QUICKLOGIC CORPORATION
Form 10-Q
November 05, 2013
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## UNITED STATES

SECURITIES AND EXCHANGE COMMISSION
WASHINGTON, D.C. 20549
FORM 10-Q
(Mark One)
[x] QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(D) OF THE SECURITIES EXCHANGE ACT OF 1934
For the Quarterly Period Ended September 29, 2013
OR
TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(D) OF THE SECURITIES EXCHANGE ACT OF 1934
For the Transition Period From To
COMMISSION FILE NUMBER: 000-22671

QUICKLOGIC CORPORATION
(Exact name of registrant as specified in its charter)

DELAWARE
(State or other jurisdiction of incorporation or organization)
1277 ORLEANS DRIVE SUNNYVALE, CA 94089
(Address of principal executive offices, including Zip Code)
(408) 990-4000
(Registrant's telephone number, including area code)
Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such requirements for the past 90 days. Yes [x] No [] Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T
( $\$ 232.405$ of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes [x] No []
Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See definition of "large accelerated filer," "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer []
Accelerated Filer
[x]

Non-accelerated filer
[ ] (Do not check if a smaller reporting company)

77-0188504
(I.R.S. Employer

Identification No.)

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Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Securities Exchange Act). Yes [] No [x]
As of October 31, 2013, the registrant had outstanding 44,788,297 shares of common stock, par value $\$ 0.001$.

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PART I. Financial Information
Item 1. Financial Statements
QUICKLOGIC CORPORATION
CONDENSED UNAUDITED CONSOLIDATED STATEMENTS OF OPERATIONS
(in thousands, except per share amounts)

|  | Three Months Ended September 29, September 30, |  |  | Nine Months Ended |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2013 | 2012 |  | 2013 |  | 2012 |  |
| Revenue | \$9,066 | \$3,657 |  | \$17,209 |  | \$11,858 |  |
| Cost of revenue | 6,037 | 1,916 |  | 11,210 |  | 6,313 |  |
| Gross profit | 3,029 | 1,741 |  | 5,999 |  | 5,545 |  |
| Operating expenses: |  |  |  |  |  |  |  |
| Research and development | 2,052 | 1,865 |  | 5,902 |  | 7,119 |  |
| Selling, general and administrative | 3,207 | 2,658 |  | 8,648 |  | 8,104 |  |
| Restructuring costs (credits) | (32 | ) - |  | 181 |  | - |  |
| Income (loss) from operations | (2,198 | ) $(2,782$ | ) | (8,732 | ) | (9,678 | ) |
| Gain on sale of TowerJazz Semiconductor Ltd. Shares | - | - |  | 181 |  | - |  |
| Interest expense | (8) | ) (12 | ) | (37 | ) | (49 | ) |
| Interest income and other expense, net | (74 | ) 18 |  | (130 | ) | (45 | ) |
| Income (loss) before income taxes | (2,280 | ) $(2,776$ | ) | (8,718 | ) | (9,772 | ) |
| Provision for (benefit from) income taxes | (18 | ) 22 |  | 369 |  | (17 | ) |
| Net income (loss) | \$(2,262 | ) $\$(2,798$ | ) | \$(9,087 | ) | \$(9,755 | ) |
| Net Income (loss) per share: |  |  |  |  |  |  |  |
| Basic | \$(0.05 | ) \$(0.06 | ) | \$(0.20 | ) | \$(0.24 | ) |
| Diluted | \$(0.05 | ) \$(0.06 | ) | \$(0.20 | ) | \$(0.24 | ) |
| Weighted average shares: |  |  |  |  |  |  |  |
| Basic | 44,761 | 44,122 |  | 44,640 |  | 40,975 |  |
| Diluted | 44,761 | 44,122 |  | 44,640 |  | 40,975 |  |

See accompanying Notes to Condensed Unaudited Consolidated Financial Statements.
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QUICKLOGIC CORPORATION
CONDENSED UNAUDITED CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME (LOSS) (in thousands)

|  | Three Months Ende |  |  |  | Nine Months Ended |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{aligned} & \text { September } \\ & 2013 \end{aligned}$ |  | $\begin{aligned} & \text { Septembe } \\ & 2012 \end{aligned}$ |  | Septem <br> 2013 |  | 20 |  |
| Net income (loss) | \$ 2,262 | ) | \$(2,798 | ) | \$(9,087 | ) |  | ) |
| Other comprehensive gain (loss), net of tax: |  |  |  |  |  |  |  |  |
| Unrealized gain (loss) on available-for-sale investments | - |  | (52 | ) | 11 |  | (89 | ) |
| Total comprehensive income (loss) | \$ 2,262 | ) | \$(2,850 |  | \$ 9,076 | ) |  | ) |

See accompanying Notes to Condensed Unaudited Consolidated Financial Statements.

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## QUICKLOGIC CORPORATION

CONDENSED UNAUDITED CONSOLIDATED BALANCE SHEETS
(in thousands, except par value amount)

|  | $\begin{aligned} & \text { September } 29 \text {, } \\ & 2013 \end{aligned}$ | $\begin{aligned} & \text { December 30, } \\ & 2012 \end{aligned}$ |
| :---: | :---: | :---: |
| ASSETS |  |  |
| Current assets: |  |  |
| Cash and cash equivalents | \$14,871 | \$22,578 |
| Short-term investment in TowerJazz Semiconductor Ltd. | - | 345 |
| Accounts receivable, net of allowances for doubtful accounts of \$0 and \$20, respectively | 4,995 | 1,242 |
| Inventories | 2,851 | 3,028 |
| Other current assets | 672 | 986 |
| Total current assets | 23,389 | 28,179 |
| Property and equipment, net | 3,007 | 2,659 |
| Other assets | 238 | 186 |
| TOTAL ASSETS | \$26,634 | \$31,024 |
| LIABILITIES AND STOCKHOLDERS' EQUITY |  |  |
| Current liabilities: |  |  |
| Revolving line of credit | \$ 1,000 | \$- |
| Trade payables | 3,087 | 1,965 |
| Accrued liabilities | 2,606 | 1,214 |
| Current portion of capital lease obligations | 194 | 160 |
| Total current liabilities | 6,887 | 3,339 |
| Long-term liabilities: |  |  |
| Capital lease obligations, less current portion | - | 266 |
| Other long-term liabilities | 114 | 141 |
| Total liabilities | 7,001 | 3,746 |
| Commitments and contingencies (see Note 15) |  |  |
| Stockholders' equity: |  |  |
| Preferred stock, $\$ 0.001$ par value; 10,000 shares authorized; no shares issued and outstanding | - | - |
| Common stock, $\$ 0.001$ par value; 100,000 shares authorized; 44,780 and 44,506 shares issued and outstanding, respectively | 45 | 45 |
| Additional paid-in capital | 205,075 | 204,797 |
| Accumulated other comprehensive income (loss) | - | (11 ) |
| Accumulated deficit | (185,487 | (177,553 |
| Total stockholders' equity | 19,633 | 27,278 |
| TOTAL LIABILITIES AND STOCKHOLDERS' EQUITY | \$26,634 | \$31,024 |

See accompanying Notes to Condensed Unaudited Consolidated Financial Statements.

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## QUICKLOGIC CORPORATION <br> CONDENSED UNAUDITED CONSOLIDATED STATEMENTS OF CASH FLOWS (in thousands)

Cash flows from operating activities:
Net income (loss)
Nine Months Ended
September 29, September 30, 20132012

Adjustments to reconcile net income (loss) to net cash provided by (used for) operating activities:
Depreciation and amortization 952907
$\begin{array}{lll}\text { Stock-based compensation } & 1,067 & 1,419\end{array}$
Write-down of inventories
$379 \quad 428$
Gain on sale of TowerJazz Semiconductor Ltd. Shares
(Gains) losses on disposal of equipment
Write-off of equipment
Tax effect on other comprehensive income
Allowance for doubtful accounts
) -

Changes in operating assets and liabilities:
Accounts receivable
Inventories
Other assets
Trade payables
27
$3 \quad 25$

Accrued liabilities
273

Other long-term liabilities
(20
(63 )

Net cash provided by (used for) operating activities
(3,733) 240

Cash flows from investing activities:
Capital expenditures for property and equipment
Proceeds from sale of TowerJazz Semiconductor Ltd. Shares
Net cash provided by (used for) investing activities
(202 ) 820

Cash flows from financing activities:
Payment of debt and capital lease obligations $\quad\left(\begin{array}{ll}182 & (311)\end{array}\right.$
Stock issuance cost
Proceeds from debt obligations
Net proceeds from issuance of common stock
350 (68

Net cash provided by (used for) financing activities
Net increase (decrease) in cash and cash equivalents
862
(68
(1,296 )

Cash and cash equivalents at beginning of period
1,396 714
(27 ) (1
) $(6,620)$

Cash and cash equivalents at end of period
(70 ) -

Cash and cash equivalents at end of period
1,000 -

Supplemental schedule of non-cash investing and financing activities :
Capital lease obligation to finance capital expenditures \$194
12,490

Purchase of equipment included in accounts payable
\$ 123
\$721

| 428 | 12,490 |
| :--- | :--- |
| 1,176 | 12,179 |

See accompanying Notes to Condensed Unaudited Consolidated Financial Statements.

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## QUICKLOGIC CORPORATION <br> NOTES TO CONDENSED UNAUDITED CONSOLIDATED FINANCIAL STATEMENTS

Note 1 - The Company and Basis of Presentation
QuickLogic Corporation, referenced herein as QuickLogic or the Company, was founded in 1988 and reincorporated in Delaware in 1999. The Company develops and markets low power programmable solutions that enable customers to add differentiated features and capabilities to their mobile, consumer and industrial products. The Company is a fabless semiconductor company that designs, markets and supports Customer Specific Standard Products, or CSSPs, Field Programmable Gate Arrays, or FPGAs, application solutions, associated design software and programming hardware.

The accompanying interim condensed consolidated financial statements are unaudited. In the opinion of management, these statements have been prepared in accordance with generally accepted accounting principles, or GAAP, and include all adjustments, consisting only of normal recurring adjustments, necessary to provide a fair statement of results for the interim periods presented. The Company recommends that these consolidated financial statements be read in conjunction with the Company's Form 10-K for the year ended December 30, 2012. Operating results for the nine months ended September 29, 2013 are not necessarily indicative of the results that may be expected for the full year.

QuickLogic's fiscal year ends on the Sunday closest to December 31. QuickLogic's third fiscal quarter for 2013 and for 2012 ended on Sunday, September 29, 2013 and September 30, 2012, respectively.

