SOUTHEASTERN BANKING CORP
Form 10-Q
August 17, 2001

UNITED STATES<br>SECURITIES AND EXCHANGE COMMISSION Washington, D.C. 20549<br>FORM 10-Q

[X] QUARTERLY REPORT PURSUANT TO SECTION 13 OR $15(\mathrm{D})$ OF THE SECURITIES EXCHANGE ACT OF 1934
For the quarterly period ended June 30, 2001

OR
[_] TRANSITION REPORT PURSUANT TO SECTION 13 OR 15 (D) OF THE SECURITIES EXCHANGE ACT OF 1934
For the transition period from $\qquad$ to $\qquad$

Commission file number 2-83157
SOUTHEASTERN BANKING CORPORATION

(Address of principal executive offices) (Zip Code)

$$
(912) \quad 437-4141
$$

(Registrant's telephone number, including area code)

Indicate by check mark whether the Registrant (1) has filed all reports required to be filed by Section 13 or $15(d)$ of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the Registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

YES [X] NO [___]

As of July $31,2001,3,393,063$ shares of the Registrant's common stock, par value $\$ 1.25$ per share, were outstanding.

| Assets |  |
| :---: | :---: |
| Cash and due from banks | \$ 16,342,529 |
| Federal funds sold | 19,719,000 |
| Cash and cash equivalents | 36,061,529 |
| Investment securities |  |
| Held-to-maturity (market value of approximately $\$ 30,783,000$ |  |
| and $\$ 26,941,000$ at June 30, 2001 and December 31, 2000) | 30,163,887 |
| Available-for-sale, at market value | 117,241,391 |
| Total investment securities | 147,405,278 |
| Loans, gross | 163,963,604 |
| Unearned income | $(592,721)$ |
| Allowance for loan losses | $(2,882,476)$ |
| Loans, net | 160,488,407 |
| Premises and equipment, net | 6,536,946 |
| Intangible assets | 1,000,198 |
| Other assets | 8,289,959 |
| Total Assets | \$359,782,317 |
| Liabilities and Shareholders' Equity |  |
| Deposits |  |
| Noninterest-bearing deposits | \$ 56,210,956 |
| Interest-bearing deposits | 247,721,952 |
| Total deposits | 303,932,908 |
| U. S. Treasury demand note | 1,957,511 |
| Federal Home Loan Bank advances | 5,000,000 |
| Other liabilities | 3,105,904 |
| Total liabilities | 313,996,323 |
| Common stock (\$1.25 par value; 10,000,000 shares authorized; |  |
| 3,580,797 shares issued; 3,393,063 and 3,436,696 shares outstanding at June 30, 2001 and December 31, 2000) | 4,475,996 |
| Additional paid-in-capital | 1,391,723 |
| Retained earnings | 42,600,172 |
| Treasury stock, at cost $(187,734$ and 144,101 shares at June 30 , 2001 and December 31, 2000) | $(3,136,450)$ |
| Realized shareholders' equity | 45,331,441 |
| Accumulated other comprehensive income - unrealized gains (losses) on available-for-sale securities, net of tax | 454,553 |
| Total shareholders' equity | 45,785,994 |
| Total Liabilities and Shareholders' Equity | \$359,782,317 |

See accompanying notes to consolidated financial statements.

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Southeastern Banking Corporation
Consolidated Statements of Income
(Unaudited)

|  |  | Quarter |
| :---: | :---: | :---: |
| Period Ended June 30, | 2001 | 2000 |
| Interest income |  |  |
| Loans, including fees | \$4,150,589 | \$4,603,140 |
| Federal funds sold | 308,139 | 19,703 |
| Investment securities |  |  |
| Taxable | 1,817,743 | 1,912,336 |
| Tax-exempt | 325,196 | 310,321 |
| Other assets | 22,978 | 25,875 |
| Total interest income | $6,624,645$ | 6,871,375 |
| Interest expense |  |  |
| Deposits | 2,849,289 | $2,725,685$ |
| Federal funds purchased | - | 35,197 |
| U. S. Treasury demand note | 7,928 | 15,718 |
| Federal Home Loan Bank advances | 74,822 | 104,198 |
| Total interest expense | 2,932,039 | 2,880,798 |
| Net interest income | 3,692,606 | 3,990,577 |
| Provision for loan losses | 300,000 | 300,000 |
| Net interest income after provision for loan losses | 3,392,606 | 3,690,577 |
| Noninterest income |  |  |
| Service charges on deposit accounts | 579,416 | 596,814 |
| Investment securities gains, net | - | (56) |
| Other operating income | 250,641 | 249,712 |
| Total noninterest income | 830,057 | 846,470 |
| Noninterest expense |  |  |
| Salaries and employee benefits | 1,545,720 | 1,555,103 |
| Occupancy and equipment, net | 496,566 | 496,863 |
| Other operating expense | 776,138 | 685,644 |
| Total noninterest expense | $2,818,424$ | $2,737,610$ |


| Income before income taxes | 1,404,239 | 1,799,437 |
| :---: | :---: | :---: |
| Income tax expense | 396,071 | 529,925 |
| Net income | \$1,008,168 | \$1,269,512 |
| Net income per average share - basic | \$ 0.29 | \$ 0.37 |
| Average common shares - basic | 3,399,030 | 3,446,197 |

See accompanying notes to consolidated financial statements.

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Southeastern Banking Corporation

Consolidated Statements of Shareholders' Equity
(Unaudited)




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intangible assets acquired in a business combination, and SFAS No. 142 addresses the initial recognition and measurement of intangible assets acquired outside of a business combination whether acquired individually or with a group of other assets. These standards require all future business combinations to be accounted for using the purchase method of accounting. Goodwill will no longer be amortized but instead will be subject to impairment tests at least annually. The Company is required to adopt SFAS No. 141 and 142 on a prospective basis as of January 1, 2002; however, certain provisions of these new Standards may also apply to any acquisitions concluded subsequent to June 30, 2001. As a result of implementing these new Standards, it is expected that the amortization of goodwill will cease as of December 31, 2001. The adoption of SFAS No. 141 and SFAS No. 142 is not expected to have a material effect on the Company's financial position, results of operations, and cash flows in 2002 and subsequent years.

