## Edgar Filing: CHROMCRAFT REVINGTON INC - Form 10-Q

CHROMCRAFT REVINGTON INC
Form 10-Q
November 05, 2004

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PART I.

Item 1. Financial Statements

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Condensed Consolidated Statements of Earnings (unaudited)
                    Chromcraft Revington, Inc.
                            (In thousands, except per share data)
```

| Sales | \$ | 41,658 | \$ | 44,951 |
| :---: | :---: | :---: | :---: | :---: |
| Cost of sales |  | 32,361 |  | 36,186 |
| Gross margin |  | 9,297 |  | 8,765 |
| Selling, general and administrative expenses |  | 5,881 |  | 7,084 |
| Other (income) |  | -- |  | $(3,650)$ |



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| Operating income |  | 3,416 |  | 5,331 |  | 9,536 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Interest expense |  | 204 |  | 276 |  | 590 |
| Earnings before income tax expense |  | 3,212 |  | 5,055 |  | 8,946 |
| Income tax expense |  | 1,233 |  | 2,436 |  | 3,435 |
| Net earnings | \$ | 1,979 | \$ | 2,619 | \$ | 5,511 |
| Earnings per share of common stock |  |  |  |  |  |  |
| Basic | \$ | . 48 | \$ | . 63 | \$ | 1.33 |
| Diluted | \$ | . 47 | \$ | . 62 | \$ | 1.31 |
| Shares used in computing earnings per share |  |  |  |  |  |  |
| Basic |  | 4,155 |  | 4,127 |  | 4,132 |
| Diluted |  | 4,224 |  | 4,209 |  | 4,212 |

See accompanying notes to condensed consolidated financial statements.

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## Condensed Consolidated Balance Sheets (unaudited) <br> Chromcraft Revington, Inc. <br> (In thousands)


Sept. 27,
2003

Assets
_-_-_--
Accounts receivable
$\$ 22,045$
36,695
2,065

| $\$ 23,021$ | $\$ 17,768$ |
| ---: | ---: |
| 36,400 | 30,868 |
| 2,326 | 1,362 |

Prepaid expenses and other

Current assets

Property, plant and equipment, net
Other long-term assets

Total assets
\$94,735
\$98, 680
\$85,900
$=======\quad$ ======== ======

Liabilities and Stockholders' Equity

Current portion of bank debt
Accounts payable
Accrued liabilities
Current liabilities
Bank debt
Employment related liabilities
Other long-term liabilities
\$ 5,000
5,624
9,536
-------
\$ 6,250
6,177
12,372

20,160
24,799
9,050
17,000
3,795
1,281

34,286
46,865

19,954
7,050
\$ 5,000
4,642
10,312
-------

2,914
2,184

32,102

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See accompanying notes to condensed consolidated financial statements.

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Condensed Consolidated Statements of Cash Flows (unaudited) Chromcraft Revington, Inc.
(In thousands)

| Nine Months Ended | Net. <br> Operating Activities <br> Net earnings <br> Adjustments to reconcile net earnings to net cash <br> provided by (used in) operating activities <br> Depreciation expense |
| :---: | :---: |
| 2004 |  |

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| Deferred income taxes | (278) | 1,501 |
| :---: | :---: | :---: |
| Non-cash gain on the resolution of a claim | -- | $(3,650)$ |
| Non-cash ESOP compensation expense | 758 | 635 |
| Stock option compensation expense | 149 | 148 |
| Changes in assets and liabilities |  |  |
| Accounts receivable | $(4,277)$ | $(4,479)$ |
| Inventories | $(5,827)$ | 3,412 |
| Prepaid expenses and other | $(1,024)$ | $(1,286)$ |
| Accounts payable and accrued liabilities | 154 | 67 |
| Other | 576 | 423 |
| Cash provided by (used in) operating activities | $(1,417)$ | 6,582 |
| Investing Activities |  |  |
| Capital expenditures, net | (787) | ( 564 ) |
| Cash used in investing activities | (787) | ( 564 ) |
| Financing Activities |  |  |
| Net borrowing (repayment) under a bank revolving credit line | 5,750 | $(2,300)$ |
| Principal payments on bank term loan | $(3,750)$ | $(2,500)$ |
| Stock repurchases | -- | $(2,226)$ |
| Exercise of stock options, net of tax benefit | 204 | 1,008 |
| Cash provided by (used in) financing activities | 2,204 | $(6,018)$ |
| Net change in cash | -- | -- |
| Cash at beginning of period | -- | -- |
| Cash at end of period | \$ - | \$ |
| See accompanying notes to condensed consolidated financial state |  |  |

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> Notes to Condensed Consolidated Financial Statements (unaudited) Chromcraft Revington, Inc.