Liquidity
The Company has financed its operations and capital investments through sales of common stock, capital and operating leases, a revolving line of credit and cash flows from operations. As of September 29, 2013, the Company's principal sources of liquidity consisted of cash and cash equivalents of $\$ 14.9$ million and of $\$ 5.0$ million in available credit under a revolving line of credit facility with Silicon Valley Bank, which expires June 27, 2014.

The Company currently uses its cash to fund its capital expenditures and operating losses. Based on past performance and current expectations, the Company believes that its existing cash and cash equivalents, together with available financial resources from the revolving line of credit with Silicon Valley Bank will be sufficient to fund its operations and capital expenditures and provide adequate working capital for the next twelve months.

Over the longer term, based on current expectations regarding revenue growth and margin improvement, the Company believes that its existing cash and cash equivalents, together with financial resources from its revolving line of credit with Silicon Valley Bank and its ability to sell additional shares to capital markets will be sufficient to satisfy its operations and capital expenditures.

The Company's liquidity is affected by many factors including, among others: the level of revenue and gross profit as a result of the cyclicality of the semiconductor industry; the conversion of design opportunities into revenue; market acceptance of existing and new products including CSSPs based on its ArcticLink ${ }^{\circledR}$ and PolarPro ${ }^{\circledR}$ solution platforms; fluctuations in revenue as a result of product end-of-life; fluctuations in revenue as a result of the stage in the product life cycle of our customers' products; costs of securing access to and availability of adequate manufacturing capacity; levels of inventories; wafer purchase commitments; customer credit terms; the amount and timing of research and development expenditures; the timing of new product introductions; production volumes; product quality; sales and marketing efforts; the value and liquidity of our investment portfolio; changes in operating assets and liabilities; the ability to obtain or renew debt financing and to remain in compliance with the terms of existing credit facilities; the

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ability to raise funds from the sale of equity in the Company; the issuance and exercise of stock options and participation in the Company's employee stock purchase plan; and other factors related to the uncertainties of the industry and global economics. Accordingly, there can be no assurance that events in the future will not require the Company to seek additional capital or, if so required, that such capital will be available on terms acceptable to the Company.

Principles of Consolidation
The consolidated financial statements include the accounts of QuickLogic and its wholly owned subsidiaries. All intercompany accounts and transactions have been eliminated.

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QUICKLOGIC CORPORATION
NOTES TO CONDENSED UNAUDITED CONSOLIDATED FINANCIAL STATEMENTS -- (Continued)
Foreign Currency
The functional currency of the Company's non-U.S. operations is the U.S. dollar. Accordingly, all monetary assets and liabilities of these foreign operations are translated into U.S. dollars at current period-end exchange rates and non-monetary assets and related elements of expense are translated using historical exchange rates. Income and expense elements are translated to U.S. dollars using the average exchange rates in effect during the period. Gains and losses from the foreign currency transactions of these subsidiaries are recorded as interest income and other, net in the statement of operations.

## Uses of Estimates

The preparation of these consolidated financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities, the disclosures of contingent assets and liabilities and the reported amounts of revenue and expenses during the period. Actual results could differ from those estimates, particularly in relation to revenue recognition, the allowance for doubtful accounts, sales returns, valuation of investments, valuation of long-lived assets, valuation of inventories including identification of excess quantities, market value and obsolescence, measurement of stock-based compensation awards, accounting for income taxes and estimating accrued liabilities.

Concentration of Risk
The Company's accounts receivable are denominated in U.S. dollars and are derived primarily from sales to customers located in North America, Asia Pacific, and Europe. The Company performs ongoing credit evaluations of its customers and generally does not require collateral. See Note 13 for information regarding concentrations associated with accounts receivable.

For the nine months ended September 29, 2013, the Company generated $49 \%$ of its total revenue from shipments to a tier one customer, Samsung Electronics Co., Ltd. ("Samsung"). See Note 13 for information regarding concentrations associated with customers and distributors.

Note 2 - Significant Accounting Policies
During the nine months ended September 29, 2013, there were no changes in the Company's significant accounting policies from its disclosure in the Annual Report on Form 10-K for the year ended December 30, 2012. For a discussion of the significant accounting policies, please see the Annual Report on Form 10-K for the fiscal year ended December 30, 2012, filed with the Securities Exchange Commission, or SEC, on March 8, 2013.

New Accounting Pronouncements
In February 2013, the Financial Accounting Standards Board, or FASB, issued guidance on disclosure requirements for items reclassified out of Accumulated Other Comprehensive Income ("AOCI"). This new guidance requires entities to present (either on the face of the income statement or in the notes) the effects on the line items of the income statement for amounts reclassified out of AOCI. The new guidance became effective for the Company beginning December 15, 2012. The Company adopted this guidance prospectively in its interim period ended March 31, 2013 (see Note 11).

In March 2013, the FASB issued guidance on a parent's accounting for the cumulative translation adjustment upon derecognition of a subsidiary or group of assets within a foreign entity. This new guidance requires that the parent release any related cumulative translation adjustment into net income only if the sale or transfer results in the complete or substantially complete liquidation of the foreign entity in which the subsidiary or group of assets had resided. The Company will adopt the new guidance in its interim period ending March 30, 2014. The adoption of this guidance is not expected to have a material impact on the Company's consolidated financial statements.

In July 2013, the FASB issued guidance on the presentation of an unrecognized tax benefit when a net operating loss carryforward exists. Under this guidance, an unrecognized tax benefit, or a portion of an unrecognized tax benefit, should be presented in the financial statements as a reduction to a deferred tax asset for a net operating loss carryforward. This guidance is effective for the Company beginning after December 15, 2013. Other than the change in presentation within the Consolidated Balance Sheet, this new guidance will not have an impact on the consolidated financial statements.

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## Table of Contents <br> QUICKLOGIC CORPORATION <br> NOTES TO CONDENSED UNAUDITED CONSOLIDATED FINANCIAL STATEMENTS -- (Continued)

Note 3 - Net Income (Loss) Per Share
Basic net income (loss) per share is computed by dividing net income (loss) available to common stockholders by the weighted average number of common shares outstanding during the period. Diluted net income (loss) per share was computed using the weighted average number of common shares outstanding during the period plus potentially dilutive common shares outstanding during the period under the treasury stock method. In computing diluted net income (loss) per share, the weighted average stock price for the period is used in determining the number of shares assumed to be purchased from the exercise of stock options and warrants.

The following shares were not included in the calculation of diluted net income (loss) per share for the third quarter of 2013 and 2012: (i) 7.3 million and 7.5 million of common shares associated with equity awards outstanding and the estimated number of shares to be purchased under the current offering period of the 2009 Employee Stock Purchase Plan, respectively, and (ii) warrants to purchase up to 4.2 million shares of common stock for each period. These shares were not included as they were considered antidilutive due to the net loss the Company experienced during these periods.

Note 4 - Investment in TowerJazz Semiconductor Ltd.

During the second quarter of fiscal year 2013, the Company sold its remaining 42,970 TowerJazz ordinary shares. This sale resulted in a gain of $\$ 181,000$.

Note 5 - Balance Sheet Components

|  | As of <br> September 29, |  |
| :--- | :--- | :--- |
|  | December 30, <br> 2013 <br> (in thousands) |  |
|  |  |  |
| Inventories: | $\$ 2012$ | $\$ 32$ |
| Raw materials | 703 | 2,599 |
| Work-in-process | 2,128 | 397 |
| Finished goods | $\$ 2,851$ | $\$ 3,028$ |
| Other current assets: | $\$ 589$ | $\$ 954$ |
| Prepaid expenses | 83 | 32 |
| Other | $\$ 672$ | $\$ 986$ |
|  |  |  |
| Property and equipment: | $\$ 13,528$ | $\$ 12,803$ |
| Equipment | 3,260 | 5,682 |
| Software | 710 | 746 |
| Furniture and fixtures | 638 | 658 |
| Leasehold improvements | 18,136 | 19,889 |
| Accumulated depreciation and amortization | $(15,129$ | $(17,230$ |
|  | $\$ 3,007$ | $\$ 2,659$ |
| Accrued liabilities: |  |  |
| Employee related accruals | $\$ 1,955$ | $\$ 1,035$ |
| Other | 651 | 179 |

## Table of Contents <br> QUICKLOGIC CORPORATION <br> NOTES TO CONDENSED UNAUDITED CONSOLIDATED FINANCIAL STATEMENTS -- (Continued)

Note 6 - Obligations
\(\left.$$
\begin{array}{lll} & \begin{array}{l}\text { As of } \\
\text { September 29, }\end{array}
$$ \& <br>
\& \begin{array}{l}December 30, <br>

(in thousands)\end{array} \& 2013\end{array}\right]\)|  | $\$ 1,000$ | $\$-$ |
| :--- | :--- | :--- |
| Debt and capital lease obligations: | 194 | 426 |
| Revolving line of credit | 1,194 | 426 |
| Capital leases | $(1,194$ | $(160$ |
|  | $\$-$ | $\$ 266$ |

Revolving Line of Credit
In June 2013, the Company entered into the Ninth Amendment to Second Amended and Restated Loan and Security Agreement ("Agreement") with Silicon Valley Bank. The terms of the Agreement include a $\$ 6.0$ million revolving line of credit available through June 27, 2014. Upon each advance, the Company can elect a fixed interest rate, which is the prime rate plus the prime rate margin, or a fixed rate which is LIBOR plus the LIBOR rate margin. During the third quarter of 2013, the Company borrowed $\$ 1.0$ million of revolving debt with an interest rate of $3.75 \%$.

The bank has a first priority security interest in substantially all of the Company's tangible and intangible assets to secure any outstanding amounts under the Agreement. Under the terms of the Agreement, the Company must maintain a minimum tangible net worth of at least $\$ 15$ million, an adjusted quick ratio of 2-to-1 and a minimum unrestricted cash or cash equivalents balance of at least $\$ 8$ million. The Agreement also has certain restrictions including, among others, restrictions on the incurrence of other indebtedness, the maintenance of depository accounts, the disposition of assets, mergers, acquisitions, investments, the granting of liens and the payment of dividends. The Company was in compliance with the financial covenants of the Agreement as of the end of the current reporting period.

## Capital Leases

In February 2012, the Company leased design software tools under a three-year capital lease at an imputed interest rate of $4.3 \%$ per annum. Terms of the agreement required the Company to make payments of principal and interest of $\$ 9,000$ in March 2012 and $\$ 18,000$ in December 2012, for a total of $\$ 27,000$. As of September 29, 2013, there was no balance outstanding under the capital lease.