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## Southeastern Banking Corporation

## Management's Discussion and Analysis

This Analysis should be read in conjunction with the 2000 Annual Report on Form $10-K$ and consolidated financial statements \& related notes on pages $1-5$ of this quarterly filing.

Description of Business
Southeastern Banking Corporation (the Company), with assets of $\$ 360$ million, is a financial services company with operations in southeast Georgia and northeast Florida. Southeastern Bank, the Company's principal subsidiary, offers a full line of commercial and retail services to meet the financial needs of its customer base through its fourteen branch locations and atm network. Services offered include traditional deposit and credit services, long-term mortgage originations, and credit cards. Southeastern Bank also offers 24-hour delivery channels including internet and telephone banking. The Company's insurance subsidiary, SBC Financial Services, Inc. (SBCF), provides insurance agent and investment brokerage services with an emphasis on financial planning. In addition to traditional insurance, products offered include fixed and indexed annuities, mutual funds, retirement plans, and long-term care policies. SBCF had a nominal impact on the Company's financial condition and results of operations at June 30, 2001 and 2000.

Financial Condition

Consolidated assets totaled $\$ 359,782,317$ at mid-year 2001 , up $\$ 10,203,765$ or $2.92 \%$ from year-end 2000 and up $\$ 6,414,617$ or $1.82 \%$ from June 30 , 2000. Federal funds sold was the predominant factor in the 2001 results, increasing $\$ 16,509,000$. A $\$ 10,431,536$ reduction in loan balances and an $\$ 8,196,597$ increase in deposits, particularly interest-bearing balances, precipitated the majority of the growth in federal funds sold. Although the mix of earning assets shifted at June 30,2001 versus year-end 2000 , earning assets continued to approximate, overall, $92 \%$ of total assets. During the year-earlier period, total assets grew $3.77 \%$ or $\$ 12,822,812$. The asset growth in 2000 was funded by increases in deposits and other borrowings, including advances from the Federal Home Loan Bank (FHLB). Additional details on deposits and other funding sources are provided in the Liquidity section of this Analysis.

Investment Securities

On a carrying value basis, investment securities increased $\$ 2,350,141$ or $1.62 \%$

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since December 31, 2000. Purchases of securities during the six-month period approximated $\$ 65,920,000$, and redemptions, $\$ 65,018,000$. The high volume of securities transactions was attributable to various issuers' exercise of call options as a result of interest rate reductions during the first half of 2001. The effective repricing of securities at lower rates impacts current and future earnings results; refer to the Interest Rate and Market Risk/Interest Rate Sensitivity and Operations sections of this Analysis for more details. To reduce its exposure to Agency securities with call features, the Company increased its holdings of mortgage-backed securities, corporates, and municipals to $25 \%$, $5 \%$, and $21 \%$ of the portfolio at June 30,2001 from $13 \%$, $0 \%$, and $18 \%$ at December 31, 2000. Consistent with 2000 levels, securities continued to aggregate 45\% of earning assets at June 30, 2001. The amortized cost and estimated fair value of investment securities are delineated in the table on the next page.

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## Southeastern Banking Corporation

Management's Discussion and Analysis

| Investment Securities by Category June 30, 2001 | Amortized Cost | Unrealized Gains | Unrealized Losses |
| :---: | :---: | :---: | :---: |
| (In thousands) |  |  |  |
| Available-for-sale: |  |  |  |
| U. S. Government agencies | \$ 71,548 | \$ 816 | \$ 34 |
| Mortgage-backed securities | 37,333 | 80 | 124 |
| Corporates | 7,670 | 22 | 70 |
|  | 116,551 | 918 | 228 |
| Held-to-maturity: |  |  |  |
| States and political subdivisions | 30,164 | 716 | 97 |
| Total investment securities | \$146,715 | \$1, 634 | \$325 |

As shown, the market value of the securities portfolio exceeded the cost basis at June 30,2001 , an improvement from 2000 levels; refer to the Capital Adequacy section of this Analysis for more details on investment securities and related fair value. The Company does not have a concentration in the obligations of any issuer other than the U.S. Government and its agencies.

## Loans

Loans, net of unearned income, declined $6.00 \%$ or $\$ 10,431,536$ at mid-year 2001 compared to December 31, 2000. A $\$ 10,590,000$ drop in commercial loans outstanding was the chief factor in the six month decline. The decline in commercial loans outstanding resulted from multiple factors, including normal pay-offs and the foreclosure of a material nonaccrual loan as discussed in later sections of this Analysis. Basically all sectors of the commercial portfolio registered declines year-to-date: Nonfarm real estate loans fell \$5,863,000; agricultural loans, $\$ 2,901,000$; other commercial/industrial loans, $\$ 529,000$; and governmental loans, $\$ 1,297,000$. Consumer loans declined $\$ 3,215,000$ or $9.09 \%$ during the first half of 2001 compared to year-end 2001 . A softening of consumer demand in the Company's trade areas was the chief element in the 2001
results. Consumer loans remain the Company's highest-yielding interest-earning asset, and the Company is committed to reversing the decline in this portfolio. Balances in the real estate-construction portfolio also declined, dropping $14.40 \%$ or $\$ 1,116,000$ since December 31,2000 . Most of the loans in the real estate-construction portfolio are preparatory to customers' attainment of permanent financing or developer's sale and are, by nature, short-term and somewhat cyclical; swings in these account balances are normal and to be expected. Although the Company, like peer institutions of similar size, originates permanent mortgages for new construction, it traditionally does not hold or service long-term mortgage loans for its own portfolio. Rather, permanent mortgages are typically brokered through a mortgage underwriter or government agency. The Company receives mortgage origination fees for its participation in these origination transactions; refer to the disclosures provided under Results of Operations for more details. Although balances in the commercial, consumer, and real estate-construction portfolios fell, real estatemortgage balances increased an appreciative $\$ 3,852,000$ since the first quarter or $\$ 4,330,000$ year-to-date.

