,791 |   | \$127,448  |       | \$320,484 | \$324,965 |
| Average interest rate on total borrowings outstanding |          |   |          |   |          |   |          |   |          |   |            |       |           |           |
| during the year                                       | 2.9      | % | 3.0      | % | 3.0      | % | 3.1      | % | 3.1      | % | 3.1        | %     | 2.9       | %         |
| At October 31, 2016                                   |          |   |          |   |          |   |          |   |          |   |            | Total |           | Fair      |
|                                                       | 2017     |   | 2018     |   | 2019     |   | 2020     |   | 2021     |   | Thereafter |       | Value     | Value     |
| Annual repayments of long-term debt                   | \$38,093 |   | \$26,586 |   | \$28,734 |   | \$68,738 |   | \$38,187 |   | \$158,239  |       | \$358,577 | \$367,990 |
| Average interest rate on total borrowings outstanding |          |   |          |   |          |   |          |   |          |   |            |       |           |           |
| during the year                                       | 2.9      | % | 2.9      | % | 3.0      | % | 3.0      | % | 3.1      | % | 3.1        | %     | 2.9       | %         |

We also have variable-rate notes payable and long-term debt. The weighted average interest rate of this debt was 2.3 percent at October 31, 2017 and 1.6 percent at October 31, 2016. A one percent increase in interest rates would have resulted in additional interest expense of approximately \$11,064 on the variable rate notes payable and long-term debt in 2017.

## Item 8. Financial Statements and Supplementary Data

## Consolidated Statements of Income

| Years ended October 31, 2017, 2016 and 2015<br>(In thousands except for per-share amounts) | 2017        | 2016        | 2015        |
|--------------------------------------------------------------------------------------------|-------------|-------------|-------------|
| Sales                                                                                      | \$2,066,982 | \$1,808,994 | \$1,688,666 |
| Operating costs and expenses:                                                              |             |             |             |
| Cost of sales                                                                              | 927,981     | 815,495     | 774,702     |
| Selling and administrative expenses                                                        | 678,861     | 594,293     | 584,823     |
| Severance and restructuring costs                                                          | 2,438       | 10,775      | 11,411      |
|                                                                                            | 1,609,280   | 1,420,563   | 1,370,936   |
| Operating profit                                                                           | 457,702     | 388,431     | 317,730     |
| Other income (expense):                                                                    |             |             |             |
| Interest expense                                                                           | (36,601 )   | (21,322 )   | (18,104 )   |
| Interest and investment income                                                             | 1,124       | 728         | 558         |
| Other - net                                                                                | (1,934 )    | 657         | 678         |
|                                                                                            | (37,411 )   | (19,937 )   | (16,868 )   |
| Income before income taxes                                                                 | 420,291     | 368,494     | 300,862     |
| Income tax provision:                                                                      |             |             |             |
| Current                                                                                    | 124,961     | 100,248     | 87,651      |
| Deferred                                                                                   | (472 )      | (3,597 )    | 2,100       |
|                                                                                            | 124,489     | 96,651      | 89,751      |
| Net income                                                                                 | \$295,802   | \$271,843   | \$211,111   |
| Average common shares                                                                      | 57,533      | 57,060      | 60,652      |
| Incremental common shares attributable to outstanding stock                                |             |             |             |
| options, restricted stock and deferred stock-based compensation                            | 671         | 470         | 499         |
| Average common shares and common share equivalents                                         | 58,204      | 57,530      | 61,151      |
| Basic earnings per share                                                                   | \$5.14      | \$4.76      | \$3.48      |
| Diluted earnings per share                                                                 | \$5.08      | \$4.73      | \$3.45      |
| Dividends declared per common share                                                        | \$1.11      | \$0.99      | \$0.90      |

The accompanying notes are an integral part of the consolidated financial statements.

## Consolidated Statements of Comprehensive Income

| Years ended October 31, 2017, 2016 and 2015<br>(In thousands) | 2017      | 2016      | 2015      |
|---------------------------------------------------------------|-----------|-----------|-----------|
| Net income                                                    | \$295,802 | \$271,843 | \$211,111 |
| Components of other comprehensive income (loss), net of tax:  |           |           |           |
| Foreign currency translation adjustments                      | 22,697    | (8,693 )  | (45,154 ) |
| Pension and postretirement benefit plans:                     |           |           |           |
| Prior service credit arising during the year                  | —         | 1,831     | —         |
| Net actuarial gain (loss) arising during the year             | 2,641     | (22,482 ) | (7,588 )  |
| Amortization of prior service cost                            | (210 )    | 92        | (303 )    |
| Amortization of actuarial loss                                | 7,972     | 6,724     | 10,146    |
| Settlement loss recognized                                    | 712       | 111       | 1,369     |
| Curtailment (gain) loss recognized                            | —         | (1,144 )  | 43        |
| Total pension and postretirement benefit plans                | 11,115    | (14,868 ) | 3,667     |
| Total other comprehensive income (loss)                       | 33,812    | (23,561 ) | (41,487 ) |
| Total comprehensive income                                    | \$329,614 | \$248,282 | \$169,624 |

The accompanying notes are an integral part of the consolidated financial statements.



## Consolidated Balance Sheets

| October 31, 2017 and 2016<br>(In thousands)                                                                  | 2017        | 2016        |
|--------------------------------------------------------------------------------------------------------------|-------------|-------------|
| <b>Assets</b>                                                                                                |             |             |
| Current assets:                                                                                              |             |             |
| Cash and cash equivalents                                                                                    | \$90,383    | \$67,239    |
| Receivables - net                                                                                            | 505,087     | 428,560     |
| Inventories - net                                                                                            | 264,266     | 220,361     |
| Prepaid expenses                                                                                             | 28,636      | 29,415      |
| Total current assets                                                                                         | 888,372     | 745,575     |
| Property, plant and equipment - net                                                                          | 346,411     | 273,129     |
| Goodwill                                                                                                     | 1,589,210   | 1,107,137   |
| Intangible assets - net                                                                                      | 547,180     | 260,302     |
| Deferred income taxes                                                                                        | 11,020      | 10,681      |
| Other assets                                                                                                 | 32,346      | 23,759      |
|                                                                                                              | \$3,414,539 | \$2,420,583 |
| <b>Liabilities and shareholders' equity</b>                                                                  |             |             |
| Current liabilities:                                                                                         |             |             |
| Notes payable                                                                                                | \$—         | \$2,141     |
| Accounts payable                                                                                             | 86,016      | 75,130      |
| Income taxes payable                                                                                         | 22,310      | 22,762      |
| Accrued liabilities                                                                                          | 173,366     | 162,798     |
| Customer advance payments                                                                                    | 34,654      | 26,175      |
| Current maturities of long-term debt                                                                         | 326,587     | 38,093      |
| Current obligations under capital leases                                                                     | 4,813       | 4,444       |
| Total current liabilities                                                                                    | 647,746     | 331,543     |
| Long-term debt                                                                                               | 1,256,397   | 942,771     |
| Obligations under capital leases                                                                             | 9,693       | 9,714       |
| Pension obligations                                                                                          | 111,666     | 130,376     |
| Postretirement obligations                                                                                   | 73,589      | 70,397      |
| Deferred income taxes                                                                                        | 134,090     | 61,836      |
| Other liabilities                                                                                            | 25,865      | 22,343      |
| Shareholders' equity:                                                                                        |             |             |
| Preferred shares, no par value; 10,000 shares authorized;<br>none issued                                     | —           | —           |
| Common shares, no par value; 160,000 shares authorized;<br>98,023 shares issued at October 31, 2017 and 2016 | 12,253      | 12,253      |
| Capital in excess of stated value                                                                            | 412,785     | 376,625     |
| Retained earnings                                                                                            | 2,164,597   | 1,932,635   |
| Accumulated other comprehensive loss                                                                         | (134,435 )  | (168,247 )  |
| Common shares in treasury, at cost                                                                           | (1,299,707) | (1,301,663) |
| Total shareholders' equity                                                                                   | 1,155,493   | 851,603     |
|                                                                                                              | \$3,414,539 | \$2,420,583 |

The accompanying notes are an integral part of the consolidated financial statements.