In January 2012, the Company leased design software tools under a three-year capital lease at an imputed interest rate of $4.24 \%$ per annum. Terms of the agreement require the Company to make semi-annual payments of principal and interest of approximately $\$ 82,500$ through July 2014, for a total of $\$ 495,000$ over the three-year period. As of September 29, 2013, $\$ 160,000$ was outstanding under the capital lease, all of which was classified as a current liability.

In December 2011, the Company leased design software under a two-year capital lease at an imputed interest rate of $4.24 \%$ per annum. Terms of the agreement require the Company to make quarterly payments of approximately $\$ 34,125$ through November 2013, for a total of $\$ 273,000$. As of September 29, 2013, $\$ 34,000$ was outstanding under the capital lease, all of which was classified as a current liability.

## Note 7 - Fair Value Measurements

Pursuant to the accounting guidance for fair value measurements and its subsequent updates, fair value is defined as the price that would be received from selling an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. When determining the fair value measurements for assets and liabilities required or permitted to be recorded at fair value, the Company considers the principal or most advantageous market and it considers assumptions that market participants would use when pricing the asset or liability.

The accounting guidance for fair value measurement also specifies a hierarchy of valuation techniques based upon whether the inputs to those valuation techniques reflect assumptions other market participants would use based upon market

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QUICKLOGIC CORPORATION
NOTES TO CONDENSED UNAUDITED CONSOLIDATED FINANCIAL STATEMENTS -- (Continued)
data obtained from independent sources (observable inputs) or reflect the company's own assumption of market participant valuation (unobservable inputs). The fair value hierarchy consists of the following three levels:

Level 1 - Inputs are quoted prices in active markets for identical assets or liabilities.
Level 2 - Inputs are quoted prices for similar assets or liabilities in an active market, quoted prices for identical or similar assets or liabilities in markets that are not active, inputs other than quoted prices that are observable and market-corroborated inputs which are derived principally from or corroborated by observable market data.

Level 3 - Inputs are derived from valuation techniques in which one or more significant inputs or value drivers are unobservable.

The following table presents the Company's financial assets that are measured at fair value on a recurring basis as of September 29, 2013 and December 30, 2012, consistent with the fair value hierarchy provisions of the authoritative guidance (in thousands):

|  | As of September 29, 2013 |  |  | As of December 30, 2012 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Total | Level 1 | Level 2 | Level 3 | Total | Level 1 | Level 2 | Level 3 |
| Assets: |  |  |  |  |  |  |  |  |
| Money market funds ${ }^{(1)}$ | \$12,811 | \$12,811 | \$- | \$- | \$21,907 | 21,907 | \$- | \$- |
| Investment in TowerJazz Semiconductor Ltd. (2) |  | - | - | - | 345 | 345 | - | - |
| Total assets | \$ 12,811 | \$ 12,811 | \$- | \$- | \$22,252 | \$22,252 | \$- | \$- |

(1) Money market funds are presented as a part of cash and cash equivalents on the accompanying consolidated balance sheets as of September 29, 2013 and December 30, 2012.
(2) In June 2013, the Company sold all of its 42,970 remaining shares of TowerJazz marketable securities for a gain of $\$ 181,000$ and cash proceeds of $\$ 265,000$.

Note 8 - Stockholders' Equity
Common and Preferred Stock
The Company is authorized to issue 100 million shares of common stock and has 10 million shares of authorized but unissued shares of preferred stock of which 10,000 shares are designated as series A junior preferred stock. Without any further vote or action by the Company's stockholders, the Board of Directors has the authority to determine the powers, preferences, rights, qualifications, limitations or restrictions granted to or imposed upon any wholly unissued shares of undesignated preferred stock.

## Issuance of Common Stock

In June 2012, the Company issued an aggregate of 5,122,000 shares of common stock and warrants to purchase up to an aggregate of $2,304,900$ shares of common stock in a confidentially marketed underwritten offering. The common stock and warrants were issued in units (the "Units"), with each Unit consisting of (i) one share of common stock and (ii) a warrant to purchase 0.45 of a share of common stock at a price of $\$ 2.50$ per Unit. The Company received total

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net proceeds from the offering of $\$ 11.9$ million, net of underwriting discounts and other offering expenses of \$929,000.

The warrants are exercisable any time for a period of 60 months from the date of issuance on June 6, 2012 and are exercisable at a price of $\$ 2.98$ per share. The Company allocated the proceeds between the common stock and the warrants based on the relative fair value of each on the date of issuance. The estimated grant date fair value was $\$ 0.97$ per warrant and was calculated based on the following assumptions used in the Black-Scholes model: expected term of 5 years, risk-free interest rate of $0.89 \%$, expected volatility of $62.18 \%$ and expected dividend of zero.

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NOTES TO CONDENSED UNAUDITED CONSOLIDATED FINANCIAL STATEMENTS -- (Continued)
Note 9 - Employee Stock Plans
1999 Stock Plan

The 1999 Stock Plan, or 1999 Plan, provided for the issuance of incentive and nonqualified options, restricted stock units and restricted stock. Equity awards granted under the 1999 Plan have a term of up to ten years. Options typically vest at a rate of $25 \%$ one year after the vesting commencement date, and one forty-eighth for each month of service thereafter. In March 2009, the Board adopted the 2009 Stock Plan, which was approved by the Company's stockholders on April 22, 2009. Effective April 22, 2009, no further stock options may be granted under the 1999 Plan.

2009 Stock Plan

The 2009 Stock Plan, or 2009 Plan, was amended and restated by the Board of Directors in March 2011 and approved by the Company's stockholders on April 28, 2011 to reserve an additional 1.5 million shares of common stock for issuance under the 2009 Plan. As of September 29, 2013, approximately 7.0 million shares were reserved for issuance under the 2009 Plan. Equity awards, among other things, that are cancelled, forfeited or repurchased under the 1999 Plan become available for re-grant under the 2009 Plan, up to a maximum of an additional 7.5 million shares. Equity awards granted under the 2009 Plan have a term of up to ten years. Options typically vest at a rate of $25 \%$ one year after the vesting commencement date, and one forty-eighth for each month of service thereafter. The Company may implement different vesting schedules in the future with respect to any new equity awards.

## Employee Stock Purchase Plan

The 2009 Employee Stock Purchase Plan, or 2009 ESPP, was adopted in March 2009. The Company has reserved 2.3 million shares for issuance under the 2009 ESPP. The 2009 ESPP provides for six month offering periods. Participants purchase shares through payroll deductions of up to $20 \%$ of an employee's total compensation (maximum of 20,000 shares per offering period). Prior to each offering period, the 2009 ESPP permits the Board of Directors to determine whether participants purchase shares at: (i) $85 \%$ of the fair market value of the common stock at the end of the offering period; or (ii) $85 \%$ of the lower of the fair market value of the common stock at the beginning or the end of an offering period. The Board of Directors has determined that, until further notice, future offering periods will be made at $85 \%$ of the lower of the fair market value of the common stock at the beginning or the end of an offering period.

## Note 10 - Stock-Based Compensation

The Company's equity incentive program is a broad-based, long-term retention program intended to attract, motivate, and retain talented employees as well as align stockholder and employee interests. The Company provides stock-based incentive compensation, or awards, to eligible employees and non-employee directors. Awards that may be granted under the program include non-qualified and incentive stock options, restricted stock units, or RSUs, performance-based restricted stock units, or PRSUs, and stock bonus units. To date, awards granted under the program consist of stock options, RSUs and PRSUs. The majority of stock-based awards granted under the program vest over four years. Stock options granted under the program have a maximum contractual term of ten years.

The stock-based compensation expense included in the Company's consolidated financial statements for the nine months ended September 29, 2013 and September 30, 2012 was as follows (in thousands):

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|  | Three Months Ended |  | Nine Months Ended |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Septem | Septem | Septem | Septe |
|  | 2013 | 2012 | 2013 | 2012 |
| Cost of revenue | \$24 | \$69 | \$76 | \$140 |
| Research and development | 74 | 147 | 286 | 339 |
| Selling, general and administrative | 232 | 385 | 705 | 940 |
| Total costs and expenses | \$330 | \$601 | \$ 1,067 | \$ 1,419 |

No stock-based compensation was capitalized during any period presented above.
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Table of Contents<br>QUICKLOGIC CORPORATION<br>NOTES TO CONDENSED UNAUDITED CONSOLIDATED FINANCIAL STATEMENTS -- (Continued)

## Valuation Assumptions

The Company uses the Black-Scholes option pricing model to estimate the fair value of employee stock options and rights to purchase shares under the Company's 2009 ESPP. Using the Black-Scholes pricing model requires the Company to develop highly subjective assumptions including the expected term of awards, expected volatility of its stock, expected risk-free interest rate and expected dividend rate over the term of the award. The Company's expected term of awards assumption is based primarily on its historical experience with similar grants. The Company's expected stock price volatility assumption for both stock options and ESPP shares is based on the historical volatility of the Company's stock, using the daily average of the opening and closing prices and measured using historical data appropriate for the expected term. The risk-free interest rate assumption approximates the risk-free interest rate of a Treasury Constant Maturity bond with a maturity approximately equal to the expected term of the stock option or ESPP shares. This fair value is expensed over the requisite service period of the award. The fair value of RSUs and PRSUs is based on the closing price of the Company's common stock on the date of grant. Equity compensation awards which vest with service are expensed using the straight-line attribution method over the requisite service period.

In addition to the assumptions used in the Black-Scholes pricing model, the Company is required to develop an estimate of the number of awards expected to be forfeited prior to vesting, or forfeiture rate. The forfeiture rate is estimated based on historical pre-vest cancellation experience and is applied to all share-based awards.

The following weighted average assumptions are included in the estimated fair value calculations for stock option grants:

|  | Three Months Ended |  |  |  | Nine Months Ended |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{aligned} & \text { Septem } \\ & 2013 \end{aligned}$ |  | $\begin{aligned} & \text { Septe } \\ & 2012 \end{aligned}$ |  | $\begin{aligned} & \text { Septe1 } \\ & 2013 \end{aligned}$ |  | Sept $2012$ |  |
| Expected term (years) | 4.92 |  | 4.92 |  | 6.08 |  | 5.58 |  |
| Risk-free interest rate | 1.51 | \% | 0.67 | \% | 1.19 | \% | 0.89 | \% |
| Expected volatility | 62.62 | \% | 65.56 | \% | 60.53 | \% | 62.5 | \% |
| Expected dividend yield | - |  | - |  | - |  | - |  |

The weighted average estimated fair value for options granted during the third quarter of 2013 and 2012 were $\$ 1.39$ and $\$ 1.17$ per option, respectively. The weighted average estimated fair value for options granted during the first nine months of 2013 and 2012 were $\$ 1.30$ and $\$ 1.50$, respectively. As of September 29, 2013, the fair value of unvested stock options, net of expected forfeitures, was approximately $\$ 1.4$ million. This unrecognized stock-based compensation expense is expected to be recorded over a weighted average period of 2.08 years.

