

RBC Bearings INC  
Form 10-Q  
November 02, 2018

UNITED STATES SECURITIES AND EXCHANGE COMMISSION  
Washington, DC 20549

FORM 10-Q

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d)  
OF THE SECURITIES EXCHANGE ACT OF 1934  
For the quarterly period ended September 29, 2018

OR

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d)  
OF THE SECURITIES EXCHANGE ACT OF 1934  
For the transition period from \_\_\_\_\_ to \_\_\_\_\_ .

Commission File Number: 333-124824

RBC Bearings Incorporated  
(Exact name of registrant as specified in its charter)

Delaware  
(State or other jurisdiction of incorporation or organization) 95-4372080  
(I.R.S. Employer Identification No.)

One Tribology Center  
Oxford, CT 06478  
(Address of principal executive offices) (Zip Code)  
(203) 267-7001  
(Registrant's telephone number, including area code)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes No

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Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, a smaller reporting company, or an emerging growth company. See the definitions of “large accelerated filer,” “accelerated filer,” “smaller reporting company,” and “emerging growth company” in Rule 12b-2 of the Exchange Act.

Large accelerated filer	Accelerated filer	
Non-accelerated filer	(Do not check if a smaller reporting company)	Smaller reporting company
Emerging growth company		

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes No

As of October 26, 2018, RBC Bearings Incorporated had 24,768,522 shares of Common Stock outstanding.

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## Part I. FINANCIAL INFORMATION

**Item 1. Financial Statements****RBC Bearings Incorporated****Consolidated Balance Sheets****(dollars in thousands, except share and per share data)**

	September 29, 2018 (Unaudited)	March 31, 2018
<b>ASSETS</b>		
Current assets:		
Cash and cash equivalents	\$ 60,365	\$54,163
Accounts receivable, net of allowance for doubtful accounts of \$1,332 at September 29, 2018 and \$1,326 at March 31, 2018	119,521	116,890
Inventory	324,238	306,124
Prepaid expenses and other current assets	12,969	6,473
Total current assets	517,093	483,650
Property, plant and equipment, net	197,449	192,513
Goodwill	268,123	268,124
Intangible assets, net of accumulated amortization of \$43,812 at September 29, 2018 and \$38,880 at March 31, 2018	180,105	183,764
Other assets	16,528	14,700
Total assets	\$ 1,179,298	\$ 1,142,751
<b>LIABILITIES AND STOCKHOLDERS' EQUITY</b>		
Current liabilities:		
Accounts payable	\$ 48,247	\$45,188
Accrued expenses and other current liabilities	41,783	40,777
Current portion of long-term debt	474	19,238
Total current liabilities	90,504	105,203
Deferred income taxes	15,191	11,749
Long-term debt, less current portion	123,984	154,117
Other non-current liabilities	37,316	37,130
Total liabilities	266,995	308,199
Stockholders' equity:	—	—

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Preferred stock, \$.01 par value; authorized shares: 10,000,000 at September 29, 2018 and March 31, 2018; none issued or outstanding		
Common stock, \$.01 par value; authorized shares: 60,000,000 at September 29, 2018 and March 31, 2018; issued shares: 25,509,691 at September 29, 2018 and 25,123,694 at March 31, 2018; outstanding shares: 24,448,388 at September 29, 2018 and 24,105,029 at March 31, 2018	255	251
Additional paid-in capital	366,358	339,148
Accumulated other comprehensive loss	(5,518	) (2,285 )
Retained earnings	594,279	536,978
Treasury stock, at cost, 741,074 shares at September 29, 2018 and 713,687 shares at March 31, 2018	(43,071	) (39,540 )
Total stockholders' equity	912,303	834,552
Total liabilities and stockholders' equity	\$ 1,179,298	\$ 1,142,751

See accompanying notes.

**RBC Bearings Incorporated****Consolidated Statements of Operations****(dollars in thousands, except share and per share data)****(Unaudited)**

	<b>Three Months Ended</b>		<b>Six Months Ended</b>	
	<b>September 29, 2018</b>	<b>September 30, 2017</b>	<b>September 29, 2018</b>	<b>September 30, 2017</b>
Net sales	\$172,916	\$ 164,317	\$348,901	\$ 328,214
Cost of sales	105,097	102,399	213,343	204,280
Gross margin	67,819	61,918	135,558	123,934
Operating expenses:				
Selling, general and administrative	29,326	27,595	58,901	55,373
Other, net	2,609	8,886	4,775	11,165
Total operating expenses	31,935	36,481	63,676	66,538
Operating income	35,884	25,437	71,882	57,396
Interest expense, net	1,446	1,914	3,157	3,943
Other non-operating expense	336	223	1,370	754
Income before income taxes	34,102	23,300	67,355	52,699
Provision for income taxes	3,991	8,477	9,777	16,067
Net income	\$30,111	\$ 14,823	\$57,578	\$ 36,632
Net income per common share:				
Basic	\$1.24	\$ 0.62	\$2.38	\$ 1.53
Diluted	\$1.22	\$ 0.61	\$2.34	\$ 1.51
Weighted average common shares:				
Basic	24,325,754	23,946,360	24,233,266	23,875,749
Diluted	24,719,056	24,309,593	24,635,146	24,250,740

See accompanying notes.

**RBC Bearings Incorporated**

**Consolidated Statements of Comprehensive Income**

**(dollars in thousands)**

**(Unaudited)**

	Three Months Ended		Six Months Ended	
	September 29, 2018	September 30, 2017	September 29, 2018	September 30, 2017
Net income	\$ 30,111	\$ 14,823	\$57,578	\$ 36,632
Pension and postretirement liability adjustments, net of taxes	194	196	388	392
Foreign currency translation adjustments	440	(25	) (3,621 )	4,420
Total comprehensive income	\$ 30,745	\$ 14,994	\$54,345	\$ 41,444

See accompanying notes.

**RBC Bearings Incorporated****Consolidated Statements of Stockholders' Equity****(dollars in thousands)****(Unaudited)**

	Common Stock		Additional Paid-in Capital	Accumulated Other Comprehensive Income/(Loss)	Retained Earnings Accumulated Deficit	Treasury Stock		Total Stockholders' Equity
	Shares	Amount				Shares	Amount	
Balance at March 31, 2018	25,123,694	\$ 251	\$ 339,148	\$ (2,285 )	\$ 536,978	(713,687 )	\$(39,540)	\$ 834,552
Net income	—	—	—	—	27,467	—	—	27,467
Share-based compensation	—	—	3,766	—	—	—	—	3,766
Repurchase of common stock	—	—	—	—	—	(11,865 )	(1,491 )	(1,491 )
Exercise of equity awards	100,142	2	6,416	—	—	—	—	6,418
Change in net prior service cost and actuarial losses, net of taxes of \$58	—	—	—	194	—	—	—	194
Issuance of restricted stock	87,345	—	—	—	—	—	—	—
Impact from adoption of ASU 2014-09	—	—	—	—	(277 )	—	—	(277 )
Currency translation adjustments	—	—	—	(4,061 )	—	—	—	(4,061 )
Balance at June 30, 2018	25,311,181	253	349,330	(6,152 )	564,168	(725,552)	(41,031)	866,568
Net income	—	—	—	—	30,111	—	—	30,111
Share-based compensation	—	—	4,039	—	—	—	—	4,039
Repurchase of common stock	—	—	—	—	—	(15,522 )	(2,040 )	(2,040 )
Exercise of equity awards	192,300	2	12,989	—	—	—	—	12,991
Change in net prior service cost and actuarial losses, net	—	—	—	194	—	—	—	194



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of taxes of \$58								
Issuance of restricted stock	6,210	—	—	—	—	—	—	—
Income tax benefit on exercise of non-qualified common stock options	—	—	—	—	—	—	—	—
Currency translation adjustments	—	—	—	440	—	—	—	440
Balance at September 29, 2018	25,509,691	\$ 255	\$ 366,358	\$ (5,518 )	\$ 594,279	(741,074)	\$(43,071)	\$ 912,303

See accompanying notes.

**RBC Bearings Incorporated****Consolidated Statements of Stockholders' Equity (continued)**

(dollars in thousands)

(Unaudited)

	Common Stock		Additional Paid-in Capital	Accumulated Other Comprehensive Income/(Loss)	Retained Earnings (Accumulated Deficit)	Treasury Stock		Total Stockholders' Equity
	Shares	Amount				Shares	Amount	
Balance at April 1, 2017	24,757,803	\$ 248	\$ 312,474	\$ (9,823 )	\$ 448,693	(667,931 )	\$(34,548 )	\$ 717,044
Net income	—	—	—	—	21,809	—	—	21,809
Share-based compensation	—	—	3,228	—	—	—	—	3,228
Repurchase of common stock	—	—	—	—	—	(22,711 )	(2,288 )	(2,288 )
Exercise of equity awards	124,424	1	6,106	—	—	—	—	6,107
Change in net prior service cost and actuarial losses, net of taxes of \$114	—	—	—	196	—	—	—	196
Issuance of restricted stock	62,070	—	—	—	—	—	—	—
Impact from adoption of ASU 2016-09	—	—	—	—	1,144	—	—	1,144
Currency translation adjustments	—	—	—	4,445	—	—	—	4,445
Balance at July 1, 2017	24,944,297	249	321,808	(5,182 )	471,646	(690,642 )	(36,836 )	751,685
Net income	—	—	—	—	14,823	—	—	14,823
Share-based compensation	—	—	3,402	—	—	—	—	3,402
Repurchase of common stock	—	—	—	—	—	(10,426 )	(1,068 )	(1,068 )
Exercise of equity awards	5,000	—	307	—	—	—	—	307
Change in net prior service cost and actuarial losses, net	—	—	—	196	—	—	—	196

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of taxes of \$114									
Issuance of restricted stock	(785	)	—	—	—	—	—	—	—
Currency translation adjustments	—		—	—	(25	)	—	—	(25
Balance at September 30, 2017	24,948,512	\$ 249	\$ 325,517	\$ (5,011	)	\$ 486,469	(701,068)	\$(37,904)	\$ 769,320

See accompanying notes.

**RBC Bearings Incorporated****Consolidated Statements of Cash Flows****(dollars in thousands)****(Unaudited)**

	Six Months Ended	
	<b>September 29,</b>	<b>September 30,</b>
	<b>2018</b>	<b>2017</b>
Cash flows from operating activities:		
Net income	\$57,578	\$ 36,632
Adjustments to reconcile net income to net cash provided by operating activities:		
Depreciation	10,021	9,500
Deferred income taxes	3,442	874
Amortization of intangible assets	4,931	4,738
Amortization of deferred financing costs	555	712
Consolidation and restructuring charges	(24 )	5,577
Loss on extinguishment of debt	987	—
Share-based compensation	7,805	6,630
(Gain)/loss on disposition of assets	(30 )	20
Changes in operating assets and liabilities, net of acquisitions:		
Accounts receivable	(3,123 )	396
Inventory	(20,023 )	(6,804 )
Prepaid expenses and other current assets	(5,041 )	1,674
Other non-current assets	(3,110 )	(2,371 )
Accounts payable	3,229	4,054
Accrued expenses and other current liabilities	397	(156 )
Other non-current liabilities	271	2,486
Net cash provided by operating activities	57,865	63,962
Cash flows from investing activities:		
Purchase of property, plant and equipment	(17,746 )	(12,667 )
Proceeds from sale of assets	1,874	18
Net cash used in investing activities	(15,872 )	(12,649 )
Cash flows from financing activities:		
Proceeds received from revolving credit facility	149,250	—
Repayments of revolving credit facility	(30,500 )	(44,000 )
Repayments of term loans	(168,750)	(6,250 )
Repayments of notes payable	(237 )	(239 )
Exercise of stock options	19,409	6,414

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Repurchase of common stock	(3,531 )	(3,356 )
Net cash used in financing activities	(34,359 )	(47,431 )
Effect of exchange rate changes on cash	(1,432 )	80
Cash and cash equivalents:		
Increase during the period	6,202	3,962
Cash, at beginning of period	54,163	38,923
Cash, at end of period	\$60,365	\$ 42,885
Supplemental disclosures of cash flow information:		
Cash paid for (received from):		
Income taxes	\$11,697	\$ 12,479
Interest	2,535	3,012

See accompanying notes.