Note 1. Basis of Presentation

The accompanying unaudited condensed consolidated financial statements have been prepared in accordance with generally accepted accounting principles for interim financial information and with the instructions to Form 10-Q and Article 10 of Regulation S-X. Accordingly, they do not include all of the information and footnotes required by accounting principles generally accepted in the United States for complete financial statement presentation.

In the opinion of management, all adjustments (consisting of normal recurring accruals) considered necessary for a fair presentation have been included. Operating results for the nine month period ended October 2, 2004 are not necessarily indicative of the results that may be expected for the year ending

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December 31, 2004.

The balance sheet at December 31, 2003 has been derived from the audited financial statements at that date but does not include all information and footnotes required by generally accepted accounting principles for complete financial statements.

For further information, refer to the consolidated financial statements and footnotes thereto included in Chromcraft Revington's annual report on Form 10-K for the year ended December 31, 2003.

Note 2. Inventories

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---------------------
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Inventories consisted of the following:

|  | ) |  |  |
| :---: | :---: | :---: | :---: |
|  | $\begin{aligned} & \text { Oct. 2, } \\ & 20004 \end{aligned}$ | $\begin{gathered} \text { Sept. } 27, \\ 2003 \end{gathered}$ | $\begin{gathered} \text { Dec. 31, } \\ 2003 \end{gathered}$ |
| Raw materials | \$ 10,932 | \$ 9,494 | \$ 8,811 |
| Work-in-process | 6,847 | 6,634 | 5,835 |
| Finished goods | 21,317 | 22,407 | 18,109 |
| Inventories at FIFO cost | 39,096 | 38,535 | 32,755 |
| LIFO reserve | $(2,401)$ | $(2,135)$ | $(1,887)$ |
|  | \$ 36,695 | \$ 36,400 | \$ 30,868 |

Note 3. Bank Debt
-------------------

Long term bank debt consisted of the following:

| (In thousands) |  |  |
| :---: | :---: | :---: |
| $\begin{aligned} & \text { Oct. 2, } \\ & 20004 \end{aligned}$ | $\begin{gathered} \text { Sept. } 27, \\ 2003 \end{gathered}$ | $\begin{gathered} \text { Dec. 31, } \\ 2003 \end{gathered}$ |
| \$ 5,500 | \$ 18,750 | \$ 9,250 |
| 8,550 | 4,500 | 2,800 |
| 14,050 | 23,250 | 12,050 |
| 5,000 | 6,250 | 5,000 |
| \$ 9,050 | \$ 17,000 | \$ 7,050 |

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Note 4. Accrued Liabilities

Accrued liabilities consisted of the following:
(In thousands)

| --------------------------------- |  |  |
| :---: | :---: | :---: |
| Oct. 2, | Sept. 27, | Dec. 31, |
| 2004 | 2003 | 2003 |


|  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Salaries, wages and commissions | \$ | 1,429 | \$ | 1,786 | \$ | 1,164 |
| Vacation and holiday pay |  | 1,352 |  | 1,311 |  | 1,009 |
| Workers' compensation plans |  | 992 |  | 879 |  | 915 |
| Health benefit plans |  | 568 |  | 1,553 |  | 1,610 |
| Other accrued liabilities |  | 5,195 |  | 6,843 |  | 5,614 |
|  | \$ | 9,536 | \$ | 12,372 | \$ | 0,312 |

Note 5. Employee Stock Ownership Plan