## Stock-Based Compensation Award Activity

The following table summarizes the activity in the shares available for grant under the 2009 Plan during the first nine months of 2013:

[^0]Balance at December 30, 2012 ..... 2,920
Options granted ..... (103
Options forfeited or expired ..... 265
RSUs granted ..... (20
PRSUs forfeited or expired ..... 25
Balance at September 29, 2013 ..... 3,087
Stock Options
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QUICKLOGIC CORPORATION
NOTES TO CONDENSED UNAUDITED CONSOLIDATED FINANCIAL STATEMENTS -- (Continued)

The following table summarizes stock options outstanding and stock option activity under the 1999 Plan and the 2009 Plan, and the related weighted average exercise price, for the first nine months of 2013:

|  | Number of <br> Shares | Weighted <br> Average <br> Exercise <br> Price | Weighted <br> Average <br> Remaining <br> Term <br> (in years) | Aggregate <br> Intrinsic <br> Value |
| :--- | :--- | :--- | :--- | :--- |
| (in thousands) |  |  |  |  |

The aggregate intrinsic value in the table above represents the total pretax intrinsic value, based on the Company's closing stock price of $\$ 2.60$ as of the end of the Company's current reporting period, which would have been received by the option holders had all option holders exercised their options as of that date.

The total intrinsic value of options exercised during the first nine months of 2013 and 2012 was $\$ 46,000$ and $\$ 338,000$, respectively. Total cash received from employees as a result of employee stock option exercises during the first nine months of 2013 and 2012 was approximately $\$ 108,000$ and $\$ 660,000$, respectively. The Company settles employee stock option exercises with newly issued common shares. In connection with these exercises, there was no tax benefit realized by the Company due to the Company's current loss position. Total stock-based compensation related to stock options was $\$ 260,000$ and $\$ 850,000$ for the third quarter and first nine months of 2013, respectively.

Restricted Stock Units and Performance-based Restricted Stock Units
The Company began issuing RSUs and PRSUs in the third quarter of 2007. RSUs entitle the holder to receive, at no cost, one common share for each restricted stock unit as it vests. The Company's policy is to withhold shares in settlement of employee tax withholding obligations upon the vesting of restricted stock units. The stock-based compensation related to RSUs and PRSUs was $\$ 11,000$ and $\$ 11,000$, respectively, for the third quarter of 2013. As of September 29, 2013, there was $\$ 18,000$ in unrecognized compensation expense related to RSUs and PRSUs.

A summary of activity for the Company's RSUs and PRSUs for the nine months ended September 29, 2013 and information regarding RSUs and PRSUs outstanding and expected to vest as of September 29, 2013 is as follows:

|  | RSUs \& PRSUs Outstanding |
| :--- | :--- | :--- |
| Weighted Average |  |

Forfeited (25
Nonvested at September 29, 2013
17
\$ 2.26

Employee Stock Purchase Plan
The weighted average estimated fair value, as defined by the amended authoritative guidance, of rights issued pursuant

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## Table of Contents <br> QUICKLOGIC CORPORATION <br> NOTES TO CONDENSED UNAUDITED CONSOLIDATED FINANCIAL STATEMENTS -- (Continued)

to the Company's 2009 ESPP during the third quarter of 2013 and 2012 was $\$ 0.59$ and $\$ 1.15$ per right, respectively.
As of September 29, 2013, 1.3 million shares remained available for issuance under the 2009 ESPP. For the third quarter of 2013, the Company recorded compensation expense related to the 2009 ESPP of $\$ 48,000$.

The fair value of rights issued pursuant to the Company's 2009 ESPP was estimated on the commencement date of each offering period using the following weighted average assumptions:

|  | Three Months Ended |  | Nine Months Ended |  |  |  |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- |
|  | September 29, | September 30, | September 29, | September 30, |  |  |
|  | 2013 | 2012 | 2013 | 2012 |  |  |
| Expected term (months) | 6.08 | 6.08 | 6.08 | 6.08 |  |  |
| Risk-free interest rate | 0.09 | $\%$ | 0.14 | $\%$ | 0.09 | $\%$ |
| Volatility | 39.03 | $\%$ | 67.93 | $\%$ | 39.03 | $\%$ |
| Dividend yield | - | - |  | - | 67.93 | $\%$ |
|  |  |  |  |  |  |  |

As of September 29, 2013, the unrecognized stock-based compensation expense relating to the Company's 2009 ESPP was $\$ 25,000$ and is expected to be recognized over a weighted average period of approximately 1.5 months.

Note 11 - Accumulated Other Comprehensive Income (Loss)
The following table summarizes the changes in accumulated balances of other comprehensive income (loss) for the nine months ended September 29, 2013:

|  | Change in <br> unrealized gains <br> on available for |
| :--- | :--- | :--- |
| sale securities |  |
| (in thousands) |  |,


| Details about Accumulated Other <br> Comprehensive Income Components | Amount Reclassified from <br> Accumulated Other <br> Comprehensive Income <br> (in thousands) | Affected Line Item in the Statement <br> Where Net Income Is Presented |
| :--- | :--- | :--- |
| Available-for-sale investments | $\$(185$ | ) Realized gain from sale of TowerJazz |
| marketable securities |  |  |

Amounts reclassified from accumulated other comprehensive income (loss)

Note 12 - Income Taxes
In the third quarter of 2013 and 2012, the Company recorded a net income tax benefit of $\$ 18,000$ and a net income tax expense of $\$ 22,000$, respectively. The income tax benefit and the income tax provision for the third quarter of 2013 and 2012

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## Table of Contents <br> QUICKLOGIC CORPORATION <br> NOTES TO CONDENSED UNAUDITED CONSOLIDATED FINANCIAL STATEMENTS -- (Continued)

resulted primarily from a reversal of a foreign tax accrual and its foreign operations which are cost-plus entities.
Based on the available objective evidence, management believes it is more likely than not that the Company's net deferred tax assets will not be fully realizable. Accordingly, with the exception of its foreign subsidiaries, the Company has provided a full valuation allowance against the associated deferred tax assets. The Company will continue to assess the realizability of the deferred tax assets in future periods.

The Company had approximately $\$ 76,000$ and $\$ 79,000$ of unrecognized tax benefits at September 29, 2013 and December 30, 2012, respectively. The Company recognizes interest and penalties related to uncertain tax positions in income tax expense. As of September 29, 2013, the Company had approximately $\$ 39,000$ of accrued interest and penalties related to uncertain tax positions.

The Company is no longer subject to U.S. federal, state and non-U.S. income tax audits by taxing authorities for fiscal years through 1997.

Note 13 - Information Concerning Product Lines, Geographic Information and Revenue Concentration
The Company identifies its business segment based on business activities, management responsibility and geographic location. For all periods presented, the Company operated in a single reportable business segment.

The following is a breakdown of revenue by product line (in thousands):

Revenue by product line ${ }^{(1)}$ :
New products
Mature products

| Three Months Ended |  | Nine Months Ended |  |
| :---: | :---: | :---: | :---: |
| September 29 2013 | September 30, | September 29, 2013 | Septembe 2012 |
| \$7,139 | \$1,558 | \$11,174 | \$4,915 |
| 1,927 | 2,099 | 6,035 | 6,943 |
| \$9,066 | \$3,657 | \$17,209 | \$11,858 |

${ }^{(1)}$ For all periods presented: New products represent products introduced since 2005, and include ArcticLink ${ }^{\circledR}$, ArcticLink II, ArcticLink III, Eclipse ${ }^{\mathrm{TM}}$ II, PolarPP@PolarPro II, and QuickPCI II. Mature products include Eclipse, EclipsePlus, pASIC ${ }^{\circledR}$ 1, pASIC 2, pASIC 3, QuickFC, QuickMIPS, QuickPCI, QuickRAM, and V3, as well as royalty revenue, programming hardware and software.

The following is a breakdown of revenue by shipment destination (in thousands):

|  | Three Months Ended |  | Nine Months Ended |  |
| :---: | :---: | :---: | :---: | :---: |
|  | September 29, | September 30, | Septemb | September 30, |
|  | 2013 | 2012 | 2013 | 2012 |
| Revenue by geography: |  |  |  |  |
| South Korea | \$6,135 | \$17 | \$8,540 | \$43 |
| United States | 981 | 1,307 | 2,944 | 3,796 |
| Japan | 427 | 848 | 1,539 | 2,657 |
| China | 336 | 267 | 838 | 1,626 |

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| Malaysia | 553 | 411 | 1,584 | 1,363 |
| :--- | :--- | :--- | :--- | :--- |
| Europe | 574 | 727 | 1,362 | 1,805 |
| Rest of North America | 44 | 65 | 348 | 221 |
| Rest of Asia Pacific | 16 | 15 | 54 | 347 |
| Total revenue | $\$ 9,066$ | $\$ 3,657$ | $\$ 17,209$ | $\$ 11,858$ |

The following distributors and customers accounted for $10 \%$ or more of the Company's revenue for the periods 16

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QUICKLOGIC CORPORATION
NOTES TO CONDENSED UNAUDITED CONSOLIDATED FINANCIAL STATEMENTS -- (Continued)
presented:

|  | Three Months Ende |  |  |  | Nine Months Ended |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Sept |  | Sep |  | Sep |  | Sep |  |
| Distributor "A" | 15 | \% | 28 | \% | 20 | \% | 27 | \% |
| Distributor "B" | * |  | 10 | \% | * |  | * |  |
| Distributor "C" | * |  | 22 | \% | * |  | 20 | \% |
| Distributor "D" | * |  | * |  | * |  | 13 | \% |
| Customer "B" | * |  | 12 | \% | 10 | \% |  | \% |
| Customer "F" | * |  | 13 | \% | * |  | 11 | \% |
| Customer "G" | 68 | \% |  |  | 49 | \% |  |  |

*Represents less than $10 \%$ of revenue for the period presented.
The following distributors and customers accounted for $10 \%$ or more of the Company's accounts receivable as of the dates presented:

|  | September 29, |  | December 30, |
| :--- | :--- | :--- | :--- |
|  | 2013 | 2012 |  |
| Distributor "A" | 16 | $\%$ | 35 |
| Distributor "B" | $*$ | 14 | $\%$ |
| Customer "G" | 76 | $\%$ | $*$ |

*Represents less than $10 \%$ of accounts receivable as of the date presented.
As of September 29, 2013, less than $10 \%$ of the Company's long-lived assets, including property and equipment and other assets, were located outside the United States.