## **RBC Bearings Incorporated**

### **Notes to Unaudited Interim Consolidated Financial Statements**

**(dollars in thousands, except share and per share data)**

#### **1. Basis of Presentation**

The interim consolidated financial statements included herein have been prepared by RBC Bearings Incorporated, a Delaware corporation (collectively with its subsidiaries, the “Company”), without audit, pursuant to the rules and regulations of the Securities and Exchange Commission. The interim financial statements included with this report have been prepared on a consistent basis with the Company’s audited financial statements and notes thereto included in the Company’s Annual Report on Form 10-K for the fiscal year ended March 31, 2018. We condensed or omitted certain information and footnote disclosures normally included in our annual audited financial statements, which we prepared in accordance with U.S. Generally Accepted Accounting Principles (U.S. GAAP). As used in this report, the terms “we”, “us”, “our”, “RBC” and the “Company” mean RBC Bearings Incorporated and its subsidiaries, unless the context indicates another meaning.

These statements reflect all adjustments, accruals and estimates, consisting only of items of a normal recurring nature, that are, in the opinion of management, necessary for the fair presentation of the consolidated financial condition and consolidated results of operations for the interim periods presented. These financial statements should be read in conjunction with the Company’s audited financial statements and notes thereto included in our Annual Report on Form 10-K.

The results of operations for the three-month period ended September 29, 2018 are not necessarily indicative of the operating results for the entire fiscal year ending March 30, 2019. The three-month periods ended September 29, 2018 and September 30, 2017 each contain 13 weeks. The amounts shown are in thousands, unless otherwise indicated.

#### **2. Significant Accounting Policies**

The Company's significant accounting policies are detailed in “Note 2 - Summary of Significant Accounting Policies” of our Annual Report on Form 10-K for the year ended March 31, 2018. Significant changes to our accounting policies as a result of adopting new accounting standards are discussed below.

*Recent Accounting Standards Adopted*

In May 2014, the Financial Accounting Standards Board (FASB) issued Accounting Standards Update (ASU) No. 2014-09, *Revenue from Contracts with Customers (Topic 606)*. The Company adopted this standard on April 1, 2018. This new guidance provides a five-step model to determine when and how revenue is recognized, and requires an entity to recognize revenue to depict the transfer of promised goods or services to customers in an amount that reflects the consideration to which the entity expects to be entitled in exchange for those goods or services.

A contract with a customer exists when there is commitment and approval from both parties involved, the rights of the parties are identified, payment terms are defined, the contract has commercial substance and collectability of consideration is probable. The Company has determined that the contract with the customer is established when the customer purchase order is accepted or acknowledged. Long-term agreements (LTAs) are used by the Company and certain of its customers to reduce their supply uncertainty for a period of time, typically multiple years. While these LTAs define commercial terms including pricing, termination rights and other contractual requirements, they do not represent the contract with the customer for revenue recognition purposes.

When the Company accepts or acknowledges the customer purchase order, the type of good or service is defined on a line-by-line basis. Individual performance obligations are established by virtue of the individual line items identified on the sales order acknowledgment at the time of issuance. The majority of the Company's revenue relates to the sale of goods and contains a single performance obligation for each distinct good. The remainder of the Company's revenue from customers is generated from services performed. These services include repair and refurbishment work performed on customer-controlled assets as well as design and test work. The performance obligations for these services are also identified on the sales order acknowledgement at the time of issuance on a line-by-line basis.

Transaction price reflects the amount of consideration that the Company expects to be entitled to in exchange for transferred goods or services. A contract's transaction price is allocated to each distinct performance obligation and revenue is recognized as the performance obligation is satisfied. For the majority of our contracts, the Company may provide distinct goods or services, in which case we separate the contract into more than one performance obligation (*i.e.*, a good or service is individually listed in a contract or sold individually to a customer). The Company generally sells products and services with observable standalone selling prices.

The performance obligations for the majority of RBC's product sales are satisfied at the point in time in which the products are shipped, consistent with the pattern of revenue recognition under the previous accounting standard. The Company has determined that the customer obtains control upon shipment of the product based on the shipping terms (either when it ships from RBC's dock or when the product arrives at the customer's dock) and recognizes revenue accordingly. Once a product has shipped, the customer is able to direct the use of, and obtain substantially all of the remaining benefits from, the asset. Approximately 93% of the Company's revenue was recognized in this manner based on sales for the three and six-month periods ended September 29, 2018, respectively.

The Company has determined performance obligations are satisfied over time for customer contracts where RBC provides services to customers and also for a limited number of product sales. RBC has determined revenue recognition over time is appropriate for our service revenue contracts as they create or enhance an asset that the customer controls throughout the duration of the contract. Approximately 7% of the Company's revenue was recognized in this manner based on sales for the three and six-month periods ended September 29, 2018, respectively. Revenue recognition over time is appropriate for customer contracts with product sales in which the product sold has no alternative use to RBC without significant economic loss and an enforceable right to payment exists, including a normal profit margin from the customer, in the event of contract termination. These types of contracts comprised less than 1% of total sales for both the three and six-month periods ended September 29, 2018, respectively. For both of these types of contracts, revenue is recognized over time based on the extent of progress towards completion of the performance obligation. The Company utilizes the cost-to-cost measure of progress for over-time revenue recognition contracts as we believe this measure best depicts the transfer of control to the customer, which occurs as we incur costs on contracts. Revenues, including profits, are recorded proportionally as costs are incurred. Costs to fulfill include labor, materials, subcontractors' costs, and other direct and indirect costs.



Contract costs are the incremental costs of obtaining and fulfilling a contract (*i.e.*, costs that would not have been incurred if the contract had not been obtained) to provide goods and services to customers. Contract costs largely consist of design and development costs for molds, dies and other tools that RBC will own and that will be used in producing the products under the supply arrangements. These contract costs are amortized to expense on a systematic and rational basis over a period consistent with the transfer to the customer of the goods or services to which the asset relates. Costs incurred to obtain a contract are primarily related to sales commissions and are expensed as incurred as they are generally not tied to specific customer contracts. These costs are included within selling, general and administrative costs on the consolidated statements of operations.

In certain contracts, the Company facilitates shipping and handling activities after control has transferred to the customer. The Company has elected to record all shipping and handling activities as costs to fulfill a contract. In situations where the shipping and handling costs have not been incurred at the time revenue is recognized, the estimated shipping and handling costs are accrued.

In June 2018, the FASB issued ASU No. 2018-07, *Compensation – Stock Compensation (Topic 718): Improvements to Nonemployee Share-Based Payment Accounting*, as part of its simplification initiative. This update will expand the scope of Topic 718 to include share-based payment transactions for acquiring goods and services from nonemployees. This ASU also clarifies that Topic 718 does not apply to share-based payments used to effectively provide (1) financing to the issuer or (2) awards granted in conjunction with selling goods or services to customers as part of a contract accounted for under Topic 606, *Revenue from Contracts with Customers*. This update is effective for public companies for fiscal years beginning after December 15, 2018, including interim periods within that year. Early adoption is permitted, but no earlier than a company's adoption of Topic 606. The Company has early adopted this ASU in the second quarter of fiscal 2019 and it did not have a material impact on the Company's consolidated financial statements.

In May 2017, the FASB issued ASU No. 2017-09, *Compensation – Stock Compensation (Topic 718): Scope of Modification Accounting*, in an effort to reduce diversity in practice as it relates to applying modification accounting for changes to the terms and conditions of share-based payment awards. This ASU was effective for public companies for financial statements issued for annual periods beginning after December 15, 2017, including interim periods within those annual periods. Early adoption was permitted. The Company adopted this ASU on April 1, 2018 and it did not have a material impact on the Company's consolidated financial statements.

In March 2017, the FASB issued ASU No. 2017-07, *Compensation – Retirement Benefits (Topic 715): Improving the Presentation of Net Periodic Pension Cost and Net Periodic Postretirement Benefit Cost*, in an effort to improve the presentation of these costs within the income statement. Prior to this ASU, all components of both net periodic pension cost and net periodic postretirement cost were included within the same line items as other compensation costs arising from services rendered by pertinent employees during the period on the income statement. This ASU requires entities to include only the service cost component within those line items and all other components are to be included within other non-operating expense. In addition, only the service cost component would be eligible for capitalization when applicable (for example, as a cost of internally manufactured inventory or a self-constructed asset). The amendments in this ASU should be applied retrospectively for the presentation of the service cost component and the other components of net periodic pension cost and net periodic postretirement benefit cost in the income statement and prospectively, on and after the effective date, for the capitalization of the service cost component of net periodic pension cost and net periodic postretirement benefit in assets. This ASU was effective for public companies for the financial statements issued for annual periods beginning after December 15, 2017, including interim periods within those annual periods. A practical expedient allows the Company to use the amount disclosed for net periodic benefit costs for the prior comparative periods as the estimation basis for applying the retrospective presentation requirements. The Company retrospectively adopted the ASU on April 1, 2018 and utilized this practical expedient. The adoption of this ASU resulted in the reclassification of \$159 of net periodic benefit cost from compensation costs (\$107 included within cost of sales and \$52 within other, net) to other non-operating expense on the consolidated statement of operations for the three-month period ended September 30, 2017 and \$318 of net periodic benefit cost from compensation costs (\$214 included within cost of sales and \$104 within other, net) to other non-operating expense on the consolidated statement of operations for the six-month period ended September 30, 2017.

In October 2016, the FASB issued ASU No. 2016-16, *Income Taxes (Topic 740): Intra-Entity Transfers of Assets Other Than Inventory*, in an effort to improve the accounting for the income tax consequences of intra-entity transfers of assets other than inventory. Previous GAAP prohibited the recognition of current and deferred income taxes for an intra-entity asset transfer until the asset has been sold to an outside party. This ASU established the requirement that an entity recognize the income tax consequences of an intra-entity transfer of an asset other than inventory when the transfer occurs. This ASU was effective for public companies for the financial statements issued for annual periods beginning after December 15, 2017 and interim periods within those annual periods. Earlier adoption was permitted as of the beginning of an interim or annual reporting period, with any adjustments reflected as of the beginning of the fiscal year of adoption. The Company adopted this ASU on April 1, 2018 and it did not have a material impact on the Company's consolidated financial statements.

In August 2016, the FASB issued ASU No. 2016-15, *Statement of Cash Flows (Topic 230): Classification of Certain Cash Receipts and Cash Payments*, which addresses eight specific cash flow issues with the objective of reducing the existing diversity in practice. This ASU was effective for public companies for the financial statements issued for annual periods beginning after December 15, 2017 and interim periods within those annual periods. Earlier adoption was permitted as of the beginning of an interim or annual reporting period, with any adjustments reflected as of the beginning of the fiscal year of adoption. The Company adopted this ASU on April 1, 2018 and it did not have a material impact on the Company's consolidated financial statements.

#### *Recent Accounting Standards Yet to Be Adopted*

In February 2018, the FASB issued ASU No. 2018-02, *Income Statement – Reporting Comprehensive Income (Topic 220): Reclassification of Certain Tax Effects from Accumulated Other Comprehensive Income* which allows companies to reclassify stranded tax effects resulting from the Tax Cuts and Jobs Act of 2017 (TCJA or “the Act”) from accumulated other comprehensive income to retained earnings. These stranded tax effects refer to the tax amounts included in accumulated other comprehensive income at the previous 35% U.S. corporate statutory federal tax rate, for which the related deferred tax asset or liability was remeasured to the new 21% U.S. corporate statutory federal tax rate in the period of the TCJA's enactment. The new standard is effective for fiscal years beginning after December 15, 2018, with early adoption permitted, and can be applied either in the period of adoption or retrospectively to each period impacted by the TCJA. The Company is evaluating the effect of adopting this new accounting guidance, but does not expect adoption will have a material impact on the Company's financial position as the adjustment will be between accumulated other comprehensive income and retained earnings, both of which are components of total stockholders' equity.

In January 2017, the FASB issued ASU No. 2017-04, *Intangibles—Goodwill and Other (Topic 350): Simplifying the Test for Goodwill Impairment*. The objective of this standard update is to simplify the subsequent measurement of goodwill, eliminating Step 2 from the goodwill impairment test. Under this ASU, an entity should perform its annual goodwill impairment test by comparing the fair value of a reporting unit with its carrying amount. An entity would recognize an impairment charge for the amount by which the carrying amount exceeds the reporting unit's fair value, assuming the loss recognized does not exceed the total amount of goodwill for the reporting unit. The standard update is effective for fiscal years beginning after December 15, 2019. Early adoption is permitted. The adoption of this ASU is not expected to have a material impact on the Company's consolidated financial statements.