Despite overall declines in loan balances during the first half of 2001, management is optimistic that loan volumes will increase during the remainder of 2001. Strategies implemented by management to increase loan production include utilization of more competitive pricing on loan products, development of additional loan relationships, and purchase of loan participations from correspondent banks, all without compromising portfolio quality. During the same period in 2000, net loans grew $\$ 12,808,591$ or $7.72 \%$. Growth in the commercial and real estate-construction portfolios fueled the 2000 results. Loans outstanding are presented by type in the table on the next page.

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## Management's Discussion and Analysis

| Loans by Category | $\begin{array}{r} \text { June } 30, \\ 2001 \end{array}$ | $\begin{array}{r} \text { December } 31, \\ 2000 \end{array}$ |
| :---: | :---: | :---: |
| (In thousands) |  |  |
| Commercial, financial, and agricultural/1/ | \$ 59,585 | \$ 70,175 |
| Real estate - construction | 6,634 | 7,750 |
| Real estate - mortgage/2/ | 65,587 | 61,257 |
| Consumer, including credit cards | 32,158 | 35,373 |
| Loans, gross | 163,964 | 174,555 |
| Unearned income | 593 | 753 |
| Loans, net | \$163,371 | \$173, 802 |

/1/Includes obligations of states and political subdivisions. /2/Typically have final maturities of 15 years or less.

The Company had no concentration of loans to borrowers engaged in any single industry that exceeded $10 \%$ of total loans for any of the periods presented. Although the Company's loan portfolio is diversified, significant portions of its loans are collateralized by real estate. At June 30, 2001 and December 31, 2000, gross loans secured by real estate aggregated $\$ 108,765,000$ and
$\$ 113,570,000$. As required by policy, real estate loans are collateralized based on certain loan-to-appraised value ratios. A geographic concentration in loans arises given the Company's operations within a regional area of southeast Georgia and northeast Florida. Commitments to extend credit and standby letters of credit approximated $\$ 19,938,000$ at mid-year 2001 ; because a substantial amount of these contracts expire without being drawn upon, total contractual amounts do not represent future credit exposure or liquidity requirements.

Nonperforming Assets

Nonperforming assets consist of nonaccrual loans, restructured loans, and foreclosed real estate balances. Overall, nonperforming assets approximated $\$ 3,787,000$, or $1.05 \%$ of total assets, at June 30,2001 versus $\$ 3,842,000$ or $1.10 \%$ at December 31, 2000. Nonperforming loans were down approximately $\$ 2,178,000$ or $63.22 \%$ and foreclosed real estate, up $\$ 2,123,000$, at June 30 , 2001. The fluctuation in nonperforming loans and foreclosed real estate balances year-to-date resulted predominantly from the movement of a single commercial real estate loan on nonaccrual status to foreclosed real estate. Specifically, foreclosed real estate balances at mid-year 2001 included $\$ 1,975,000$ pertaining to an impaired real estate loan. This loan, secured by a first lien on income-producing commercial real estate, was charged-off by $\$ 400,000$ in December 2000 and prior to foreclosure in February 2001, an additional $\$ 300,000$. Impairment of the loan was based on the fair value of the underlying collateral, less estimated selling expenses, as determined by a third party appraisal. Subsequent to June 30,2001 , this property was sold to a third party; net proceeds on the sale approximated $\$ 2,025,000$. To maintain and maximize collateral value, the Company engaged an operating company with expertise in managing commercial properties to handle day-to-day operations as management focused on marketing the property to potential buyers. Operating costs associated with managing the property approximated $\$ 140,000$ through the closing date. Pending furtherance of various legal proceedings, management is optimistic that various costs associated with the property may ultimately be recovered.

During the first half of 2001 , a single credit with principal balances aggregating $\$ 615,000$ was placed on nonaccrual status. This credit, secured by timber and farmlands with accompanying tobacco and peanut allotments, was not substantially past due, and its impairment could not be reasonably measured prior to 2001. Due to a loan-to-appraised value ratio of less than 55\%, no loss, other than possibly foregone

## Southeastern Banking Corporation

Management's Discussion and Analysis
interest, is expected on these loans. Foreclosure of the real estate collateral was interrupted by bankruptcy proceedings and is expected to remain stalled until at least the fourth quarter. Exclusive of the two credits discussed in the preceding paragraphs, the allowance for loan losses approximated 4.42X the nonperforming loans balance at June 30,2001 versus 2.76 X at December 31,2000 and 3.89X a year ago. Management is unaware of any other material developments in nonperforming assets or large, significant potential problem loans at June 30, 2001 that should be presented or otherwise discussed.

Loans past due 90 plus days totaled $\$ 1,415,000$, or less than $1 \%$ of net loans, at June 30, 2001. The table below provides further information about nonperforming assets and loans past due 90 days or more:

| Nonperforming Assets | $\begin{array}{r} \text { June } 30, \\ 2001 \end{array}$ | $\begin{array}{r} \text { December } 31, \\ 2000 \end{array}$ |
| :---: | :---: | :---: |
| (In thousands) |  |  |
| Nonaccrual loans: |  |  |
| Commercial, financial, and agricultural | \$ 862 | \$2,894 |
| Real estate - construction | - | - |
| Real estate - mortgage | 81 | 189 |
| Consumer, including credit cards | 5 | 21 |
| Total nonaccrual loans | 948 | 3,104 |
| Restructured loans/1/ | 319 | 341 |
| Total nonperforming loans | 1,267 | 3,445 |
| Foreclosed real estate/2/ | 2,520 | 397 |
| Total nonperforming assets | \$3,787 | \$3,842 |
| Accruing loans past due 90 days or more | \$1,415 | \$1,191 |

/1/Does not include restructured loans that yield a market rate.
/2/Includes only other real estate acquired through foreclosure or in settlement of debts previously contracted.