Chromcraft Revington sponsors a leveraged employee stock ownership plan ("ESOP") that covers substantially all employees who have completed six months of service. Chromcraft Revington makes annual contributions to the ESOP Trust equal to the ESOP Trust's repayment of the loan from the Company. As the ESOP loan is repaid, shares are released and allocated to ESOP accounts of active employees based on the proportion of the loan and related interest paid in the year. Unearned ESOP shares are reported as a reduction of stockholders' equity as reflected in the Condensed Consolidated Statement of Stockholders' Equity of the Company. As shares are committed to be released, Chromcraft Revington reports compensation expense equal to the average market price of the shares during the period, and the shares become outstanding for earnings per share computations. ESOP compensation expense, a non-cash charge, was $\$ 299,000$ and $\$ 758,000$ for the three and nine months ended October 2, 2004, respectively, compared to $\$ 219,000$ and $\$ 635,000$ for the three and nine months ended September 27, 2003, respectively. ESOP shares consisted of the following:
(In thousands)

|  | $\begin{aligned} & \text { Oct. 2, } \\ & 2004 \end{aligned}$ | $\begin{gathered} \text { Sept. } 27, \\ 2003 \end{gathered}$ | $\begin{gathered} \text { Dec. } 31, \\ 2003 \end{gathered}$ |
| :---: | :---: | :---: | :---: |
| Allocated shares | 120 | 53 | 120 |
| Committed to be released shares | 57 | 50 | -- |
| Unearned ESOP shares | 1,823 | 1,897 | 1,880 |
| Total ESOP shares | 2,000 | 2,000 | 2,000 |
| Unearned ESOP shares, at cost | \$ 18,231 | \$ 18,966 | \$ 18,798 |
| Fair value of unearned ESOP shares | \$ 23,427 | \$ 23,542 | \$ 21,317 |

Note 6. Earnings per Share of Common Stock

Weighted average shares used in the calculation of diluted earnings per share included dilutive potential common shares (stock options) of approximately 69,000 and 80,000 for the three and nine months ended October 2, 2004, respectively, and 82,000 and 70,000 for the three and nine months ended September 27, 2003, respectively.

Certain options to purchase shares of common stock were outstanding during the first nine months of 2004 and 2003, but were not included in the computation of diluted earnings per share because the options' exercise prices were greater than the average market price of the common shares during those periods and, therefore, their effect would be

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antidilutive. Options excluded from the computation of diluted earnings per share and their weighted average exercise prices were as follows:

|  | 2004 |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Shares |  | $\begin{aligned} & \text { ge } \\ & \text { ise } \end{aligned}$ | Shares |
| Third quarter | 208,603 | \$ | 15.65 | 200,560 |
| First nine months | 198,603 | \$ | 15.77 | 215,560 |

Note 7. Stock Based Compensation

The Company has two stock-based compensation plans. The Company accounts for those plans under the recognition and measurement principles of Accounting Principles Board Opinion No. 25, "Accounting for Stock Issued to Employees," and related Interpretations and discloses the fair value of options granted as permitted by Statement of Financial Accounting Standards No. 123, "Accounting for Stock-Based Compensation" ("Statement No. 123"). The following table summarizes the pro forma effects assuming compensation cost for such awards had been recorded based upon the estimated fair value (in thousands, except per share data):


Overview
--------

Chromcraft Revington encounters intense domestic and import competition in the sale of all its products. Furniture imports into the U.S. continue to grow at double digit rates with the majority of the growth coming from the Peoples Republic of China ("China"). Foreign importers compete based on price, utilizing their low wage and overhead cost structure.