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## Consolidated Statements of Shareholders' Equity

| Years ended October 31, 2017, 2016 and 2015<br>(In thousands)                                                                        | 2017          | 2016          | 2015          |
|--------------------------------------------------------------------------------------------------------------------------------------|---------------|---------------|---------------|
| Number of common shares in treasury                                                                                                  |               |               |               |
| Balance at beginning of year                                                                                                         | 40,716        | 40,665        | 35,588        |
| Shares issued under company stock and employee benefit plans                                                                         | (438 )        | (421 )        | (318 )        |
| Purchase of treasury shares                                                                                                          | 30            | 472           | 5,395         |
| Balance at end of year                                                                                                               | 40,308        | 40,716        | 40,665        |
| Common shares                                                                                                                        |               |               |               |
| Balance at beginning and ending of year                                                                                              | \$12,253      | \$12,253      | \$12,253      |
| Capital in excess of stated value                                                                                                    |               |               |               |
| Balance at beginning of year                                                                                                         | \$376,625     | \$348,986     | \$328,605     |
| Shares issued under company stock and employee benefit plans                                                                         | 8,913         | 5,952         | 1,458         |
| Tax benefit from stock option and restricted stock transactions                                                                      | 7,079         | 3,476         | 3,661         |
| Stock-based compensation                                                                                                             | 20,168        | 18,211        | 15,262        |
| Balance at end of year                                                                                                               | \$412,785     | \$376,625     | \$348,986     |
| Retained earnings                                                                                                                    |               |               |               |
| Balance at beginning of year                                                                                                         | \$1,932,635   | \$1,717,228   | \$1,560,966   |
| Net income                                                                                                                           | 295,802       | 271,843       | 211,111       |
| Dividends paid (\$1.11 per share in 2017, \$0.99 per share in 2016,<br>and \$0.90 per share in 2015)                                 | (63,840 )     | (56,436 )     | (54,849 )     |
| Balance at end of year                                                                                                               | \$2,164,597   | \$1,932,635   | \$1,717,228   |
| Accumulated other comprehensive income (loss)                                                                                        |               |               |               |
| Balance at beginning of year                                                                                                         | \$(168,247 )  | \$(144,686 )  | \$(103,199 )  |
| Foreign currency translation adjustments                                                                                             | 22,697        | (8,693 )      | (45,154 )     |
| Settlement and curtailment loss (gain) recognized, net of tax of \$(299) in<br>2017, \$332 in 2016 and \$(491) in 2015               | 712           | (1,033 )      | 1,412         |
| Defined benefit and OPEB activity - prior service cost, net of tax<br>of \$75 in 2017, \$(558) in 2016 and \$191 in 2015             | (210 )        | 1,923         | (303 )        |
| Defined benefit and OPEB activity - actuarial gain (loss), net of tax<br>of \$(4,628) in 2017, \$8,642 in 2016 and \$(1,242) in 2015 | 10,613        | (15,758 )     | 2,558         |
| Balance at end of year                                                                                                               | \$(134,435 )  | \$(168,247 )  | \$(144,686 )  |
| Common shares in treasury, at cost                                                                                                   |               |               |               |
| Balance at beginning of year                                                                                                         | \$(1,301,663) | \$(1,273,765) | \$(893,828 )  |
| Shares issued under company stock and employee benefit plans                                                                         | 5,342         | 5,735         | 4,359         |
| Purchase of treasury shares                                                                                                          | (3,386 )      | (33,633 )     | (384,296 )    |
| Balance at end of year                                                                                                               | \$(1,299,707) | \$(1,301,663) | \$(1,273,765) |
| Total shareholders' equity                                                                                                           | \$1,155,493   | \$851,603     | \$660,016     |

The accompanying notes are an integral part of the consolidated financial statements.

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## Consolidated Statements of Cash Flows

| Years ended October 31, 2017, 2016 and 2015<br>(In thousands)                            | 2017             | 2016             | 2015             |
|------------------------------------------------------------------------------------------|------------------|------------------|------------------|
| <b>Cash flows from operating activities:</b>                                             |                  |                  |                  |
| Net income                                                                               | \$295,802        | \$271,843        | \$211,111        |
| <b>Adjustments to reconcile net income to net cash provided by operating activities:</b> |                  |                  |                  |
| Depreciation                                                                             | 45,947           | 41,243           | 37,707           |
| Amortization                                                                             | 44,907           | 29,061           | 27,487           |
| Provision for losses on receivables                                                      | 4,030            | 1,867            | 1,014            |
| Deferred income taxes                                                                    | (472 )           | (3,597 )         | 2,100            |
| Tax benefit from the exercise of stock options                                           | (7,079 )         | (3,476 )         | (3,661 )         |
| Non-cash stock compensation                                                              | 20,168           | 18,211           | 15,262           |
| Loss on sale of property, plant and equipment                                            | 188              | 859              | 376              |
| Other non-cash                                                                           | 2,770            | 2,973            | 56               |
| <b>Changes in operating assets and liabilities:</b>                                      |                  |                  |                  |
| Receivables                                                                              | (46,152 )        | (41,247 )        | (37,179 )        |
| Inventories                                                                              | (19,667 )        | 1,784            | (14,208 )        |
| Prepaid expenses                                                                         | 4,737            | (8,667 )         | 1,799            |
| Other assets                                                                             | (3,429 )         | 7,773            | 1,733            |
| Accounts payable                                                                         | 4,805            | 7,296            | (1,261 )         |
| Income taxes payable                                                                     | 7,522            | (2,684 )         | 15,616           |
| Accrued liabilities                                                                      | (5,629 )         | 23,328           | 5,817            |
| Customer advance payments                                                                | 5,163            | 3,631            | (1,062 )         |
| Other liabilities                                                                        | 2,266            | (17,739 )        | 2,830            |
| Other                                                                                    | (6,204 )         | (1,301 )         | (3,586 )         |
| <b>Net cash provided by operating activities</b>                                         | <b>349,673</b>   | <b>331,158</b>   | <b>261,951</b>   |
| <b>Cash flows from investing activities:</b>                                             |                  |                  |                  |
| Additions to property, plant and equipment                                               | (71,558 )        | (60,851 )        | (62,087 )        |
| Proceeds from sale of property, plant and equipment                                      | 4,007            | 1,300            | 597              |
| Acquisition of businesses, net of cash acquired                                          | (805,943)        | (42,650 )        | (75,565 )        |
| Equity investments                                                                       | (4,470 )         | —                | (1,480 )         |
| <b>Net cash used in investing activities</b>                                             | <b>(877,964)</b> | <b>(102,201)</b> | <b>(138,535)</b> |
| <b>Cash flows from financing activities:</b>                                             |                  |                  |                  |
| Proceeds from short-term borrowings                                                      | 6,017            | 13,456           | 59,870           |
| Repayment of short-term borrowings                                                       | (8,149 )         | (12,059 )        | (164,716)        |
| Proceeds from long-term debt                                                             | 841,536          | 261,161          | 719,534          |
| Repayment of long-term debt                                                              | (237,183)        | (392,775)        | (289,202)        |
| Repayment of capital lease obligations                                                   | (5,287 )         | (5,059 )         | (5,240 )         |
| Payment of debt issuance costs                                                           | (3,214 )         | (99 )            | (1,557 )         |
| Issuance of common shares                                                                | 14,086           | 11,476           | 5,372            |
| Purchase of treasury shares                                                              | (3,216 )         | (33,421 )        | (383,851)        |
| Tax benefit from the exercise of stock options                                           | 7,079            | 3,476            | 3,661            |
| Dividends paid                                                                           | (63,840 )        | (56,436 )        | (54,849 )        |
| <b>Net cash provided by (used in) financing activities</b>                               | <b>547,829</b>   | <b>(210,280)</b> | <b>(110,978)</b> |
| Effect of exchange rate changes on cash                                                  | 3,606            | (1,706 )         | (4,484 )         |
| <b>Increase in cash and cash equivalents</b>                                             | <b>23,144</b>    | <b>16,971</b>    | <b>7,954</b>     |

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|                                                |          |          |          |
|------------------------------------------------|----------|----------|----------|
| Cash and cash equivalents at beginning of year | 67,239   | 50,268   | 42,314   |
| Cash and cash equivalents at end of year       | \$90,383 | \$67,239 | \$50,268 |

The accompanying notes are an integral part of the consolidated financial statements.

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Notes to Consolidated Financial Statements

NOTE REGARDING AMOUNTS AND FISCAL YEAR REFERENCES

In this annual report, all amounts related to United States dollars and foreign currency and to the number of Nordson Corporation's common shares, except for per share earnings and dividend amounts, are expressed in thousands. Unless the context otherwise indicates, all references to "we" or the "Company" mean Nordson Corporation.

Unless otherwise noted, all references to years relate to our fiscal year.

Note 1 — Significant accounting policies

**Consolidation** — The consolidated financial statements include the accounts of Nordson Corporation and its majority-owned and controlled subsidiaries. Investments in affiliates and joint ventures in which our ownership is 50 percent or less or in which we do not have control but have the ability to exercise significant influence, are accounted for under the equity method. All significant intercompany accounts and transactions have been eliminated in consolidation.

**Use of estimates** — The preparation of financial statements in conformity with generally accepted accounting principles in the United States requires management to make estimates and assumptions that affect the amounts reported in the consolidated financial statements and notes. Actual amounts could differ from these estimates.

**Fiscal year** — Our fiscal year is November 1 through October 31.

**Revenue recognition** — Most of our revenues are recognized upon shipment, provided that persuasive evidence of an arrangement exists, the sales price is fixed or determinable, collectibility is reasonably assured, and title and risk of loss have passed to the customer.

Certain arrangements may include installation, installation supervision, training, and spare parts, which tend to be completed in a short period of time, at an insignificant cost, and utilizing skills not unique to us, therefore, are typically regarded as inconsequential or perfunctory. Revenue for undelivered items is deferred and included within accrued liabilities in the accompanying balance sheet. Revenues deferred in 2017, 2016 and 2015 were not material.

**Shipping and handling costs** — Amounts billed to customers for shipping and handling are recorded as revenue. Shipping and handling expenses are included in cost of sales.

**Advertising costs** — Advertising costs are expensed as incurred and were \$11,296, \$11,095 and \$11,943 in 2017, 2016 and 2015, respectively.

**Research and development** — Research and development costs are expensed as incurred and were \$52,462, \$46,247 and \$46,689 in 2017, 2016 and 2015, respectively.