In September 2016, the FASB issued ASU No. 2016-13, *Financial Instruments – Credit Losses (Topic 326), Measurement of Credit Losses on Financial Instruments*, which changes how entities will measure credit losses for most financial assets and certain other instruments that are not measured at fair value through net income. The new guidance will replace the current incurred loss approach with an expected loss model. The new expected credit loss impairment model will apply to most financial assets measured at amortized cost and certain other instruments, including trade and other receivables, loans, held-to-maturity debt instruments, net investments in leases, loan commitments and standby letters of credit. Upon initial recognition of the exposure, the expected credit loss model

requires entities to estimate the credit losses expected over the life of an exposure (or pool of exposures). The estimate of expected credit losses should consider historical information, current information and reasonable and supportable forecasts, including estimates of prepayments. Financial instruments with similar risk characteristics should be grouped together when estimating expected credit losses. ASU 2016-13 does not prescribe a specific method to make the estimate, so its application will require significant judgment. This ASU is effective for public companies in fiscal years beginning after December 15, 2019, including interim periods within those fiscal years. The Company is currently evaluating the effect that the adoption of this ASU will have on the Company's consolidated financial statements.

In February 2016, the FASB issued ASU No. 2016-02, *Leases (Topic 842)*. The core principle of this ASU is that an entity should recognize on its balance sheet assets and liabilities arising from a lease. In accordance with that principle, ASU 2016-02 requires that a lessee recognize a liability to make lease payments (the lease liability) and a right-of-use asset representing its right to use the underlying leased asset for the lease term. The recognition, measurement, and presentation of expenses and cash flows arising from a lease by a lessee will depend on the lease classification as a finance or operating lease. This new accounting guidance is effective for public companies for fiscal years beginning after December 15, 2018 under a modified retrospective approach and early adoption is permitted. The Company has formed an implementation team to assess its leases as defined under the new accounting standard and anticipates making certain changes to existing processes, policies and systems during implementation. The Company anticipates the amended guidance will have a material impact on its assets and liabilities due to the addition of right-of-use assets and lease liabilities to the balance sheet; however, it does not expect the amended guidance to have a material impact on its cash flows or results of operations.

Other new pronouncements issued but not effective until after March 30, 2019 are not expected to have a material impact on our financial position, results of operations or liquidity.

### **3. Revenue from Contracts with Customers**

#### *Adoption Method and Impact*

The Company adopted ASC 606 using the modified retrospective method and applied the related provisions to all open contracts. The Company recognized the cumulative effect of initially applying the new revenue standard as an adjustment to the opening balance of retained earnings. The comparative information has not been restated and continues to be reported under the accounting standards in effect for those periods. As a result of adoption, the Company recognized a \$277 decrease to retained earnings at the beginning of the 2019 fiscal year for the cumulative effect of adoption of this standard, representing the impact to prior results had the over-time revenue recognition model been applied to service contracts. Contract assets of \$1,323 and contract liabilities of \$754 were recorded, along with an \$847 reduction to work-in-process inventory as a result of the ASC 606 adoption using the modified retrospective method.

In addition, as a result of the accounting changes resulting from this new accounting standard, sales, operating income and net income for the three-month period ended September 29, 2018 decreased by \$269, \$90 and \$80, respectively. For the six-month period ended September 29, 2018, sales, operating income and net income increased by \$871, \$460 and \$393, respectively. Basic and diluted net income per common share did not change for the three-month period ended September 29, 2018 as the overall impact was insignificant. Basic and diluted net income per common share each increased by \$0.02 for the six-month period ended September 29, 2018 as revenue from service contracts was accelerated into the first six months of the fiscal year as a result of the change to an over-time revenue recognition model. On the consolidated balance sheet, work-in-process inventory was \$1,172 lower at September 29, 2018 than it would have been under the previous accounting guidance. In addition, prepaids and other current assets, accrued expenses and other current liabilities, and retained earnings increased by \$2,154, \$735 and \$97, respectively. The changes in other current assets and accrued expenses were directly related to the activity within the customer contract assets and liabilities.

#### *Disaggregation of Revenue*

The Company operates in four business segments with similar economic characteristics, including nature of the products and production processes, distribution patterns and classes of customers. Revenue is disaggregated within these business segments by our two principal end markets: aerospace and industrial. Comparative information of the

Company's overall revenues for the three and six-month periods ended September 29, 2018 and September 30, 2017 are as follows:

**Principal End Markets:**

	<b>Three Months Ended</b>			<b>September 30, 2017</b>		
	<b>September 29, 2018</b>			<b>September 30, 2017</b>		
	<b>Aerospace</b>	<b>Industrial</b>	<b>Total</b>	<b>Aerospace</b>	<b>Industrial</b>	<b>Total</b>
Plain	\$57,821	\$ 19,659	\$77,480	\$54,890	\$ 17,502	\$72,392
Roller	18,155	18,845	37,000	15,151	17,166	32,317
Ball	5,017	13,021	18,038	3,757	12,723	16,480
Engineered Products	25,517	14,881	40,398	28,191	14,937	43,128
	\$106,510	\$ 66,406	\$172,916	\$101,989	\$ 62,328	\$164,317

	<b>Six Months Ended</b>			<b>September 30, 2017</b>		
	<b>September 29, 2018</b>			<b>September 30, 2017</b>		
	<b>Aerospace</b>	<b>Industrial</b>	<b>Total</b>	<b>Aerospace</b>	<b>Industrial</b>	<b>Total</b>
Plain	\$114,205	\$ 41,800	\$156,005	\$109,361	\$ 35,683	\$145,045
Roller	35,042	37,828	72,870	31,090	32,640	63,730
Ball	9,021	27,091	36,112	7,402	24,859	32,260
Engineered Products	52,733	31,181	83,914	57,598	29,581	87,179
	\$211,001	\$ 137,900	\$348,901	\$205,451	\$ 122,763	\$328,214

In addition to disaggregating revenue by segment and principal end markets, the Company believes information about the timing of transfer of goods or services, type of customer and distinguishing service revenue from product sales is also relevant. Refer to Note 2 – “Significant Accounting Policies” for further details.

*Remaining Performance Obligations*

Remaining performance obligations represent the transaction price of orders meeting the definition of a contract in the new revenue standard for which work has not been performed or has been partially performed and excludes unexercised contract options. The duration of the majority of our contracts, as defined by ASC 606, is less than one year. The Company has elected to apply the practical expedient, which allows companies to exclude remaining performance obligations with an original expected duration of one year or less. Performance obligations having a duration of more than one year are concentrated in contracts for certain products and services provided to the U.S. government or its contractors. The aggregate amount of the transaction price allocated to remaining performance obligations for such contracts with a duration of more than one year was approximately \$200,250 at September 29, 2018. The Company expects to recognize revenue on approximately 67% and 95% of the remaining performance obligations over the next 12 and 24 months, respectively, with the remainder recognized thereafter.



*Contract Balances*

The timing of revenue recognition, invoicing and cash collections affect accounts receivable, unbilled receivables (contract assets) and customer advances and deposits (contract liabilities) on the consolidated balance sheets.

*Contract Assets (Unbilled Receivables)* - Pursuant to the over-time revenue recognition model, revenue may be recognized prior to the customer being invoiced. An unbilled receivable is recorded to reflect revenue that is recognized when (1) the cost-to-cost method is applied and (2) such revenue exceeds the amount invoiced to the customer.

*Contract Liabilities (Deferred Revenue)* - The Company may receive a customer advance or deposit, or have an unconditional right to receive a customer advance, prior to revenue being recognized. Since the performance obligations related to such advances may not have been satisfied, a contract liability is established. Contract liabilities are included within accrued expenses and other current liabilities or other non-current liabilities on the consolidated balance sheets until the respective revenue is recognized. Advance payments are not considered a significant financing component as the timing of the transfer of the related goods or services is at the discretion of the customer.

These assets and liabilities are reported on the consolidated balance sheet on an individual contract basis at the end of each reporting period. As of September 29, 2018 and March 31, 2018, accounts receivable with customers, net, were \$119,521 and \$116,890, respectively. The tables below represent a roll-forward of contract assets and contract liabilities for the six-month period ended September 29, 2018:

**Contract Assets - Current <sup>(1)</sup>**

Balance at April 1, 2018	\$1,323
Additional revenue recognized in excess of billings	1,847
Less: amounts billed to customers	(1,016)
Balance at September 29, 2018	\$2,154

(1) Included within prepaid expenses and other current assets on the consolidated balance sheet.

**Contract Liabilities – Current<sup>(2)</sup>**

Balance at April 1, 2018	\$14,450
Payments received prior to revenue being recognized	6,798
Revenue recognized on beginning balance	(9,555 )
Reclassification to/from noncurrent	369
Balance at September 29, 2018	\$12,062

(2) Included within accrued expenses and other current liabilities on the consolidated balance sheet.

**Contract Liabilities – Noncurrent<sup>(3)</sup>**

Balance at April 1, 2018	\$1,254
Reclassification to/from current	(369 )
Balance at September 29, 2018	\$885

(3) Included within other non-current liabilities on the consolidated balance sheet.

As of September 29, 2018, the Company does not have any contract assets classified as noncurrent on the consolidated balance sheet.

#### 4. Net Income Per Common Share

Basic net income per common share is computed by dividing net income available to common stockholders by the weighted-average number of common shares outstanding.

Diluted net income per common share is computed by dividing net income by the sum of the weighted-average number of common shares and dilutive common share equivalents then outstanding using the treasury stock method. Common share equivalents consist of the incremental common shares issuable upon the exercise of stock options.

The table below reflects the calculation of weighted-average shares outstanding for each period presented as well as the computation of basic and diluted net income per common share:

	<b>Three Months Ended</b>		<b>Six Months Ended</b>	
	<b>September</b>	<b>September 30,</b>	<b>September</b>	<b>September 30,</b>
	<b>29,</b>	<b>2017</b>	<b>29,</b>	<b>2017</b>
	<b>2018</b>		<b>2018</b>	
Net income	\$30,111	\$ 14,823	\$57,578	\$ 36,632
Denominator for basic net income per common share—weighted-average shares outstanding	24,325,754	23,946,360	24,233,266	23,875,749
Effect of dilution due to employee stock awards	393,302	363,233	401,880	374,991
Denominator for diluted net income per common share — weighted-average shares outstanding	24,719,056	24,309,593	24,635,146	24,250,740
Basic net income per common share	\$ 1.24	\$ 0.62	\$ 2.38	\$ 1.53
Diluted net income per common share	\$ 1.22	\$ 0.61	\$ 2.34	\$ 1.51

At September 29, 2018, 212,835 employee stock options have been excluded from the calculation of diluted earnings per share. At September 30, 2017, 171,500 employee stock options have been excluded from the calculation of diluted earnings per share. The inclusion of these employee stock options would be anti-dilutive.

#### 5. Cash and Cash Equivalents

The Company considers all highly liquid investments purchased with an original maturity of three months or less to be cash equivalents.

Short-term investments, if any, are comprised of equity securities and are measured at fair value by using quoted prices in active markets and are classified as Level 1 of the valuation hierarchy.