Note 14 - Restructuring Charges
In an effort to consolidate and streamline its engineering organization, the Company implemented a restructuring plan on March 28, 2013. The total associated charges for employee severance benefits under this restructuring plan were $\$ 213,000$. The Company recorded a $\$ 213,000$ restructuring liability during the first nine months of 2013 and released $\$ 32,000$ of its restructuring accrual in the third quarter of 2013. As of September 29, 2013, the Company has paid $\$ 181,000$ of the restructuring charges in employee severance benefits. The restructuring liabilities were included in the "Accrued Liabilities" line item in its consolidated balance sheets, and the activities affecting the liabilities as of September 29, 2013 are summarized as follows:

Balance at December 30, 2012
Restructuring Liabilities (in thousands)

Net expense
\$-
Payments
181
(181 )

Balance at September 29, 2013
Note 15 - Commitments and Contingencies
Certain wafer manufacturers require the Company to forecast wafer starts several months in advance. The Company is committed to take delivery of and pay for a portion of forecasted wafer volume. As of September 29, 2013 and December 30, 2012, the Company had $\$ 8.5$ million and $\$ 621,000$, respectively, of outstanding commitments for the purchase of wafer

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## Table of Contents <br> QUICKLOGIC CORPORATION <br> NOTES TO CONDENSED UNAUDITED CONSOLIDATED FINANCIAL STATEMENTS -- (Continued)

inventory.
The Company has obligations with certain suppliers for the purchase of goods and services entered into in the ordinary course of business. As of September 29, 2013, total outstanding purchase obligations were $\$ 609,000$, which are primarily due within the next twelve months.

The Company leases its primary facility under a non-cancelable operating lease that expires at the end of 2015. In addition, the Company rents development facilities in India as well as sales offices in Europe and Asia. Total rent expense, net of sublease income, for the third quarters of 2013 and 2012 were approximately $\$ 234,000$ and $\$ 120,000$, respectively. Total rent expense, net of sublease income, for the first nine months of 2013 and 2012 were approximately $\$ 726,000$ and $\$ 370,000$, respectively.

As of September 29, 2013, future minimum lease commitments under the Company's operating leases, excluding property taxes and insurance are as follows:

|  | Operating <br> Leases <br> (in thousands) |
| :--- | :--- |
| Fiscal Years | $\$ 224$ |
| 2013 (remaining 3 months) | 905 |
| 2014 | 862 |
| 2015 | 59 |
| 2016 and thereafter | $\$ 2,050$ |

## Note 16 - Litigation

From time to time, the Company may become involved in legal actions arising in the ordinary course of business including, but not limited to, intellectual property infringement and collection matters. Absolute assurance cannot be given that any such third party assertions will be resolved: without costly litigation; in a manner that is not adverse to the Company's financial position, results of operations or cash flows; or without requiring royalty or other payments which may adversely impact gross profit.

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Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations
The following Management's Discussion and Analysis of Financial Condition and Results of Operations, as well as information contained in "Risk Factors" in Part II, Item 1A and elsewhere in this Quarterly Report on Form 10-Q, contain "forward-looking statements" within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended. We intend that these forward-looking statements be subject to the safe harbor created by those provisions. Forward-looking statements are generally written in the future tense and/or are preceded by words such as "will," "may," "should," "forecast," "could," "expect," "suggest," "believe," "antic "intend," "plan," or other similar words. Forward-looking statements include statements regarding our strategies as well as (1) our revenue levels, including the commercial success of our Customer Specific Standard Products, or CSSPs, and new products, (2) the conversion of our design opportunities into revenue, (3) our liquidity, (4) our research and development efforts, (5) our gross profit and factors that affect gross profit, (6) our level of operating expenses, (7) our partners and suppliers and (8) industry trends. The following discussion should be read in conjunction with the attached condensed unaudited consolidated financial statements and notes thereto, and with our audited consolidated financial statements and notes thereto for the fiscal year ended December 30, 2012, found in our Annual Report on Form 10-K filed with the Securities and Exchange Commission, or SEC, on March 8, 2013. Although we believe that the assumptions underlying the forward-looking statements contained in this Quarterly Report are reasonable, any of the assumptions could be inaccurate, and therefore there can be no assurance that such statements will be accurate. The risks, uncertainties and assumptions referred to above that could cause our results to differ materially from the results expressed or implied by such forward-looking statements include, but are not limited to, those discussed under the heading "Risk Factors" in Part II, Item 1A hereto and the risks, uncertainties and assumptions discussed from time to time in our other public filings and public announcements. All forward-looking statements included in this document are based on information available to us as of the date hereof. In light of the significant uncertainties inherent in the forward-looking statements included herein, the inclusion of such information should not be regarded as a representation by us or any other person that the results or conditions described in such statements or our objectives and plans will be achieved. Furthermore, past performance in operations and share price is not necessarily indicative of future performance. We disclaim any intention or obligation to update or revise any forward-looking statements, whether as a result of new information, future events or otherwise.

## Overview

We develop and market low-power customizable semiconductor solutions that enable customers to add new differentiated features, extend battery life and improve the visual experience with their mobile, consumer and enterprise products. Our targeted mobile market segment includes Tablets, Smartphones and Mobile Enterprise. Our solutions typically fall into one of three product categories: Display \& Visual Enhancement, Smart Connectivity and Ultra-Low Power Sensor Hubs. We are a fabless semiconductor company that designs Customer Specific Standard Products, or CSSPs, which are complete, customer-specific solutions that include a combination of silicon solution platforms; Proven System Blocks, or PSBs; customer-specific logic; software drivers; and firmware. Our main platform families, ArcticLink and PolarPro, are standard silicon products. PSBs that have been developed and that are available to customers include our Visual Enhancement Engine, or VEE, Display Power Optimizer, or DPO, and Background Color Compensator (BCC) technologies; Flexible Fusion Engine, or FFE; Sensor Manager; Communication Manager; Camera Interface, or CAMIF; SDHD/eMMC Host Controllers; USB 2.0 On-The-Go with PHY; MIPI Host/Device with DPHY, LVDS, MDDI Client with PHY; High Speed UARTs; Pulse Width Modulators; SPI and I2C hosts, display-specific functions such as RGB-split and Frame Recyclers; and Data Performance Manager, or DPM, for accelerated sideloading times. The variety of PSBs offered by us allows system designers to combine multiple discrete chips onto a single CSSP, simplifying design and board layout, lowering BOM cost, and accelerating time-to-market. The programmable logic of the platforms is used for adding differentiated features and provides flexibility to address hardware-based product requirements quickly.

Utilizing a focused customer engagement model, we market CSSPs to Original Equipment Manufacturers, or OEMs, and Original Design Manufacturers, or ODMs, that offer differentiated mobile products, and to processor vendors wishing to expand their served available market through the deployment of reference designs to their customers. Our solutions enable OEMs and ODMs to add new features, extend battery life and improve the visual experience of their handheld mobile devices. In addition to working directly with our customers, we partner with other companies with expertise in certain technologies to develop additional intellectual property, reference platforms and system software to provide application solutions. When we bring solutions to market with a partner company, we typically launch the solution as a Catalog CSSP. This enables us to sell the product as a 'catalog' device to any customer. In this manner, we are able to broaden the served available market for our CSSP solutions and leverage our R\&D across multiple end customers.

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Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations - (Continued)

We also work with mobile processor manufacturers in the development of reference designs or "Catalog" CSSPs. Through reference designs that incorporate our CSSPs, we believe mobile processor manufacturers can expand the served available market for their processors. Furthermore, should a CSSP development for a processor manufacturer be applicable to a set of common OEMs or ODMs, we can amortize our R\&D investment over that set of OEMs/ODMs. We call this type of solution a Catalog CSSP. The first such Catalog CSSP was developed in conjunction with Texas Instruments Incorporated, and introduced to the market during the second half of 2012. We are placing a greater emphasis on developing and marketing Catalog CSSPs in the future.

In order to grow our revenue from its current level, we depend upon increased revenue from our new products including existing new product platforms and platforms currently in development. We expect our business growth to be driven by CSSPs and our CSSP revenue growth needs to be strong enough to enable us to sustain profitability while we continue to invest in the development, sales and marketing of our new solution platforms, PSBs and CSSPs. The gross margin associated with our CSSPs is generally lower than the gross margin of our FPGA products, due primarily to the price sensitive nature of the higher volume mobile consumer opportunities that we are pursuing with CSSPs.

During the third quarter of 2013, we generated total revenue of $\$ 9.1$ million which represents an increase of $77 \%$ over the prior quarter and an increase of $148 \%$ from the third quarter of 2012 . Our new product revenue increased to $\$ 7.1$ million, up $131 \%$ sequentially and up $358 \%$ year over year. The increase in new product revenue was primarily due to shipments of our ArcticLink III solution platform to Samsung. Revenue generated from Samsung accounted for $86 \%$ of our new product revenue and $68 \%$ of our total revenue. During the quarter, new products were shipped into the Tablet, Smartphone and the Mobile Enterprise markets. Our mature product revenue was $\$ 1.9$ million, down 5\% sequentially and down $8 \%$ year over year. Since we introduced CSSPs to the market in early 2007, we have devoted substantially all of our development, sales and marketing efforts on our new solution platforms, PSBs and CSSPs. We expect our revenue from mature products to continue to decline over time. Overall, we reported a net loss of $\$ 2.3$ million for the third quarter of 2013.
Critical Accounting Estimates
The methods, estimates and judgments we use in applying our most critical accounting policies have a significant impact on the results we report in our consolidated financial statements. The SEC has defined critical accounting policies as those that are most important to the portrayal of our financial condition and results of operations and require us to make difficult and subjective judgments, often as a result of the need to make estimates of matters that are inherently uncertain. Based on this definition, our critical policies include revenue recognition, valuation of inventories including identification of excess quantities and product obsolescence, valuation of investments, valuation of long-lived assets, measurement of stock-based compensation and estimating accrued liabilities. We believe that we apply judgments and estimates in a consistent manner and that this consistent application results in consolidated financial statements and accompanying notes that fairly represent all periods presented. However, any factual errors or errors in these judgments and estimates may have a material impact on our financial statements. For a discussion of critical accounting policies and estimates, please see Item 7 in our Annual Report on Form 10-K for the fiscal year ended December 30, 2012, filed with the SEC on March 8, 2013.