**Earnings per share** — Basic earnings per share are computed based on the weighted-average number of common shares outstanding during each year, while diluted earnings per share are based on the weighted-average number of common shares and common share equivalents outstanding. Common share equivalents consist of shares issuable upon exercise of stock options computed using the treasury stock method, as well as restricted stock and deferred stock-based compensation. Options whose exercise price is higher than the average market price are excluded from the calculation of diluted earnings per share because the effect would be anti-dilutive. No options were excluded from the calculation of diluted earnings per share in 2017. Options for 396 and 373 common shares were excluded from the diluted

earnings per share calculation in 2016 and 2015, respectively, because their effect would have been anti-dilutive. Under the 2012 Stock Incentive and Award Plan, executive officers and selected other key employees receive common share awards based on corporate performance measures over three-year performance periods. Awards for which performance measures have not been met were excluded from the calculation of diluted earnings per share.

Cash — Highly liquid instruments with maturities of 90 days or less at date of purchase are considered to be cash equivalents.

Allowance for doubtful accounts — An allowance for doubtful accounts is maintained for estimated losses resulting from the inability of customers to make required payments. The amount of the allowance is determined principally on the basis of past collection experience and known factors regarding specific customers. Accounts are written off against the allowance when it becomes evident that collection will not occur. Credit is extended to customers satisfying pre-defined credit criteria. We believe we have limited concentration of credit risk due to the diversity of our customer base.

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**Inventories** — Inventories are valued at net realizable value. Cost was determined using the last-in, first-out (LIFO) method for 16 percent of consolidated inventories at October 31, 2017 and 20 percent of consolidated inventories at October 31, 2016. The first-in, first-out (FIFO) method is used for all other inventories. Consolidated inventories would have been \$6,684 and \$7,400 higher than reported at October 31, 2017 and 2016, respectively, had the FIFO method, which approximates current cost, been used for valuation of all inventories.

**Property, plant and equipment and depreciation** — Property, plant and equipment are carried at cost. Additions and improvements that extend the lives of assets are capitalized, while expenditures for repairs and maintenance are expensed as incurred. Plant and equipment are depreciated for financial reporting purposes using the straight-line method over the estimated useful lives of the assets or, in the case of property under capital leases, over the terms of the leases. Leasehold improvements are depreciated over the shorter of the lease term or their useful lives. Useful lives are as follows:

|                               |             |
|-------------------------------|-------------|
| Land improvements             | 15-25 years |
| Buildings                     | 20-40 years |
| Machinery and equipment       | 3-18 years  |
| Enterprise management systems | 5-13 years  |

Depreciation expense is included in cost of sales and selling and administrative expenses.

Internal use software costs are expensed or capitalized depending on whether they are incurred in the preliminary project stage, application development stage or the post-implementation stage. Amounts capitalized are amortized over the estimated useful lives of the software beginning with the project's completion. All re-engineering costs are expensed as incurred. Interest costs on significant capital projects are capitalized. No interest was capitalized in 2017, 2016 or 2015.

**Goodwill and intangible assets** — Goodwill is the excess of cost of an acquired entity over the amounts assigned to assets acquired and liabilities assumed in a business combination. Goodwill relates to and is assigned directly to specific reporting units. Goodwill is not amortized but is subject to annual impairment testing. Our annual impairment testing is performed as of August 1. Testing is done more frequently if an event occurs or circumstances change that would indicate the fair value of a reporting unit is less than the carrying amount of those assets.

Other amortizable intangible assets, which consist primarily of patent/technology costs, customer relationships, noncompete agreements, and trade names, are amortized over their useful lives on a straight-line basis. At October 31, 2017, the weighted-average useful lives for each major category of amortizable intangible assets were:

|                         |          |
|-------------------------|----------|
| Patent/technology costs | 13 years |
| Customer relationships  | 14 years |
| Noncompete agreements   | 3 years  |
| Trade names             | 15 years |

**Foreign currency translation** — The financial statements of subsidiaries outside the United States are generally measured using the local currency as the functional currency. Assets and liabilities of these subsidiaries are translated at the rates

of exchange at the balance sheet dates. Income and expense items are translated at average monthly rates of exchange. The resulting translation adjustments are included in accumulated other comprehensive income (loss), a separate component of shareholders' equity. Generally, gains and losses from foreign currency transactions, including forward contracts, of these subsidiaries and the United States parent are included in net income. Gains and losses from intercompany foreign currency transactions of a long-term investment nature are included in accumulated other comprehensive income (loss).

Accumulated other comprehensive loss — Accumulated other comprehensive loss at October 31, 2017 and 2016 consisted of:

|                                                 | Cumulative<br>translation<br>adjustments | Pension and<br>postretirement benefit<br>plan adjustments | Accumulated<br>other comprehensive<br>loss |
|-------------------------------------------------|------------------------------------------|-----------------------------------------------------------|--------------------------------------------|
| Balance at October 31, 2016                     | \$ (51,120 )                             | \$ (117,127 )                                             | \$ (168,247 )                              |
| Pension and postretirement plan changes, net of |                                          |                                                           |                                            |
| tax of \$(4,852)                                | —                                        | 11,115                                                    | 11,115                                     |
| Currency translation losses                     | 22,697                                   | —                                                         | 22,697                                     |
| Balance at October 31, 2017                     | \$ (28,423 )                             | \$ (106,012 )                                             | \$ (134,435 )                              |

Warranties — We offer warranties to our customers depending on the specific product and terms of the customer purchase agreement. A typical warranty program requires that we repair or replace defective products within a specified time period (generally one year) measured from the date of delivery or first use. We record an estimate for future warranty-related costs based on actual historical return rates. Based on analysis of return rates and other factors, the adequacy of our warranty provisions are adjusted as necessary. The liability for warranty costs is included in accrued liabilities in the Consolidated Balance Sheet.

Following is a reconciliation of the product warranty liability for 2017 and 2016:

|                                    | 2017      | 2016      |
|------------------------------------|-----------|-----------|
| Balance at beginning of year       | \$ 11,770 | \$ 10,537 |
| Accruals for warranties            | 11,394    | 14,487    |
| Warranty assumed from acquisitions | 75        | —         |
| Warranty payments                  | (10,090)  | (12,575)  |
| Currency adjustments               | 228       | (679 )    |
| Balance at end of year             | \$ 13,377 | \$ 11,770 |

#### Note 2 — Recently issued accounting standards

##### New accounting guidance adopted:

In April 2015, the Financial Accounting Standards Board (FASB) issued a new standard regarding the presentation of debt issuance costs. Under this standard, a company is required to present unamortized debt issuance costs related to a recognized debt liability in the balance sheet as a direct deduction from the carrying amount of that debt liability, rather than as a separate asset. The recognition and measurement guidance for debt issuance costs are not affected by this new standard. In August 2015, the FASB issued an amendment to this standard, which added clarification to the presentation of debt issuance costs. This amendment allows debt issuance costs related to line-of-credit arrangements to be presented as an asset and subsequently amortized ratably over the term of the line-of-credit agreement, regardless of whether there are any outstanding borrowings on the line-of-credit arrangement. We adopted this standard during the first quarter of 2017, and applied this standard retrospectively to 2016. The new guidance only impacted presentation on our consolidated balance sheet and did not affect our results of operations or other financial statement disclosures. Refer to Note 10 for the impact on our Consolidated Balance Sheet at October 31, 2016.

In May 2015, the FASB issued a new standard regarding the disclosures for investments that calculate net asset value per share (or its equivalent). Under the new guidance, investments measured at net asset value (“NAV”), as a practical expedient for fair value, are excluded from the fair value hierarchy. Removing investments measured using the practical expedient from the fair value hierarchy is intended to eliminate the diversity in practice that currently exists with respect to the categorization of these investments. We adopted this standard in 2017. The new guidance only impacted the presentation of certain pension related assets that use NAV as a practical expedient. Refer to Note 7 for additional information.

In October 2016, the FASB issued a new standard which requires companies to recognize in the income statement the income tax effects of intercompany sales or transfer of assets, other than inventory, as income tax expense (or benefit) in the period the sale or transfer occurs. It would have been effective for us beginning in 2019; however, we early

adopted this guidance in the first quarter of 2017, and it did not have a material impact on our consolidated financial statements.

In January 2017, the FASB issued a new standard which eliminates Step 2 from the goodwill impairment test in order to simplify the subsequent measurement of any goodwill impairment charge. It will be effective for us beginning in 2021. Early adoption is permitted for annual or interim goodwill impairment tests performed on testing dates after January 1, 2017, and the prospective transition method should be applied. We adopted this standard, prospectively, in the fourth quarter of 2017. The adoption did not have an impact on our consolidated financial statements as we did not record any goodwill impairment charges.

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New accounting guidance issued and not yet adopted:

In May 2014, the FASB issued a new standard regarding revenue recognition. Under this standard, a company recognizes revenue when it transfers promised goods or services to customers in an amount that reflects the consideration to which the company expects to be entitled in exchange for those goods or services. The standard implements a five-step process for customer contract revenue recognition that focuses on transfer of control. In August 2015, the FASB issued a standard to delay the effective date by one year. The new standard is effective for us beginning November 1, 2018. The new standard is required to be applied retrospectively to each prior reporting period presented or retrospectively with the cumulative effect of initially applying it recognized at the date of initial application. We have not yet selected a transition method; however, we are currently anticipating using the modified retrospective method, but will base the final decision on the results of our assessment once complete. Our initial analysis of identifying revenue streams and evaluating a representative sample of contracts and other agreements with our customers is substantially complete. We are in the process of assessing the impact of the new standard, if any, on our business processes, systems and controls. We will finalize our evaluation of potential differences that may result from applying the new standard to our contracts with customers in 2018 and provide updates on our progress in future filings.