On June 18, 2004 the U.S. Department of Commerce announced its preliminary affirmative determination of antidumping duties, ranging from 5\% to 198\%, to be assessed to imports of wooden bedroom furniture from China. A final determination of antidumping duties by the U.S. Department of Commerce is expected at the end of 2004. The Company does not anticipate that these duties will have a significant effect on its results of operations.

Chromcraft Revington's business strategy is to operate as a low-cost, high-quality manufacturer and distributor of residential and commercial furniture. The Company has supplemented its domestic manufacturing with imports of low-cost, labor-intensive furniture components and finished furniture from the Pacific Rim. Using this blended approach of domestic manufacturing and selective importing, the Company believes it is better able to control the quality of furniture and service to its customers. Chromcraft Revington's competitiveness with producers from other countries is influenced by transportation costs, timely delivery of furniture to retailers and product differentiation.

The Company has several businesses, some of which have been impacted more severely than others from the reduced sales volume. As a result, Chromcraft Revington may need to consolidate or curtail operations in the future if operating results or business conditions do not improve. In addition, the Company continues to experience inflationary price increases in raw materials and other costs which have been primarily offset by offshore sourcing of furniture components and material substitution.

Three and Nine Months Ended October 2, 2004 Compared to Three and Nine Months Ended September 27, 2003

The following table sets forth the Condensed Consolidated Statements of Earnings of Chromcraft Revington for the three and nine months ended October 2, 2004 and September 27, 2003 expressed as a percentage of sales.

|  | Three Months Ended |  |  |  | Nine Months Ended |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{aligned} & \text { Oct. 2, } \\ & 20004 \end{aligned}$ |  | $\begin{gathered} \text { Sept. } 27 \\ 2003 \end{gathered}$ |  | $\begin{aligned} & \text { Oct. 2, } \\ & 2004 \end{aligned}$ |  | $\begin{aligned} & \text { ept. } 27 \\ & 2003 \end{aligned}$ |
| Sales | 100.0 | \% | 100.0 | \% | 100.0 | \% | 100.0 |
| Cost of sales | 77.7 |  | 80.5 |  | 77.2 |  | 78.8 |
| Gross margin | 22.3 |  | 19.5 |  | 22.8 |  | 21.2 |
| Selling, general and administrative expenses | 14.1 |  | 15.7 |  | 15.5 |  | 15.1 |
| Other (income) | -- |  | (8.1) |  | -- |  | (2.6) |
| Operating income | 8.2 |  | 11.9 |  | 7.3 |  | 8.7 |
| Interest expense | 0.5 |  | 0.6 |  | 0.5 |  | 0.7 |

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Earnings before income tax expense
Income tax expense

Net earnings

| ------ | ------ | ------ | ------ |
| ---: | ---: | ---: | ---: |
| 7.7 | 11.3 | 6.8 | 8.0 |
| 3.0 | 5.5 | 2.6 | 3.4 |
| ----- | ----- | ------ | ------ |
| $4.7 \%$ | $5.8 \%$ | $4.2 \%$ | $4.6 \%$ |
| $======$ | ===== | $=====$ | $=====$ |

Consolidated sales were lower for the three and nine months ended October 2, 2004 as compared to the prior year primarily due to import competition, particularly in bedroom furniture. Selling prices for the first nine months of 2004 were slightly higher compared to the prior year period.

For the three months ended October 2, 2004 sales decreased $7.3 \%$ to $\$ 41,658,000$ compared to $\$ 44,951,000$ for the three months ended September 27, 2003. Shipments of dining room, bedroom, occasional and commercial furniture were lower for the third quarter as compared to the prior year period. Upholstered furniture shipments were slightly higher in the third quarter of 2004 as compared to the same period last year due to the introduction of leather sofas and chairs imported from overseas.

Sales for the nine months ended October 2, 2004 were $\$ 130,763,000$, a $5.6 \%$ decrease from sales of $\$ 138,548,000$ for the same period last year. Shipments of all furniture categories were lower for the first nine months of 2004 compared to the prior year period.