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Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations - (Continued)
Results of Operations
The following table sets forth the percentage of revenue for certain items in our statements of operations for the periods indicated:

|  | Three Months Ended |  |  |  |
| :--- | :--- | :--- | :--- | :--- |
|  | September 29, | September 30, |  |  |
|  | 2013 | 2012 |  |  |
| Revenue | 100.0 | $\%$ | 100.0 | $\%$ |
| Cost of revenue | 66.6 | $\%$ | 52.4 | $\%$ |
| Gross profit | 33.4 | $\%$ | 47.6 | $\%$ |
| Operating expenses: |  |  | $\%$ |  |
| Research and development | 22.6 | $\%$ | 51.0 | $\%$ |
| Selling, general and administrative | 35.4 | $\%$ | 72.7 | $\%$ |
| Restructuring costs | $(0.4$ | $) \%$ | - | $\%$ |
| Income (loss) from operations | $(24.2$ | $) \%$ | $(76.1$ | $) \%$ |
|  |  |  |  |  |
| Interest expense | $(0.1$ | $) \%$ | $(0.3$ | $) \%$ |
| Interest income and other expense, net | $(0.8$ | $) \%$ | 0.5 | $\%$ |
| Income (loss) before income taxes | $(25.1$ | $) \%$ | $(75.9$ | $) \%$ |
| Provision for (benefit from) income taxes | $(0.2$ | $) \%$ | 0.6 | $\%$ |
| Net Income (loss) | $(24.9$ | $) \%$ | $(76.5$ | $) \%$ |

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Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations - (Continued)
Three Months Ended September 29, 2013 and September 30, 2012

## Revenue

The table below sets forth the changes in revenue for the three months ended September 29, 2013, as compared to the three months ended September 30, 2012 (in thousands, except percentage data):

|  | Three Months Ended September 29, 2013 |  |  | September 30, 2012 |  |  | Change | Percentage |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Amount |  |  | Amount |  |  | Amount |  |  |  |
| Revenue by product line ${ }^{(1)}$ : New products | \$7,139 | 79 | \% | \$1,558 | 43 | \% | \$5,581 |  | 358 | \% |
| Mature products | 1,927 | 21 | \% | 2,099 | 57 | \% | (172 |  | (8 | \% |
| Total revenue | \$9,066 | 100 | \% | \$3,657 | 100 | \% | \$5,409 |  | 148 | \% |

${ }^{(1)}$ For all periods presented: New products represent products introduced since 2005, and include ArcticLink ${ }^{\circledR}$, ArcticLink II, ArcticLink III, Eclipse ${ }^{\mathrm{TM}}$ II, PolarPPoPolarPro II, and QuickPCI II. Mature products include Eclipse, EclipsePlus, pASIC ${ }^{\circledR}$ 1, pASIC 2, pASIC 3, QuickFC, QuickMIPS, QuickPCI, QuickRAM, and V3, as well as royalty revenue, programming hardware and software.

The increase in new product revenue was primarily due to shipments to Samsung which has designed our ArcticLink III VX into a new tablet platform. Revenue generated from Samsung accounted for $86 \%$ of the new product revenue and $68 \%$ of total revenue in the third quarter of 2013. The decrease in mature product revenue is due primarily to reduced orders from our customers in the aerospace, test and instrumentation sectors.

We continue to seek to expand our revenue through the pursuit of high volume sales opportunities in our target market segments and the sale of CSSPs incorporating our PSBs. Our industry is characterized by intense price competition and by lower margins as order volumes increase. While winning large-volume sales opportunities will increase our revenue, due to the pricing negotiation leverage of large companies, these opportunities may decrease our gross profit as a percentage of revenue.

## Gross Profit

The table below sets forth the changes in gross profit for the three months ended September 29, 2013 as compared to the three months ended September 30, 2012 (in thousands, except percentage data):

|  | Three Months Ended |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Amount | \% of |  | Amount | \% of |  | Amount |  |  |
| Revenue | \$9,066 | 100 | \% | \$3,657 | 100 | \% | \$5,409 | 148 | \% |
| Cost of revenue | 6,037 | 67 | \% | 1,916 | 52 | \% | 4,121 | 215 | \% |
| Gross Profit | \$3,029 | 33 | \% | \$1,741 | 48 | \% | \$1,288 | 74 | \% |

The $\$ 1.3$ million increase in gross profit in the third quarter of 2013 as compared to the third quarter of 2012 was mainly due to the increase in revenue, partially offset by the increase in inventory reserve of $\$ 130,000$ and the increase in royalties of $\$ 231,000$ in the third quarter of 2013. The decline in the gross margin percentage is due to the large concentration of our revenue from Samsung in the tablet market segment which is characterized by intense price competition and lower margins.

Our semiconductor products have historically had long product life cycles and obsolescence has not been a significant factor in the valuation of inventories. However, as we pursue opportunities in the mobile market and continue to develop new CSSPs and products, we believe our product life cycle will be shorter and increase the potential for obsolescence. We also regularly review the cost of inventories against estimated market value and record a lower of cost or market reserve for inventories that have a cost in excess of estimated market value. This could have a material impact on our gross margin and

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Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations - (Continued)
inventory balances based on additional write-downs to net realizable value or a benefit from inventories previously written down.

## Operating Expenses

The table below sets forth the changes in operating expenses for the three months ended September 29, 2013, as compared to the three months ended September 30, 2012 (in thousands, except percentage data):

R\&D expense
SG\&A expense
Restructuring credits
Total operating expenses

Three Months Ended

| September 29, 2013 |  |  | September 30, 2012 |  |  | Change |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Amount | \% of Total <br> Revenues |  | Amount | \% of Total |  | Amount | Percentage |  |  |
| \$2,052 | 23 | \% | \$1,865 | 51 | \% | \$187 |  | 10 | \% |
| 3,207 | 35 | \% | 2,658 | 73 | \% | 549 |  | 21 | \% |
| (32 ) | - | \% | - | - | \% | (32 |  |  | \% |
| \$5,227 | 58 | \% | \$4,523 | 124 | \% | \$704 |  | 16 | \% |

Research and Development
Our research and development, or R\&D, expenses consist primarily of personnel, overhead and other costs associated with engineering process improvements, programmable logic design, CSSP design and software development. The $\$ 187,000$ increase in R\&D expenses in the third quarter of 2013, as compared to the third quarter of 2012, was attributable primarily to a $\$ 217,000$ increase in equipment and supplies and a $\$ 70,000$ increase in compensation expenses. These expenses were partially offset by a $\$ 98,000$ decrease in third party chip design costs.

Selling, General and Administrative Expense
Our selling, general and administrative, or SG\&A, expenses consist primarily of personnel and related overhead costs for sales, marketing, finance, administration, human resources and general management. The $\$ 549,000$ increase in SG\&A expenses in the third quarter of 2013, as compared to the third quarter of 2012, was primarily due to a $\$ 472,000$ increase in compensation expenses due to increased headcount and accrued executive bonuses; a $\$ 140,000$ increase in outside services related to sales commissions; and a $\$ 140,000$ increase in occupancy costs. These expenses were partially offset by a $\$ 153,000$ decrease in stock-based compensation expenses.

Restructuring Costs
In an effort to consolidate and streamline its engineering organization, the Company implemented a restructuring plan on March 28, 2013. The net charges for employee severance benefits under this restructuring plan was $\$ 181,000$ as of September 29, 2013.

Interest Expense and Interest Income and Other Expense, Net
The table below sets forth the changes in interest expense and interest income and other, net, for the three months ended September 29, 2013 as compared to the three months ended September 30, 2012 (in thousands, except percentage data):

|  | $\begin{aligned} & \text { September 29, } \\ & 2013 \end{aligned}$ |  | $\begin{aligned} & \text { September 30, } \\ & 2012 \end{aligned}$ |  | Amount | Percentage |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Interest expense | \$(8 | ) | \$(12 | ) | \$4 |  | (33 | )\% |
| Interest income and other expense, net | (74 | ) | 18 |  | (92 | ) | (511 | )\% |
|  | \$(82 | ) | \$6 |  | \$(88 | ) | (1467 | )\% |

The decrease in interest expense was due primarily to the reduction in interest accrued for leased design software tools in the third quarter of 2013 as compared to the third quarter of 2012. The change in interest income and other expense, net, was due primarily to foreign exchange fluctuations in the third quarter of 2013 as compared to the third quarter of 2012.

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Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations - (Continued)

We conduct a portion of our research and development activities in Canada and India and we have sales and marketing activities in various countries outside of the United States. Most of these international expenses are incurred in local currency. Foreign currency transaction gains and losses are included in interest and other income (expense), net, as they occur. We do not use derivative financial instruments to hedge our exposure to fluctuations in foreign currency and, therefore, our results of operations are, and will continue to be, susceptible to fluctuations in foreign exchange gains or losses.

Provision for (Benefit from) Income Taxes

The table below sets forth the changes in provision for income taxes for the three months ended September 29, 2013 as compared to the three months ended September 30, 2012 (in thousands, except percentage data):


The income tax benefit for the third quarter of 2013 resulted from a reversal of a foreign tax accrual. The income tax provision for the third quarter of 2012 was primarily from our foreign operations which are cost-plus entities.

As of the end of the third quarter of 2013, our ability to utilize our income tax loss carryforwards in future periods is uncertain and, accordingly, we recorded a full valuation allowance against the related U.S. tax provision. We will continue to assess the realizability of deferred tax assets in future periods.

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Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations - (Continued)
Nine Months Ended September 29, 2013 and September 30, 2012

## Revenue

The table below sets forth the changes in revenue for the nine months ended September 29, 2013 as compared to the nine months ended September 30, 2012 (in thousands, except percentage data):

|  | Nine Months Ended September 29, 2013 |  |  | September 30, 2012 |  |  | Change |  | Percentage |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Amount |  |  | Amount |  |  | Amount |  |  |  |
| Revenue by product line ${ }^{(1)}$ : New products | \$11,174 | 65 | \% | \$4,915 | 41 | \% | \$6,259 |  | 127 | \% |
| Mature products | 6,035 | 35 | \% | 6,943 | 59 | \% | (908 | ) | (13 | )\% |
| Total revenue | \$17,209 | 100 | \% | \$11,858 | 100 | \% | \$5,351 |  | 45 | \% |

${ }^{(1)}$ For all periods presented: New products represent products introduced since 2005, and include ArcticLink ${ }^{\circledR}$, ArcticLink II, ArcticLink III, Eclipse ${ }^{\text {TM }}$ II, PolarPPoPolarPro II, and QuickPCI II. Mature products include Eclipse, EclipsePlus, pASIC ${ }^{\circledR}$ 1, pASIC 2, pASIC 3, QuickFC, QuickMIPS, QuickPCI, QuickRAM, and V3, as well as royalty revenue, programming hardware and software.