In February 2016, the FASB issued a new standard which requires a lessee to recognize on the balance sheet the assets and liabilities for the rights and obligations created by those leases with a lease term of more than twelve months. Leases will continue to be classified as either financing or operating, with classification affecting the recognition, measurement and presentation of expenses and cash flows arising from a lease. It will be effective for us beginning in 2020. We are currently assessing the impact this standard will have on our consolidated financial statements.

In March 2016, the FASB issued a new standard which simplifies the accounting for share-based payment transactions. This guidance requires that excess tax benefits and tax deficiencies be recognized as income tax expense or benefit in the income statement rather than additional paid-in capital. Additionally, the excess tax benefits will be classified along with other income tax cash flows as an operating activity, rather than a financing activity, on the statement of cash flows. Further, the update allows an entity to make a policy election to recognize forfeitures as they occur or estimate the number of awards expected to be forfeited. It will be effective for us beginning in 2018 and should be applied prospectively, with certain cumulative effect adjustments. Early adoption is permitted. We are currently assessing the impact this standard will have on our consolidated financial statements.

In March 2017, the FASB issued a new standard which requires the presentation of the service cost component of the net periodic benefit cost in the same income statement line item as other employee compensation costs arising from services rendered during the period. All other components of net periodic benefit cost will be presented below operating income. Additionally, only the service cost component will be eligible for capitalization in assets. It will be effective for us beginning in 2019. Early adoption is permitted. We are currently assessing the impact this standard will have on our consolidated financial statements.

Note 3 — Severance and restructuring costs

During the fourth quarter of 2016, we implemented an initiative within our Adhesive Dispensing Systems segment to consolidate certain polymer processing product line facilities in the U.S. This initiative is designed to improve customer experience, accelerate growth, optimize performance and realize synergies for sustained long term success. Costs of \$2,399 and \$5,565 were recognized relating to this initiative during 2017 and 2016, respectively. Payments of

\$1,775 and \$624 related to these actions were paid during 2017 and 2016, respectively. Total costs for this action to-date have been \$7,964, which consisted primarily of severance costs. Additional costs related to this initiative are not expected to be material in future periods. Cash payments related to this initiative are expected to be paid during 2018.

The following table summarizes severance and restructuring activity during 2017 related to this action:

|                                     | Employee<br>severance<br>charges | Other<br>one-time<br>costs | Total    |
|-------------------------------------|----------------------------------|----------------------------|----------|
| Accrual Balance at October 31, 2016 | \$ 4,576                         | \$ 104                     | \$4,680  |
| Charged to expense                  | (243 )                           | 2,642                      | 2,399    |
| Cash payments                       | (209 )                           | (1,566 )                   | (1,775 ) |
| Non cash utilization                | —                                | (488 )                     | (488 )   |
| Accrual Balance at October 31, 2017 | \$ 4,124                         | \$ 692                     | \$4,816  |

During the second half of 2015, we implemented initiatives across each of our segments to optimize operations and to enhance operational efficiency and customer service. Costs of \$39 costs were recognized during 2017 related to these initiatives. Costs of \$5,210 were recognized during 2016 related to these initiatives, which consisted primarily of severance costs.

Within the Adhesives Dispensing Systems segment, restructuring initiatives to optimize operations in the U.S. and Belgium resulted in costs of \$219 and \$2,235 during 2017 and 2016, respectively. Payments of \$360 and \$7,586 related to these actions were paid during 2017 and 2016, respectively.

Within the Advanced Technology Systems segment, a restructuring initiative to enhance operational efficiency and customer service resulted in costs of \$1,054 during 2016. Costs of \$180 related to severance were reversed in 2017. Payments of \$503 and \$3,144 related to these actions were paid during 2017 and 2016, respectively.

Within the Industrial Coating Systems segment, a restructuring program to enhance operational efficiency and customer service resulted in severance costs of \$1,921 during 2016. Payments of \$345 and \$1,844 related to these actions were paid during 2017 and 2016, respectively.

Total costs for these actions to-date have been \$16,660, which include \$12,459 of severance costs, \$759 of fixed asset impairment charges, \$1,383 of lease termination costs, and \$2,059 of other one-time restructuring costs.

The following table summarizes severance and restructuring activity during 2017 related to actions initiated in 2015:

|                                     | Employee<br>severance<br>charges | Lease<br>termination<br>charges | Other<br>one-time<br>costs | Total   |
|-------------------------------------|----------------------------------|---------------------------------|----------------------------|---------|
| Accrual Balance at October 31, 2016 | \$ 1,136                         | \$ 143                          | \$ 497                     | \$1,776 |
| Charged to expense                  | (133 )                           | —                               | 172                        | \$39    |
| Cash payments                       | (525 )                           | (143 )                          | (540 )                     | (1,208) |
| Accrual Balance at October 31, 2017 | \$ 478                           | \$ —                            | \$ 129                     | \$607   |

Additional costs related to these initiatives are not expected to be material in future periods. The remainder of the cash payments related to these initiatives are expected to be paid through 2019. Other severance and restructuring costs unrelated to these initiatives are not considered material. All severance and restructuring costs are included in selling and administrative expenses in the Consolidated Statements of Income.

#### Note 4 — Acquisitions

Business acquisitions have been accounted for using the acquisition method, with the acquired assets and liabilities recorded at estimated fair value on the dates of acquisition. The cost in excess of the net assets of the business acquired is included in goodwill. Operating results since the respective dates of acquisitions are included in the Consolidated Statement of Income.

#### 2017 acquisitions

On March 31, 2017, we completed the acquisition of Vention Medical's Advanced Technologies business ("Vention"), a Salem, New Hampshire leading designer, developer and manufacturer of minimally invasive interventional delivery devices, catheters and advanced components for the global medical technology market. This is a highly

complementary business that adds significant scale and enhances strategic capabilities of our existing medical platform. We acquired Vention for an aggregate purchase price of \$705,000, net of \$3,313 of cash and other closing adjustments of \$10,726. The acquisition was funded primarily through a new term loan facility, as well as through cash and borrowings on our credit facility. The purchase price was allocated to the underlying assets acquired and liabilities assumed based upon their estimated fair values at the date of acquisition. We determined the estimated fair values based on independent appraisals, discounted cash flow analyses, quoted market prices, replacement cost analyses and estimates made by management.

Based on the fair value of the assets acquired and the liabilities assumed, we recorded identifiable intangible assets of \$286,000 consisting primarily of \$240,000 of customer relationships (amortized over 14 years), \$2,000 of tradenames (amortized over 6 years), and \$44,000 of technology, consisting of \$36,000 (amortized over 14 years) and \$8,000 (amortized over 10 years). The fair value of the identifiable intangible assets were estimated by applying income and market approaches. The fair value measurement is based on significant inputs that are not observable in the market and thus represents a fair value measurement categorized within Level 3 of the fair value hierarchy with various assumptions about growth rates and margins, discount rates, and financial multiples of entities considered to be similar to Vention.

As a result of the acquisition, we recognized \$434,625 of goodwill, of which \$37,200 is tax deductible. Goodwill represents the value we expect to achieve through the expansion of our existing medical platform. This acquisition is being reported in our Advanced Technology Systems segment. As of October 31, 2017, the purchase price allocations are considered preliminary as we complete our

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assessments of income taxes. The following table summarizes the preliminary fair values of the assets acquired and liabilities assumed at the acquisition date:

|                               |           |
|-------------------------------|-----------|
| Assets acquired:              |           |
| Cash                          | \$3,313   |
| Receivables                   | 26,742    |
| Inventories                   | 14,279    |
| Prepaid expenses              | 3,079     |
| Property, plant and equipment | 34,319    |
| Goodwill                      | 434,625   |
| Intangible assets             | 286,000   |
| Other assets                  | 343       |
| Total assets acquired         | \$802,700 |
| Liabilities assumed:          |           |
| Current liabilities           | 19,130    |
| Deferred tax liabilities      | 64,531    |
| Total liabilities assumed     | \$83,661  |
| Net assets acquired           | \$719,039 |

The transaction was accounted for under the acquisition method of accounting and, accordingly, the results of Vention's operations, including \$94,515 in sales and net income of \$7,820, are included in our Consolidated Statements of Income from the date of acquisition. As of October 31, 2017, we incurred \$14,671 of corporate charges related to Vention acquisition transaction costs which have been included within selling and administrative expenses in our Consolidated Statements of Income.

The following unaudited pro forma financial information for 2017 and 2016 assumes the Vention acquisition occurred as of the beginning of 2016 and is based on our historical financial statements and those of Vention. The pro forma results have been prepared for comparative purposes only and are not necessarily indicative of the results of operations which may occur in the future or that would have occurred had the acquisition of Vention been effected on the date indicated, nor are they necessarily indicative of our future results of operations.

|                            | Twelve Months Ended |                     |
|----------------------------|---------------------|---------------------|
|                            | October<br>31, 2017 | October<br>31, 2016 |
| Sales                      | \$2,132,417         | \$1,939,525         |
| Net income                 | 294,891             | 260,991             |
| Diluted earnings per share | 5.07                | 4.54                |

The most significant pro forma adjustments included within the unaudited pro forma financial information presented in the table above relate to acquisition transaction costs, amortization of intangible assets, depreciation of property, plant and equipment, charges related to the fair value adjustment of acquisition-date inventory and interest expense associated with the new term loan facility.