## 6. Inventory

Inventories are stated at the lower of cost or net realizable value, using the first-in, first-out method, and are summarized below:

	<b>September 29,</b>	<b>March 31,</b>
	<b>2018</b>	<b>2018</b>
Raw materials	\$ 46,063	\$ 44,102
Work in process	88,010	77,890
Finished goods	190,165	184,132
	<b>\$ 324,238</b>	<b>\$ 306,124</b>

## 7. Goodwill and Intangible Assets

### Goodwill

	Roller	Plain	Ball	Engineered Products	Total
April 1, 2018	\$16,007	\$79,597	\$5,623	\$166,897	\$268,124
Translation adjustments	—	—	—	(1)	(1)
September 29, 2018	\$16,007	\$79,597	\$5,623	\$166,896	\$268,123

### Intangible Assets

	Weighted Average Useful Lives	September 29, 2018		March 31, 2018	
		Gross Carrying Amount	Accumulated Amortization	Gross Carrying Amount	Accumulated Amortization
Product approvals	24	\$50,878	\$9,410	\$50,878	\$8,351
Customer relationships and lists	24	106,583	18,630	106,583	16,499
Trade names	10	18,734	7,680	18,734	6,765
Distributor agreements	5	722	722	722	722
Patents and trademarks	16	10,059	5,153	9,657	4,810
Domain names	10	437	437	437	430
Other	6	2,304	1,780	1,433	1,303
		189,717	43,812	188,444	38,880
Non-amortizable repair station certifications	n/a	34,200	—	34,200	—
Total		\$223,917	\$43,812	\$222,644	\$38,880

Amortization expense for definite-lived intangible assets for the three and six-month periods ended September 29, 2018 were \$2,568 and \$4,931, respectively, compared to \$2,385 and \$4,738 for the three and six-month periods ended September 30, 2017, respectively. Estimated amortization expense for the remaining six months of fiscal 2019, the five succeeding fiscal years and thereafter is as follows:

2019	\$4,484
2020	8,948
2021	8,896

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2022	8,779
2023	8,695
2024	8,564
2025 and thereafter	97,539

**8. Debt**

The balances payable under all borrowing facilities are as follows:

	<b>September 29,</b>	<b>March 31,</b>
	<b>2018</b>	<b>2018</b>
Revolver Facility	\$ 119,250	\$ 500
Term Loan Facility	—	168,750
Debt issuance costs	(1,426	) (2,968 )
Other	6,634	7,073
Total debt	124,458	173,355
Less: current portion	474	19,238
Long-term debt	\$ 123,984	\$ 154,117

The current portion of long-term debt as of September 29, 2018 includes the current portion of the Schaublin mortgage. The current portion of long-term debt as of March 31, 2018 includes the current portion of the Schaublin mortgage and the current portion of the Term Loan Facility.

*Credit Facility*

In connection with the Sargent Aerospace & Defense (“Sargent”) acquisition on April 24, 2015, the Company entered into a credit agreement (the “Credit Agreement”) and related Guarantee, Pledge Agreement and Security Agreement with Wells Fargo Bank, National Association, as Administrative Agent, Collateral Agent, Swingline Lender and Letter of Credit Issuer, and the other lenders party thereto and terminated the Company’s prior credit agreement with JP Morgan. The Credit Agreement provides the Company with the Facilities consisting of the \$200,000 Term Loan and the \$350,000 Revolver. The Facilities expire on April 24, 2020.

Amounts outstanding under the Facilities generally bear interest at (a) a base rate determined by reference to the higher of (1) Wells Fargo’s prime lending rate, (2) the federal funds effective rate plus 1/2 of 1% and (3) the one-month LIBOR rate plus 1%, or (b) LIBOR plus a specified margin, depending on the type of borrowing being made. The applicable margin is based on the Company's consolidated ratio of total net debt to consolidated EBITDA from time to time. Currently, the Company's margin is 0.00% for base rate loans and 1.00% for LIBOR loans.



On May 31, 2018, the Company paid off the remaining balance of the Term Loan. \$987 in unamortized debt issuance costs associated with the Term Loan were written off at the time of payoff and were recorded within Other non-operating expense on the consolidated statements of operations.

The Credit Agreement requires the Company to comply with various covenants, including among other things, financial covenants to maintain the following: (1) a ratio of consolidated net debt to adjusted EBITDA, not greater than 3.50 to 1; and (2) a consolidated interest coverage ratio of at least 2.75 to 1. The Credit Agreement allows the Company to, among other things, make distributions to shareholders, repurchase its stock, incur other debt or liens, or acquire or dispose of assets provided that the Company complies with certain requirements and limitations of the Credit Agreement. As of September 29, 2018, the Company was in compliance with all such covenants.

The Company's obligations under the Credit Agreement are secured by a pledge of substantially all of the Company's domestic assets. The Company's domestic subsidiaries have also entered into a Guarantee to guarantee the Company's obligations under the Credit Agreement.

Approximately \$3,990 of the Revolver is being utilized to provide letters of credit to secure the Company's obligations relating to certain insurance programs. As of September 29, 2018, \$1,426 in unamortized debt issuance costs remain. As of September 29, 2018, the Company has the ability to borrow up to an additional \$226,760 under the Revolver.

*Other Notes Payable*

On October 1, 2012, one of our foreign divisions, Schaublin, purchased the land and building, that it occupied and had been leasing for 14,067 CHF (approximately \$14,910). Schaublin obtained a 20-year fixed-rate mortgage of 9,300 CHF (approximately \$9,857) at an interest rate of 2.9%. The balance of the purchase price of 4,767 CHF (approximately \$5,053) was paid from cash on hand. The balance on this mortgage as of September 29, 2018 was 6,510 CHF, or \$6,634.

**9. Pension Plan and Postretirement Health Care and Life Insurance Benefits**

The following tables set forth the net periodic benefit cost of the Company's noncontributory defined benefit pension plan and contributory defined benefit health care plans. The amounts for the three months ended September 29, 2018 are based on calculations prepared by the Company's actuaries and represent the Company's best estimate of the respective period's proportionate share of the amounts to be recorded for the year ending March 30, 2019. The amounts disclosed below for the three and six-month periods ending September 30, 2017 were calculated based on the amounts disclosed within the Company's fiscal 2018 Annual Report on Form 10-K.

Pension Plan:

	<b>Three Months Ended</b>		<b>Six Months Ended</b>	
	<b>September 29, 2018</b>	<b>September 30, 2017</b>	<b>September 29, 2018</b>	<b>September 30, 2017</b>
Components of net periodic benefit cost:				
Service cost	\$ 64	\$ 58	\$ 128	\$ 116
Interest cost	221	226	442	452
Expected return on plan assets	(417 )	(403 )	(834 )	(806 )
Amortization of prior service cost	9	9	18	18
Amortization of losses	249	302	498	604
Net periodic benefit cost	\$ 126	\$ 192	\$ 252	\$ 384

Postretirement Health Care and Life Insurance Benefits:

	<b>Three Months Ended</b>	<b>Six Months Ended</b>
	<b>September 29,</b>	<b>September 30,</b>
	<b>2018</b>	<b>2017</b>

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	2018	2017	2018	2017
Components of net periodic benefit cost:				
Service cost	\$ 12	\$ 8	\$ 24	\$ 16
Interest cost	23	25	46	50
Amortization of prior service cost	1	1	2	2
Amortization of losses	(7 )	(1 )	(14 )	(2 )
Net periodic benefit cost	\$ 29	\$ 33	\$ 58	\$ 66

The components of net periodic benefit cost other than the service component are included in other non-operating expense on the consolidated statements of operations.

## 10. Income Taxes

The Company files income tax returns in the U.S. federal jurisdiction and various states and foreign jurisdictions. With few exceptions, the Company is no longer subject to state or foreign income tax examinations by tax authorities for years ending before April 2, 2005. The Company is no longer subject to U.S. federal tax examination by the Internal Revenue Service for years ending before March 29, 2015. A U.S. federal tax examination by the Internal Revenue Service for the year ended March 30, 2013 was effectively settled in fiscal 2016.

The effective income tax rates for the three-month periods ended September 29, 2018 and September 30, 2017, were 11.7% and 36.4%, respectively. The reduction in the effective income tax rate for the three months ended September 29, 2018 as compared with the prior year period reflects the net benefits of the Tax Cut and Jobs Act (TCJA or “the Act”), which reduced the U.S. statutory rate for corporations from 35% to 21% for tax years beginning in 2018 and made other changes to the U.S. federal income tax laws affecting both domestic and foreign income. The reduction in the effective income tax rate also reflects the impact of increased benefit associated with share-based compensation during the three months ended September 29, 2018.

The TCJA was signed into law on December 22, 2017 revising the U.S. corporate income tax. Changes included, but are not limited to, the reduction of the U.S. federal corporate rate from 35% to 21%, the elimination of certain deductions and imposing a one-time net charge related to the taxation of undistributed foreign earnings. Also on December 22, 2017, the SEC issued Staff Accounting Bulletin No. 118 (SAB 118) to address the application of U.S. GAAP in situations where a registrant does not have the necessary information available, prepared or analyzed in reasonable detail to complete the accounting for certain income tax effects of the Act. In accordance with SAB 118, the accounting for the tax effects of the TCJA is not complete as of September 29, 2018; however, reasonable estimates have been made.

Provisional estimates of \$9,166 for the one-time net charge related to the taxation of undistributed foreign earnings and \$9,318 tax benefit related to the remeasurement of U.S. deferred tax balances to reflect the new U.S. corporate income tax rate were recognized as components of income tax expense as of March 31, 2018. No changes have been made to these provisional estimates during the three months ended September 29, 2018. Additional information and analysis of the Act is still needed to prepare a more detailed analysis of the Company’s deferred tax assets and liabilities, as well as historical foreign earnings and profits and potential correlative adjustments. Any subsequent adjustments to the Company’s provisional estimates will be recorded to current tax expense in the quarter of fiscal year 2019 when further analysis is complete.

No additional income tax provision has been made on any remaining undistributed foreign earnings not subject to the one-time net charge related to the taxation of unremitted foreign earnings or any additional outside basis difference as these amounts continue to be indefinitely reinvested in foreign operations.

One of the international tax law changes provided for with the TCJA relates to the taxation of a corporation’s global intangible low-taxed income (GILTI) for tax years beginning after December 31, 2017. The Company has evaluated this provision of the TCJA and the application of ASC 740, and does not believe that GILTI will have a significant impact.

In addition to discrete items, the effective income tax rates for these periods are different from the U.S. statutory rates due to a special U.S. manufacturing deduction and the U.S. credit for increasing research activities, which decrease the

rate, and state income taxes, which increases the rate.

The effective income tax rate for the three-month period ended September 29, 2018 of 11.7% includes \$3,176 of tax benefits associated with share-based compensation. The effective income tax rate without this benefit and other items for the three-month period ended September 29, 2018 would have been 20.9%. The effective income tax rate for the three-month period ended September 30, 2017 of 36.4% includes discrete items of \$917 benefit associated with restructuring and integration activities, \$405 benefit associated with share-based compensation and \$134 benefit associated with state tax filing positions. The effective income tax rate without discrete items for the three-month period ended September 30, 2017 would have been 42.6%. The Company believes it is reasonably possible that some of its unrecognized tax positions may be effectively settled within the next twelve months due to the closing of audits and the statute of limitations expiring in varying jurisdictions. The decrease in the Company's unrecognized tax positions, pertaining primarily to items associated with the consolidation and restructuring of the company's U.K. manufacturing facility and to credits and state tax, is estimated to be approximately \$1,734.

## 11. Reportable Segments

The Company operates through operating segments for which separate financial information is available, and for which operating results are evaluated regularly by the Company's chief operating decision maker in determining resource allocation and assessing performance. Those operating segments are aggregated as reportable segment as they have similar economic characteristics, including nature of the products and production processes, distribution patterns and classes of customers.

The Company has four reportable business segments, Plain Bearings, Roller Bearings, Ball Bearings and Engineered Products, which are described below.

**Plain Bearings.** Plain bearings are produced with either self-lubricating or metal-to-metal designs and consists of several sub-classes, including rod end bearings, spherical plain bearings and journal bearings. Unlike ball bearings, which are used in high-speed rotational applications, plain bearings are primarily used to rectify inevitable misalignments in various mechanical components.

**Roller Bearings.** Roller bearings are anti-friction bearings that use rollers instead of balls. The Company manufactures four basic types of roller bearings: heavy-duty needle roller bearings with inner rings, tapered roller bearings, track rollers and aircraft roller bearings.

**Ball Bearings.** The Company manufactures four basic types of ball bearings: high precision aerospace, airframe control, thin section and commercial ball bearings, which are used in high-speed rotational applications.

**Engineered Products.** Engineered Products consists of highly engineered hydraulics, fasteners, collets and precision components used in aerospace, marine and industrial applications.

Segment performance is evaluated based on segment net sales and operating income. Items not allocated to segment operating income include corporate administrative expenses and certain other amounts.