Policy Note. Loans classified as nonaccrual have been placed in nonperforming, or impaired, status because the borrower's ability to make future principal and/or interest payments has become uncertain. The Company considers a loan to be nonaccrual with the occurrence of any one of the following events: a) interest or principal has been in default 90 days or more, unless the loan is well-secured and in the process of collection; b) collection of recorded interest or principal is not anticipated; or c) the income on the loan is recognized using the cash versus accrual basis of accounting due to deterioration in the financial condition of the borrower. Smaller balance consumer loans are generally not subject to the above-referenced guidelines and are normally placed on nonaccrual status or else charged-off when payments have been in default 90 days or more. Nonaccrual loans are reduced to the lower of the principal balance of the loan or the market value of the underlying real estate or other collateral net of selling costs. Any impairment in the principal balance is charged against the allowance for loan losses. Accrued interest on any loan switched to nonaccrual status is reversed. Interest income on nonaccrual loans, if subsequently recognized, is recorded on a cash basis. No interest is subsequently recognized on nonaccrual (or former nonaccrual) loans until all principal has been collected. Loans are classified as restructured when either interest or principal has been reduced or deferred because of deterioration in the borrower's financial position. Foreclosed real estate represents real property acquired by foreclosure or directly by title or deed transfer in settlement of debt. Provisions for subsequent devaluations of foreclosed real estate are charged to operations, while costs associated with improving the properties are generally capitalized.

Refer to the footnotes accompanying the consolidated financial statements for more details on the Company's accounting and reporting policies on impaired loans and other real estate.

Allowance for Loan Losses

The Company maintains an allowance for loan losses available to absorb potential losses in the loan portfolio. As a percent of net loans, the allowance declined 6 basis points to $1.76 \%$ at mid-year 2001 from $1.82 \%$ at year-end 2000. Net charge-offs totaled $\$ 878,000$, up considerably, or $\$ 580,000$, from 2000 s $\$ 298,000$, which was down $\$ 548,000$ from 1999. Approximately $34 \%$ or $\$ 300,000$, of 2001 charge-offs year-to-date were attributable to the large nonperforming loan foreclosed in the first quarter. Long-term strategies implemented by management to reduce and minimize charge-off levels include: a) a revised loan grading system, b) periodic external loan review, c) formation of a full-time collection department, and d) managerial and staff changes at various locations. The quarterly and six month provision from income totaled $\$ 300,000$ and $\$ 600,000$ at June 30 , 2001, unchanged from the year-earlier period. Activity in the allowance is presented in the table below:

| Allowance for Loan Losses |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| (Dollars in thousands) |  |  |  |  |
| Allowance for loan losses at beginning of year | \$ | 3,160 | \$ | 3,223 |
| Provision for loan losses |  | 600 |  | 600 |
| Charge-offs: |  |  |  |  |
| Commercial, financial, and agricultural |  | 564 |  | 88 |
| Real estate - construction |  | - |  | - |
| Real estate - mortgage |  | 91 |  | 55 |
| Consumer, including credit cards |  | 405 |  | 415 |
| Total charge-offs |  | 1,060 |  | 558 |
| Recoveries: |  |  |  |  |
| Commercial, financial, and agricultural |  | 17 |  | 18 |
| Real estate - construction |  | - |  | - |
| Real estate - mortgage |  | 5 |  | 18 |
| Consumer, including credit cards |  | 160 |  | 224 |
| Total recoveries |  | 182 |  | 260 |
| Net charge-offs |  | 878 |  | 298 |
| Allowance for loan losses at June 30 \$ 2,882 3,525 |  |  |  |  |
| Net loans outstanding/1/ at June 30 \$163,371 \$178,803 |  |  |  |  |
| Average net loans outstanding/1/ at June 30 \$165,507 |  |  |  | 1,359 |
| Ratios: |  |  |  |  |
| Allowance to net loans |  | $1.76 \%$ |  | 1.97\% |
| Net charge-offs to average loans |  | $1.06 \%$ |  | $0.35 \%$ |
| Provision to average loans |  | $0.73 \%$ |  | $0.70 \%$ |

## /1/Net of unearned income

Management believes the allowance was adequate at June 30,2001 based on conditions reasonably known to management; however, the allowance may increase or decrease based on loan growth, changes in internally generated credit ratings, changes in general economic conditions of the Company's trade areas, changes in customer bankruptcy filings, or historical loan loss experience. These factors are

## Southeastern Banking Corporation

Management's Discussion and Analysis

analyzed and reviewed on a continual basis to determine if any changes to the provision for loan losses should be made. Consistent with 2000 and 1999 levels, management has budgeted a loan loss provision of $\$ 1,200,000$ in fiscal 2001.

Other Commitments

Other than the pending purchase of various computer equipment approximating $\$ 150,000$, the Company had no material plans or commitments for capital expenditures as of June 30, 2001.

Liquidity
Liquidity is managed to ensure sufficient cash flow to satisfy demands for credit, deposit withdrawals, and other corporate needs. The company meets most of its daily liquidity needs through the management of cash and federal funds sold. Additional liquidity is provided by payments and maturities, including both principal and interest, of the loan and investment securities portfolios. At June 30,2001 , loans (1) and investment securities with carrying values exceeding $\$ 63$ million and $\$ 15$ million were scheduled to mature in one year or less. The investment portfolio has also been structured to meet liquidity needs prior to asset maturity when necessary. The Company's liquidity position is further strengthened by its access, on both a short- and long-term basis, to local and regional funding sources.

Funding sources primarily comprise customer-based core deposits but also include borrowed funds and cash flows from operations. Customer-based core deposits, the Company's largest and most cost-effective source of funding, comprised 85\% of the funding base at June 30, 2001, virtually unchanged from 2000 levels. Borrowed funds, which variously encompass U.S. Treasury demand notes, federal funds purchased, and FHLB advances, totaled $\$ 6,957,511$ at June 30,2001 versus $\$ 6,001,957$ at December 31, 2000. More specifically, the maximum amount of U.S. Treasury demand notes available to the Company at June 30, 2001 totaled $\$ 3,000,000$, of which $\$ 1,957,511$ was outstanding. Unused borrowings under unsecured federal funds lines of credit from other banks, each with varying terms and expiration dates, totaled $\$ 24,000,000$. Additionally, under a credit facility with the FHLB, the Company can borrow up to $16 \%$ of SEB's total assets; at mid-year 2001, unused borrowings approximated $\$ 52$ million. Refer to the subsection entitled FHLB Advances for details on the Company's outstanding balance with the FHLB. Cash flows from operations also constitute a significant source of liquidity. Net cash from operations derives primarily from net income adjusted for noncash items such as depreciation and amortization, accretion, and the provision for loan losses.