The increase in new product revenue was primarily driven by shipments of our ArcticLink III VX device to Samsung. Revenue generated from Samsung accounted for $76 \%$ of the new product revenue and $49 \%$ of the total revenue. The decrease in mature product revenue is due primarily to low bookings from our customers in the aerospace, test and instrumentation sectors.

We continue to seek to expand our revenue through the pursuit of high-volume sales opportunities in the consumer market segment and the sale of CSSPs incorporating our PSBs. Our industry is characterized by intense price competition and by lower margins as order volumes increase. While winning large-volume sales opportunities will increase our revenue, we believe these opportunities may decrease our gross profit as a percentage of revenue.

## Gross Profit

The table below sets forth the changes in gross profit for the nine months ended September 29, 2013 as compared to the nine months ended September 30, 2012 (in thousands, except percentage data):


The $\$ 454,000$ increase in gross profit in the first nine months of 2013 as compared to the first nine months of 2012 was mainly due to the increase in revenue, partially offset by the increase in royalty accruals of $\$ 278,000$ in the first nine months of 2013. The decline in the gross margin percentage is due to the large concentration of our revenue from Samsung in the tablet market segment which is characterized by intense price competition and lower margins.

Operating Expenses

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Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations - (Continued)
The table below sets forth the changes in operating expenses for the nine months ended September 29, 2013 as compared to the nine months ended September 30, 2012 (in thousands, except percentage data):

|  | Nine Months Ended September 29, 2013 |  |  | September 30, 2012 |  |  | Change | Percentage |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Amount |  |  | Amount |  |  | Amount |  |  |  |
| R\&D expense | \$5,902 | 34 | \% | \$7,119 | 60 | \% | \$(1,217 | ) | (17 | )\% |
| SG\&A expense | 8,648 | 50 | \% | 8,104 | 68 | \% | 544 |  | 7 | \% |
| Restructuring costs | 181 | 1 | \% | - | - | \% | 181 |  | - | \% |
| Total operating expenses | \$14,731 | 85 | \% | \$15,223 | 128 | \% | \$(492 |  | (3 | \% |

Research and Development
The $\$ 1.2$ million decrease in R\&D expenses in the first nine months of 2013 as compared to the first nine months of 2012 was attributable primarily to a $\$ 1.6$ million decrease in third party chip design costs and a $\$ 65,000$ decrease in equipment and supplies expense. These costs were partially offset by an increase of $\$ 341,000$ in compensation expenses due to increased headcount and a $\$ 69,000$ increase in occupancy costs resulting from the relocation of our engineering facility in India.

Selling, General and Administrative Expense
The $\$ 544,000$ increase in SG\&A expenses in the first nine months of 2013 as compared to the first nine months of 2012 was primarily due to a $\$ 595,000$ increase in compensation expenses related to accrued executive bonuses and an increase in sales headcount; a $\$ 352,000$ increase in occupancy costs; and a $\$ 183,000$ increase in equipment and supplies. These increases were offset by a $\$ 235,000$ decrease in stock-based compensation expenses and $\$ 60,000$ in outside service costs.

Restructuring Costs
In an effort to consolidate and streamline its engineering organization, the Company implemented a restructuring plan on March 28, 2013. The net charges for employee severance benefits under this restructuring plan was $\$ 181,000$ as of September 29, 2013.

Interest Expense and Interest Income and Other Expense, Net
The table below sets forth the changes in interest expense and interest income and other, net, for the nine months ended September 29, 2013, as compared to the nine months ended September 30, 2012 (in thousands, except percentage data):

|  | Nine Months Ended |  |  |  | Change |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Septe <br> 2013 |  | $\begin{aligned} & \text { Septe } \\ & 2012 \end{aligned}$ |  | Amount |  |  |  |
| Interest expense | \$(37 | ) | \$(49 | ) | \$12 |  | (2 | )\% |
| Interest income and other expense, net | (130 | ) | (45 | ) | (85 | ) | 18 | \% |
|  | \$(167 | ) | \$(94 | ) | \$(73 | ) | 78 | \% |

The decrease in interest expense was due primarily to the reduction in interest accrued for leased design software tools in the first nine months of 2013 compared to the first nine months of 2012. The change in interest income and other expense, net was due primarily to foreign exchange losses in the first nine months of 2013 as compared to the first nine months of 2012.

Provision for (Benefit from) Income Taxes
The table below sets forth the changes in provision for income taxes from the nine months ended September 29, 2013 as compared to the nine months ended September 30, 2012 (in thousands, except percentage data):

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Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations - (Continued)


The provision for (benefit from) income taxes for the first nine months of 2013 and 2012 were primarily for our foreign operations which are cost-plus entities. Included within the provision for income taxes for the first nine months of 2013 was a reversal of $\$ 273,000$ tax benefit relating to the reclassification of the tax effect of historical unrealized gains on our investment in TowerJazz, previously recorded as a component of AOCI.

As of the end of the first nine months of 2013, our ability to utilize our income tax loss carryforwards in future periods is uncertain and, accordingly, we recorded a full valuation allowance against the related US tax provision. We will continue to assess the realizability of deferred tax assets in future periods.

## Liquidity and Capital Resources

We have financed our operating losses and capital investments through sales of common stock, private equity investments, capital and operating leases, a revolving line of credit and cash flows from operations. As of September 29, 2013, our principal sources of liquidity consisted of our cash and cash equivalents of $\$ 14.9$ million and available credit under our revolving line of credit facility with Silicon Valley Bank of $\$ 5.0$ million which expires on June 27, 2014. The borrowing under the Company's line of credit is subject to maintaining a tangible net worth of at least $\$ 15.0$ million, unrestricted cash or cash equivalent balance of at least $\$ 8.0$ million and a quick ratio of 2-to-1. Upon each advance, the Company can elect one of two interest rates: the prime rate plus the prime rate margin, or the LIBOR plus the LIBOR rate margin. We were in compliance with all loan covenants as of the end of the current reporting period. As of September 29, 2013, the Company had $\$ 1.0$ million of revolving debt outstanding with an interest rate of $3.75 \%$.

We currently use cash to fund capital expenditures and operating losses. Based on past performance and current expectations, we believe that our existing cash and cash equivalents, together with available financial resources from the revolving line of credit facility will be sufficient to fund our operations and capital expenditures, and provide adequate working capital for the next twelve months.

Over the longer term, based on our current expectations regarding revenue growth and margin improvement, we believe that our existing cash and cash equivalents, together with financial resources generated from our revolving line of credit with Silicon Valley Bank and our ability to sell additional shares to capital markets, will be sufficient to satisfy our operations and capital expenditures.

Most of our cash and cash equivalents were invested in a U.S. Treasury money market fund rated AAAm/Aaa. Our interest-bearing debt consisted of \$194,000 outstanding under capital leases (see Note 6 of the Condensed Unaudited Consolidated Financial Statements). During the second quarter of 2013, we sold our remaining 42,970 shares of TowerJazz shares for cash proceeds of $\$ 265,000$.

Cash balances held at our foreign subsidiaries were approximately $\$ 505,000$ and $\$ 461,000$ at September 29, 2013 and December 30, 2012, respectively. Earnings from our foreign subsidiaries are currently deemed to be indefinitely reinvested. We do not expect such reinvestment to affect our liquidity and capital resources, and we continually evaluate our liquidity needs and ability to meet global cash requirements as a part of our overall capital deployment strategy. Factors which affect our global capital deployment strategy include anticipated cash flows, the ability to
repatriate cash in a tax efficient manner, funding requirements for operations and investment activities, acquisitions and divestitures and capital market conditions.

Net cash from operating activities
Net cash used for operating activities was $\$ 7.9$ million in the first nine months of 2013. The cash used for operating activities resulted from changes in working capital offset by a net loss of $\$ 9.1$ million which included $\$ 2.5$ million of net non-cash charges. These non-cash charges consisted primarily of stock-based compensation of $\$ 1.1$ million, depreciation and amortization of $\$ 952,000$, tax effect on other comprehensive income of $\$ 273,000$, a gain on the sale of TowerJazz shares of $\$ 181,000$, and a write-down of inventory of $\$ 379,000$. In addition, changes in working capital provided cash of $\$ 1.4$ million in the first nine months of 2013.

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Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations - (Continued)
Net cash used for operating activities was $\$ 6.6$ million in the first nine months of 2012. The cash used for operating activities was primarily derived from a net loss of $\$ 9.8$ million, $\$ 2.7$ million of net non-cash charges, and net changes in working capital, which provided cash of $\$ 409,000$ in the first nine months of 2012. The non-cash charges consisted primarily of stock-based compensation of $\$ 1.4$ million, depreciation and amortization of $\$ 907,000$ and a write-down of inventory of $\$ 428,000$.

Net cash from investing activities
Net cash used by investing activities for the first nine months of 2013 was $\$ 942,000$, which was primarily from the sale of TowerJazz stock offset by cash used to acquire equipment and software used for the production and development of new products. Capital expenditures, which are largely driven by the development of new products and manufacturing levels, are projected to be approximately $\$ 41,000$ during the remainder of fiscal year 2013.

Net cash used by investing activities for the first nine months of 2012 was $\$ 814,000$, which was primarily used to acquire equipment and software used for the production and development of new products.

Net cash from financing activities
Net cash provided by financing activities was $\$ 1.2$ million for the first nine months of 2013, derived from $\$ 1.0$ million borrowed under a revolving debt facility with an interest rate of $3.75 \%$, and $\$ 182,000$ of scheduled payments under the terms of our capital lease obligations, offset by $\$ 428,000$ in proceeds related to the issuance of common shares to employees under our equity plans. In addition, we had $\$ 70,000$ in stock issuance costs related to filing of a shelf registration statement in the third quarter of 2013.

Net cash provided by financing activities was $\$ 12.2$ million for the first nine months of 2012, resulting from $\$ 12.5$ million in proceeds related to the issuance of common shares under the confidentially marketed underwritten offering and to employees under our equity plans, partially offset by $\$ 311,000$ of scheduled payments under the terms of our capital lease obligations.