	<b>Three Months Ended</b>		<b>Six Months Ended</b>	
	<b>September 29, 2018</b>	<b>September 30, 2017</b>	<b>September 29, 2018</b>	<b>September 30, 2017</b>
Net External Sales				
Plain	\$ 77,480	\$ 72,392	\$ 156,005	\$ 145,045
Roller	37,000	32,317	72,870	63,730
Ball	18,038	16,480	36,112	32,260
Engineered Products	40,398	43,128	83,914	87,179
	\$ 172,916	\$ 164,317	\$ 348,901	\$ 328,214
Gross Margin				
Plain	\$ 30,867	\$ 27,802	\$ 61,483	\$ 56,252
Roller	16,270	12,930	31,227	25,718
Ball	7,408	6,740	14,687	12,915
Engineered Products	13,274	14,446	28,161	29,049
	\$ 67,819	\$ 61,918	\$ 135,558	\$ 123,934
Selling, General & Administrative Expenses				
Plain	\$ 6,160	\$ 6,323	\$ 12,522	\$ 12,772
Roller	1,556	1,641	3,180	3,212
Ball	1,609	1,680	3,211	3,295
Engineered Products	5,076	5,122	10,436	10,399
Corporate	14,925	12,829	29,552	25,695
	\$ 29,326	\$ 27,595	\$ 58,901	\$ 55,373
Operating Income				
Plain	\$ 19,660	\$ 20,736	\$ 41,347	\$ 41,971
Roller	14,702	11,269	28,034	22,485
Ball	5,750	5,020	11,368	9,515
Engineered Products	11,815	805	22,449	9,022
Corporate	(16,043 )	(12,393 )	(31,316 )	(25,597 )
	\$ 35,884	\$ 25,437	\$ 71,882	\$ 57,396
Intersegment Sales				
Plain	\$ 1,643	\$ 1,397	\$ 3,240	\$ 2,553
Roller	3,074	2,884	7,169	6,293
Ball	762	624	1,562	1,152
Engineered Products	9,978	7,848	19,116	16,021
	\$ 15,457	\$ 12,753	\$ 31,087	\$ 26,019

All intersegment sales are eliminated in consolidation.





## 12. Integration and Restructuring of Industrial Operations

In the second quarter of fiscal 2018, the Company reached a decision to restructure its manufacturing operation in Montreal, Canada. After completing its obligations, the Company closed its RBC Canada location and consolidated certain residual assets into other locations. As a result, the Company recorded an after-tax charge of \$5,577 associated with the restructuring in the second quarter of fiscal 2018 attributable to the Engineered Products segment. The \$5,577 charge included a \$1,337 impairment of fixed assets and a \$5,157 impairment of intangible assets offset by a \$917 tax benefit. The impairment charges were recognized within other, net within the consolidated statement of operations. The Company determined that the market approach was the most appropriate method to estimate the fair value of the fixed assets using comparable sales data and actual quotes from potential buyers in the market place. The fixed assets were comprised of land, a building, machinery and equipment. The Company assessed the fair value of the intangible assets in accordance with ASC 360-10, which were comprised of customer relationships, product approvals, tradenames and trademarks. These fair value measurements were classified as Level 3 in the valuation hierarchy. In the third and fourth quarters of fiscal 2018, the Company incurred restructuring charges of \$1,091 and \$100, respectively, comprised primarily of employee termination costs and building maintenance costs. These costs were recorded within other, net within the consolidated statement of operations and are all attributable to the Engineered Products segment. The impact from restructuring in the first quarter of fiscal 2019 was immaterial. The total cumulative impact resulting from the restructuring was \$6,743 in after-tax charges, all attributable to the Engineered Products segment.

## ITEM 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

### Cautionary Statement As To Forward-Looking Information

The information in this discussion contains "forward-looking statements" within the meaning of Section 27A of the Securities Act of 1933 and Section 21E of the Securities Exchange Act of 1934 which are subject to the "safe harbor" created by those sections. All statements, other than statements of historical facts, included in this quarterly report on Form 10-Q regarding our strategy, future operations, future financial position, future revenues, projected costs, prospects, plans and objectives of management are "forward-looking statements" as the term is defined in the Private Securities Litigation Reform Act of 1995.

The words "anticipates," "believes," "estimates," "expects," "intends," "may," "plans," "projects," "will," "would" and similar are intended to identify forward-looking statements, although not all forward-looking statements contain these identifying words. We may not actually achieve the plans, intentions or expectations disclosed in our forward-looking statements and you should not place undue reliance on our forward-looking statements. Actual results or events could differ materially from the plans, intentions and expectations disclosed in the forward-looking statements that we make. These forward-looking statements involve risks and uncertainties that could cause our actual results to differ

materially from those in the forward-looking statements, including, without limitation: (a) the bearing and engineered products industries are highly competitive, and this competition could reduce our profitability or limit our ability to grow; (b) the loss of a major customer could result in a material reduction in our revenues and profitability; (c) weakness in any of the industries in which our customers operate, as well as the cyclical nature of our customers' businesses generally, could materially reduce our revenues and profitability; (d) future reductions or changes in U.S. government spending could negatively affect our business; (e) fluctuation or interruption of supply, and availability of raw materials, components and energy resources could materially increase our costs or reduce our revenues, cash flow from operations, and profitability; (f) our products are subject to certain approvals, and the loss of such approvals could materially reduce our revenues and profitability; (g) restrictions in our indebtedness agreements could limit our growth and our ability to respond to changing conditions; (h) work stoppages and other labor problems could materially reduce our ability to operate our business; (i) our business is capital-intensive and may consume cash in excess of cash flow from our operations; (j) unexpected equipment failures, catastrophic events or capacity constraints may increase our costs and reduce our sales due to production curtailments or shutdowns; (k) we may not be able to continue to make the acquisitions necessary for us to realize our growth strategy; (l) the costs and difficulties of integrating acquired businesses could impede our future growth; (m) we depend heavily on our senior management and other key personnel, the loss of whom could materially affect our financial performance and prospects; (n) our international operations are subject to risks inherent in such activities; (o) currency translation risks may have a material impact on our results of operations; (p) we may be required to make significant future contributions to our pension plan; (q) we may incur material losses for product liability and recall-related claims; (r) environmental regulations impose substantial costs and limitations on our operations, and environmental compliance may be more costly than we expect; (s) our intellectual property and other proprietary rights are valuable, and any inability to protect them could adversely affect our business and results of operations; in addition, we may be subject to infringement claims by third parties; (t) cancellation of orders in our backlog of orders could negatively impact our revenues; (u) if we fail to maintain an effective system of internal controls, we may not be able to accurately report our financial results or prevent fraud; (v) provisions in our charter documents may prevent or hinder efforts to acquire a controlling interest in us; (w) health care reform could adversely affect our operating results; (x) we may not pay cash dividends in the foreseeable future; (y) retirement of commercial aircraft could reduce our revenues; and (z) we may not achieve satisfactory operating results in the integration of acquired companies. Additional information regarding these and other risks and uncertainties is contained in our periodic filings with the SEC, including, without limitation, the risks identified under the heading "Risk Factors" set forth in the Annual Report on Form 10-K for the year ended March 31, 2018. Our forward-looking statements do not reflect the potential impact of any future acquisitions, mergers, dispositions, joint ventures or investments we may make. We do not intend, and undertake no obligation, to update or alter any forward-looking statement. The following section is qualified in its entirety by the more detailed information, including our financial statements and the notes thereto, which appears elsewhere in this Quarterly Report.

## Overview

We are a well-known international manufacturer and maker of highly engineered precision bearings and components. Our precision solutions are integral to the manufacture and operation of most machines and mechanical systems, reduce wear to moving parts, facilitate proper power transmission, and reduce damage and energy loss caused by friction. While we manufacture products in all major bearings categories, we focus primarily on the higher end of the bearing and engineered component markets where we believe our value-added manufacturing and engineering capabilities enable us to differentiate ourselves from our competitors and enhance profitability. We believe our unique expertise has enabled us to garner leading positions in many of the product markets in which we primarily compete. With 44 facilities, of which 35 are manufacturing facilities in five countries, we have been able to significantly broaden our end markets, products, customer base and geographic reach. We currently operate under four reportable business segments: Plain Bearings; Roller Bearings; Ball Bearings; and Engineered Products. The following further describes these reportable segments:

**Plain Bearings.** Plain bearings are produced with either self-lubricating or metal-to-metal designs and consists of several sub-classes, including rod end bearings, spherical plain bearings and journal bearings. Unlike ball bearings, which are used in high-speed rotational applications, plain bearings are primarily used to rectify inevitable misalignments in various mechanical components.

**Roller Bearings.** Roller bearings are anti-friction bearings that use rollers instead of balls. We manufacture four basic types of roller bearings: heavy-duty needle roller bearings with inner rings, tapered roller bearings, track rollers and aircraft roller bearings.

**Ball Bearings.** We manufacture four basic types of ball bearings: high precision aerospace, airframe control, thin section and commercial ball bearings which are used in high-speed rotational applications.

**Engineered Products.** Engineered Products consists of highly engineered hydraulics, fasteners, collets and precision components used in aerospace, marine and industrial applications.

Purchasers of bearings and engineered products include: industrial equipment and machinery manufacturers; producers of commercial and military aerospace equipment such as missiles and radar systems, agricultural machinery manufacturers, construction, energy, mining, marine and specialized equipment manufacturers; and marine products, automotive and commercial truck manufacturers. The markets for our products are cyclical, and we have endeavored to mitigate this cyclicity by entering into sole-source relationships and long-term purchase agreements, through diversification across multiple market segments within the aerospace and defense and diversified industrial segments,

by increasing sales to the aftermarket, and by focusing on developing highly customized solutions.

Currently, our strategy is built around maintaining our position as a leading manufacturer of precision engineered bearings and components through the following efforts:

***Developing innovative solutions.*** By leveraging our design and manufacturing expertise and our extensive customer relationships, we continue to develop new products for markets in which there are substantial growth opportunities.

***Expanding customer base and penetrating end markets.*** We continually seek opportunities to access new customers, geographic locations and bearing platforms with existing products or profitable new product opportunities.

***Increasing aftermarket sales.*** We believe that increasing our aftermarket sales of replacement parts will further enhance the continuity and predictability of our revenues and enhance our profitability. Such sales included sales to third party distributors and sales to OEMs for replacement products and aftermarket services. We will increase the percentage of our revenues derived from the replacement market by continuing to implement several initiatives.

***Pursuing selective acquisitions.*** The acquisition of businesses that complement or expand our operations has been and continues to be an important element of our business strategy. We believe that there will continue to be consolidation within the industry which may present us with acquisition opportunities.

## **Outlook**

Our net sales for the three-month period ended September 29, 2018 increased 5.2% compared to the same period last fiscal year. Organically, excluding RBC Canada, net sales grew 7.3% year over year, of which, aerospace sales increased 7.5% and industrial sales increased 7.0%. Our backlog as of September 29, 2018 was \$429.9 million compared to \$390.2 million as of September 30, 2017. We expect to see solid growth in both the industrial and aerospace markets.

Management believes that operating cash flows and available credit under the Revolver will provide adequate resources to fund internal and external growth initiatives for the foreseeable future. As of September 29, 2018, we had cash and cash equivalents of \$60.4 million of which approximately \$49.9 million was cash held by our foreign operations. We expect that our undistributed foreign earnings will be re-invested indefinitely for working capital, internal growth and acquisitions for and by our foreign entities.

## **Results of Operations**

**(dollars in millions)**

	Three Months Ended		\$	%
	September 29, 2018	September 30, 2017		
Total net sales	\$172.9	\$ 164.3	\$ 8.6	5.2 %
Net income	\$30.1	\$ 14.8	\$ 15.3	103.1 %
Net income per common share: diluted	\$1.22	\$ 0.61		
Weighted average common shares: diluted	24,719,056	24,309,593		

Our net sales for the three-month period ended September 29, 2018 increased 5.2% compared to the same period last fiscal year. The overall increase in net sales was a result of a 6.5% increase in our industrial markets and an increase of 4.4% in our aerospace markets. The increase in industrial sales was a result of strong performance in mining, energy, and general industrial activity. The increase in aerospace sales was mainly due to commercial and defense OEM which comprised \$85.1 million of total aerospace sales during the period. Organically, excluding RBC Canada, net sales grew 7.3% year over year, of which, aerospace sales increased 7.5% and industrial sales increased 7.0%.

Net income for the second quarter of fiscal 2019 was \$30.1 million compared to \$14.8 million for the same period last year. The year-over-year increase is primarily attributable to increased volume, the reduced tax rate associated with the TCJA and the impact of tax benefit associated with share-based compensation. Net income for the second quarter of fiscal 2019 was affected by \$3.2 million of tax benefit associated with share-based compensation. Net income for the second quarter of fiscal 2018 was affected by restructuring and integration costs of \$5.6 million, \$0.4 million of tax benefit associated with share-based compensation, and \$0.1 million of discrete tax benefits.