Management believes the Company has the funding capacity, from operating activities or otherwise, to meet its financial commitments in 2001. Refer to the Capital Adequacy section of this Analysis for details on treasury stock

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purchases and intercompany dividend policy.
/1/No cash flow assumptions other than final contractual maturities have been made for installment loans. Nonaccrual loans are excluded.

## Deposits

Deposits exceeded $\$ 303$ million at mid-year 2001, up $\$ 8,196,597$ or $2.77 \%$ from December 31, 2000. More than $86 \%$ or $\$ 7,111,302$, of the deposit growth at June 30 was attributable to interest-bearing balances. Overall, interest-bearing deposits comprised $81.51 \%$, and noninterest-bearing deposits, $18.49 \%$, of total deposits at June 30, 2001. The distribution of interest-bearing balances at June 30, 2001 and certain comparable quarter-end dates is shown in the table on the next page.

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Management's Discussion and Analysis

| Deposits | June 30, 2001 |  | December 31, 2000 |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Balances | Percent of Total | Balances | Percent of Total |
| (Dollars in thousands) |  |  |  |  |
| Interest-bearing demand deposits/1/ | \$ 53,302 | 21.52\% | \$ 50,309 | 20.91\% |
| Savings | 76,736 | 30.98\% | 73,781 | 30.66\% |
| Time certificates less than \$100,000 | 72,806 | 29.39\% | 72,207 | 30.01\% |
| Time certificates greater than $=\$ 100,000$ | 44,878 | 18.11\% | 44,314 | 18.42\% |
| Total interest-bearing deposits | \$247,722 | 100.00\% | \$240,611 | 100.00\% |

/1/NOW and money market accounts.

The composition of average deposits and the fluctuations therein at June 30 for each of the last three years is shown in the Average Balances table included in the Operations section of this Analysis.

FHLB Advances

Advances outstanding with the FHLB totaled $\$ 5$ million at June 30, 2001, unchanged from year-end 2000. The outstanding advance, which matures March 17, 2010, accrues interest at an effective rate of $6.00 \%$, payable quarterly. The advance is convertible into a three-month Libor-based floating rate on or after March 17, 2001 at the option of the FHLB. During the first half of 2001, interest expense on the advance approximated $\$ 149,000$. Mortgage-backed securities with aggregate carrying values of approximately $\$ 10.6$ million were pledged to collateralize current and future advances under this line of credit.

Interest Rate and Market Risk/Interest Rate Sensitivity

The normal course of business activity exposes the Company to interest rate risk. Fluctuations in interest rates may result in changes in the fair market value of the Company's financial instruments, cash flows, and net interest
income. The asset/liability committee regularly reviews the Company's exposure to interest rate risk and formulates strategy based on acceptable levels of interest rate risk. The overall objective of this process is to optimize the Company's financial position, liquidity, and net interest income, while limiting volatility to net interest income from changes in interest rates. The Company uses gap analysis and simulation modeling to measure and manage interest rate sensitivity.

An indicator of interest rate sensitivity is the difference between interest rate sensitive assets and interest rate sensitive liabilities; this difference is known as the interest rate sensitivity gap. In an asset sensitive, or positive, gap position, the amount of interest-earning assets maturing or repricing within a given period exceeds the amount of interest-bearing liabilities maturing or repricing within that same period. Conversely, in a liability sensitive, or negative, gap position, the amount of interest-bearing liabilities maturing or repricing within a given period exceeds the amount of interest-earning assets maturing or repricing within that time period. During a period of rising rates, a negative gap would tend to affect net interest income adversely, while a positive gap would theoretically result in increased net interest income. In a falling rate environment, a negative gap would tend to result in increased net interest income, while a positive gap would affect net interest income adversely. The gap analysis on the next page provides a snapshot of the Company's interest rate sensitivity position at June 30, 2001.

## Southeastern Banking Corporation

## Management's Discussion and Analysis



| Ratio of cumulative gap to total rate sensitive assets | (24.45) \% | (32.03) \% | 1.52\% |  |
| :---: | :---: | :---: | :---: | :---: |
| Ratio of cumulative rate sensitive assets to rate sensitive liabilities | 51.23\% | 53.11\% | 102.01\% | 12 |
| Cumulative gap at December 31, 2000 | \$ $(91,308)$ | \$ 1117,955 ) | \$ 15,283 | \$73 |
| Cumulative gap at June 30, 2000 | \$ 1103,995$)$ | \$ 135,774 ) | \$ 11,121 | \$7 |

/1/Distribution of maturities for available-for sale-securities is based on amortized cost. Additionally, distribution of maturities for mortgage-backed securities is based on expected average lives which may be different from the contractual terms. Equity securities, if any, are excluded.
/2/No cash flow assumptions other than final contractual maturities have been made for installment loans with fixed rates. Nonaccrual loans are excluded. /3/NOW, money market, and savings account balances are included in the 0-3 months repricing category.

As shown in the table above, the Company's gap position remained negative through the short-term repricing intervals at mid-year 2001, totaling $\$(80,554)$ at three months and $\$(105,516)$ through one-year. Excluding traditionally nonvolatile NOW and savings balances from the gap calculation, the cumulative gap at June 30, 2001 totaled $\$ 26,957$ at three months and $\$ 1,995$ at twelve months. The narrowing of the short-term gap position at June 30, 2001 versus 2000 was primarily attributable to increases in federal funds sold. As discussed in earlier sections of this Analysis, the jump in fed funds sold balances accrued from reductions in loans and higher deposits. The gap position is expected to widen moderately, resembling 2000 levels, as fed funds sold are reallocated to other earning assets. Given current and projected economic conditions, this reallocation is expected to remain a particular challenge of 2001. Shortcomings are inherent in any gap analysis since certain assets and liabilities may not move proportionally as rates change. For example, the gap analysis presumes that all loans/2/ and securities/l/ will perform according to their contractual maturities when, in many cases, actual loan terms are much shorter than the original terms and securities are subject to early redemption.