Also on March 31, 2017, we entered into a \$705,000 term loan facility with a group of banks. The Term Loan Agreement provides for the following term loans in three tranches: \$200,000 due in October 2018, \$200,000 due in March 2020, and \$305,000 due in March 2022. The weighted average interest rate for borrowings under this agreement was 2.33% at October 31, 2017. Borrowings under this agreement were used for the single purpose of acquiring Vention. We were in compliance with all covenants at October 31, 2017.

Pro forma sales and results of operations for the following 2017, 2016 and 2015 acquisitions, had they occurred at the beginning of the applicable fiscal year ended October 31, are not material and, accordingly, are not provided.

On February 16, 2017, we purchased 100 percent of the outstanding shares of InterSelect GmbH (“InterSelect”), a German designer and manufacturer of selective soldering systems used in a variety of automotive, aerospace and industrial electronics assembly applications. We acquired InterSelect for an aggregate purchase price of \$5,432, net of cash acquired of \$492. Based on the fair value of the assets acquired and the liabilities assumed, goodwill of \$3,548 and identifiable intangible assets of \$1,879 were recorded. The identifiable intangible assets consist primarily of \$1,109 of customer relationships (amortized over 9 years), \$348 of tradenames (amortized over 12 years), and \$422 of technology (amortized over 9 years). Goodwill associated with this acquisition is not tax deductible. This acquisition is being reported in our Advanced Technology Systems segment.

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On February 1, 2017, we purchased 100 percent of the outstanding shares of Plas-Pak Industries, Inc. (“Plas-Pak”), a Norwich, Connecticut designer and manufacturer of injection molded, single-use plastic dispensing products. Plas-Pak’s broad product offering includes two-component (2K) cartridges for industrial and commercial do-it-yourself adhesives, dial-a-dose calibrated syringes for veterinary and animal health applications, and specialty syringes for pesticide, dental and other markets. We acquired Plas-Pak for an aggregate purchase price of \$70,798, net of cash acquired of \$543. Based on the fair value of the assets acquired and the liabilities assumed, goodwill of \$24,995 and identifiable intangible assets of \$33,800 were recorded. The identifiable intangible assets consist primarily of \$23,700 of customer relationships (amortized over 17 years), \$4,100 of tradenames (amortized over 12 years), \$5,000 of technology (amortized over 9 years) and \$1,000 of non-compete agreements (amortized over 5 years). Goodwill associated with this acquisition is tax deductible. This acquisition is being reported in our Advanced Technology Systems segment.

On January 3, 2017, we purchased certain assets of ACE Production Technologies, Inc. (“ACE”), a Spokane, Washington based designer and manufacturer of selective soldering systems used in a variety of automotive and industrial electronics assembly applications. We acquired the assets for an aggregate purchase price of \$13,761. Based on the fair value of the assets acquired and the liabilities assumed, goodwill of \$6,383 and identifiable intangible assets of \$5,010 were recorded. The identifiable intangible assets consist primarily of \$2,800 of customer relationships (amortized over 7 years), \$1,000 of tradenames (amortized over 11 years), \$1,100 of technology (amortized over 7 years) and \$110 of non-compete agreements (amortized over 3 years). Goodwill associated with this acquisition is tax deductible. This acquisition is being reported in our Advanced Technology Systems segment.

#### 2016 acquisition

On September 1, 2016, we purchased 100 percent of the outstanding shares of LinkTech Quick Couplings, Inc. (“LinkTech”), a Ventura, California designer, manufacturer and distributor of highly engineered precision couplings and fittings. We acquired LinkTech for an aggregate purchase price of \$43,348, net of cash acquired of \$36. Based on the fair value of the assets acquired and the liabilities assumed, goodwill of \$25,867 and identifiable intangible assets of \$14,610 were recorded. The identifiable intangible assets consist primarily of \$8,600 of customer relationships (amortized over 11 years), \$2,800 of tradenames (amortized over 12 years), \$2,300 of technology (amortized over 8 years) and \$910 of non-compete agreements (amortized over 5 years). Goodwill associated with this acquisition is tax deductible. This acquisition is being reported in our Advanced Technology Systems segment.

#### 2015 acquisitions

On June 15, 2015, we purchased 100 percent of the outstanding shares of Liquidyn, a German based manufacturer of micro dispensing systems, including micro dispensing pneumatic valves, controllers, and process equipment used in the electronics, automobile, medical, packaging, furniture and aerospace markets. We acquired Liquidyn for an aggregate purchase price of \$14,565, net of cash acquired of \$657. Based on the fair value of the assets acquired and the liabilities assumed, goodwill of \$10,487 and identifiable intangible assets of \$3,991 were recorded. The identifiable intangible assets consist primarily of \$1,285 of customer relationships (amortized over 6 years), \$1,049 of tradenames (amortized over 11 years), \$1,421 of technology (amortized over 5 years) and \$236 of non-compete agreements (amortized over 2 years). Goodwill associated with this acquisition is not tax deductible. This acquisition is being reported in our Advanced Technology Systems segment.

On August 3, 2015, we purchased 100 percent of the outstanding shares of WAFO, a German based manufacturer and refurbisher of screws and barrels for the synthetic material and rubber industries. We acquired WAFO for an aggregate purchase price of \$7,429, net of cash acquired of \$236. Based on the fair value of the assets acquired and the liabilities assumed, goodwill of \$3,463 and identifiable intangible assets of \$1,708 were recorded. The identifiable intangible assets consist of \$635 of customer relationships (amortized over 5 years), \$679 of tradenames (amortized

over 10 years), \$142 of technology (amortized over 3 years) and \$252 of non-compete agreements (amortized over 3 years). Goodwill associated with this acquisition is not tax deductible. This acquisition is being reported in our Adhesive Dispensing Systems segment.

On September 1, 2015, we purchased 100 percent of the outstanding shares of MatriX, a German based developer of automated in-line and off-line x-ray tools and solutions used for inspection applications. We acquired MatriX for an aggregate purchase price of \$53,759, net of cash acquired of \$966 and debt assumed of \$481. Based on the fair value of the assets acquired and the liabilities assumed, goodwill of \$32,439 and identifiable intangible assets of \$16,382 were recorded. The identifiable intangible assets consist of \$6,485 of customer relationships (amortized over 8 years), \$4,046 of tradenames (amortized over 11 years), \$5,328 of technology (amortized over 6 years) and \$523 of non-compete agreements (amortized over 3 years). Goodwill associated with this acquisition is not tax deductible. This acquisition is being reported in our Advanced Technology Systems segment.

## Note 5 — Details of balance sheet

|                                           | 2017      | 2016      |
|-------------------------------------------|-----------|-----------|
| Receivables:                              |           |           |
| Accounts                                  | \$491,224 | \$415,311 |
| Notes                                     | 5,121     | 7,971     |
| Other                                     | 18,533    | 10,813    |
|                                           | 514,878   | 434,095   |
| Allowance for doubtful accounts           | (9,791 )  | (5,535 )  |
|                                           | \$505,087 | \$428,560 |
| Inventories:                              |           |           |
| Raw materials and component parts         | \$105,424 | \$85,802  |
| Work-in-process                           | 45,743    | 36,681    |
| Finished goods                            | 152,923   | 134,602   |
|                                           | 304,090   | 257,085   |
| Obsolescence and other reserves           | (33,140 ) | (29,324 ) |
| LIFO reserve                              | (6,684 )  | (7,400 )  |
|                                           | \$264,266 | \$220,361 |
| Property, plant and equipment:            |           |           |
| Land                                      | \$10,598  | \$9,914   |
| Land improvements                         | 4,292     | 4,020     |
| Buildings                                 | 190,611   | 169,995   |
| Machinery and equipment                   | 424,006   | 372,479   |
| Enterprise management system              | 52,936    | 50,051    |
| Construction-in-progress                  | 49,713    | 25,873    |
| Leased property under capitalized leases  | 25,715    | 24,231    |
|                                           | 757,871   | 656,563   |
| Accumulated depreciation and amortization | (411,460) | (383,434) |
|                                           | \$346,411 | \$273,129 |
| Accrued liabilities:                      |           |           |
| Salaries and other compensation           | \$73,234  | \$67,257  |
| Pension and retirement                    | 4,768     | 4,046     |
| Taxes other than income taxes             | 7,663     | 5,955     |
| Other                                     | 87,701    | 85,540    |
|                                           | \$173,366 | \$162,798 |

## Note 6 — Goodwill and intangible assets

We account for goodwill and other intangible assets in accordance with the provisions of ASC 350 and account for business combinations using the acquisition method of accounting and accordingly, the assets and liabilities of the entities acquired are recorded at their estimated fair values at the acquisition date. Goodwill is the excess of purchase price over the fair value of tangible and identifiable intangible net assets acquired in various business combinations. Goodwill is not amortized but is tested for impairment annually at the reporting unit level, or more often if indications of impairment exist. We assess the fair value of reporting units on a non-recurring basis using a combination of two

valuation methods, a market approach and an income approach, to estimate the fair value of our reporting units. The implied fair value of our reporting units is determined based on significant unobservable inputs; accordingly, these inputs fall within Level 3 of the fair value hierarchy.