	Six Months Ended		\$	%	
	September 29, 2018	September 30, 2017		Change	Change
Total net sales	\$348.9	\$ 328.2	\$ 20.7	6.3	%
Net income	\$57.6	\$ 36.6	\$ 21.0	57.2	%
Net income per common share: diluted	\$2.34	\$ 1.51			
Weighted average common shares: diluted	24,635,146	24,250,740			

Net sales increased \$20.7 million or 6.3% for the six-month period ended September 29, 2018 over the same period last year. The increase in net sales was mainly the result of a 12.3% increase in industrial sales and an increase of 2.7% in aerospace sales. The increase in industrial sales was mostly attributable to an increase in marine, mining, semicon, energy, and general industrial activity. The increase in aerospace sales was primarily driven by defense OEM. Organically, excluding RBC Canada, net sales grew 8.4% year over year, of which, aerospace sales increased 5.7% and industrial sales increased 12.8%.

Net income for the six months ended September 29, 2018 was \$57.6 million compared to \$36.6 million for the same period last year. The year-over-year increase is primarily attributable to increased volume and the reduced tax rate associated with the TCJA and the impact of tax benefit associated with share-based compensation. The net income of \$57.6 million in fiscal 2019 was impacted by \$4.5 million of tax benefits associate with share-based compensation and \$0.1 million associated with foreign exchange and discrete taxes and \$0.8 million of after-tax cost associated with the loss on the extinguishment of debt. The net income of \$36.6 million in fiscal 2018 was affected by restructuring and integration costs of \$5.6 million, \$2.7 million of share-based tax benefits associated with stock compensation, and

\$0.2 million of discrete tax benefits.



**Gross Margin**

	Three Months Ended				
	September 29, 2018	September 30, 2017	\$	%	
			Change	Change	
Gross Margin	\$67.8	\$ 61.9	\$ 5.9	9.5	%
Gross Margin %	39.2%	37.7			%

Gross margin increased \$5.9 million, or 9.5%, in the second quarter of fiscal 2019 compared to the second quarter of fiscal 2018. This was mainly driven by favorable pricing, higher sales, product mix, and increased efficiencies achieved during the current period. The exclusion of RBC Canada in fiscal 2019 also benefited gross margin percentage compared to the prior period.

	Six Months Ended				
	September 29, 2018	September 30, 2017	\$	%	
			Change	Change	
Gross Margin	\$135.6	\$ 123.9	\$ 11.7	9.4	%
Gross Margin %	38.9 %	37.8			%

Gross margin increased \$11.7 million or 9.4% for the first six months of fiscal 2019 compared to the same period last year. The increase year over year is primarily a result of favorable pricing, higher sales and cost efficiencies achieved during the period. The exclusion of RBC Canada in fiscal 2019 also benefited gross margin percentage compared to the prior period.

**Selling, General and Administrative**

	Three Months Ended				
	September 29, 2018	September 30, 2017	\$	%	
			Change	Change	
SG&A	\$29.3	\$ 27.6	\$ 1.7	6.3	%

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% of net sales    17.0%    16.8    %

SG&A expenses increased by \$1.7 million to \$29.3 million for the second quarter of fiscal 2019 as compared to \$27.6 million for the second quarter of fiscal 2018. This increase was mainly driven by \$1.0 million of personnel-related expenses, \$0.6 million of additional stock compensation expense and \$0.1 million of other costs. As a percentage of sales, SG&A was 17.0% for the second quarter of fiscal 2019 compared to 16.8% for the same period last year.

	Six Months Ended				
	September 29, 2018	September 30, 2017	\$	%	
			Change	Change	
SG&A	\$58.9	\$ 55.4	\$ 3.5	6.4	%
% of net sales	16.9%	16.9	%		

SG&A expenses increased by \$3.5 million to \$58.9 million for the first six months of fiscal 2019 compared to \$55.4 million for the same period last year. This increase is primarily due to \$2.1 million of personnel-related expenses, \$1.2 million of additional stock compensation and \$0.2 million of other costs.

*Other, Net*

	<b>Three Months Ended</b>			
	<b>September 29, 2018</b>	<b>September 30, 2017</b>	<b>\$</b>	<b>%</b>
			<b>Change</b>	<b>Change</b>
Other, net	\$2.6	\$ 8.9	\$ (6.3 )	(70.6 )%
% of net sales	1.5 %	5.4 %	%	

Other operating expenses for the second quarter of fiscal 2019 totaled \$2.6 million compared to \$8.9 million for the same period last year. For the second quarter of fiscal 2019 other operating expenses were comprised mainly of \$2.6 million of amortization of intangible assets. For the second quarter of fiscal 2018 other operating expenses were comprised mainly of \$6.5 million of integration and restructuring costs and \$2.4 million of amortization of intangible assets.

	<b>Six Months Ended</b>			
	<b>September 29, 2018</b>	<b>September 30, 2017</b>	<b>\$</b>	<b>%</b>
			<b>Change</b>	<b>Change</b>
Other, net	\$4.8	\$ 11.2	\$ (6.4 )	(57.2 )%
% of net sales	1.4 %	3.4 %	%	

Other operating expenses for the first six months of fiscal 2019 totaled \$4.8 million compared to \$11.3 million for the same period last year. For the first six months of fiscal 2019 other operating expenses were comprised mainly of \$4.9 million in amortization of intangibles offset by \$0.1 million of other income. For the first six months of fiscal 2018, other operating expenses were comprised mainly of \$6.5 million of integration and restructuring costs and \$4.7 million of amortization of intangible assets.

*Interest Expense, Net*

	<b>Three Months Ended</b>			
	<b>September 29, 2018</b>	<b>September 30, 2017</b>	<b>\$</b>	<b>%</b>
			<b>Change</b>	<b>Change</b>

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	2018	2017	Change
Interest expense, net	\$1.4	\$ 1.9	\$ (0.5 ) (24.5 )%
% of net sales	0.8%	1.2	%

Interest expense, net, generally consists of interest charged on the Revolver and amortization of deferred financing fees, offset by interest income (see “Liquidity and Capital Resources – Liquidity” below). Interest expense, net was \$1.4 million for the second quarter of fiscal 2019 compared to \$1.9 million for the same period last year. The Company had total debt of \$124.5 million at September 29, 2018 compared to \$220.2 million at September 30, 2017.

	<b>Six Months Ended</b>			
	<b>September 29, 2018</b>	<b>September 30, 2017</b>	<b>\$</b>	<b>%</b>
			<b>Change</b>	<b>Change</b>
Interest expense, net	\$3.2	\$ 3.9	\$ (0.7 )	(19.9 )%
% of net sales	0.9%	1.2	%	

Interest expense, net was \$3.2 million for the first six months of fiscal 2019 compared to \$3.9 million for the first six months of fiscal 2018.

### *Income Taxes*

	<b>Three Months Ended</b>		
	<b>September 29, 2018</b>	<b>September 30, 2017</b>	
Income tax expense (benefit)	\$4.0	\$ 8.5	
Effective tax rate	11.7%	36.4	%

Income tax expense for the three-month period ended September 29, 2018 was \$4.0 million compared to \$8.5 million for the three-month period ended September 30, 2017. The reduction in the effective income tax rate for the three months ended September 29, 2018 as compared with the prior year period primarily reflects the net benefits of the TCJA and the impact of tax benefit associated with share-based compensation. Our effective income tax rate for the three-month period ended September 29, 2018 was 11.7% compared to 36.4% for the three-month period ended September 30, 2017. The effective income tax rate for the three-month period ended September 29, 2018 of 11.7% included \$3.2 million of tax benefit associated with share-based compensation. The effective income tax rate without this benefit and other items for the three-month period ended September 29, 2018 would have been 20.9%. The effective income tax rate for the three-month period ended September 30, 2017 of 36.4% includes \$0.9 million of benefit associated with restructuring and integration activities, \$0.4 million of tax benefit associated with share-based compensation and \$0.1 million of other state benefits. The effective income tax rate without these items for the three-month period ended September 30, 2017 would have been 42.6%.

**Six Months Ended**  
**September 29, 2018**  
**September 30, 2017**

	<b>2018</b>	<b>2017</b>	
Income tax expense (benefit)	\$9.8	\$ 16.1	
Effective tax rate with discrete items	14.5 %	30.5	%

Income tax expense for the six-month period ended September 29, 2018 was \$9.8 million compared to \$16.1 million for the six-month period ended September 30, 2017. The reduction in the effective income tax rate for the six months ended September 29, 2018 as compared with the prior year period primarily reflects the net benefits of the TCJA and the impact of tax benefit associated with share-based compensation. Our effective income tax rate for the six-month period ended September 29, 2018 was 14.5% compared to 30.5% for the six-month period ended September 30, 2017. The effective income tax rate for the six-month period ended September 29, 2018 of 14.5% includes a benefit of \$4.5 million associated with share-based compensation. The effective income tax rate without this benefit and other items for the six-month period ended September 29, 2018 would have been 21.3%. The effective income tax rate for the six-month period ended September 30, 2017 of 30.5% included \$0.9 million of benefit associated with restructuring and integration activities, \$2.7 million of benefit associated with share-based compensation and \$0.2 million of other state benefits. The effective income tax rate without these items for the three-month period ended September 30, 2017 would have been 37.7%.

***Integration and Restructuring of Operations***

In the second quarter of fiscal 2018, the Company reached a decision to restructure its manufacturing operation in Montreal, Canada. After completing its obligations, the Company closed its RBC Canada location and consolidated certain residual assets into other locations. As a result, the Company recorded an after-tax charge of \$5.6 million associated with the restructuring in the second quarter of fiscal 2018 attributable to the Engineered Products segment. The \$5.6 million charge included a \$1.3 million impairment of fixed assets and a \$5.2 million impairment of intangible assets offset by a \$0.9 million tax benefit. The impairment charges were recognized within other, net within the consolidated statement of operations. The Company determined that the market approach was the most appropriate method to estimate the fair value of the fixed assets using comparable sales data and actual quotes from potential buyers in the market place. The fixed assets were comprised of land, a building, machinery and equipment. The Company assessed the fair value of the intangible assets in accordance with ASC 360-10, which were comprised of customer relationships, product approvals, tradenames and trademarks. These fair value measurements were classified as Level 3 in the valuation hierarchy. In the third and fourth quarters of fiscal 2018, the Company incurred restructuring charges of \$1.1 million and \$0.1 million, respectively comprised primarily of employee termination costs and building maintenance costs. These costs were recorded within other, net within the consolidated statement of operations and are all attributable to the Engineered Products segment. The impact from restructuring in the first quarter of fiscal 2019 was immaterial. The total cumulative impact resulting from the restructuring was \$6.7 million in after-tax charges, all attributable to the Engineered Products segment.

**Segment Information**

We have four reportable product segments: Plain Bearings, Roller Bearings, Ball Bearings and Engineered Products. We use gross margin as the primary measurement to assess the financial performance of each reportable segment.

***Plain Bearing Segment:***

	<b>Three Months Ended</b>		<b>\$</b>	<b>%</b>	
	<b>September 29, 2018</b>	<b>September 30, 2017</b>			
Total net sales	\$77.5	\$ 72.4	\$ 5.1	7.0	%
Gross margin	\$30.9	\$ 27.8	\$ 3.1	11.0	%
Gross margin %	39.8%	38.4	%		

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SG&A	\$6.2	\$	6.3	\$ (0.1 )	(2.6 )%
% of segment net sales	8.0 %		8.7	%	

Net sales increased \$5.1 million, or 7.0%, for the three months ended September 29, 2018 compared to the same period last year. The 7.0% increase was primarily driven by an increase of 12.3% in our industrial markets and a 5.3% increase in our aerospace markets. The increase in industrial sales was mostly driven by general industrial OEM while the increase in aerospace sales was mainly due to the commercial aerospace OEM.

Gross margin as a percent of sales increased to 39.8% for the second quarter of fiscal 2019 compared to 38.4% for the same period last year. The increase was primarily due to increased volume and favorable product mix.



	Six Months Ended		\$	%	
	September 29, 2018	September 30, 2017			
Total net sales	\$156.0	\$ 145.0	\$ 11.0	7.6	%
Gross margin	\$61.5	\$ 56.3	\$ 5.2	9.3	%
Gross margin %	39.4 %	38.8 %	%		
SG&A	\$12.5	\$ 12.8	\$ (0.3 )	(2.0 )	%
% of segment net sales	8.0 %	8.8 %	%		

Net sales increased \$11.0 million, or 7.6%, for the six months ended September 29, 2018 compared to the same period last year. The 7.6% increase was primarily driven by an increase of 4.4% in our aerospace markets and an increase of 17.1% in the industrial markets. The increase in aerospace sales was mainly due to the commercial aerospace OEM and aftermarket. The increase in industrial sales was mostly driven by general industrial OEM.