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Gross margin as a percentage of sales was $22.3 \%$ and $22.8 \%$ for the three and nine month periods ended October 2, 2004, compared to $19.5 \%$ and $21.2 \%$ for the same periods in 2003, respectively. Gross margin for 2003 was reduced by a $\$ 950,000$ inventory write down for slow moving bedroom furniture recorded in the third quarter of 2003. In addition, cost reductions, primarily in employee benefits, improved gross margin in 2004.

Selling, general and administrative expenses as a percentage of sales were $14.1 \%$ for the three months ended October 2, 2004, compared to $15.7 \%$ for the same period in 2003. The lower expense percentage for 2004 is primarily due to a decrease in performance based compensation and fringe benefits.

Selling, general and administrative expenses as a percentage of sales were 15.5\% for the nine months ended October 2, 2004 compared to 15.1\% for the same period in 2003. The higher expense percentage for 2004 was due, in part, to a $\$ 1,100,000$ charge to record a minimum annual supplemental retirement benefit payable to Michael E. Thomas, Chairman, President, and Chief Executive Officer of the Company. The charge resulted from an amendment to Mr. Thomas' employment and supplemental retirement benefit agreements with the Company dated March 3, 2004.

Operating income for the three and nine months ended September 27, 2003 included a $\$ 3,650,000$ non-recurring non-cash gain on the resolution of a claim in connection with the Company's earlier acquisition of a subsidiary.

Interest expense for the three and nine months ended October 2, 2004 was $\$ 204,000$ and $\$ 590,000$, respectively, compared to $\$ 276,000$ and $\$ 904,000$ for the same periods in 2003, respectively. The decrease in interest expense for 2004 was primarily due to lower average bank borrowings during the periods.

Chromcraft Revington's effective income tax rate was $38.4 \%$ for the three and nine months ended October 2, 2004 as compared to $48.2 \%$ and $42.6 \%$ for the three and nine months ended September 27, 2003, respectively. The higher income tax

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rate in 2003 was due to additional income tax expense of $\$ 515,000$ recorded in the third quarter for a change in tax basis of certain acquired assets.

Earnings per share on a diluted basis was $\$ .47$ and $\$ 1.31$ for the three and nine month periods ended October 2, 2004 , respectively, as compared to diluted earnings per share of $\$ .62$ and $\$ 1.53$ for the same periods in 2003 , respectively. Net earnings for 2003 included three non-recurring items as described in the above discussion: a $\$ 950,000$ pre-tax inventory write down for slow moving bedroom furniture, a $\$ 3,650,000$ pre-tax non-cash gain from the resolution of a claim in connection with the Company's earlier acquisition of a subsidiary and $\$ 515,000$ of additional income tax expense for a change in tax basis of certain acquired assets. The net effect of these items added $\$ 28$ to earnings per share, on a diluted basis, for the three and nine months ended September 27, 2003.

Liquidity and Capital Resources

Operating activities used $\$ 1,417,000$ of cash during the nine months ended October 2, 2004, as compared to $\$ 6,582,000$ of cash generated for the same period last year. Operating activities in 2004 required cash primarily to support a seasonal build in working capital, primarily in accounts receivable and inventories. Inventories at October 2, 2004 were $\$ 36,695,000$ compared to $\$ 36,400,000$ at September 27, 2003. The Company expects year-end inventory levels to be higher as compared to the December 31, 2003 inventory balance of $\$ 30,868,000$ due to an increase in raw materials and work-in-process, primarily in sourced furniture components from overseas.

Investing activities used $\$ 787,000$ of cash for net capital expenditures during the first nine months of 2004 as compared to $\$ 564,000$ spent during the same period last year. Chromcraft Revington expects capital expenditures in 2004 to be less than $\$ 1,500,000$.

Financing activities provided $\$ 2,204,000$ of cash during the first nine months of 2004. Cash provided by financing activities was primarily due to bank borrowings. At October 2, 2004, the Company had approximately $\$ 27,100,000$ in unused availability under its bank revolving credit line that matures in 2007.