We require substantial cash to fund our business. However, we believe that our existing cash and cash equivalents, together with available financial resources from the revolving line of credit facility and our access to capital markets, will be sufficient to satisfy our operations and capital expenditures over the next twelve months. After the next twelve months, our cash requirements will depend on many factors including our level of revenue and gross profit, the market acceptance of our existing and new products, the levels at which we maintain inventories and accounts receivable, costs of securing access to adequate manufacturing capacity, new product development efforts, capital expenditures and the level of our operating expenses.

## Contractual Obligations and Commercial Commitments

The following table summarizes our contractual obligations and commercial commitments as of September 29, 2013 and the effect such obligations and commitments are expected to have on our liquidity and cash flows in future fiscal periods (in thousands):
Payments Due by Period

| Total | Less than <br> 1 Year | 1-3 Years | More than <br> 3 Years |
| :--- | :--- | :--- | :--- |

Contractual obligations:

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| Operating leases | \$2,050 | \$907 | \$1,143 | \$- |
| :---: | :---: | :---: | :---: | :---: |
| Wafer purchases ${ }^{(1)}$ | 8,486 | 8,486 | - | - |
| Other purchase commitments | 609 | 609 | - | - |
| Total contractual cash obligations | 11,145 | 10,002 | 1,143 | - |
| Other commercial commitments ${ }^{(2)}$ : |  |  |  |  |
| Revolving line of credit | 1,000 | 1,000 | - | - |
| Capital lease obligations ${ }^{(3)}$ | 194 | 194 | - | - |
| Total commercial commitments | 1,194 | 1,194 | - | - |
| Total contractual obligations and commercial commitments (4) | \$12,339 | \$11,196 | \$1,143 | \$- |

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Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations - (Continued)

Certain of our wafer manufacturers require us to forecast wafer starts several months in advance. We are
${ }^{(1)}$ committed to take delivery of and pay for a portion of forecasted wafer volume. Wafer purchase commitments of $\$ 8.5$ million include firm purchase commitments as of September 29, 2013.
${ }^{(2)}$ Other commercial commitments are included as liabilities on our balance sheet as of September 29, 2013.
${ }^{(3)}$ For a detailed explanation, see Note 6 of the Condensed Unaudited Consolidated Financial Statements.
(4) Does not include unrecognized tax benefits of $\$ 76,000$ as of September 29, 2013. See Note 12 of the Condensed Unaudited Consolidated Financial Statements.

## Concentration of Suppliers

We depend on a limited number of contract manufacturers, subcontractors and suppliers for wafer fabrication, assembly, programming and testing of our devices and for the supply of programming equipment. These services are typically provided by one supplier for each of our devices. We generally purchase these single or limited source services through standard purchase orders. Because we rely on independent subcontractors to perform these services, we cannot directly control product delivery schedules, costs or quality levels. These subcontract manufacturers produce products for other companies and we must place orders in advance of expected delivery. As a result, we have only a limited ability to react to fluctuations in demand for our products, which could cause us to have an excess or a shortage of inventories of a particular product. Our ability to respond to changes in demand is limited by our supplier's ability to provide products with the quantity, quality, cost and timeliness that we require. A supplier's decision not to provide these services to us or its inability to supply these services to us, such as in the case of a natural or financial disaster, would have a significant impact on our business. Increased demand from other companies could result in these subcontract manufacturers allocating available capacity to customers that are larger or have long-term supply contracts in place and we may be unable to obtain adequate foundry and other capacity at acceptable prices, or we may experience delays or interruption in supply. Additionally, volatility of economic, market, social and political conditions in countries where these suppliers operate may be unpredictable and could result in a reduction in product revenue or increase our cost of revenue and could adversely affect our business, financial condition and results of operations.

## Off-Balance Sheet Arrangements

We do not maintain any off-balance sheet partnerships, arrangements or other relationships with unconsolidated entities or others, often referred to as structured finance or special purpose entities, which are established for the purpose of facilitating off-balance sheet arrangements or other contractually narrow or limited purposes.

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Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations - (Continued)
Recently Issued Accounting Pronouncements
See Note 2 of the Condensed Unaudited Consolidated Financial Statements for a description of recent accounting pronouncements, including the respective dates of adoption and expected effects on results of operations and financial condition.

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Item 3. Quantitative and Qualitative Disclosures about Market Risk
Interest Rate Risk

Our exposure to market rate risk for changes in interest rates relates primarily to our investment portfolio and variable rate debt. We do not use derivative financial instruments to manage our interest rate risk. We are adverse to principal loss and ensure the safety and preservation of invested funds by limiting default, market risk and reinvestment risk. Our investment portfolio is generally comprised of investments that meet high credit quality standards and have active secondary and resale markets. Since these securities are subject to interest rate risk, they could decline in value if interest rates fluctuate or if the liquidity of the investment portfolio were to change. Due to the short duration and conservative nature of our investment portfolio, we do not anticipate any material loss with respect to our investment portfolio. A $10 \%$ move in interest rates as of the end of the third quarter of 2013 would have an immaterial effect on our financial position, results of operations and cash flows.

## Foreign Currency Exchange Rate Risk

All of our sales and costs of manufacturing are transacted in U.S. dollars. We conduct a portion of our research and development activities in Canada and India and have sales and marketing offices in several locations outside of the United States. We use the U.S. dollar as our functional currency. Most of the costs incurred at these international locations are in local currency. If these local currencies strengthen against the U.S. dollar, our payroll and other local expenses will be higher than we currently anticipate. Since our sales are transacted in U.S. dollars, this negative impact on expenses would not be offset by any positive effect on revenue. Operating expenses denominated in foreign currencies were approximately $21 \%$ and $17 \%$ of total operating expenses for the first nine months of 2013 and 2012, respectively. A currency exchange rate fluctuation of $10 \%$ would have caused our operating expenses to change by approximately $\$ 303,000$ in the first nine months of 2013.

## Equity Price Risk

Our prior exposure to equity price risk for changes in market value related primarily to our investment in TowerJazz which we liquidated during the second quarter of 2013. Therefore, there will be no equity price risk exposures or the management of such exposures going forward.

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Item 4. Controls and Procedures
Evaluation of Disclosure Controls and Procedures
Based on management's evaluation as of September 29, 2013, our Chief Executive Officer and Chief Financial Officer have concluded that our disclosure controls and procedures (as defined in Rules 13a-15(e) and 15d-15(e) under the Securities Exchange Act of 1934, as amended) were effective at the reasonable assurance level to ensure that the information required to be disclosed by us in this Quarterly Report on Form 10-Q was (i) recorded, processed, summarized and reported within the time periods specified in the SEC's rules and regulations and (ii) accumulated and communicated to our management, including our Chief Executive Officer and Chief Financial Officer, to allow timely decisions regarding required disclosure.

Our management, including our Chief Executive Officer and Chief Financial Officer, does not expect that our disclosure controls and procedures or our internal controls over financial reporting will prevent all error and fraud. A control system, no matter how well conceived and operated, can provide only reasonable, not absolute, assurance that the objectives of the control system are met. Further, the design of a control system must reflect the fact that there are resource constraints, and the benefits of controls must be considered relative to their costs. Because of the inherent limitations in all control systems, no evaluation of controls can provide absolute assurance that all control issues and instances of fraud, if any, within the Company have been detected.

Changes in Internal Control Over Financial Reporting
There were no changes in our internal control over financial reporting that occurred during the period covered by this Quarterly Report on Form 10-Q that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

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Part II. Other Information
Item 1. Legal Proceedings
See Note 16 of the Condensed Unaudited Consolidated Financial Statements for a description of legal proceedings.

Item 1A. Risk Factors

Our 2012 Annual Report on Form 10-K for the year ended December 30, 2012, filed with the SEC on March 8, 2013, includes a detailed discussion of our risk factors at Part I, Item 1A, Risk Factors, which discussion is hereby incorporated by reference into this Part II, Item 1A. The information presented below updates and supplements, and should be read in conjunction with the risk factors and information disclosed in that Form $10-\mathrm{K}$ and in conjunction with any subsequent updates disclosed in our quarterly filings on Form 10-Q.

The risks described in our Annual Report on Form 10-K are not the only risks facing our Company. Additional risks not currently known to us or that we currently deem to be immaterial may also adversely affect our business and results from operations.

## Risk Factors

Currently we depend on Samsung for a significant portion of our revenue and the loss of or reduction in orders from Samsung could adversely affect our revenue and harm our business, financial condition, operating results and cash flows.

During our third quarter ended September 29, 2013, Samsung accounted for $68 \%$ of our total revenue. In the future, Samsung may purchase fewer of our products, modify the terms on which they purchase our products or decide not to continue to purchase our products. Samsung is not required to continue to purchase our products and if we fail to continue to make design wins with Samsung, our future revenue and profitability may be adversely affected.

Item 4. Mine Safety Disclosures
Not applicable.

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Item 6. Exhibits
a. Exhibits

The following Exhibits are filed with this report:
Exhibit
Number Description
31.1 CEO Certification pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
$31.2 \quad$ CFO Certification pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
32 CEO and CFO Certifications pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
101.INS XBRL Instance Document
101.SCH XBRL Taxonomy Extension Schema Document
101.CAL XBRL Taxonomy Extension Calculation Linkbase Document
101.DEF XBRL Taxonomy Extension Definition Linkbase Document
101.LAB XBRL Taxonomy Extension Label Linkbase Document
101.PRE XBRL Taxonomy Extension Presentation Linkbase Document

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## Signatures

Pursuant to the requirements of the Securities Exchange Act of 1934 the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

Date: November 5, 2013
QUICKLOGIC CORPORATION
/s/ Ralph S. Marimon
Ralph S. Marimon
Vice President, Finance and Chief Financial Officer (as Principal Accounting and Financial Officer and on behalf of the Registrant)

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## EXHIBIT INDEX

Exhibit
Number
Description
31.1 CEO Certification pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
31.2 CFO Certification pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.

32 CEO and CFO Certifications pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
101.INS XBRL Instance Document
101.SCH XBRL Taxonomy Extension Schema Document
101.CAL XBRL Taxonomy Extension Calculation Linkbase Document
101.DEF XBRL Taxonomy Extension Definition Linkbase Document
101.LAB XBRL Taxonomy Extension Label Linkbase Document
101.PRE XBRL Taxonomy Extension Presentation Linkbase Document


[^0]:    Shares
    Available for Grant (in thousands)