Gross margin as a percent of sales increased to 39.4% for the first six months of fiscal 2019 compared to 38.8% for the same period last year. The increase was primarily due to increased sales during the period.

***Roller Bearing Segment:***

	Three Months Ended		\$	%	
	September 29, 2018	September 30, 2017			
Total net sales	\$37.0	\$ 32.3	\$ 4.7	14.5	%
Gross margin	\$16.3	\$ 12.9	\$ 3.4	25.8	%
Gross margin %	44.0%	40.0 %	%		
SG&A	\$1.6	\$ 1.6	\$ (0.0 )	(5.2 )	%
% of segment net sales	4.2 %	5.1 %	%		

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Net sales increased \$4.7 million, or 14.5% for the three months ended September 29, 2018 compared to the same period last year. Our industrial markets increased 9.8%, while our aerospace markets increased 19.8%. The increase in industrial sales was primarily in our energy, mining and general industrial markets while the increases in aerospace were primarily in our commercial and defense OEM markets.

Gross margin for the three months ended September 29, 2018 was \$16.3 million, or 44.0% of sales, compared to \$12.9 million, or 40.0%, in the comparable period in fiscal 2018. This increase in the gross margin percentage was primarily due to increased sales and cost efficiencies achieved period over period.

	Six Months Ended		\$	%	
	September 29, 2018	September 30, 2017			
Total net sales	\$72.9	\$ 63.7	\$ 9.2	14.3	%
Gross margin	\$31.2	\$ 25.7	\$ 5.5	21.4	%
Gross margin %	42.9%	40.4	%		
SG&A	\$3.2	\$ 3.2	\$ (0.0 )	(1.0 )	%
% of segment net sales	4.4 %	5.0	%		

Net sales increased \$9.2 million, or 14.3%, for the six months ended September 29, 2018 compared to the same period last year. Our industrial markets increased 15.9% while our aerospace markets increased by 12.7%. The increase in industrial sales was primarily due to energy and general industrial market activity while the increase in aerospace was driven by the commercial and defense OEM markets.

Gross margin for the six months ended September 29, 2018 was \$31.2 million, or 42.9% of sales, compared to \$25.7 million, or 40.4%, in the comparable period in fiscal 2018. This increase in the gross margin percentage was primarily due to the increased sales and cost efficiencies achieved period over period.

***Ball Bearing Segment:***

	Three Months Ended		\$	%	
	September 29, 2018	September 30, 2017			
Total net sales	\$18.0	\$ 16.5	\$ 1.5	9.5	%
Gross margin	\$7.4	\$ 6.7	\$ 0.7	9.9	%
Gross margin %	41.1%	40.9	%		
SG&A	\$1.6	\$ 1.7	\$ (0.1 )	(4.2 )	%
% of segment net sales	8.9 %	10.2	%		

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Net sales increased \$1.5 million, or 9.5%, for the second quarter of fiscal 2019 compared to the same period last year. Our industrial markets increased 2.3% while our aerospace markets increased 33.6% during the period. The increase in industrial sales was a result of general industrial markets. The increase in aerospace sales was primarily in the defense OEM market.

Gross margin as a percent of sales increased to 41.1% for the second quarter of fiscal 2019 compared to 40.9% for the same period last year.

	Six Months Ended		\$	%
	September 29, 2018	September 30, 2017		
Total net sales	\$36.1	\$ 32.3	\$ 3.8	11.9 %
Gross margin	\$14.7	\$ 12.9	\$ 1.8	13.7 %
Gross margin %	40.7%	40.0 %		
SG&A	\$3.2	\$ 3.3	\$ (0.1 )	(2.5 )%
% of segment net sales	8.9 %	10.2 %		

Net sales increased \$3.8 million, or 11.9%, for the six months ended September 29, 2018 compared to the same period last year. Our industrial market sales increased 9.0% while sales to our aerospace markets increased 21.9%. The increase in industrial sales was mainly driven by semiconductor and general industrial while the increase in aerospace sales was primarily driven by the defense OEM market.

Gross margin as a percent of sales increased to 40.7% for the six months ended September 29, 2018 compared to 40.0% for the same period last year. The increase was primarily due to increased sales during the period.

***Engineered Products Segment:***

	Three Months Ended		\$	%
	September 29, 2018	September 30, 2017		
Total net sales	\$40.4	\$ 43.1	\$ (2.7 )	(6.3 )%
Gross margin	\$13.3	\$ 14.4	\$ (1.1 )	(8.1 )%
Gross margin %	32.9%	33.5 %		
SG&A	\$5.1	\$ 5.1	\$ (0.0 )	(0.9 )%
% of segment net sales	12.6%	11.9 %		

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Net sales decreased \$2.7 million, or 6.3%, for the second quarter of fiscal 2019 compared to the same period last year. Net sales for the three months ended September 29, 2018 were affected by a decrease of \$0.3 million associated with the adoption of ASU 2014-09. Our aerospace markets decreased 9.5% while our industrial markets decreased 0.4%. The decrease in aerospace sales was mainly due to maintenance, repair and overhaul revenue (MRO) services and commercial OEM partially offset by the defense OEM market. Organically, excluding RBC Canada, net sales increased 0.8% for the three months ended September 29, 2018 compared to the same period last year.

Gross margin as a percent of sales decreased to 32.9% for the second quarter of fiscal 2019 compared to 33.5% for the same period last year. This decrease is primarily due to product mix.

	Six Months Ended		\$	%
	September 29, 2018	September 30, 2017		
Total net sales	\$83.9	\$ 87.2	\$ (3.3 )	(3.7 )%
Gross margin	\$28.2	\$ 29.0	\$ (0.8 )	(3.1 )%
Gross margin %	33.6 %	33.3 %		
SG&A	\$10.4	\$ 10.4	\$ 0.0	0.4 %
% of segment net sales	12.4 %	11.9 %		

Net sales decreased \$3.3 million, or 3.7%, for the six months ended September 29, 2018 compared to the same period last year. Net sales for the six months ended September 29, 2018 were affected by an increase of \$0.8 million associated with the adoption of ASU 2014-09. Our industrial markets increased 5.4% while our aerospace markets decreased 8.4%. The increase in industrial sales was driven by marine and general industrial activity. The decrease in aerospace sales was mainly due to commercial aerospace OEM partially offset by the defense OEM market. Organically, excluding RBC Canada, net sales increased 3.7% for the six months ended September 29, 2018 compared to the same period last year.

Gross margin as a percent of sales increased to 33.6% for the six months ended September 29, 2018 compared to 33.3% for the same period last year.

**Corporate:**

	Three Months Ended		\$	%
	September 29, 2018	September 30, 2017		
SG&A	\$14.9	\$ 12.8	\$ 2.1	16.3 %
% of total net sales	8.6 %	7.8 %		

	Six Months Ended		\$	%
	September 29, 2018	September 30, 2017		

	2018	2017		Change
SG&A	\$29.6	\$ 25.7	\$ 3.9	15.0 %
% of total net sales	8.5 %	7.8 %		

Corporate SG&A increased for both the second quarter and first six months of fiscal 2019 compared to the same periods last year. This was primarily due to an increase in share-based compensation expenses and personnel-related costs.

### Liquidity and Capital Resources

Our business is capital-intensive. Our capital requirements include manufacturing equipment and materials. In addition, we have historically fueled our growth in part through acquisitions. We have historically met our working capital, capital expenditure requirements and acquisition funding needs through our net cash flows provided by operations, various debt arrangements and sale of equity to investors. We believe that operating cash flows and available credit under the Revolver will provide adequate resources to fund internal and external growth initiatives for the foreseeable future.



Our ability to meet future working capital, capital expenditures and debt service requirements will depend on our future financial performance, which will be affected by a range of economic, competitive and business factors, particularly interest rates, cyclical changes in our end markets and prices for steel and our ability to pass through price increases on a timely basis, many of which are outside of our control. In addition, future acquisitions could have a significant impact on our liquidity position and our need for additional funds.

From time to time we evaluate our existing facilities and operations and their strategic importance to us. If we determine that a given facility or operation does not have future strategic importance, we may sell, partially or completely, relocate production lines, consolidate or otherwise dispose of those operations. Although we believe our operations would not be materially impaired by such dispositions, relocations or consolidations, we could incur significant cash or non-cash charges in connection with them.

### *Liquidity*

As of September 29, 2018, we had cash and cash equivalents of \$60.4 million of which approximately \$49.9 million was cash held by our foreign operations. We expect that our undistributed foreign earnings will be re-invested indefinitely for working capital, internal growth and acquisitions for and by our foreign entities.

### *Credit Facility*

In connection with the Sargent Aerospace & Defense (“Sargent”) acquisition on April 24, 2015, the Company entered into a credit agreement (the “Credit Agreement”) and related Guarantee, Pledge Agreement and Security Agreement with Wells Fargo Bank, National Association, as Administrative Agent, Collateral Agent, Swingline Lender and Letter of Credit Issuer, and the other lenders party thereto and terminated the Company’s prior credit agreement with JP Morgan. The Credit Agreement provides the Company with the Facilities consisting of the \$200.0 million Term Loan and the \$350.0 million Revolver. The Facilities expire on April 24, 2020.

Amounts outstanding under the Facilities generally bear interest at (a) a base rate determined by reference to the higher of (1) Wells Fargo’s prime lending rate, (2) the federal funds effective rate plus 1/2 of 1% and (3) the one-month LIBOR rate plus 1%, or (b) LIBOR plus a specified margin, depending on the type of borrowing being made. The applicable margin is based on the Company's consolidated ratio of total net debt to consolidated EBITDA from time to time. Currently, the Company's margin is 0.00% for base rate loans and 1.00% for LIBOR loans.

On May 31, 2018, the Company paid off the remaining balance of the Term Loan. \$1.0 million in unamortized debt issuance costs associated with the Term Loan were written off at the time of payoff and were recorded within other non-operating expense on the consolidated statements of operations.

The Credit Agreement requires the Company to comply with various covenants, including among other things, financial covenants to maintain the following: (1) a ratio of consolidated net debt to adjusted EBITDA, not greater than 3.50 to 1; and (2) a consolidated interest coverage ratio of at least 2.75 to 1. The Credit Agreement allows the Company to, among other things, make distributions to shareholders, repurchase its stock, incur other debt or liens, or acquire or dispose of assets provided that the Company complies with certain requirements and limitations of the Credit Agreement. As of September 29, 2018, the Company was in compliance with all such covenants.

The Company's obligations under the Credit Agreement are secured by a pledge of substantially all of the Company's domestic assets. The Company's domestic subsidiaries have also entered into a Guarantee to guarantee the Company's obligations under the Credit Agreement.

Approximately \$4.0 million of the Revolver is being utilized to provide letters of credit to secure the Company's obligations relating to certain insurance programs. As of September 29, 2018, \$1.4 million in unamortized debt issuance costs remain. As of September 29, 2018, the Company has the ability to borrow up to an additional \$226.8 million under the Revolver.

*Other Notes Payable*

On October 1, 2012, one of our foreign divisions, Schaublin, purchased the land and building, that it occupied and had been leasing for 14.1 million CHF (approximately \$14.9 million). Schaublin obtained a 20-year fixed-rate mortgage of 9.3 million CHF (approximately \$9.9 million) at an interest rate of 2.9%. The balance of the purchase price of 4.8 million CHF (approximately \$5.1 million) was paid from cash on hand. The balance on this mortgage as of September 29, 2018 was 6.5 million CHF, or \$6.6 million.

*Cash Flows**Six-Month Period Ended September 29, 2018 Compared to the Six-Month Period Ended September 30, 2017*

The following table summarizes our cash flow activities:

	FY19	FY18	\$ Change
Net cash provided by (used in):			
Operating activities	\$57.9	\$64.0	\$(6.1 )
Investing activities	(15.9)	(12.7)	(3.2 )
Financing activities	(34.4)	(47.4)	13.0
Effect of exchange rate changes on cash	(1.4 )	0.1	(1.5 )
Increase (decrease) in cash and cash equivalents	\$6.2	\$4.0	\$ 2.2

During fiscal 2019, we generated cash of \$57.9 million from operating activities compared to generating cash of \$64.0 million for fiscal 2018. The decrease of \$6.1 million for fiscal 2019 was mainly a result of the unfavorable impact of a net change in operating assets and liabilities of \$26.7 million and an unfavorable change in non-cash charges of \$0.4 million offset by an increase in net income of \$21.0 million. The unfavorable change in operating assets and liabilities was primarily the result of an increase in the amount of cash being used for working capital items as detailed in the table below, while the change in non-cash charges were primarily driven by an increase in deferred taxes of \$2.6 million, an additional \$1.2 million of share-based compensation charges, \$0.6 million of additional depreciation, and \$1.0 million from extinguishment of debt, offset by \$5.6 million less restructuring charges compared to the same period in the prior year.