Management expects that cash flow from operations and availability under its bank revolving credit line will continue to be sufficient to meet future liquidity needs. Chromcraft Revington expects to generate excess cash flow in
the fourth quarter of 2004, primarily from a reduction in working capital. Excess cash will be used to reduce bank debt or for general corporate purposes.

Safe Harbor Statement Under the Private Securities Litigation Reform Act of 1995

Certain information and statements contained in this report are forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995. These forward-looking statements can be generally identified as such because they include future tense or dates, or are not historical or current facts, or include words such as "expects", "may", "anticipates", "believes" or words of similar import. Forward-looking statements are not guarantees of results or performance and are subject to certain risks and uncertainties that could cause actual results or outcomes to differ materially from those reported, expected or anticipated as of the date of this report.

Among such risks and uncertainties are general economic conditions; import and domestic competition in the furniture industry; market interest rates; consumer

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confidence levels; cyclical nature of the furniture industry; consumer spending; changes in relationships with customers; customer acceptance of existing and new products; new home and existing home sales; and other factors that generally effect business.

The Company does not undertake any obligation to update or revise publicly any forward-looking statements to reflect information, events or circumstances after the date of such statements or to reflect the occurrence of anticipated or unanticipated events or circumstances.

Item 3. Quantitative and Qualitative Disclosures About Market Risk

Borrowings under Chromcraft Revington's bank agreement bear interest at a variable rate and, therefore, are subject to changes in interest rates. A one-percentage point fluctuation in market interest rates would not have a material impact on net earnings in 2004 . The Company supplements its domestic manufacturing by sourcing parts and finished furniture primarily from the Pacific Rim. These purchases are payable in U.S. dollars and, therefore, the Company has no material foreign exchange rate risk exposure.

Item 4. Controls and Procedures

Chromcraft Revington's principal executive officer and principal financial officer have concluded that the Company's disclosure controls and procedures (as defined in Rule 13a-15 (e) under the Securities Exchange Act of 1934, as amended), were effective as of the end of the period covered by this Form $10-Q$.

Chromcraft Revington's management, including its principal executive officer and principal financial officer, does not expect that the Company's disclosure controls and procedures or its internal controls will prevent all errors and all fraud. A control system, no matter how well conceived and operated, can provide only reasonable, not absolute, assurance that the objectives of the control system are met. Further, the design of a control system must reflect the fact that there are resource constraints, and the benefits of controls must be considered relative to their costs. Because of the inherent limitations in all control systems, no evaluation of controls can provide absolute assurance that all control issues and instances of fraud, if any, within the Company have been detected. These inherent limitations include the realities that judgments in decision-making can be faulty and that breakdowns can occur because of simple error or mistake. Additionally, controls can be circumvented by the individual acts of some persons, by collusion of two or more people or by management override of the control.

There have been no significant changes in Chromcraft Revington's internal control over financial reporting that occurred during the quarter covered by this report, that have materially affected, or are reasonably likely to materially affect, Chromcraft Revington's internal control over financial reporting.

PART II.

Item 6. Exhibits
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3.2 By-laws of the Registrant, as amended July 26, 2004 (filed herewith).

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| 31.1 | Certification of Chief Executive Officer required pursuant to Rule 15d-14(a) of the Securities Exchange Act of 1934, as amended (filed herewith). |
| :---: | :---: |
| 31.2 | Certification of Chief Financial Officer required pursuant to Rule 15d-14(a) of the Securities Exchange Act of 1934, as amended (filed herewith). |
| 32.1 | Certifications of Chief Executive Officer and Chief Financial Officer required pursuant to 18 U.S.C. Section 1350 as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002 (filed herewith). |

## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, Chromcraft Revington, Inc. has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

Chromcraft Revington, Inc.
(Registrant)

Date: November 5, 2004
By: /s/ Frank T. Kane
Frank T. Kane
Vice President-Finance
(Duly Authorized Officer and Principal Accounting and Financial Officer)