In addition to gap analysis, the Company uses simulation modeling to test the interest rate sensitivity of net interest income and the balance sheet. Contractual maturity and repricing characteristics of loans are

## Southeastern Banking Corporation

> Management's Discussion and Analysis
incorporated into the model, as are prepayment assumptions, maturity data, and call options within the investment portfolio. Non-maturity deposit accounts are modeled based on past experience. Simulation results quantify interest rate risks under various interest rate scenarios. Based on the Company's June 30, 2001 analysis, the simulation model estimates that a gradual 200 basis points rise or decline in rates over the next twelve months would have an adverse impact of $5 \%$ or less on its net interest income for the period. In estimating the impact of these rate movements on the Company's net interest income, the following general assumptions were made: a) Spreads on all loans, investment securities, and deposit products remain constant; b) Interest rate movements occur gradually over an extended period versus rapidly; and c) Loans and deposits are projected to grow at constant speeds. Limitations inherent with these assumptions include: a) Certain deposit accounts, in particular, interest-
bearing demand deposits, rarely reprice and therefore, have limited impact on net interest income from a rate perspective; b) In a down rate environment, competitive and other factors constrain timing of rate cuts on other deposit products whereas loans tied to prime and other variable indexes reprice instantaneously and, as amply demonstrated this year, securities with call or other prepayment features are likely to be redeemed prior to stated maturity and replaced at lower rates (lag effect); c) Changes in balance sheet mix, for example, unscheduled pay-offs of large commercial loans, are oftentimes difficult to forecast; and d) Rapid and aggressive rate movements by the Federal Reserve, as in 2001 to-date, can materially impact estimated results. As further discussed in the Operations section of this Analysis, net interest income declined $\$ 512,065$ or $6.46 \%$ year-to-date at June 30 , 2001 versus 2000. Management is optimistic that initiatives taken to improve loan production and diversify the securities portfolio will gradually reduce the interest rate sensitivity of net interest income and the balance sheet. Because the focus of these initiatives is long-term versus short-term, net interest income is expected to lag last year's results the remainder of 2001.

The Company has not in the past, but may in the future, utilize interest rate swaps, financial options, financial futures contracts, or other rate protection instruments to reduce interest rate and market risks.

## Impact of Inflation

The effects of inflation on the local economy and the Company's operating results have been relatively modest the last several years. Because substantially all the Company's assets and liabilities, including cash, securities, loans, and deposits, are monetary in nature, their values are less sensitive to the effects of inflation than to changing interest rates. As discussed in the preceding section, the Company attempts to control the impact of interest rate fluctuations by managing the relationship between its interest sensitive assets and liabilities.

## Capital Adequacy

Federal banking regulators have established certain capital adequacy standards required to be maintained by banks and bank holding companies. These regulations define capital as either Tier 1 (primarily shareholders' equity) or Tier 2 (certain debt instruments and a portion of the allowance for loan losses). The Company and SEB are subject to a minimum Tier 1 capital ratio (Tier 1 capital to risk-weighted assets) of 4\%, total capital ratio (Tier 1 plus Tier 2 to risk-weighted assets) of $8 \%$, and Tier 1 leverage ratio (Tier 1 to average quarterly assets) of 4\%. To be considered a "well-capitalized" institution, the Tier 1 capital, total capital, and Tier 1 leverage ratios must equal or exceed $6 \%$, $10 \%$, and $5 \%$, respectively. Banks and bank holding companies are prohibited from including unrealized gains and losses on debt securities in the calculation of risk-based capital but are permitted to include up to 45 percent of net unrealized pre-tax holding gains on equity securities in Tier 2 capital. The Company did

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not have any unrealized gains on equity securities includible in the risk-based capital calculations for any of the periods presented. The Company is committed to maintaining its well-capitalized status.

Capital ratios for the most recent periods are presented in the table below:

| Capital Ratios | $\begin{array}{r} \text { June } 30, \\ 2001 \end{array}$ | $\begin{array}{r} \text { December } 31, \\ 2000 \end{array}$ |
| :---: | :---: | :---: |
| (Dollars in thousands) |  |  |
| ```Tier 1 capital: Realized shareholders' equity Intangible assets and other adjustments``` | $\begin{array}{r} \$ 45,331 \\ (1,022) \end{array}$ | $\begin{array}{rl} \$ & 44,710 \\ & (1,117) \end{array}$ |
| Total Tier 1 capital | 44,309 | 43,593 |
| ```Tier 2 capital: Portion of allowance for loan losses Allowable long-term debt``` | $2,364$ | $2,374$ |
| Total Tier 2 capital | 2,364 | 2,374 |
| Total risk-based capital | \$ 46,673 | \$ 45,967 |
| Risk-weighted assets | \$188,578 | \$189,139 |
| Risk-based ratios: Tier 1 capital | $23.50 \%$ | $23.05 \%$ |
| Total risk-based capital | $24.75 \%$ | $24.30 \%$ |
| Tier 1 leverage ratio | $12.43 \%$ | $12.56 \%$ |
| Realized shareholders' equity to assets | 12.62\% | 12.78\% |

Book value per share grew $\$ 0.35$ or $2.69 \%$ during the six month period to $\$ 13.36$ at mid-year 2001. Dividends declared totaled $\$ 0.22$ year-to-date at June 30 , 2001, up $\$ 0.02$ or $10 \%$ from 2000, which was unchanged from 1999. For particulars on the Company's dividend policy, refer to the subsection immediately following. Accumulated other comprehensive income, which measures net fluctuations in the fair values of investment securities, improved $\$ 824,139$ at June 30, 2001 compared to year-end 2000. Movement in interest rates remained a dominant factor in the fair value results. Further details on investment securities and associated fair values are contained in the Financial Condition section of this Analysis.