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The following chart summarizes the unfavorable change in operating assets and liabilities of \$26.7 million for fiscal 2019 versus fiscal 2018 and the favorable change of \$15.2 million for fiscal 2018 versus fiscal 2017.

	<b>FY19</b>	<b>FY18</b>
Cash provided by (used in):		
Accounts receivable	\$(3.5 )	\$ 1.5
Inventory	(13.2)	(1.1 )
Prepaid expenses and other current assets	(6.7 )	3.6
Other non-current assets	(0.8 )	(0.8 )
Accounts payable	(0.8 )	4.5
Accrued expenses and other current liabilities	0.5	3.8
Other non-current liabilities	(2.2 )	3.7
Total change in operating assets and liabilities:	\$(26.7)	\$ 15.2

During fiscal 2019, we used \$15.9 million for investing activities as compared to \$12.7 million for fiscal 2018. This increase in cash used was attributable to an increase of \$5.1 million in capital expenditures offset by an additional \$1.9 million of proceeds from the sale of assets as compared to the first two quarters of fiscal 2018.

During fiscal 2019, we used \$34.4 million from financing activities compared to using \$47.4 million for fiscal 2018. This decrease in cash used was primarily attributable to \$13.0 million of additional proceeds from the exercise of stock options during the first two quarters of fiscal 2019.

### *Capital Expenditures*

Our capital expenditures were \$17.7 million for the six-month period ended September 29, 2018. In addition, we expect to make additional capital expenditures of \$15.0 to \$20.0 million during the second half of fiscal 2019 in connection with our existing business. We expect to fund fiscal 2019 capital expenditures principally through existing cash, internally generated funds and debt. We may also make substantial additional capital expenditures in connection with acquisitions.

### *Obligations and Commitments*

The contractual obligations presented in the table below represent our estimates of future payments under fixed contractual obligations and commitments. Changes in our business needs, cancellation provisions and interest rates, as well as actions by third parties and other factors, may cause these estimates to change. Because these estimates are necessarily subjective, our actual payments in future periods are likely to vary from those presented in the table. The following table summarizes certain of our contractual obligations and principal and interest payments under our debt instruments and leases as of September 29, 2018:

<b>Contractual Obligations<sup>(1)</sup></b>	<b>Payments Due By Period</b>				
	<b>Total</b>	<b>Less than 1 Year</b>	<b>1 to 3 Years</b>	<b>3 to 5 Years</b>	<b>More than 5 Years</b>
	<b>(in thousands)</b>				
Total debt	\$125,884	\$474	\$120,198	\$948	\$4,264
Operating leases	21,589	5,831	8,001	5,947	1,810
Interest on debt <sup>(2)</sup>	8,132	4,052	3,233	277	570
Pension and postretirement benefits	18,768	1,875	3,837	3,839	9,217
Transition tax on unremitted foreign E&P <sup>(3)</sup>	8,433	733	1,467	2,108	4,125
<b>Total contractual cash obligations</b>	<b>\$182,806</b>	<b>\$12,965</b>	<b>\$136,736</b>	<b>\$13,119</b>	<b>\$19,986</b>

We cannot make a reasonably reliable estimate of when the unrecognized tax liability of \$12.7 million, which  
(1) includes interest and penalties, and is offset by deferred tax assets, will be paid to the respective taxing authorities. These obligations are therefore excluded from the above table.

These amounts represent expected cash payments of interest on our variable rate long-term debt under our  
(2) Facilities at the prevailing interest rates at September 29, 2018. They also include expected cash payments of interest on our 20-year fixed-rate mortgage at one of our foreign divisions.

As discussed further in Note 10, "Income Taxes", within Part II, Item 8, "Financial Statements and Supplementary  
(3) Data", the Tax Cuts and Jobs Acts (TCJA or "the Act"), which was enacted in December 2017, includes a transition tax on unremitted foreign earnings and profits ("E&P"). We will elect to pay the estimated amount above over an eight-year period.

## Other Matters

### *Critical Accounting Policies and Estimates*

Preparation of our financial statements requires management to make estimates and assumptions that affect the reported amounts of assets, liabilities, revenues and expenses. We believe the most complex and sensitive judgments, because of their significance to our financial statements, result primarily from the need to make estimates about the effects of matters that are inherently uncertain. Management's Discussion and Analysis of Financial Condition and Results of Operations and the Notes to the Consolidated Financial Statements in our fiscal 2018 Annual Report on Form 10-K describe the significant accounting estimates and policies used in preparation of the Consolidated Financial Statements. Actual results in these areas could differ from management's estimates. There have been no significant changes in our critical accounting estimates during the first six months of fiscal 2019 other than those described in Note 2 of the unaudited interim consolidated financial statements.

### ITEM 3. Quantitative and Qualitative Disclosures About Market Risk

We are exposed to market risks that arise during the normal course of business from changes in interest rates and foreign currency exchange rates.

*Interest Rates.* We currently have variable rate debt outstanding under the Credit Agreement. We regularly evaluate the impact of interest rate changes on our net income and cash flow and take action to limit our exposure when appropriate.

*Foreign Currency Exchange Rates.* As a result of our operations in Europe, we are exposed to risk associated with fluctuating currency exchange rates between the U.S. dollar, the Euro, the Swiss Franc, the Polish Zloty and the Canadian Dollar. Our Swiss operations utilize the Swiss Franc as the functional currency, our French and German operations utilize the Euro as the functional currency, our Polish operations utilize the Polish Zloty as the functional currency and our Canadian operations utilize the Canadian Dollar as the functional currency. Foreign currency transaction gains and losses are included in earnings. Approximately 10% of our net sales were impacted by foreign currency fluctuations in the first six months of fiscal 2019 compared to approximately 12% for the same period in fiscal 2018. We expect that this proportion is likely to increase as we seek to increase our penetration of foreign markets, particularly within the aerospace and defense markets. Foreign currency transaction exposure arises primarily from the transfer of foreign currency from one subsidiary to another within the group, and to foreign-currency-denominated trade receivables. Unrealized currency translation gains and losses are recognized upon translation of the foreign subsidiaries' balance sheets to U.S. dollars. Because our financial statements are denominated in U.S. dollars, changes in currency exchange rates between the U.S. dollar and other currencies have had, and will continue to have, an impact on our earnings. We periodically enter into derivative financial instruments in the form of

forward exchange contracts to reduce the effect of fluctuations in exchange rates on certain third-party sales transactions denominated in non-functional currencies. Based on the accounting guidance related to derivatives and hedging activities, we record derivative financial instruments at fair value. For derivative financial instruments designated and qualifying as cash flow hedges, the effective portion of the gain or loss on these hedges is reported as a component of accumulated other comprehensive income, and is reclassified into earnings when the hedged transaction affects earnings. As of September 29, 2018, we had no derivatives.

#### **Off-Balance Sheet Arrangements**

We have no off-balance sheet arrangements.



#### ITEM 4. Controls and Procedures

Our management, with the participation of our Chief Executive Officer and Chief Financial Officer, has evaluated the effectiveness of our disclosure controls and procedures (as defined in Rules 13a-15(e) and 15d-15(e) under the Securities Exchange Act of 1934 (the “Exchange Act”)) as of September 29, 2018. Based on this evaluation, our Chief Executive Officer and Chief Financial Officer have concluded that, as of September 29, 2018, our disclosure controls and procedures (1) were designed to ensure that information relating to the Company required to be disclosed by us in the reports that we file or submit under the Exchange Act is recorded, processed, summarized and reported to our Chief Executive Officer and Chief Financial Officer within the time periods specified in the rules and forms of the U.S. Securities and Exchange Commission (SEC), and (2) effectively provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with U.S. GAAP.

#### Changes in Internal Control over Financial Reporting

No change in our internal control over financial reporting occurred during the six-month period ended September 29, 2018 that has materially affected, or is reasonably likely to materially affect, our internal control over financial reporting (as defined in Rules 13a-15(f) and 15d-15(f) under the Exchange Act).

## **PART II - OTHER INFORMATION**

#### ITEM 1. Legal Proceedings

From time to time, we are involved in litigation and administrative proceedings that arise in the ordinary course of our business. We do not believe that any litigation or proceeding in which we are currently involved, either individually or in the aggregate, is likely to have a material adverse effect on our business, financial condition, operating results, cash flow or prospects.

#### ITEM 1A. Risk Factors

There have been no material changes to our risk factors and uncertainties during the six-month period ended September 29, 2018. For a discussion of the Risk Factors, refer to Part I, Item 2, “Cautionary Statement As To

Forward-Looking Information,” contained in this report and Part I, Item 1A, “Risk Factors,” contained in our Annual Report on Form 10-K for the period ended March 31, 2018.

ITEM 2. Unregistered Sales of Equity Securities and Use of Proceeds

**Unregistered Sales of Equity Securities**

None.

**Use of Proceeds**

Not applicable.

**Issuer Purchases of Equity Securities**

On February 7, 2013, our board of directors authorized us to repurchase up to \$50.0 million of our common stock, from time to time on the open market, in block trade transactions and through privately negotiated transactions in compliance with SEC Rule 10b-18 depending on market conditions, alternative uses of capital and other relevant factors. Purchases may be commenced, suspended, or discontinued at any time without prior notice.

Total share repurchases during the three months ended September 29, 2018 are as follows:

<b>Period</b>	<b>Total number of shares purchased</b>	<b>Average price paid per share</b>	<b>Number of shares purchased as part of the publicly announced program</b>	<b>Approximate dollar value of shares still available to be purchased under the program (000's)</b>
07/01/2018 – 07/28/2018	15,364	\$ 131.22	15,364	\$ 17,335
07/29/2018 – 08/25/2018	—	—	—	17,335
08/26/2018 – 09/29/2018	158	149.32	158	\$ 17,312
Total	15,522	\$ 131.40	15,522	

**ITEM 3.**

**Defaults Upon Senior Securities**

Not applicable.

**ITEM 4.**

**Mine Safety Disclosures**

Not applicable.

**ITEM 5.**

**Other Information**

Not applicable.

**ITEM 6.**

**Exhibits**

<b>Exhibit Number</b>	<b>Exhibit Description</b>
31.01	Certification of Chief Executive Officer Pursuant to Securities Exchange Act Rule 13a-14(a).
31.02	Certification of Chief Financial Officer Pursuant to Securities Exchange Act Rule 13a-14(a).
32.01	Certification of Chief Executive Officer Pursuant to 18 U.S.C. Section 1350 and Securities Exchange Act Rule 13a-14(b).*
32.02	Certification of Chief Financial Officer Pursuant to 18 U.S.C. Section 1350 and Securities Exchange Act Rule 13a-14(b).*
101.INS	XBRL Instance Document.
101.SCH	XBRL Taxonomy Extension Schema Document.
101.CAL	XBRL Taxonomy Extension Calculation Linkbase Document.
101.DEF	XBRL Taxonomy Extension Definition Linkbase Document.
101.LAB	XBRL Taxonomy Extension Label Linkbase Document.
101.PRE	XBRL Taxonomy Extension Presentation Linkbase Document.

\* This certification accompanies this Quarterly Report on Form 10-Q, is not deemed filed with the SEC and is not to be incorporated by reference into any filing of the Company under the Securities Act of 1933, as amended, or the Exchange Act (whether made before or after the date of this Quarterly Report on Form 10-Q), irrespective of any general incorporation language contained in such filing.

## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this Report to be signed on its behalf by the undersigned, thereunto duly authorized.

RBC Bearings Incorporated  
(Registrant)

By: /s/ Michael J. Hartnett  
Name: Michael J. Hartnett  
Title: Chief Executive Officer  
Date: November 2, 2018

By: /s/ Daniel A. Bergeron  
Name: Daniel A. Bergeron  
Title: Chief Financial Officer and Chief Operating Officer  
Date: November 2, 2018

**EXHIBIT INDEX**

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