Our reporting units are the Adhesive Dispensing Systems segment, the Industrial Coating Systems segment and one level below the Advanced Technology Systems segment.

In the fourth quarter of each year, we estimate a reporting unit's fair value using a combination of the discounted cash flow method of the Income Approach and the guideline public company method of the Market Approach and compare the result against the reporting unit's carrying value of net assets. In accordance with the new accounting standard (Refer to Note 2), which was prospectively adopted effective August 1, 2017, an impairment charge is recorded for the amount by which the carrying value of the reporting unit exceeds the fair value of the reporting unit, as calculated in the quantitative analysis described above. We did not record any goodwill impairment charges using the newly adopted accounting standard in 2017. Prior to the adoption of this new standard, the measurement

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of an impairment (Step 2 of the impairment test) would have been calculated by determining the implied fair value of a reporting unit's goodwill by allocating the fair value of the reporting unit to all other assets and liabilities of that unit based on their relative fair values. The excess of the fair value of a reporting unit over the amount assigned to its other assets and liabilities would have been the implied fair value of goodwill. We did not record any goodwill impairment charges using Step 2 of the impairment test in 2016 or 2015.

Changes in the carrying amount of goodwill during 2017 by operating segment:

|                             | Adhesive   | Advanced     | Industrial |              |
|-----------------------------|------------|--------------|------------|--------------|
|                             | Dispensing | Technology   | Coating    |              |
|                             | Systems    | Systems      | Systems    | Total        |
| Balance at October 31, 2016 | \$ 385,733 | \$ 697,346   | \$ 24,058  | \$ 1,107,137 |
| Acquisition                 | —          | 470,248      | —          | 470,248      |
| Currency effect             | 6,562      | 5,263        | —          | 11,825       |
| Balance at October 31, 2017 | \$ 392,295 | \$ 1,172,857 | \$ 24,058  | \$ 1,589,210 |

Changes in the carrying amount of goodwill during 2016 by operating segment:

|                             | Adhesive   | Advanced   | Industrial |              |
|-----------------------------|------------|------------|------------|--------------|
|                             | Dispensing | Technology | Coating    |              |
|                             | Systems    | Systems    | Systems    | Total        |
| Balance at October 31, 2015 | \$ 385,975 | \$ 672,342 | \$ 24,058  | \$ 1,082,375 |
| Acquisition                 | —          | 25,169     | —          | 25,169       |
| Currency effect             | (242 )     | (165 )     | —          | (407 )       |
| Balance at October 31, 2016 | \$ 385,733 | \$ 697,346 | \$ 24,058  | \$ 1,107,137 |

Accumulated impairment losses, which were recorded in 2009, were \$232,789 at October 31, 2017 and October 31, 2016. Of these losses, \$229,173 related to the Advanced Technology Systems segment and \$3,616 related to the Industrial Coating Systems segment.

Information regarding intangible assets subject to amortization:

|                         | October 31, 2017 |                          |                |
|-------------------------|------------------|--------------------------|----------------|
|                         | Carrying Amount  | Accumulated Amortization | Net Book Value |
| Customer relationships  | \$480,536        | \$ 102,033               | \$378,503      |
| Patent/technology costs | 150,581          | 48,669                   | 101,912        |

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|                       |           |            |           |
|-----------------------|-----------|------------|-----------|
| Trade name            | 93,281    | 28,366     | 64,915    |
| Noncompete agreements | 11,142    | 9,298      | 1,844     |
| Other                 | 1,384     | 1,378      | 6         |
| Total                 | \$736,924 | \$ 189,744 | \$547,180 |

|                         |                  |              |           |
|-------------------------|------------------|--------------|-----------|
|                         | October 31, 2016 |              |           |
|                         | Carrying         | Accumulated  | Net Book  |
|                         | Amount           | Amortization | Value     |
| Customer relationships  | \$207,493        | \$ 71,608    | \$135,885 |
| Patent/technology costs | 97,640           | 37,873       | 59,767    |
| Trade name              | 85,271           | 22,140       | 63,131    |
| Noncompete agreements   | 9,855            | 8,347        | 1,508     |
| Other                   | 1,400            | 1,389        | 11        |
| Total                   | \$401,659        | \$ 141,357   | \$260,302 |

Amortization expense for 2017, 2016 and 2015 was \$44,907, \$29,061 and \$27,487 respectively.

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Estimated amortization expense for each of the five succeeding years:

| Year | Amounts   |
|------|-----------|
| 2018 | \$ 54,806 |
| 2019 | \$ 54,548 |
| 2020 | \$ 53,999 |
| 2021 | \$ 48,532 |
| 2022 | \$ 44,484 |

Note 7 — Retirement, pension and other postretirement plans

Retirement plans — We have funded contributory retirement plans covering certain employees. Our contributions are primarily determined by the terms of the plans, subject to the limitation that they shall not exceed the amounts deductible for income tax purposes. We also sponsor unfunded contributory supplemental retirement plans for certain employees. Generally, benefits under these plans vest gradually over a period of approximately three years from date of employment, and are based on the employee's contribution. The expense applicable to retirement plans for 2017, 2016 and 2015 was approximately \$19,259, \$17,194 and \$15,747, respectively.

Pension plans — We have various pension plans covering a portion of our United States and international employees. Pension plan benefits are generally based on years of employment and, for salaried employees, the level of compensation. Actuarially determined amounts are contributed to United States plans to provide sufficient assets to meet future benefit payment requirements. We also sponsor an unfunded supplemental pension plan for certain employees. International subsidiaries fund their pension plans according to local requirements.

A reconciliation of the benefit obligations, plan assets, accrued benefit cost and the amount recognized in financial statements for pension plans is as follows:

|                                                 | United States |             | International |             |
|-------------------------------------------------|---------------|-------------|---------------|-------------|
|                                                 | 2017          | 2016        | 2017          | 2016        |
| Change in benefit obligation:                   |               |             |               |             |
| Benefit obligation at beginning of year         | \$409,459     | \$361,039   | \$91,396      | \$90,615    |
| Service cost                                    | 12,456        | 11,490      | 2,378         | 2,448       |
| Interest cost                                   | 12,844        | 15,932      | 1,537         | 2,294       |
| Participant contributions                       | —             | —           | 85            | 115         |
| Plan amendments                                 | —             | 173         | —             | (3,050 )    |
| Settlements                                     | (1,548 )      | —           | (1,309 )      | —           |
| Curtailments                                    | —             | —           | —             | (6,790 )    |
| Foreign currency exchange rate change           | —             | —           | 4,896         | (7,675 )    |
| Actuarial loss                                  | 9,351         | 31,781      | (7,602 )      | 15,749      |
| Benefits paid                                   | (11,746 )     | (10,956 )   | (2,620 )      | (2,310 )    |
| Benefit obligation at end of year               | \$430,816     | \$409,459   | \$88,761      | \$91,396    |
| Change in plan assets:                          |               |             |               |             |
| Beginning fair value of plan assets             | \$333,867     | \$295,320   | \$35,604      | \$37,473    |
| Actual return on plan assets                    | 29,620        | 23,280      | 612           | 2,205       |
| Company contributions                           | 19,041        | 26,223      | 3,165         | 3,793       |
| Participant contributions                       | —             | —           | 85            | 115         |
| Settlements                                     | (1,548 )      | —           | (1,309 )      | —           |
| Other                                           | —             | —           | —             | (145 )      |
| Foreign currency exchange rate change           | —             | —           | 1,967         | (5,527 )    |
| Benefits paid                                   | (11,746 )     | (10,956 )   | (2,620 )      | (2,310 )    |
| Ending fair value of plan assets                | \$369,234     | \$333,867   | \$37,504      | \$35,604    |
| Funded status at end of year                    | \$(61,582 )   | \$(75,592 ) | \$(51,257 )   | \$(55,792 ) |
| Amounts recognized in financial statements:     |               |             |               |             |
| Noncurrent asset                                | \$—           | \$—         | \$64          | \$—         |
| Accrued benefit liability                       | (1,201 )      | (1,000 )    | (36 )         | (8 )        |
| Long-term pension and retirement obligations    | (60,381 )     | (74,592 )   | (51,285 )     | (55,784 )   |
| Total amount recognized in financial statements | \$(61,582 )   | \$(75,592 ) | \$(51,257 )   | \$(55,792 ) |

  

|                                                            | United States |           | International |          |
|------------------------------------------------------------|---------------|-----------|---------------|----------|
|                                                            | 2017          | 2016      | 2017          | 2016     |
| Amounts recognized in accumulated other comprehensive      |               |           |               |          |
| (gain) loss:                                               |               |           |               |          |
| Net actuarial loss                                         | \$124,917     | \$134,586 | \$27,134      | \$35,090 |
| Prior service cost (credit)                                | (184 )        | (139 )    | (3,279 )      | (3,445 ) |
| Accumulated other comprehensive loss                       | \$124,733     | \$134,447 | \$23,855      | \$31,645 |
| Amounts expected to be recognized during next fiscal year: |               |           |               |          |
| Amortization of net actuarial loss                         | \$8,672       | \$9,336   | \$2,074       | \$2,558  |
| Amortization of prior service cost (credit)                | (23 )         | 47        | (313 )        | (304 )   |
| Total                                                      | \$8,649       | \$9,383   | \$1,761       | \$2,254  |