On March 14, 2000, the Board of Directors authorized the purchase of up to $\$ 7,000,000$ in Company common stock. In 2000, the Company purchased 144,101 shares from one group of shareholders at a purchase price of $\$ 17.25$ per share and during the first half of 2001 , an additional 43,633 shares was purchased on the open market and through private transactions at an average price of $\$ 14.91$ per share. Since inception, the treasury stock program has reduced the Company's outstanding common stock from 3,580,797 shares to 3,393,063 shares. The maximum consideration available for additional treasury purchases, at prices to be determined in the future, is $\$ 3,863,550$. Any acquisition of additional shares will be dictated by market conditions. In accordance with generally accepted accounting principles, no prior period amounts have been restated to reflect the treasury stock purchases.

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Dividend Policy

The Parent Company is a legal entity separate and distinct from its subsidiaries, and its revenues and liquidity position depend primarily on the payment of dividends from its subsidiaries. State banking

## Southeastern Banking Corporation

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regulations limit the amount of dividends SEB may pay without prior approval of the regulatory agencies. Year-to-date, SEB has paid $50 \%$ or $\$ 1,250,000$ of the $\$ 2,500,000$ in cash dividends available to the Company in 2001 without such prior approval. The Company uses regular dividends paid by $S E B$ in order to pay quarterly dividends to its own shareholders. Management anticipates that the Company will continue to pay cash dividends on a recurring basis.

## Results of Operations

Net income for the 2001 second quarter totaled $\$ 1,008,168$ or $\$ 0.29$ per share, down $\$ 261,344$ or $20.59 \%$ from the 2000 second quarter but virtually unchanged from the 2001 first quarter. Year-to-date, net income fell $\$ 516,998$ or $20.38 \%$ to $\$ 2,020,072$ at June 30,2001 from $\$ 2,537,070$ in 2000 . On a per share basis, net income declined to $\$ 0.59$ at June 30,2001 from $\$ 0.72$ and $\$ 0.65$ in 2000 and 1999. Likewise, the return on beginning equity declined 248 basis points to 9.04\% at June 30, 2001 from 11.52\% a year ago. The earnings decline at June 30, 2001 was primarily attributable to a $6.46 \%$ drop in net interest income. Six months earnings increased $\$ 227,059$ or $9.83 \%$ in 2000 when compared to the same period in 1999. The most significant factor affecting 2000-1999 comparative results was a 6.95\% improvement in net interest earnings. Variations in net interest results are further discussed in the next subsection of this Analysis.

Net Interest Income

Net interest income declined $\$ 297,971$ or $7.47 \%$ during the second quarter of 2001 compared to 2000. For the year-to-date period, net interest income fell $\$ 512,065$ or $6.46 \%$ from 2000. Similarly, the net interest margin and spread fell to 4.68\% and 3.55\%, respectively, from 5.06\% and 3.96\% a year ago. Interest income on all earning assets other than federal funds sold declined from year-to-date results in 2000. Specifically, interest earnings on loans, investment securities, and other earning assets declined $\$ 467,841, \$ 173,414$, and $\$ 3,250$ from year-to-date results in 2000 while earnings on federal funds sold jumped $\$ 504,278$. Shifts in earning assets and overall declines in asset yields precipitated the year-to-date results. As discussed in other sections of this Analysis, the increase in average federal funds sold balances resulted from reductions in loans, early redemptions of investment securities, and higher deposit balances. Federal funds sold balances have declined from first quarter levels and are expected to further decline during the remainder of 2001 as funds are reallocated to other earning assets. Overall, interest expense on deposits and borrowed funds increased $\$ 371,838$ or $6.66 \%$ year-to-date at June 30, 2001 versus 2000. Cost of funds increased 20 basis points from 2000 levels, totaling $4.71 \%$ at June 30,2001 versus $4.51 \%$ at June 30,2000 . The jump in cost of funds resulted primarily from higher deposit rates at June 30, 2001 versus 2000. Given the aggressive rate cuts made by the Federal Reserve in 2001 to-date, management expects net interest income to continue lagging 2000 results as significant amounts of investment securities with early redemption features and loans tied to prime and similar indexes reprice at lower rates. Expected declines in average loans outstanding during 2001, as discussed in the Loan section of this Analysis, will exert further pressure on net interest results.

Interest expense on deposits will also decline, but due to the lag inherent in repricing maturity deposits, the decline in asset yields will initially and substantially exceed any drop in costs of funds. During the first six months of 2000 compared to 1999, net interest income grew $\$ 514,843$ or 6.95\%. Overall improvements in average asset balances produced the 2000 results, because asset yields increased only marginally from 1999.

The intense competition for loans and deposits continued in 2001 and shows no sign of abating. The high number of new and existing financial institutions in the Company's market areas essentially guarantees downward pressure on net interest spreads and margins as all participants struggle to amass and grow market share. Volume of assets and deposits will become even more important as margins

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decline. Strategies implemented by management to increase average loans outstanding emphasize utilization of more competitive pricing on loan products and development of additional loan relationships, all without compromising portfolio quality. Management's strategy for deposits is to reduce costs of funds and employ alternative sources of financing when feasible. Comparative details about average balances, income/expense, and average yields earned and rates paid on interest-earning assets and liabilities at June 30 for each of the last three years are provided in the table on the next page.

## Noninterest Income and Expense

Noninterest income grew a negligible $\$ 15,037$, or $0.89 \%$ year-to-date at June 30 , 2001 compared to 2000. A $\$ 43,139$ improvement in other operating income, negated in part by declines in service charges on deposit accounts and reduced gains on investment securities, was the major factor in the six month results. By type and amount, the chief components of other operating income in 2001 were mortgage
 (generated by SEB), \$94,128; surcharge fees - atm, \$61,594; safe deposit box rentals, $\$ 54,781$; and income on sale of check products, $\$ 31,369$. Together, these five income items comprised $71.05 \%$ of other operating income year-to-date. Salaries and employee benefits increased less than $1 \%$, or $\$ 28,510$, during the six month period to $\$ 3,113,525$ year-to-date at June 30,2001 compared to 2000 . The vast majority, or $83 \%$, of employee expenses remained concentrated in salaries and other direct compensation, including related payroll taxes, at June 30, 2001. Profit-sharing accruals and other fringe benefits constituted the remaining $7 \%$ and $10 \%$ of employee expenses. The division of employee expenses between compensation, profit-sharing, and other fringe benefits remained consistent with historical norms at June 30, 2001 and 2000. When compared to the same period in the prior year, net occupancy and equipment expense increased $6.12 \%$ or $\$ 59,156$ year-to-date at June 30,2001 and $9.97 \%$ at June 30,2000 . The increase both periods resulted largely from higher computer costs, including depreciation expense associated with check imaging, internet banking, and voice banking systems. Other operating expenses climbed $\$ 187,759$ or $13.87 \%$ at June 30, 2001 compared to 2000. Operating costs associated with a major parcel of foreclosed commercial real estate, as discussed in earlier sections of this Analysis, plus net losses versus gains on sales of other foreclosed properties accounted for virtually all of the fluctuation year-to-date. Besides marketing and supplies expense, no individual component of other operating expenses aggregated or exceeded 10\% of the total at June 30, 2001 or 2000.

Recent Accounting Pronouncements

In July 2001, the Financial Accounting Standards Board issued Statement of Financial Accounting Standard (SFAS) No. 141, "Business Combinations," and SFAS No. 142, "Goodwill and Other Intangible Assets." SFAS No. 141 addresses the initial recognition and measurement of goodwill and other intangible assets acquired in a business combination, and SFAS No. 142 addresses the initial recognition and measurement of intangible assets acquired outside of a business combination whether acquired individually or with a group of other assets. These standards require all future business combinations to be accounted for using the purchase method of accounting. Goodwill will no longer be amortized but instead will be subject to impairment tests at least annually. The Company is required to adopt SFAS No. 141 and 142 on a prospective basis as of January 1, 2002; however, certain provisions of these new standards may also apply to any acquisitions concluded subsequent to June 30, 2001. As a result of implementing these new Standards, it is expected that the amortization of goodwill will cease as of December 31, 2001. The adoption of SFAS No. 141 and SFAS No. 142 is not expected to have a material effect on the Company's financial position, results of operations, and cash flows in 2002 and subsequent years.

Various other accounting proposals affecting the banking industry are pending with the Financial Accounting Standards Board. Given the inherent uncertainty of the proposal process, the company cannot assess the impact of any such proposals on its financial condition or results of operations.

## Forward-Looking Statements

The Private Securities Litigation Reform Act of 1995 (the Act) provides a safe harbor for forward-looking statements made by or on behalf of the Company. The Company and its representatives have made, and may continue to make, various written or oral forward-looking statements with respect to business and financial matters, including statements contained in this report, filings with the Securities and Exchange Commission, and reports to shareholders. Generally, the words "believe," "expect," "intend," "estimate," "anticipate," "project," "will," "should," and similar expressions identify forward-looking statements. All statements which address operating performance, events or developments that we expect or anticipate will occur in the future, including statements related to loan growth, deposit

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SELECTED AVERAGE BALANCES, INCOME/EXPENSE, AND AVERAGE YIELDS EARNED AND RATES PAID

|  | 2001 |  |  | 2000 |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Average Balances/6/ Six Months Ended June 30, | Average Balances | Income/ Expense | Yields/ <br> Rates | Average Balances | Income/ Expense |

(Dollars in thousands)
Assets
Interest-earning assets: Loans, net/1/,/2/,/4/ \$165,507 \$ 8, 493 10.26\% \$171,359 \$8,994 $\begin{array}{llllll}\text { Federal funds sold } & 27,291 & 628 & 4.60 \% & 4,299\end{array}$

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/1/Average loans are shown net of unearned income. Nonperforming loans are included.
/2/Includes loan fees.
/3/Securities are presented on an amortized cost basis. Investment securities with original maturities of three months or less are included, as applicable.
/4/Interest income on tax-exempt loans and securities is presented on a taxableequivalent basis, using a federal income tax rate of $34 \%$. No adjustment has been made for any state tax benefits.
/5/NOW and money market accounts.
/6/Averages presented generally represent average daily balances.

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growth, per share growth, and statements expressing general sentiment about future operating results and non-historical information, are forward-looking statements within the meaning of the Act. The forward-looking statements are and will be based on management's then current views and assumptions regarding future events and operating performance. The Company undertakes no obligation to publicly update or revise any forward-looking statements in light of new information or future events.

Certain factors that could affect financial performance or cause actual results to vary significantly from estimates contained in or underlying forward-looking statements include:
. Interest rate fluctuations and other market conditions.
. Strength of the consumer and commercial credit sectors as well as real estate markets.

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            . Changes in laws and regulations, including changes in accounting standards, monetary policies, and taxation requirements (including tax rate changes, new tax laws, and revised tax law interpretations).
- Competitive pricing and other pressures on loans and deposits and the Company's ability to maintain market shares in its trade areas.
- Management of costs associated with expansion of existing and development of new distribution channels, and ability to realize increased revenues from these distribution channels.
. The outcome of litigation which depends on judicial interpretations of law and findings of juries.
- Other risks and uncertainties as detailed from time to time in Company filings with the Securities and Exchange Commission.
The foregoing list of factors is not exclusive. This Analysis should be read in conjunction with the consolidated financial statements and related notes.
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## Southeastern Banking Corporation

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Part II - Other Information
Item 1. Legal Proceedings (Not Applicable)
Item 2. Changes in Securities (Not Applicable)
Item 3. Defaults Upon Senior Securities (Not Applicable)
Item 4. Submission of Matters to a Vote of Security Holders
(Not Applicable)
Item 5. Other Information
(Not Applicable)
Item 6. Exhibits and Reports on Form 8-K
(a) Index to Exhibits:
Exhibit Table
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Exhibit 99 Report of Independent Certified Public Accountants
(b) Reports on Form 8-K - NONE

Pursuant to the requirements of Section 13 or $15(\mathrm{~d})$ of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

SOUTHEASTERN BANKING CORPORATION
(Registrant)

```
    By: /s/ S. MICHAEL LITTLE
        S. Michael Little, Executive Vice President
    By: /s/ ALYSON GRAY
    Alyson Gray, Vice President
Date: August 14, 2001
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