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The following table summarizes the changes in accumulated other comprehensive loss:

|                                                        | United States |           | International |          |
|--------------------------------------------------------|---------------|-----------|---------------|----------|
|                                                        | 2017          | 2016      | 2017          | 2016     |
| Balance at beginning of year                           | \$134,447     | \$114,663 | \$31,645      | \$29,726 |
| Net (gain) loss arising during the year                | 515           | 28,167    | (6,867 )      | 8,255    |
| Prior service cost (credit) arising during the year    | —             | 173       | —             | (3,050 ) |
| Net loss recognized during the year                    | (9,537 )      | (8,480 )  | (2,605 )      | (1,723 ) |
| Prior service (cost) credit recognized during the year | (44 )         | (76 )     | 302           | 203      |
| Settlement loss                                        | (648 )        | —         | (363 )        | (160 )   |
| Curtailement gain                                      | —             | —         | —             | 1,526    |
| Exchange rate effect during the year                   | —             | —         | 1,743         | (3,132 ) |
| Balance at end of year                                 | \$124,733     | \$134,447 | \$23,855      | \$31,645 |

Information regarding the accumulated benefit obligation is as follows:

|                                                              | United States |           | International |          |
|--------------------------------------------------------------|---------------|-----------|---------------|----------|
|                                                              | 2017          | 2016      | 2017          | 2016     |
| For all plans:                                               |               |           |               |          |
| Accumulated benefit obligation                               | \$420,035     | \$397,350 | \$76,032      | \$77,166 |
| For plans with benefit obligations in excess of plan assets: |               |           |               |          |
| Projected benefit obligation                                 | 430,816       | 409,459   | 83,289        | 90,852   |
| Accumulated benefit obligation                               | 420,035       | 397,350   | 70,985        | 77,121   |
| Fair value of plan assets                                    | 369,234       | 333,867   | 32,325        | 35,533   |

Net pension benefit costs include the following components:

|                                             | United States |          |          | International |         |         |
|---------------------------------------------|---------------|----------|----------|---------------|---------|---------|
|                                             | 2017          | 2016     | 2015     | 2017          | 2016    | 2015    |
| Service cost                                | \$12,456      | \$11,490 | \$10,851 | \$2,378       | \$2,448 | \$2,816 |
| Interest cost                               | 12,844        | 15,932   | 15,037   | 1,537         | 2,294   | 2,561   |
| Expected return on plan assets              | (20,784)      | (19,666) | (18,316) | (1,338)       | (1,501) | (1,589) |
| Amortization of prior service cost (credit) | 44            | 76       | 121      | (302 )        | (203 )  | (90 )   |
| Amortization of net actuarial loss          | 9,537         | 8,480    | 9,742    | 2,605         | 1,723   | 2,285   |
| Settlement loss                             | 648           | —        | 516      | 363           | 160     | 1,319   |
| Curtailement (gain) loss                    | —             | —        | 68       | —             | (1,526) | —       |
| Total benefit cost                          | \$14,745      | \$16,312 | \$18,019 | \$5,243       | \$3,395 | \$7,302 |

Net periodic pension cost for 2017 included a settlement loss of \$1,011 due to lump sum retirement payments. Net periodic pension cost for 2016 included a settlement loss of \$160 due to lump sum retirement payments and a

curtailment gain of \$1,526 due to a plan amendment allowing participants to elect a new defined contribution plan or a new defined benefit plan.

The weighted average assumptions used in the valuation of pension benefits were as follows:

|                                                      | United States |       |       | International |       |       |
|------------------------------------------------------|---------------|-------|-------|---------------|-------|-------|
|                                                      | 2017          | 2016  | 2015  | 2017          | 2016  | 2015  |
| Assumptions used to determine benefit obligations at |               |       |       |               |       |       |
| October 31:                                          |               |       |       |               |       |       |
| Discount rate                                        | 3.80%         | 3.94% | 4.39% | 2.07%         | 1.86% | 2.81% |
| Rate of compensation increase                        | 3.61          | 3.61  | 3.50  | 3.13          | 3.12  | 3.22  |
| Assumptions used to determine net benefit costs for  |               |       |       |               |       |       |
| the years ended October 31:                          |               |       |       |               |       |       |
| Discount rate - benefit obligation                   | 3.94          | 4.39  | 4.29  | 1.86          | 2.81  | 2.94  |
| Discount rate - service cost                         | 4.31          | 4.39  | 4.29  | 1.55          | 2.81  | 2.94  |
| Discount rate - interest cost                        | 3.20          | 4.39  | 4.29  | 1.66          | 2.81  | 2.94  |
| Expected return on plan assets                       | 6.25          | 6.72  | 6.76  | 3.51          | 4.22  | 4.39  |
| Rate of compensation increase                        | 3.61          | 3.50  | 3.49  | 3.12          | 3.22  | 3.19  |

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The amortization of prior service cost is determined using a straight-line amortization of the cost over the average remaining service period of employees expected to receive benefits under the plans.

The discount rate reflects the current rate at which pension liabilities could be effectively settled at the end of the year. The discount rate used considers a yield derived from matching projected pension payments with maturities of a portfolio of available bonds that receive the highest rating given from a recognized investments ratings agency. The changes in the discount rates in 2017 and 2016 are due to changes in yields for these types of investments as a result of the economic environment.

In determining the expected return on plan assets using the calculated value of plan assets, we consider both historical performance and an estimate of future long-term rates of return on assets similar to those in our plans. We consult with and consider the opinions of financial and other professionals in developing appropriate return assumptions. The rate of compensation increase is based on managements' estimates using historical experience and expected increases in rates.

Net actuarial gains or losses are amortized to expense on a plan-by-plan basis when they exceed the accounting corridor, which is set at 10% of the greater of the plan assets or benefit obligations. Gains or losses outside of the corridor are subject to amortization over an average employee future service period that differs by plan. If substantially all of the plan's participants are no longer actively accruing benefits, the average life expectancy is used.

In the fourth quarter of 2016, we adopted a change in the method to be used to estimate the service and interest cost components of net periodic benefit cost for defined benefit pension plans. Historically, for the vast majority of our plans, the service and interest cost components were estimated using a single weighted-average discount rate derived from the yield curve used to measure the benefit obligation at the beginning of the period. Beginning in 2017, we used a spot rate approach by applying the specific spot rates along the yield curve to the relevant projected cash flows in the estimation of the service and interest components of benefit cost, resulting in a more precise measurement. This change did not affect the measurement of total benefit obligations. The change was accounted for as a change in estimate that is inseparable from a change in accounting principle and, accordingly, was accounted for prospectively starting in 2017. The reductions in service and interest costs for 2017 associated with this change in estimate were \$1,200 and \$3,100, respectively.

The allocation of pension plan assets as of October 31, 2017 and 2016 is as follows:

| Asset Category          | United States |       | International |       |
|-------------------------|---------------|-------|---------------|-------|
|                         | 2017          | 2016  | 2017          | 2016  |
| Equity securities       | 13 %          | 15 %  | — %           | — %   |
| Debt securities         | 48            | 31    | —             | —     |
| Insurance contracts     | —             | —     | 56            | 59    |
| Pooled investment funds | 39            | 53    | 42            | 39    |
| Other                   | —             | 1     | 2             | 2     |
| Total                   | 100 %         | 100 % | 100 %         | 100 % |

Our investment objective for defined benefit plan assets is to meet the plans' benefit obligations, while minimizing the potential for future required plan contributions.

Our United States plans comprise 91 percent of the worldwide pension assets. In general, the investment strategies focus on asset class diversification, liquidity to meet benefit payments and an appropriate balance of long-term investment return and risk. Target ranges for asset allocations are determined by dynamically matching the actuarial projections of the plans' future liabilities and benefit payments with expected long-term rates of return on the assets, taking into account investment return volatility and correlations across asset classes. For 2017, the target in "return-seeking assets" is 35 percent and 65 percent in fixed income. Plan assets are diversified across several investment managers and are invested in liquid funds that are selected to track broad market indices. Investment risk is carefully controlled with plan assets rebalanced to target allocations on a periodic basis and continual monitoring of investment managers' performance relative to the investment guidelines established with each investment manager.

Our international plans comprise 9 percent of the worldwide pension assets. Asset allocations are developed on a country-specific basis. Our investment strategy is to cover pension obligations with insurance contracts or to employ independent managers to invest the assets.

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In accordance with the adoption of a new accounting standard, as described in Note 2, certain investments that were measured at NAV (or its equivalent) have not been classified in the fair value hierarchy. The fair value amounts presented in the table are intended to permit reconciliation of the fair value hierarchy to the total pension plan assets.

The fair values of our pension plan assets at October 31, 2017 by asset category are in the table below:

|                                     | United States |          |           |         | International |         |         |          |
|-------------------------------------|---------------|----------|-----------|---------|---------------|---------|---------|----------|
|                                     | Total         | Level 1  | Level 2   | Level 3 | Total         | Level 1 | Level 2 | Level 3  |
| Cash                                | \$959         | \$959    | \$—       | \$ —    | \$566         | \$566   | \$ —    | \$—      |
| Money market funds                  | 3,615         | 3,615    | —         | —       | —             | —       | —       | —        |
| Equity securities:                  |               |          |           |         |               |         |         |          |
| Basic materials                     | 2,129         | 2,129    | —         | —       | —             | —       | —       | —        |
| Consumer goods                      | 3,776         | 3,776    | —         | —       | —             | —       | —       | —        |
| Financial                           | 6,147         | 6,147    | —         | —       | —             | —       | —       | —        |
| Healthcare                          | 3,940         | 3,940    | —         | —       | —             | —       | —       | —        |
| Industrial goods                    | 2,459         | 2,459    | —         | —       | —             | —       | —       | —        |
| Technology                          | 3,815         | 3,815    | —         | —       | —             | —       | —       | —        |
| Utilities                           | 793           | 793      | —         | —       | —             | —       | —       | —        |
| Mutual funds                        | 20,698        | 20,698   | —         | —       | —             | —       | —       | —        |
| Fixed income securities:            |               |          |           |         |               |         |         |          |
| U.S. Government                     | 57,789        | 9,372    | 48,417    | —       | —             | —       | —       | —        |
| Corporate                           | 112,112       | —        | 112,112   | —       | —             | —       | —       | —        |
| Other                               | 6,566         | —        | 6,566     | —       | —             | —       | —       | —        |
| Other types of investments:         |               |          |           |         |               |         |         |          |
| Insurance contracts                 | —             | —        | —         | —       | 21,037        | —       | —       | 21,037   |
| Real estate collective funds at NAV | 21,699        | —        | —         | —       | —             | —       | —       | —        |
| Pooled investment funds at NAV      | 121,724       | —        | —         | —       | 15,901        | —       | —       | —        |
| Other                               | 1,013         | 1,013    | —         | —       | —             | —       | —       | —        |
|                                     | \$369,234     | \$58,716 | \$167,095 | \$ —    | \$37,504      | \$566   | \$ —    | \$21,037 |

The fair values of our pension plan assets at October 31, 2016 by asset category are in the table below:

|                    | United States |         |         |         | International |         |         |         |
|--------------------|---------------|---------|---------|---------|---------------|---------|---------|---------|
|                    | Total         | Level 1 | Level 2 | Level 3 | Total         | Level 1 | Level 2 | Level 3 |
| Cash               | \$896         | \$896   | \$—     | \$ —    | \$798         | \$798   | \$ —    | \$—     |
| Money market funds | 2,471         | 2,471   | —       | —       | —             | —       | —       | —       |
| Equity securities: |               |         |         |         |               |         |         |         |
| Basic materials    | 2,144         | 2,144   | —       | —       | —             | —       | —       | —       |
| Consumer goods     | 3,457         | 3,457   | —       | —       | —             | —       | —       | —       |
| Financial          | 5,930         | 5,930   | —       | —       | —             | —       | —       | —       |
| Healthcare         | 3,344         | 3,344   | —       | —       | —             | —       | —       | —       |
| Industrial goods   | 2,671         | 2,671   | —       | —       | —             | —       | —       | —       |



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|                                     |           |          |          |      |          |       |      |          |
|-------------------------------------|-----------|----------|----------|------|----------|-------|------|----------|
| Technology                          | 3,490     | 3,490    | —        | —    | —        | —     | —    | —        |
| Utilities                           | 857       | 857      | —        | —    | —        | —     | —    | —        |
| Mutual funds                        | 27,220    | 27,220   | —        | —    | —        | —     | —    | —        |
| Fixed income securities:            |           |          |          |      |          |       |      |          |
| U.S. Government                     | 38,466    | 6,888    | 31,578   | —    | —        | —     | —    | —        |
| Corporate                           | 63,077    | —        | 63,077   | —    | —        | —     | —    | —        |
| Other                               | 3,403     | —        | 3,403    | —    | —        | —     | —    | —        |
| Other types of investments:         |           |          |          |      |          |       |      |          |
| Insurance contracts                 | —         | —        | —        | —    | 20,927   | —     | —    | 20,927   |
| Real estate collective funds at NAV | 20,402    | —        | —        | —    | —        | —     | —    | —        |
| Pooled investment funds at NAV      | 155,247   | —        | —        | —    | 13,879   | —     | —    | —        |
| Other                               | 792       | 792      | —        | —    | —        | —     | —    | —        |
|                                     | \$333,867 | \$60,160 | \$98,058 | \$ — | \$35,604 | \$798 | \$ — | \$20,927 |

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These investment funds did not own a significant number of shares of Nordson Corporation common stock for any year presented.

The inputs and methodology used to measure fair value of plan assets are consistent with those described in Note 12. Following are the valuation methodologies used to measure these assets:

- ✦ **Money market funds** - Money market funds are public investment vehicles that are valued with a net asset value of one dollar. This is a quoted price in an active market and is classified as Level 1.
- ✦ **Equity securities** - Common stocks and mutual funds are valued at the closing price reported on the active market on which the individual securities are traded and are classified as Level 1.
- ✦ **Fixed income securities** - U.S. Treasury bills reflect the closing price on the active market in which the securities are traded and are classified as Level 1. Securities of U.S. agencies are valued using bid evaluations and are classified as Level 2. Corporate fixed income securities are valued using evaluated prices, such as dealer quotes, bids and offers and are therefore classified as Level 2.
- ✦ **Insurance contracts** - Insurance contracts are investments with various insurance companies. The contract value represents the best estimate of fair value. These contracts do not hold any specific assets. These investments are classified as Level 3.
- ✦ **Real estate collective funds** - These funds are valued using the net asset value of the underlying properties. Net asset value is calculated using a combination of key inputs, such as revenue and expense growth rates, terminal capitalization rates and discount rates.
- ✦ **Pooled investment funds** - These are public investment vehicles valued using the net asset value. The net asset value is based on the value of the assets owned by the plan, less liabilities. These investments are not quoted on an active exchange.

The following tables present an analysis of changes during the years ended October 31, 2017 and 2016 in Level 3 plan assets, by plan asset class, for U.S. and international pension plans using significant unobservable inputs to measure fair value:

Fair Value Measurements Using Significant Unobservable Inputs  
(Level 3)  
Insurance

|                                       | contracts | Total     |
|---------------------------------------|-----------|-----------|
| Beginning balance at October 31, 2016 | \$ 20,927 | \$ 20,927 |
| Actual return on plan assets:         |           |           |
| Assets held, end of year              | (412 )    | (412 )    |
| Assets sold during the period         | —         | -         |
| Purchases                             | 2,330     | 2,330     |
| Sales                                 | (2,502 )  | (2,502 )  |
| Foreign currency translation          | 694       | 694       |
| Ending balance at October 31, 2017    | \$ 21,037 | \$ 21,037 |

Fair Value Measurements Using  
Significant Unobservable Inputs (Level  
3)

|                                       | Insurance |           |
|---------------------------------------|-----------|-----------|
|                                       | contracts | Total     |
| Beginning balance at October 31, 2015 | \$ 20,432 | \$ 20,432 |
| Actual return on plan assets:         |           |           |
| Assets held, end of year              | 1,683     | 1,683     |
| Assets sold during the period         | —         | -         |
| Purchases                             | 2,799     | 2,799     |
| Sales                                 | (2,140 )  | (2,140 )  |
| Foreign currency translation          | (1,847 )  | (1,847 )  |
| Ending balance at October 31, 2016    | \$ 20,927 | \$ 20,927 |

Contributions to pension plans in 2018 are estimated to be approximately \$22,800.

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Retiree pension benefit payments, which reflect expected future service, are anticipated to be paid as follows:

| Year      | United States | International |
|-----------|---------------|---------------|
| 2018      | \$ 14,476     | \$ 1,837      |
| 2019      | 15,604        | 2,861         |
| 2020      | 16,839        | 2,652         |
| 2021      | 18,061        | 3,035         |
| 2022      | 19,529        | 2,633         |
| 2023-2027 | 116,207       | 16,442        |

Other postretirement plans - We sponsor an unfunded postretirement health care benefit plan covering certain of our United States employees. Employees hired after January 1, 2002, are not eligible to participate in this plan. For eligible retirees under the age of 65 who enroll in the plan, the plan is contributory in nature, with retiree contributions in the form of premiums that are adjusted annually. For eligible retirees age 65 and older who enroll in the plan, the plan delivers a benefit in the form of a Health Reimbursement Account (HRA), which retirees use for eligible reimbursable expenses, including premiums paid for purchase of a Medicare supplement plan or other out-of-pocket medical expenses such as deductibles or co-pays.

A reconciliation of the benefit obligations, accrued benefit cost and the amount recognized in financial statements for other postretirement plans is as follows:

|                                         | United States |          | International |       |
|-----------------------------------------|---------------|----------|---------------|-------|
|                                         | 2017          | 2016     | 2017          | 2016  |
| Change in benefit obligation:           |               |          |               |       |
| Benefit obligation at beginning of year | \$71,904      | \$68,315 | \$623         | \$524 |
| Service cost                            | 752           | 849      | 20            | 16    |
| Interest cost                           | 2,307         | 2,923    | 20            | 23    |
| Participant contributions               | 503           | 446      | —             | —     |
| Foreign currency exchange rate change   | —             | —        | 24            | (14 ) |
| Actuarial (gain) loss                   | 2,212         | 1,818    | (81 )         | 81    |
| Benefits paid                           | (2,532 )      | (2,447 ) | (7 )          | (7 )  |
| Benefit obligation at end of year       |               |          |               |       |